



FILE COPY

**CERTIFICATE OF INCORPORATION
OF A
PRIVATE LIMITED COMPANY**

Company No. 416740

The Registrar of Companies for Scotland hereby certifies that

DEVELOPING HEALTH ASSOCIATES LIMITED

is this day incorporated under the Companies Act 2006 as a private company, that the company is limited by guarantee, and the situation of its registered office is in Scotland

Given at Companies House on **10th February 2012**



NSC416740D



Companies House
— for the record —



THE OFFICIAL SEAL OF THE
REGISTRAR OF COMPANIES

IN01

Application to register a company

FEE PAID



A fee is payable with this form.
Please see 'How to pay' on the last page.

✓ What this form is for

You may use this form to register a
private or public company.

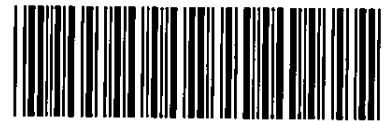
✗ What this form is NOT for

You cannot use this form
a limited liability partners
this, please use form LL 11

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SCT 10/02/2012 #675

COMPANIES HOUSE

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COMPANIES HOUSE

AT588YSE

A32 29/10/2011 358

COMPANIES HOUSE

Part 1 Company details

→ Filling in this form

Please complete in typescript or in
bold black capitals.

All fields are mandatory unless
specified or indicated by *

A1 Company details

Please show the proposed company name below.

Proposed company
name in full ①

DEVELOPING HEALTH ASSOCIATES
LIMITED

For official use

SC416740

① Duplicate names

Duplicate names are not permitted. A
list of registered names can be found
on our website. There are various rules
that may affect your choice of name.
More information is available at:
www.companieshouse.gov.uk

A2 Company name restrictions ②

Please tick the box only if the proposed company name contains sensitive
or restricted words or expressions that require you to seek comments of a
government department or other specified body.

☐ I confirm that the proposed company name contains sensitive or restricted
words or expressions and that approval, where appropriate, has been
sought of a government department or other specified body and I attach a
copy of their response.

② Company name restrictions

A list of sensitive or restricted words
or expressions that require consent
can be found in guidance available
on our website:
www.companieshouse.gov.uk

A3 Exemption from name ending with 'Limited' or 'Cyfyngedig' ③

Please tick the box if you wish to apply for exemption from the requirement to
have the name ending with 'Limited', 'Cyfyngedig' or permitted alternative.

☐ I confirm that the above proposed company meets the conditions for
exemption from the requirement to have a name ending with 'Limited',
'Cyfyngedig' or permitted alternative.

③ Name ending exemption

Only private companies that are
limited by guarantee and meet other
specific requirements are eligible to
apply for this.
For more details, please go to our
website:
www.companieshouse.gov.uk

A4 Company type ④

Please tick the box that describes the proposed company type and members'
liability (only one box must be ticked):

- ☐ Public limited by shares
☐ Private limited by shares
☒ Private limited by guarantee
☐ Private unlimited with share capital
☐ Private unlimited without share capital

④ Company type

If you are unsure of your company's
type, please go to our website:
www.companieshouse.gov.uk

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Application to register a company

A5

Situation of registered office ①

Please tick the appropriate box below that describes the situation of the proposed registered office (only one box must be ticked):

- ☐ England and Wales
☐ Wales
☒ Scotland
☐ Northern Ireland

② Registered office

Every company must have a registered office and this is the address to which the Registrar will send correspondence.

For England and Wales companies, the address must be in England or Wales.

For Welsh, Scottish or Northern Ireland companies, the address must be in Wales, Scotland or Northern Ireland respectively.

A6

Registered office address ①

Please give the registered office address of your company.

Building name/number

37 A

Street

KELVINSIDE GARDENS

Post town

GLASGOW

County/Region

Postcode

G 2 0 6 B G

② Registered office address

You must ensure that the address shown in this section is consistent with the situation indicated in section A5.

You must provide an address in England or Wales for companies to be registered in England and Wales.

You must provide an address in Wales, Scotland or Northern Ireland for companies to be registered in Wales, Scotland or Northern Ireland respectively.

A7

Articles of association ①

Please choose one option only and tick one box only.

Option 1

I wish to adopt one of the following model articles in its entirety. Please tick only one box.

- ☐ Private limited by shares
☐ Private limited by guarantee
☐ Public company

Option 2

I wish to adopt the following model articles with additional and/or amended provisions. I attach a copy of the additional and/or amended provision(s). Please tick only one box.

- ☐ Private limited by shares
☐ Private limited by guarantee
☐ Public company

Option 3

☒ I wish to adopt entirely bespoke articles. I attach a copy of the bespoke articles to this application.

③ For details of which company type can adopt which model articles, please go to our website: www.companieshouse.gov.uk

A8

Restricted company articles ①

Please tick the box below if the company's articles are restricted.

☐

② Restricted company articles

Restricted company articles are those containing provision for entrenchment. For more details, please go to our website: www.companieshouse.gov.uk

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Application to register a company

Part 2**Proposed officers**

For private companies the appointment of a secretary is optional, however, if you do decide to appoint a company secretary you must provide the relevant details. Public companies are required to appoint at least one secretary.

Private companies must appoint at least one director who is an individual. Public companies must appoint at least two directors, one of which must be an individual.

For a secretary who is an individual, go to Section B1; For a corporate secretary, go to Section C1; For a director who is an individual, go to Section D1; For a corporate director, go to Section E1.

Secretary**B1****Secretary appointments**

Please use this section to list all the secretary appointments taken on formation.
For a corporate secretary, complete Sections C1-C5.

Title*	Ms
Full forename(s)	ANNE MARGARET
Surname	DUNBAR
Former name(s) ②	

① Corporate appointments

For corporate secretary appointments, please complete section C1-C5 instead of section B.

Additional appointments

If you wish to appoint more than one secretary, please use the 'Secretary appointments' continuation page.

② Former name(s)

Please provide any previous names which have been used for business purposes in the last 20 years. Married women do not need to give former names unless previously used for business purposes.

B2**Secretary's service address**

Building name/number	
Street	37A KELVINSIDE GARDENS
Post town	GLASGOW
County/Region	SCOTLAND
Postcode	G20 6B9
Country	UK

③ Service address


This is the address that will appear on the public record. This does not have to be your usual residential address.

Please state 'The Company's Registered Office' if your service address will be recorded in the proposed company's register of secretaries as the company's registered office.

If you provide your residential address here it will appear on the public record.

B3**Signature**

I consent to act as secretary of the proposed company named in Section A1.

Signature	Signature X  X
-----------	--



④ Signature

The person named above consents to act as secretary of the proposed company.

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Application to register a company

Corporate secretary

C1	Corporate secretary appointments ①	
	Please use this section to list all the corporate secretary appointments taken on formation.	
Name of corporate body/firm		
Building name/number		
Street		
Post town		
County/Region		
Postcode	<div style="display: flex; justify-content: space-between;"> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> </div>	
Country		
	① Additional appointments If you wish to appoint more than one corporate secretary, please use the 'Corporate secretary appointments' continuation page. Registered or principal address This is the address that will appear on the public record. This address must be a physical location for the delivery of documents. It cannot be a PO box number (unless contained within a full address), DX number or LP (Legal Post in Scotland) number.	
C2	Location of the registry of the corporate body or firm	
	Is the corporate secretary registered within the European Economic Area (EEA)?	
	→ Yes Complete Section C3 only → No Complete Section C4 only	
C3	EEA companies ②	
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register.	
Where the company/firm is registered ③		
Registration number		
	② EEA A full list of countries of the EEA can be found in our guidance: www.companieshouse.gov.uk ③ This is the register mentioned in Article 3 of the First Company Law Directive (68/151/EEC).	
C4	Non-EEA companies	
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	
Legal form of the corporate body or firm		
Governing law		
If applicable, where the company/firm is registered ④		
Registration number		
	④ Non-EEA Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in that register.	
C5	Signature ⑤	
	I consent to act as secretary of the proposed company named in Section A1 .	
Signature	<div style="display: flex; justify-content: space-between; align-items: center;"> <div style="text-align: center;"> Signature  </div> <div style="text-align: center;">  </div> </div>	
	⑤ Signature The person named above consents to act as corporate secretary of the proposed company.	

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Application to register a company

Director**D1****Director appointments ①**

Please use this section to list all the director appointments taken on formation.
For a corporate director, complete Sections E1-E5.

Title*	Ms
Full forename(s)	ANNE MARGARET
Surname	DUNBAR
Former name(s) ②	
Country/State of residence ③	SCOTLAND
Nationality	BRITISH
Date of birth	04 10 1953
Business occupation (if any) ④	NHS MANAGER

① Appointments

Private companies must appoint at least one director who is an individual. Public companies must appoint at least two directors, one of which must be an individual.

② Former name(s)

Please provide any previous names which have been used for business purposes in the last 20 years. Married women do not need to give former names unless previously used for business purposes.

③ Country/State of residence

This is in respect of your usual residential address as stated in section D4.

④ Business occupation

If you have a business occupation, please enter here. If you do not, please leave blank.

Additional appointments

If you wish to appoint more than one director, please use the 'Director appointments' continuation page.

D2**Director's service address ⑤**

Please complete the service address below. You must also fill in the director's usual residential address in Section D4.

Building name/number	
Street	37A KELVINSIDE GARDENS
Post town	GLASGOW
County/Region	
Postcode	G20 6B9
Country	SCOTLAND UK

⑤ Service address


This is the address that will appear on the public record. This does not have to be your usual residential address.

Please state 'The Company's Registered Office' if your service address will be recorded in the proposed company's register of directors as the company's registered office.

If you provide your residential address here it will appear on the public record.

D3**Signature ⑥**

I consent to act as director of the proposed company named in Section A1.

Signature	Signature X  X
-----------	--

⑥ Signature

The person named above consents to act as director of the proposed company.

IN01

Application to register a company

Director**D1****Director appointments ①**

Please use this section to list all the director appointments taken on formation.
For a corporate director, complete Sections E1-E5.

Title*	MRS
Full forename(s)	VICTORIA
Surname	TRIM
Former name(s) ②	
Country/State of residence ③	SCOTLAND
Nationality	BRITISH
Date of birth	^d 1 ^d 1 ^m 04 ^y 1974
Business occupation (if any) ④	PUBLIC HEALTH TRAINING AND RESEARCH CONSULTANT

① Appointments

Private companies must appoint at least one director who is an individual. Public companies must appoint at least two directors, one of which must be an individual.

② Former name(s)

Please provide any previous names which have been used for business purposes in the last 20 years. Married women do not need to give former names unless previously used for business purposes.

③ Country/State of residence

This is in respect of your usual residential address as stated in section D4.

④ Business occupation

If you have a business occupation, please enter here. If you do not, please leave blank.

Additional appointments

If you wish to appoint more than one director, please use the 'Director appointments' continuation page.

D2**Director's service address ⑤**

Please complete the service address below. You must also fill in the director's usual residential address in Section D4.

Building name/number	THE COMPANY'S REGISTERED OFFICE
Street	
Post town	
County/Region	
Postcode	
Country	

⑤ Service address

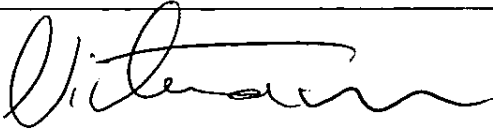
This is the address that will appear on the public record. This does not have to be your usual residential address.

Please state 'The Company's Registered Office' if your service address will be recorded in the proposed company's register of directors as the company's registered office.

If you provide your residential address here it will appear on the public record.

D3**Signature ⑥**

I consent to act as director of the proposed company named in Section A1.

Signature	Signature X  X
-----------	--

⑥ Signature

The person named above consents to act as director of the proposed company.

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Application to register a company

Director**D1****Director appointments ①**

Please use this section to list all the director appointments taken on formation.
For a corporate director, complete Sections E1-E5.

Title*	MS
Full forename(s)	JANE
Surname	GROVES
Former name(s) ②	
Country/State of residence ③	SCOTLAND
Nationality	BRITISH
Date of birth	^d 1 ^d 7 ^m 0 ^m 4 ^y 1 ^y 9 ^y 5 ^y 4
Business occupation (if any) ④	PUBLIC HEALTH SPECIALIST

① Appointments

Private companies must appoint at least one director who is an individual. Public companies must appoint at least two directors, one of which must be an individual.

② Former name(s)

Please provide any previous names which have been used for business purposes in the last 20 years. Married women do not need to give former names unless previously used for business purposes.

③ Country/State of residence

This is in respect of your usual residential address as stated in Section D4.

④ Business occupation

If you have a business occupation, please enter here. If you do not, please leave blank.

Additional appointments

If you wish to appoint more than one director, please use the 'Director appointments' continuation page.

D2**Director's service address ⑤**

Please complete the service address below. You must also fill in the director's usual residential address in Section D4.

Building name/number	THE COMPANY'S REGISTERED OFFICE
Street	
Post town	
County/Region	
Postcode	
Country	

⑤ Service address

This is the address that will appear on the public record. This does not have to be your usual residential address.

Please state 'The Company's Registered Office' if your service address will be recorded in the proposed company's register of directors as the company's registered office.

If you provide your residential address here it will appear on the public record.

D3**Signature ⑥**

I consent to act as director of the proposed company named in Section A1.

Signature	<div>Signature</div> <div>X <i>Jane Groves</i> X</div>
-----------	--

⑥ Signature

The person named above consents to act as director of the proposed company.

IN01 – continuation page

Application to register a company

Director

D1 Director appointments ^①														
Please use this section to list all the directors of the company. For a corporate director, complete Sections E1-E5.														
Title*	MS													
Full forename(s)	FIONA													
Surname	CLARKE													
Former name(s) ^②														
Country/State of residence ^③	SCOTLAND													
Nationality	BRITISH													
Date of birth	<table border="1"><tr><td>d</td><td>1</td><td>4</td><td>m</td><td>0</td><td>2</td><td>y</td><td>1</td><td>9</td><td>y</td><td>6</td><td>y</td><td>4</td></tr></table>	d	1	4	m	0	2	y	1	9	y	6	y	4
d	1	4	m	0	2	y	1	9	y	6	y	4		
Business occupation (if any) ^④	PUBLIC HEALTH SPECIALIST													

① Appointments
Private companies must appoint at least one director who is an individual. Public companies must appoint at least two directors, one of which must be an individual.

② Former name(s)
Please provide any previous names which have been used for business purposes in the last 20 years. Married women do not need to give former names unless previously used for business purposes.

③ Country/State of residence
This is in respect of your usual residential address as stated in Section D4.

④ Business occupation
If you have a business occupation, please enter here. If you do not, please leave blank.

D2 Director's service address ^⑤									
Please complete the service address below. You must also fill in the director's usual residential address in Section D4.									
Building name/number	THE COMPANY'S REGISTERED OFFICE								
Street									
Post town									
County/Region									
Postcode	<table border="1"><tr><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr></table>								
Country									

⑤ Service address
This is the address that will appear on the public record. This does not have to be your usual residential address.

Please state 'The Company's Registered Office' if your service address will be recorded in the proposed company's register of directors as the company's registered office.

If you provide your residential address here it will appear on the public record.

D3 Signature ^⑥					
I consent to act as director of the proposed company named in Section A1.					
Signature	<table border="1"><tr><td>Signature</td><td>X</td><td>fina Clarke</td><td>X</td></tr></table>	Signature	X	fina Clarke	X
Signature	X	fina Clarke	X		

⑥ Signature
The person named above consents to act as director of the proposed company.

IN01 – continuation page

Application to register a company

Director

D1 Director appointments ^①												
Please use this section to list all the directors of the company. For a corporate director, complete Sections E1-E5.												
Title*	MS											
Full forename(s)	WENDY											
Surname	MALTINSKY											
Former name(s) ^②												
Country/State of residence ^③	SCOTLAND											
Nationality	CANADIAN											
Date of birth	<table border="1"><tr><td>d</td><td>0</td><td>7</td><td>m</td><td>0</td><td>5</td><td>y</td><td>1</td><td>9</td><td>5</td><td>7</td></tr></table>	d	0	7	m	0	5	y	1	9	5	7
d	0	7	m	0	5	y	1	9	5	7		
Business occupation (if any) ^④	LECTURER											

① Appointments
Private companies must appoint at least one director who is an individual. Public companies must appoint at least two directors, one of which must be an individual.

② Former name(s)
Please provide any previous names which have been used for business purposes in the last 20 years. Married women do not need to give former names unless previously used for business purposes.

③ Country/State of residence
This is in respect of your usual residential address as stated in Section D4.

④ Business occupation
If you have a business occupation, please enter here. If you do not, please leave blank.

D2 Director's service address ^⑤	
Please complete the service address below. You must also fill in the director's usual residential address in Section D4.	
Building name/number	THE COMPANY'S REGISTERED OFFICE
Street	
Post town	
County/Region	
Postcode	
Country	

⑤ Service address
This is the address that will appear on the public record. This does not have to be your usual residential address.

Please state 'The Company's Registered Office' if your service address will be recorded in the proposed company's register of directors as the company's registered office.

If you provide your residential address here it will appear on the public record.



D3 Signature ^⑥					
I consent to act as director of the proposed company named in Section A1.					
Signature	<table border="1"><tr><td>Signature</td><td>X</td><td>W. Maltinsky</td><td>X</td></tr></table>	Signature	X	W. Maltinsky	X
Signature	X	W. Maltinsky	X		

⑥ Signature
The person named above consents to act as director of the proposed company.

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Application to register a company

Corporate director

E1	Corporate director appointments ①		① Additional appointments If you wish to appoint more than one corporate director, please use the 'Corporate director appointments' continuation page. Registered or principal address This is the address that will appear on the public record. This address must be a physical location for the delivery of documents. It cannot be a PO box number (unless contained within a full address), DX number or LP (Legal Post in Scotland) number.
	Please use this section to list all the corporate directors taken on formation.		
Name of corporate body or firm			
Building name/number			
Street			
Post town			
County/Region			
Postcode	<input type="text"/> <input type="text"/> <input type="text"/> <input type="text"/> <input type="text"/> <input type="text"/> <input type="text"/> <input type="text"/>		
Country			
E2	Location of the registry of the corporate body or firm		
	Is the corporate director registered within the European Economic Area (EEA)? → Yes Complete Section E3 only → No Complete Section E4 only		
E3	EEA companies ②		② EEA A full list of countries of the EEA can be found in our guidance: www.companieshouse.gov.uk ③ This is the register mentioned in Article 3 of the First Company Law Directive (68/151/EEC).
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register.		
Where the company/firm is registered ②			
Registration number			
E4	Non-EEA companies		④ Non-EEA Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in that register.
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.		
Legal form of the corporate body or firm			
Governing law			
If applicable, where the company/firm is registered ④			
If applicable, the registration number			
E5	Signature ⑤		
	I consent to act as director of the proposed company named in Section A1 .		
Signature	Signature  		⑤ Signature The person named above consents to act as corporate director of the proposed company.

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Application to register a company

Part 3 Statement of capital

Does your company have share capital?

→ Yes Complete the sections below.

→ No Go to Part 4 (Statement of guarantee).

F1 Share capital in pound sterling (£)

Please complete the table below to show each class of shares held in pound sterling.

If all your issued capital is in sterling, only complete Section F1 and then go to Section F4.

Class of shares (E.g. Ordinary/Preference etc.)	Amount paid up on each share ❶	Amount (if any) unpaid on each share ❶	Number of shares ❷	Aggregate nominal value ❸
				£
				£
				£
				£
Totals				£

F2 Share capital in other currencies

Please complete the table below to show any class of shares held in other currencies.

Please complete a separate table for each currency.

Currency				
Class of shares (E.g. Ordinary/Preference etc.)	Amount paid up on each share ❶	Amount (if any) unpaid on each share ❶	Number of shares ❷	Aggregate nominal value ❸
Totals				

Currency				
Class of shares (E.g. Ordinary/Preference etc.)	Amount paid up on each share ❶	Amount (if any) unpaid on each share ❶	Number of shares ❷	Aggregate nominal value ❸
Totals				

F3 Totals

Please give the total number of shares and total aggregate nominal value of issued share capital.

Total number of shares

Total aggregate
nominal value ❸

❸ Total aggregate nominal value
Please list total aggregate values in
different currencies separately. For
example: £100 + €100 + \$10 etc.

❶ Including both the nominal value and any
share premium.❷ Number of shares issued multiplied by
nominal value of each share.

❸ Total number of issued shares in this class.

Continuation PagesPlease use a Statement of Capital continuation
page if necessary.

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F4

Statement of capital (Prescribed particulars of rights attached to shares)

Please give the prescribed particulars of rights attached to shares for each class of share shown in the statement of capital share tables in **Sections F1 and F2**.

Class of share

Prescribed particulars

①

① Prescribed particulars of rights attached to shares

The particulars are:

- a. particulars of any voting rights, including rights that arise only in certain circumstances;
- b. particulars of any rights, as respects dividends, to participate in a distribution;
- c. particulars of any rights, as respects capital, to participate in a distribution (including on winding up); and
- d. whether the shares are to be redeemed or are liable to be redeemed at the option of the company or the shareholder and any terms or conditions relating to redemption of these shares.

A separate table must be used for each class of share.

Continuation pages

Please use the next page or a 'Statement of Capital (Prescribed particulars of rights attached to shares)' continuation page if necessary.

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Class of share	
Prescribed particulars ①	

① Prescribed particulars of rights attached to shares
The particulars are:

- a. particulars of any voting rights, including rights that arise only in certain circumstances;
- b. particulars of any rights, as respects dividends, to participate in a distribution;
- c. particulars of any rights, as respects capital, to participate in a distribution (including on winding up); and
- d. whether the shares are to be redeemed or are liable to be redeemed at the option of the company or the shareholder and any terms or conditions relating to redemption of these shares.

A separate table must be used for each class of share.

Continuation pages
Please use a 'Statement of capital (Prescribed particulars of rights attached to shares)' continuation page if necessary.

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Application to register a company

F5

Initial shareholdings

This section should only be completed by companies incorporating with share capital.

Please complete the details below for each subscriber.

The addresses will appear on the public record. These do not need to be the subscribers' usual residential address.

Initial shareholdings

Please list the company's subscribers in alphabetical order.

Please use an 'Initial shareholdings' continuation page if necessary.

Subscriber's details	Class of share	Number of shares	Currency	Nominal value of each share	Amount (if any) unpaid	Amount paid
Name						
Address						
Name						
Address						
Name						
Address						
Name						
Address						
Name						
Address						

IN01

Application to register a company

Part 4**Statement of guarantee**

Is your company limited by guarantee?

→ Yes Complete the sections below.

→ No Go to Part 5 (Statement of compliance).

G1**Subscribers**

Please complete this section if you are a subscriber of a company limited by guarantee. The following statement is being made by each and every person named below.

I confirm that if the company is wound up while I am a member, or within one year after I cease to be a member, I will contribute to the assets of the company by such amount as may be required for:

- payment of debts and liabilities of the company contracted before I cease to be a member;
- payment of costs, charges and expenses of winding up, and;
- adjustment of the rights of the contributors among ourselves, not exceeding the specified amount below.

1 Name

Please use capital letters.

2 Address

The addresses in this section will appear on the public record. They do not have to be the subscribers' usual residential address.

3 Amount guaranteed

Any valid currency is permitted.

Continuation pages

Please use a 'Subscribers' continuation page if necessary.

Subscriber's details

Forename(s) ①	ANNE MARGARET
Surname ①	DUNBAR
Address ②	37A KELVINSIDE GARDENS GLASGOW
Postcode	G2 0 6 B 9
Amount guaranteed ③	£1 sterling

Subscriber's details

Forename(s) ①	VICTORIA
Surname ①	TRIM
Address ②	23 CAMPBELL CRESCENT BOTHWELL
Postcode	G7 1 8 H D
Amount guaranteed ③	ONE POUND STERLING

Subscriber's details

Forename(s) ①	WENDY
Surname ①	MALTINSKY
Address ②	THE GARDEN HOUSE, ROSEMARKIE ROAD, ROSEMARKIE
Postcode	IV1 0 8 u B
Amount guaranteed ③	£1, STERLING

IN01

Application to register a company

Subscriber's details

Forename(s) ①	JANE
Surname ①	GROVES
Address ②	9 RUILICK BEAULY
Postcode	1 V 4 T A B
Amount guaranteed ③	£1 Sterling

Subscriber's details

Forename(s) ①	Fiona
Surname ①	Clarke
Address ②	A12 Bunchrew Park Inverness
Postcode	1 V 3 8 T D
Amount guaranteed ③	£1 Sterling

Subscriber's details

Forename(s) ①	
Surname ①	
Address ②	
Postcode	
Amount guaranteed ③	

Subscriber's details

Forename(s) ①	
Surname ①	
Address ②	
Postcode	
Amount guaranteed ③	

Subscriber's details

Forename(s) ①	
Surname ①	
Address ②	
Postcode	
Amount guaranteed ③	

① Name

Please use capital letters.

② Address

The addresses in this section will appear on the public record. They do not have to be the subscribers' usual residential address.

③ Amount guaranteed

Any valid currency is permitted.

Continuation pages

Please use a 'Subscribers' continuation page if necessary.

IN01

Application to register a company

Part 5

Statement of compliance

This section must be completed by all companies.

Is the application by an agent on behalf of all the subscribers?

- No Go to **Section H1** (Statement of compliance delivered by the subscribers).
- Yes Go to **Section H2** (Statement of compliance delivered by an agent).


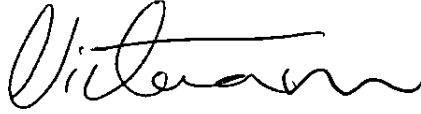
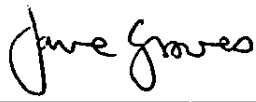


H1

Statement of compliance delivered by the subscribers ①

Please complete this section if the application is not delivered by an agent for the subscribers of the memorandum of association.

I confirm that the requirements of the Companies Act 2006 as to registration have been complied with.

① **Statement of compliance delivered by the subscribers**
Every subscriber to the memorandum of association must sign the statement of compliance.

Subscriber's signature	Signature X  X
Subscriber's signature	Signature X  X
Subscriber's signature	Signature X  X
Subscriber's signature	Signature X  X
Subscriber's signature	Signature X  X
Subscriber's signature	Signature X X
Subscriber's signature	Signature X X
Subscriber's signature	Signature X X

IN01

Application to register a company

Subscriber's signature	Signature X	X	Continuation pages Please use a 'Statement of compliance delivered by the subscribers' continuation page if more subscribers need to sign.
Subscriber's signature	Signature X	X	
Subscriber's signature	Signature X	X	
Subscriber's signature	Signature X	X	

H2		Statement of compliance delivered by an agent	
		Please complete this section if this application is delivered by an agent for the subscribers to the memorandum of association.	
Agent's name			
Building name/number			
Street			
Post town			
County/Region			
Postcode	<div style="display: flex; justify-content: space-between;"> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> <div style="border: 1px solid black; width: 20px; height: 20px;"></div> </div>		
Country			
	I confirm that the requirements of the Companies Act 2006 as to registration have been complied with.		
Agent's signature	Signature X	X	

IN01

Application to register a company



Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name
ANNE DUNBAR

Company name
DEVELOPING HEALTH ASSOCIATES LTD

Address
37A KELWINSIDE GARDENS

Post town
GLASGOW

County/Region

Postcode
G2 0 6 B 9

Country
SCOTLAND

DX

Telephone
0141 946 8832



Certificate

We will send your certificate to the presenters address (shown above) or if indicated to another address shown below:

- ☐ At the registered office address (Given in Section A6).
- ☐ At the agents address (Given in Section H2).



Checklist

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- ☐ You have checked that the proposed company name is available as well as the various rules that may affect your choice of name. More information can be found in guidance on our website.
- ☐ If the name of the company is the same as one already on the register as permitted by The Company and Business Names (Miscellaneous Provisions) Regulations 2008, please attach consent.
- ☐ You have used the correct appointment sections.
- ☐ Any addresses given must be a physical location. They cannot be a PO Box number (unless part of a full service address), DX or LP (Legal Post in Scotland) number.
- ☐ The document has been signed, where indicated.
- ☐ All relevant attachments have been included.
- ☐ You have enclosed the Memorandum of Association.
- ☐ You have enclosed the correct fee.



Important information

Please note that all information on this form will appear on the public record, apart from information relating to usual residential addresses.



How to pay

A fee is payable on this form. Make cheques or postal orders payable to 'Companies House'. For information on fees, go to: www.companieshouse.gov.uk



Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below:

For companies registered in England and Wales:
The Registrar of Companies, Companies House,
Crown Way, Cardiff, Wales, CF14 3UZ.
DX 33050 Cardiff.

For companies registered in Scotland:
The Registrar of Companies, Companies House,
Fourth floor, Edinburgh Quay 2,
139 Fountainbridge, Edinburgh, Scotland, EH3 9FF.
DX ED235 Edinburgh 1
or LP - 4 Edinburgh 2 (Legal Post).

For companies registered in Northern Ireland:
The Registrar of Companies, Companies House,
Second Floor, The Linenhall, 32-38 Linenhall Street,
Belfast, Northern Ireland, BT2 8BG.
DX 481 N.R. Belfast 1.

Section 243 exemption

If you are applying for, or have been granted a section 243 exemption, please post this whole form to the different postal address below:
The Registrar of Companies, PO Box 4082,
Cardiff, CF14 3WE.



Further information

For further information, please see the guidance notes on the website at www.companieshouse.gov.uk or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.companieshouse.gov.uk

THE COMPANIES ACT 2006






**COMPANY LIMITED BY GUARANTEE
AND NOT HAVING A SHARE CAPITAL**

MEMORANDUM OF ASSOCIATION

of

DEVELOPING HEALTH ASSOCIATES LIMITED

Each subscriber to this memorandum of association wishes to form a company under the Companies Act 2006 and agrees to become a member of the company.

Name of each subscriber	Signature of each subscriber
Vicki Trim	
Anne Dunbar	
Wendy Maltinsky	
Fiona Clarke	
Jane Groves	

Date:

19/08/2011

Date:19.08.2011

BURNESS

THE COMPANIES ACT 2006
COMPANY LIMITED BY GUARANTEE
MEMORANDUM & ARTICLES OF ASSOCIATION
of
DEVELOPING HEALTH ASSOCIATES LIMITED

19/08/2011

THE COMPANIES ACT 2006
COMPANY LIMITED BY GUARANTEE
AND NOT HAVING A SHARE CAPITAL

ARTICLES of ASSOCIATION

of

DEVELOPING HEALTH ASSOCIATES LIMITED

CONTENTS		
GENERAL	constitution of the company, defined terms, objects, powers, restrictions on use of assets, limit on liability general structure	articles 1-10
MEMBERS	general, qualifications, application, subscription, register, code of practice, withdrawal, expulsion	articles 11-23
GENERAL MEETINGS (meetings of members)	general, notice, special/ordinary resolutions, entrenchment of certain articles, procedure, voting, written resolutions	articles 33-69
DIRECTORS	categories, number, eligibility, election/appointment/removal/retirement, termination of office, office bearers, personal interests, conduct, remuneration and expenses, powers	articles 70-101
DIRECTORS' MEETINGS	procedure	articles 102-123
ADMINISTRATION	committees, secretary, minutes, accounts, notices	articles 124-137
MISCELLANEOUS	winding-up, indemnity	articles 138-140

Constitution of company

- 1 The model articles of association as prescribed in Schedule 2 to The Companies (Model Articles) Regulations 2008 are excluded in respect of this company.

Defined terms

- 2 In these articles of association, unless the context requires otherwise:-
- 2.1 "Act" means the Companies Act 2006;
- 2.2 "body" or "corporate body" shall be deemed to include a Scottish partnership;
- 2.3 "Co-operative" means this company;
- 2.4 "electronic form" has the meaning given in section 1168 of the Act;

- 2.5 "property" means any property, heritable or moveable, real or personal, wherever situated; and
- 2.6 "subsidiary" has the meaning given in section 1159 of the Act.
- 3 Any reference to a provision of any legislation (including any statutory instrument) shall include any statutory modification or re-enactment of that provision in force from time to time.

Objects

- 4 The Co-operative's objects are:
- 4.1 To carry on the business of a co-operative association engaged in the provision of consultancy, research and training services in the areas of public health and social care;
- 4.2 To supply to members of the Co-operative such goods, services and/or facilities as may be required by them for the design, development, and/or provision of such services;
- in a manner which is consistent with the ethos and principles of the co-operative business model.
- 5 The Co-operative's objects are restricted to those set out in article 4 (but subject to article 6).
- 6 The Co-operative may add to, remove or alter the statement of the Co-operative's objects in article 4; on any occasion when it does so, it must give notice to the registrar of companies and the amendment will not be effective until that notice is registered on the register of companies.

Powers

- 7 The Co-operative shall have the following powers:-
- 7.1 To enter into all such contracts and arrangements as may be considered appropriate in relation to the conduct of the Co-operative's business and/or other operations from time to time.
- 7.2 To make payments to members and/or associate members of the Co-operative in pursuance of any contracts and arrangements of the nature referred to in paragraph 7.1.
- 7.3 To carry on any other activity which may appropriately be carried on in connection with any of the objects of the Co-operative.
- 7.4 To establish and/or participate in joint ventures and to promote companies and/or other bodies whose activities may further one or more of the above objects or may generate income to support the activities of the Co-operative, acquire and hold shares, stocks, debentures and other interests in such companies or other bodies, and

carry out in relation to any such company which is a subsidiary of the Co-operative, all such functions as may be associated with a holding company.

- 7.5 To acquire and take over the whole or any part of the undertaking and liabilities of any person entitled to any property or rights suitable for any of the objects of the Co-operative.
- 7.6 To purchase, take on lease, hire, take in exchange, and otherwise acquire any property and rights which may be advantageous for the purposes of the activities of the Co-operative.
- 7.7 To improve, manage, enhance, develop, turn to account and otherwise deal with all or any part of the undertaking, property and rights of the Co-operative.
- 7.8 To sell, let, hire, license, give in exchange and otherwise dispose of all or any part of the undertaking, property and rights of the Co-operative.
- 7.9 To lend money and give credit to any person, with or without security, and to grant guarantees and contracts of indemnity on behalf of any person.
- 7.10 To borrow money and give security for the payment of money by, or the performance of other obligations of, the Co-operative or any other person.
- 7.11 To draw, make, accept, endorse, discount, negotiate, execute and issue cheques and other negotiable or transferable instruments.
- 7.12 To remunerate any individual in the employment of the Co-operative and to establish, maintain and contribute to any pension or superannuation fund for the benefit of, and to give or procure the giving of any donation, pension, allowance or remuneration to, and to make any payment for or towards the insurance of, any individual who is or was at any time in the employment of the Co-operative and the spouse, widow/er, relatives and dependants of any such individual; to establish, subsidise and subscribe to any institution, association, club and fund which may benefit any such person.
- 7.13 To oppose or object to any application or proceedings which may prejudice the Co-operative's interests.
- 7.14 To enter into any arrangement with any organisation, government or authority which may be advantageous for the purposes of the activities of the Co-operative and to obtain from any such organisation, government or authority any right, privilege or concession.

- 7.15 To enter into any arrangement for co-operation or mutual assistance with any body, whether incorporated or unincorporated.
- 7.16 To effect insurance against risks of all kinds.
- 7.17 To invest funds not immediately required for the purposes of the Co-operative's activities in such investments and securities (including land in any part of the world) and that in such manner as may from time to time be considered advantageous, and to dispose of and vary such investments and securities.
- 7.18 To establish and support any association or other unincorporated body which is a charity having objects altogether or in part similar to those of the Co-operative and to promote any company or other incorporated body which is a charity formed for the purpose of carrying on any activity which the Co-operative is authorised to carry on.
- 7.19 To subscribe and make contributions to or otherwise support charities, whether incorporated or unincorporated, and to make donations for any charitable purpose connected with the activities of the Co-operative or with the furtherance of its objects.
- 7.20 To accept subscriptions, grants, donations, gifts, legacies and endowments of all kinds, either absolutely or conditionally or in trust, for any of the objects of the Co-operative.
- 7.21 To take such steps (by way of personal or written appeals, public meetings or otherwise) as may be deemed expedient for the purpose of procuring contributions to the funds of the Co-operative, whether by way of subscriptions, grants, loans, donations or otherwise.
- 7.22 To carry out any of these objects in any part of the world as principal, agent, contractor, trustee or in any other capacity and through an agent, contractor, sub-contractor, trustee or any person acting in any other capacity and either alone or in conjunction with others.
- 7.23 To do anything which may be incidental or conducive to the attainment of any of the objects of the Co-operative.

Application of surpluses

- 8 Any surpluses generated by the Co-operative shall be applied as follows (and in such proportions and in such manner as may be determined from time to time by ordinary resolution passed at an annual general meeting of the Co-operative):
 - 8.1 firstly, to fund the continuation, and (if the members consider appropriate) development, of the Co-operative;
 - 8.2 secondly, in making payments to members or associate members where appropriate, in some equitable proportion to their respective

contributions to the business of the Co-operative (at such rates, on such terms and in such manner as the resolution may prescribe).

Liability of members

9 Each member undertakes that if the Co-operative is wound up while he/she/it is a member (or within one year after he/she/it ceases to be a member), he/she/it will contribute - up to a maximum of £1 - to the assets of the Co-operative, to be applied towards:

- 9.1 payment of the Co-operative's debts and liabilities contracted before he/she ceases to be a member;
- 9.2 payment of the costs, charges and expenses of winding up; and
- 9.3 adjustment of the rights of the contributories among themselves.

Structure of the company

10 The structure of the Co-operative consists of:-

- 10.1 the MEMBERS - who have the right to attend the annual general meeting (and any other general meetings) and have important powers under the articles of association and the Companies Acts; in particular, the members elect people to serve as directors and take decisions in relation to changes to the articles themselves;
- 10.2 the ASSOCIATE MEMBERS - who have the right to attend the annual general meeting (and any other general meetings) but have no voting rights;
- 10.3 the DIRECTORS - who hold regular meetings during the period between annual general meetings, and generally control and supervise the activities of the Co-operative; in particular, the directors are responsible for monitoring the financial position of the Co-operative.

Membership

- 11 The subscribers to the memorandum of association and such other individuals and bodies as are admitted to membership under articles 14 to 19 shall (subject to article) be the members of the Co-operative.
- 12 A subscriber shall automatically cease to be a member of the Co-operative if he/she/it does not sign (in the case of a corporate body, via an authorised signatory) a members' agreement (in the terms prescribed by the directors) within 21 days after the members' agreement is presented to him/her/it for signing.
- 13 A member may not transfer his/her/its membership to any other individual or body.

Admission to membership / associate membership

- 14 Membership shall (subject to articles 11, 13 and 17) be open to individuals or bodies who/which carry on, or are proposing to carry on, business within the field referred to in article 4.
- 15 Associate Membership shall (subject to articles 11, 13 and 17) be open to individuals or bodies who/which carry on, or are proposing to carry on, business in an area which supports, or is complementary to, the field of business referred to in article 4.
- 16 An individual or body eligible for membership or associate membership under article 14 who/which wishes to become a member or associate member shall lodge with the Co-operative a written application (in such form as the directors require; and specifying whether he/she/it is applying for membership or associate membership), signed by him/her or (in the case of a corporate body) signed on its behalf by an appropriate officer of that body.
- 17 The directors shall be entitled at their discretion to decline to admit to membership or associate membership any individual or body applying for membership or associate membership under article 16.
- 18 Each application for membership or associate membership shall be considered by the directors at the first meeting of the directors which is held after receipt by the Co-operative of the written application required under article 16.
- 19 The directors shall, as soon as reasonably practicable after the meeting at which an application is considered under article 18, notify the applicant in writing of the directors' decision as to whether or not to admit him/her/it to membership or associate membership; the applicant shall then be required to enter into a members' agreement or associate members' agreement with the Co-operative (in such terms as the directors may prescribe from time to time) and on the basis that he/she/it shall not be admitted as a member or associate member until the members' agreement or associate members' agreement has been signed by him/her/it and the Co-operative.

Membership and associate membership subscription

- 20 No membership subscription shall be due.

Register of members and associate members

- 21 The directors shall maintain a register of members and associate members setting out the full name and address of each member or associate member, the date on which he/she/it was admitted to membership or associate membership and the date on which any individual or body ceased to be a member or associate member.

Members' and associate members' agreement

- 22 Each of the members shall comply - and shall use all reasonable endeavours to ensure that where appropriate (and so far as applicable) all of its directors, partners, members, associate members and employees comply - with the members' agreement.
- 22.1 Each of the associate members shall comply - and shall use all reasonable endeavours to ensure that where appropriate (and so far as applicable) all of its directors, partners, members, associate members and employees comply - with the associate members' agreement.

Withdrawal from membership

- 23 Any individual or body who/which wishes to withdraw from membership or associate membership shall lodge with the Co-operative a written notice of retiral (in such form as the directors require) - giving at least 28 days notice of withdrawal - signed by him/her or (in the case of a corporate body) signed on its behalf by an appropriate officer; he/she/it shall (subject to article 24) cease to be a member or (as the case may be) associate member, with effect from the date stated in the notice.
- 24 A member or associate member shall not cease to be a member or associate member of the Co-operative until that member or associate member has fulfilled any outstanding obligation relating to an existing contractual arrangement with any recipient or provider of services or goods from or to the Co-operative, and on the basis that the question of whether or not any such obligation remains to be fulfilled shall be determined by the directors.

Expulsion from membership

- 25 Subject to articles 26 to 30, the Co-operative may, by special resolution, expel any individual or body from membership or associate membership;
- 25.1 on the grounds that that member or associate member (or any individual who is a director, partner, member or employee of that member or associate member) is considered to have committed a material breach of the members' agreement or associate members agreement (as referred to in article 22) to which he/she/it is a party;
- 25.2 on the grounds that that member or associate member (or any individual who is a director, partner, member or employee of that member or associate member) is considered to have acted in a manner which has caused, or may cause, significant prejudice to the interests of the Co-operative and/or all or a significant proportion of its members or associate members; or
- 25.3 on any other grounds which are considered to warrant expulsion from membership or associate membership.

- 26 Any member who/which wishes to propose at any meeting a resolution for the expulsion of any individual or body from membership or associate membership shall lodge with the Co-operative written notice of his/her/its intention to do so (identifying the member or associate member concerned and specifying the grounds for the proposed expulsion) not less than six weeks before the date of the meeting.
- 27 The Co-operative shall, on receipt of a notice under the preceding article, forthwith send a copy of the notice to the member or associate member concerned, and the member or associate member concerned shall be entitled to make written representations to the Co-operative with regard to the notice.
- 28 If representations are made to the Co-operative in pursuance of the preceding article, the Co-operative shall (unless such representations are received by the Co-operative too late for it to do so):-
- 28.1 state the fact of the representations having been made in the notice convening the meeting at which the resolution is to be proposed; and
- 28.2 send a copy of the representations to every individual/body to whom notice of the meeting is or was given.
- 29 Whether or not a copy of written representations has been given to each of the individuals/bodies entitled to receive notice of the meeting, the individual concerned, or (in the case of a corporate body) the authorised representative of that body, shall be entitled to be heard on the resolution at the meeting.
- 30 Failure to comply with any of the provisions of articles 26 to 29 shall render any resolution for the expulsion of an individual or body from membership or associate membership invalid.
- 31 An individual or body expelled from membership or associate membership under articles 25 to 30 shall cease to be a member or associate member with effect from the time at which the relevant resolution is passed and (subject to article 32) shall not be eligible for re-admission to membership or associate membership for a period of 1 year following his/her/its expulsion (unless otherwise determined by the Co-operative's directors).
- 32 The Co-operative may, by special resolution, resolve that a particular individual or body who/which has been expelled from membership or associate membership under articles 25 to 30 should be eligible for membership or associate membership prior to the expiry of the period referred to in article 31 if they consider that any special factors make that appropriate.

General meetings

- 33 All general meetings other than annual general meetings are to be called extraordinary general meetings.

- 34 The directors shall convene an annual general meeting in each year (but excluding the year in which the Co-operative is formed); the first annual general meeting shall be held not later than 18 months after the date of incorporation of the Co-operative.
- 35 Not more than 15 months shall elapse between one annual general meeting and the next.
- 36 The directors must convene an extraordinary general meeting if there is a valid requisition by members (under section 303 of the Act) or a requisition by a resigning auditor (under section 518 of the Act).
- 37 Subject to articles 34, 35 and 36, the directors may convene general meetings whenever they think fit.

Notice of general meetings

- 38 At least 14 clear days' notice of general meetings must be given to all the members, associate members and directors; and (if auditors are in office at the time) to the auditors.
- 39 The reference to "clear days" in article 38 shall be taken to mean that, in calculating the period of notice, the day after the notice is posted (or, in the case of a notice sent by electronic means, the day after it was sent), and also the day of the meeting, should be excluded.
- 40 A notice calling a meeting shall specify the time, date and place of the meeting; it shall
- 40.1 indicate the general nature of the business to be dealt with at the meeting;
 - 40.2 if a special resolution (see article 43) (or a resolution requiring special notice under the Act) is to be proposed, state that fact, giving the exact terms of the resolution; and
 - 40.3 contain a statement informing members of their right to appoint a proxy.
- 41 A notice convening an annual general meeting shall specify that the meeting is to be an annual general meeting.
- 42 Notice of every general meeting shall be given:-
- 42.1 in hard copy form;
 - 42.2 (where the individual or body to whom notice is given has notified the Co-operative of an address to be used for the purpose of electronic communication) in electronic form; or

- 42.3 (subject to the Co-operative notifying members of the presence of the notice on the website, and complying with the other requirements of section 309 of the Act) by means of a website.

Special resolutions and ordinary resolutions

- 43 For the purposes of these articles, a “special resolution” means a resolution of the members, which is either

43.1 passed by 75% or more of the votes cast on the resolution at a general meeting, providing proper notice of the meeting and of the intention to propose the resolution has been given in accordance with articles 38 to 42 (for the avoidance of doubt, the reference to a 75% majority relates only to the number of votes cast in favour of the resolution as compared with the total number of votes cast in relation to the resolution, and accordingly no account shall be taken of abstentions or members absent from the meeting); or

43.2 passed by members representing not less than 75% of the total voting rights of eligible members, when passed by way of a written resolution in accordance with articles 66 to 69.

- 44 In addition to the matters expressly referred to elsewhere in these articles, the provisions of the Act allow the Co-operative, by special resolution

44.1 to alter its name; and / or

44.2 to alter any provision of these articles or adopt new articles of association.

- 45 For the purposes of these articles, an “ordinary resolution” means a resolution, which is either:

45.1 passed by majority vote (taking account only of those votes cast in favour as compared with those votes cast against) at a general meeting, providing proper notice of the meeting has been given in accordance with articles 38 to 42; or

45.2 passed by members representing a simple majority of the total voting rights of eligible members, where passed by way of written resolution in accordance with articles 66 to 69.

Proceedings at general meetings

- 46 No business shall be transacted at any meeting unless a quorum is present; the quorum shall be two thirds (rounded upwards if necessary) of the total number of members registered at that time, present in person (in the case of a member which is a corporate body, present via its authorised representative) or represented by proxy.

- 47 For the avoidance of doubt, associate members shall not be counted in determining whether a quorum is present at any general meeting.

- 48 If the quorum required under article 46 is not present within half an hour after the time appointed for the meeting, or if during a meeting such a quorum ceases to be present, the meeting shall stand adjourned to such time and place as may be fixed by the chairperson of the meeting.
- 49 The Chair of the Co-operative shall (if present and willing to act) preside as chairperson of the meeting; if the Chair of the Co-operative is not present and willing to act as chairperson of the meeting within half an hour of the time appointed for holding the meeting, the directors present shall elect one of their number to act as chairperson of the meeting, or, if there is only one director present and willing to act, he/she shall be chairperson of the meeting.
- 50 A director shall, notwithstanding that he/she is not a member, be entitled to attend and speak at any general meeting.
- 51 The chairperson of the meeting may, with the consent of the meeting at which a quorum is present (and must, if the meeting requests him/her to do so), adjourn the meeting but not for a period in excess of thirty days; no notice need be given of an adjourned meeting.
- 52 A resolution put to the vote of a meeting shall be decided on a show of hands unless before the show of hands, or immediately after the result of the show of hands is declared, a secret ballot is demanded by the chairperson of the meeting or by any person present at the meeting and entitled to vote (whether as a member, as the authorised representative of a member which is a corporate body or as the proxy for a member).
- 53 If a secret ballot is demanded in accordance with the preceding article, it shall be taken at once and shall be conducted in such manner as the chairperson of the meeting may direct; the result of the ballot shall be declared at the meeting at which the ballot was demanded.

Votes of members

- 54 Every member shall have one vote, which (whether on a show of hands or on a secret ballot) may be given either personally (in the case of a corporate body, via its duly authorised representative present at the meeting) or by proxy.
- 55 Associate members shall be entitled to attend and speak (in the case of an associate member which is a corporate body, via an authorised representative) at general meetings, but shall not be entitled to vote.
- 56 A member who/which wishes to appoint a proxy to vote on his/her/its behalf at any meeting:
- 56.1 shall lodge with the Co-operative, at the Co-operative's registered office, a written instrument of proxy (in such form as the directors require), signed by him/her or (in the case of a corporate body) signed on its behalf by an appropriate officer; or

56.2 shall send by electronic means to the Co-operative at such electronic address as may have been notified to the members by the Co-operative for that purpose, an instrument of proxy (in such form as the directors require);

52.3 providing (in either case) the instrument of proxy is received by the Co-operative at the relevant address not less than 48 hours before the time for holding the meeting;

for the avoidance of doubt, in calculating the 48-hour period referred to in the preceding provisions of this article 56, no account shall be taken of any day that is not a working day.

57 An instrument of proxy, or electronic communication containing the appointment of a proxy, which does not conform with the provisions of article 56, or which is not lodged or sent in accordance with such provisions, shall be invalid.

58 A member shall not be entitled to appoint more than one proxy to attend on the same occasion.

59 A proxy shall not be entitled to cast more than one vote in his/her capacity as a proxy (in addition to his/her own vote, if he/she is a member of the Co-operative), notwithstanding that he/she may have been appointed as proxy by more than one member.

60 A proxy appointed to attend and vote at any meeting instead of a member shall have the same right as the member who/which appointed him/her to speak at the meeting and need not be a member of the Co-operative.

61 A member or associate member which is a corporate body may, by resolution of its board of directors or other governing body, authorise an individual to act as its representative at any general meeting of the company.

62 The chairperson of a general meeting may require an individual who claims that he/she is authorised to act as the representative of a corporate body at that meeting to give such evidence of that authority as the chairperson may reasonably direct.

63 An individual authorised in pursuance of article 61 shall be entitled to exercise the same powers on behalf of the member which he/she represents as that corporate body could exercise if it were an individual member.

64 A vote given, or ballot demanded, by proxy or by the authorised representative of a member which is a corporate body shall be valid notwithstanding that the authority of the person voting or demanding a ballot had terminated prior to the giving of such vote or demanding of such ballot unless notice of such termination was received by the Co-operative at the Co-operative's registered office (or, where sent by electronic means, was received by the Co-operative at the address notified by the Co-operative to the members for the purpose of electronic communication) before the

commencement of the meeting at which the vote was given or the ballot demanded.

- 65 The chairperson of a meeting shall not be entitled to a casting vote if an equality of votes arises in relation to any resolution.

Written resolutions

- 66 A written resolution can be passed by the members of the Co-operative (having been proposed by either the members or the directors in accordance with the procedures detailed in Chapter 2 of Part 13 of the Act) and will have effect as if passed by the members of the Co-operative in general meeting; a written resolution is passed when the required majority of eligible members have signified their agreement to it by sending to the Co-operative (in hard copy or electronic form) an authenticated document which identifies the resolution to which it relates and which indicates the member's agreement to it (which agreement cannot thereafter be revoked).

- 67 For the purposes of the preceding article:-

67.1 the reference to "eligible members" is to those members who would have been entitled to vote on the resolution on the circulation date of the resolution (which is either (a) the date on which copies of the written resolution are sent or submitted to the members in accordance with the procedures detailed in Chapter 2 of Part 13 of the Act; or (b) if copies are sent or submitted to members on different days, the first of those dates);

67.2 the reference to "required majority" is to the majority required to pass an ordinary or a special resolution under the Act, as follows:-

67.2.1 in order to pass an ordinary resolution by way of written resolution, it must be passed (in accordance with article 66) by members representing a simple majority of the total voting rights of eligible members;

67.2.2 in order to pass a special resolution by way of written resolution, it must be passed (in accordance with article 66) by members representing not less than 75% of the total voting rights of eligible members and the resolution must specifically state that it was proposed as a special resolution.

- 68 For the avoidance of doubt, a resolution to remove a director (under section 168 of the Act) or a resolution to remove an auditor (under section 510 of the Act) cannot be proposed as a written resolution under article 66.

- 69 For the purposes of article 66, a proposed written resolution will lapse if it is not passed before the end of a period of 28 days beginning with the circulation date (as defined in article 67), and the agreement of any member to a written resolution will be ineffective if signified after the expiry of that period.

Categories of director

70 For the purposes of these articles:

“Member Director” means a director elected/appointed or re-elected under articles 73 to 80;

“Co-opted Director” means a director appointed or re-appointed under articles 81 to 83.

Number of directors

71 There shall be no maximum number of directors.

72 The minimum number of directors shall be 1.

Election, retiral, re-election: Member Directors

73 Any member who wishes to be considered for election as a director at an annual general meeting must lodge with the company a written notice (in such form as the directors require), confirming that he/she is willing to be appointed; the notice must be signed by him/her and must be lodged with the company at least seven days before the date of the annual general meeting.

74 At an annual general meeting the members may (subject to article 71) elect as a director any member who has confirmed his/her willingness to be appointed in accordance with article 73.

75 The directors may at any time appoint any member (providing he/she is willing to act) to be a director, either to fill a vacancy or (subject to article 71) as an additional director.

76 A member which is a corporate body may (subject to article 77) nominate any individual for election/appointment as a director; he/she will then be deemed to be a member for the purposes of articles 73 to 75.

77 No more than one individual nominated by each member under article 76 may be a director at any given time.

78 At the first annual general meeting, all of the Member Directors shall retire from office.

79 At each annual general meeting (other than the first)

79.1 any Member Director who was appointed by the directors (under article 75) in the period from the date of the last annual general meeting shall retire from office; and

79.2 all of the remaining Member Directors shall retire from office.

80 The members may (subject to article 71) at any annual general meeting re-elect any Member Director who retires from office at the meeting under

article 78 or 79 (providing he/she is willing to act); if any such Member Director is not re-appointed, he/she shall retain office until the meeting appoints someone in his/her place or, if it does not do so, until the end of the meeting.

Appointment, vacating of office, re-appointment: Co-opted Directors

- 81 Subject to article 71, the directors may at any time appoint any individual to be a director (a "Co-opted Director") providing he/she is willing so to act.
- 82 At the conclusion of each annual general meeting, all of the Co-opted Directors shall vacate office.
- 83 Immediately following each annual general meeting, the directors may (subject to article 71) re-appoint any person who, as a Co-opted Director, vacated office under the preceding article at the conclusion of the annual general meeting; the directors may alternatively appoint someone in his/her place or resolve not to fill the vacancy.

Disqualification and removal of directors

- 84 A director shall vacate office if:
- 84.1 he/she ceases to be a director by virtue of any provision of the Act or becomes prohibited by law from being a director;
 - 84.2 he/she is sequestered;
 - 84.3 he/she becomes incapable for medical reasons of fulfilling the duties of his/her office and such incapacity has continued, or is expected to continue, for a period of more than six months;
 - 84.4 he/she becomes an employee of the Co-operative;
 - 84.5 (in the case of a Member Director) he/she, or (as the case may be) the body which nominated him/her for election/appointment, ceases to be a member;
 - 84.6 he/she resigns office by notice to the Co-operative;
 - 84.7 he/she is absent (without permission of the directors) from more than three consecutive meetings of directors and the directors resolve to remove him/her from office;
 - 84.8 he/she is removed from office by resolution of the directors on the grounds that he/she is considered to have committed a material breach of the code of conduct for directors in force from time to time (as referred to in article 94); or
 - 84.9 he/she is removed from office by ordinary resolution (special notice having been given) in pursuance of section 168 of the Act.

- 85 A resolution under paragraph 84.8 shall be valid only if:-
- 85.1 the director who is the subject of the resolution is given reasonable prior written notice by the directors of the grounds upon which the resolution for his/her removal is to be proposed;
 - 85.2 the director concerned is given the opportunity to address the meeting of directors at which the resolution is proposed, prior to the resolution being put to the vote; and
 - 85.3 at least two thirds (to the nearest round number) of the directors then in office vote in favour of the resolution.

Appointments to offices

- 86 The directors shall elect from among themselves a Chair, and such other office bearers (if any) as they consider appropriate.
- 87 All of the office bearers shall cease to hold office at the conclusion of each annual general meeting, but shall then be eligible for re-election.
- 88 A person elected to any office shall cease to hold that office if he/she ceases to be a director, or if he/she resigns from that office by written notice to that effect.

Directors' interests

- 89 Subject to the provisions of the Act and provided that he/she has disclosed to the directors the nature and extent of any personal interest which he/she has (unless immaterial), and has complied with the code of conduct (as referred to in article 94), a director (notwithstanding his/her office):-
- 89.1 may be a party to, or have some other personal interest in, any transaction or arrangement with the Co-operative or any associated company;
 - 89.2 may be a party to, or have some other personal interest in, any transaction or arrangement in which the Co-operative or any associated company has an interest;
 - 89.3 may be a director or secretary of, or have some other personal interest in, the Co-operative and/or may be a director or secretary of, or employed by or have some other personal interest in any associated company; and
 - 89.4 shall not, because of his/her office, be accountable to the Co-operative for any benefit which he/she derives from any such office or employment or from any such transaction or arrangement or from any interest in any such company

and no such transaction or arrangement shall be liable to be treated as void on the ground of any such interest or benefit.

- 90 For the purposes of the preceding article, an interest of which a director has no knowledge and of which it is unreasonable to expect him/her to have knowledge shall not be treated as an interest of his/hers; the references to "associated company" shall be interpreted as references to any subsidiary of the Co-operative or any other company in which the Co-operative has a direct or indirect interest.
- 91 The directors shall be entitled, for the purposes of section 175 of the Act, to authorise (by way of resolution to that effect) any Conflict Situation that may arise (such that the duty of the director concerned, under that section, to avoid conflicts of interest is not infringed) and to amend or vary any such authorisation; the directors may give such authorisation subject to such terms and conditions as they may consider appropriate and reasonable in the circumstances.
- 92 For the purposes of article 91, a "Conflict Situation" means any situation or matter (other than one which cannot reasonably be regarded as likely to give rise to a conflict of interest) in which any director has or could have a direct or indirect interest that conflicts, or possibly might conflict, with the interests of the Co-operative; and such that:-
- 92.1 the situations and matters which fall within this definition may include (without limitation) (a) a situation where a director of the Co-operative becomes an employee, director, member of the management committee, officer or elected representative of a body which is a party to a significant contract with the Co-operative (or which is competing with the Co-operative in the context of any grant application) and (b) any such situation or matter which relates to the exploitation of any property, information or opportunity (irrespective of whether the Co-operative could take advantage of the property, information or opportunity);
- 92.2 "conflict of interest" for this purpose includes a conflict of interest and duty, and a conflict of duties.
- 93 For the avoidance of doubt, article 91 shall not apply to a conflict of interest arising in relation to a transaction or arrangement with the Co-operative; any conflict of interest of that nature shall be governed by the provisions of articles 89 and 90, articles 119 to 123 and the code of conduct referred to in article 94.

Conduct of directors

- 94 Each of the directors shall comply with the code of conduct (incorporating detailed rules on conflict of interest) prescribed by the board of directors from time to time; for the avoidance of doubt, the code of conduct shall be supplemental to the provisions relating to the conduct of directors contained in these articles of association, and the relevant provisions of these articles shall be interpreted and applied in accordance with the provisions of the code of conduct in force from time to time.

Directors' remuneration and expenses

- 95 A director shall not be entitled to any remuneration in respect of carrying out his/her duties as a director or as holder of any office under article 86.
- 96 The directors may be paid all travelling and other expenses properly incurred by them in connection with their attendance at meetings of directors, general meetings, meetings of committees of directors or otherwise in connection with the carrying-out of their duties.

Powers of directors

- 97 Subject to the provisions of the Act and these articles and to any directions given by special resolution, the business of the Co-operative shall be managed by the directors who may exercise all the powers of the Co-operative.
- 98 No alteration of these articles given by special resolution shall invalidate any prior act of the directors which would have been valid if that alteration had not been made or that direction had not been given.
- 99 The directors shall not be entitled to sell or otherwise dispose of any asset or assets which represent 25% or more of the open market value of the total assets of the Co-operative (through a single transaction or series of transactions), or enter into any agreement or issue any undertaking (conditional or unconditional) to do so, without (in any such case) the prior sanction of a special resolution.
- 100 The powers conferred by article 97 shall not be limited by any special power conferred on the directors by these articles.
- 101 A meeting of directors at which a quorum is present may exercise all powers exercisable by the directors.

Proceedings of directors

- 102 Subject to the provisions of these articles, the directors may regulate their proceedings as they think fit.
- 103 Any director may call a meeting of the directors or request the secretary to call a meeting of the directors.
- 104 The board of directors must meet not less than four times in each financial year.
- 105 At least five working days' notice shall be given in relation to each meeting of the directors, unless the Chair (or as the case may be, the other director who is calling the meeting) is of the view (acting reasonably) that the delay associated with giving five working days' notice would be likely to cause significant prejudice to the interests of the Co-operative, in which case he/she shall give such notice of the meeting as is reasonable in the circumstances.

- 106 Notice of every directors' meeting (including a short agenda in relation to the business to be conducted at the meeting) shall be issued to each director at the address, fax number or e-mail address which was last notified by him/her to the Co-operative for that purpose.
- 107 Only the business detailed in the agenda circulated to the directors may be considered at the meeting, subject to the qualification that any item of additional business may be considered if all of the directors present at the meeting consent to the consideration of that item of business.
- 108 Questions arising at a meeting of directors shall be decided by a majority of votes, and on the basis that every director shall have one vote.
- 109 In the case of an equality of votes, the chairperson of a meeting of directors shall have a second or casting vote.
- 110 The quorum for the transaction of the business of the directors, shall (subject to article 111) be two thirds (rounded upwards if necessary) of the total number of directors in office at the time.
- 111 A quorum shall not be deemed to be constituted at any meeting of the directors unless the number of Member Directors attending the meeting exceeds the number of Co-opted Directors in attendance.
- 112 If the quorum required under article 110 (as read with article 111) is not present within half an hour after the time appointed for the meeting, or if during a meeting such a quorum ceases to be present, the meeting shall stand adjourned to such time and place as may be fixed by the chairperson of the meeting.
- 113 The continuing directors or a sole continuing director may act notwithstanding vacancies, but if the number of remaining directors is less than the number fixed as the quorum they may act only for the purpose of filling vacancies or of calling a general meeting.
- 114 Unless he/she is unwilling to do so, the Chair of the Co-operative shall preside as chairperson at every meeting of directors at which he/she is present.
- 115 If the Chair of the Co-operative is unwilling to act as chairperson of a meeting of directors or is not present within 15 minutes after the time appointed for the meeting, the directors may appoint one of their number to be chairperson of the meeting.
- 116 The directors shall be entitled to allow any person to attend and speak (but not vote) at any meeting of the directors; a person invited to attend a meeting of the directors under the preceding provisions of this article shall not be entitled to exercise any of the powers of a director, and shall not be deemed to constitute a director for the purposes of the Act or any provision of these articles.

- 117 All acts done by a meeting of directors or by a meeting of a committee of directors or by a person acting as a director shall, notwithstanding that it is afterwards discovered that there was a defect in the appointment of any director or that any of them was disqualified from holding office or had vacated office or was not entitled to vote, be as valid as if every such person had been duly appointed and was qualified and had continued to be a director and had been entitled to vote.
- 118 A resolution in writing signed by all the directors entitled to receive notice of a meeting of directors or of a committee of directors shall be as valid and effectual as if it had been passed at a meeting of directors or (as the case may be) a committee of directors duly convened and held; it may consist of several documents in the same form, each signed by one or more directors.
- 119 A director shall not vote at a meeting of directors or at a meeting of a committee of directors on any resolution concerning a matter in which he/she has, directly or indirectly, a personal interest or duty (unless immaterial) which conflicts or may conflict with the interests of the Co-operative.
- 120 For the purposes of the preceding article:-
- 120.1 an interest of a person who is taken to be connected with a director for any purpose of the Act shall be treated as a personal interest of the director;
- 120.2 a director shall be deemed to have a personal interest in relation to a particular matter if a body in relation to which he/she is an employee, director, member of the management committee, officer or elected representative has an interest in that matter; and
- 120.3 an interest which is common to 75% or more of the members of the Co-operative shall not be deemed to be a personal interest or duty which conflicts or may conflict with the interests of the Co-operative.
- 121 A director shall not be counted in the quorum present at a meeting in relation to a resolution on which he/she is not entitled to vote.
- 122 The Co-operative may by special resolution suspend or relax to any extent, either generally or in relation to any particular matter, the provisions of articles 119 to 121.
- 123 If a question arises at a meeting of directors or at a meeting of a committee of directors as to the right of a director to vote, the question may, before the conclusion of the meeting, be referred to the chairperson of the meeting; his/her ruling in relation to any director other than himself/herself shall be final and conclusive.

Delegation to committees of directors and holders of offices

- 124 The directors may delegate any of their powers to any committee consisting of two or more directors; they may also delegate to the Chair of the Co-

operative or a director holding any other office such of their powers as they consider appropriate.

- 125 Any delegation of powers under the preceding article may be made subject to such conditions as the directors may impose and either collaterally with or to the exclusion of their own powers and may be revoked or altered.
- 126 Subject to any condition imposed in pursuance of the preceding article, the proceedings of a committee consisting of two or more directors shall be governed by the articles regulating the proceedings of meetings of directors so far as they are capable of applying.
- 127 In addition to their powers under article 124, the directors may delegate their powers to any committee consisting of one or more directors and such other individuals (who need not be directors or employees of the Co-operative) as the directors may consider appropriate; the provisions of articles 125 and 126 shall apply in relation to any such committee, subject to the qualification that the role of any committee formed under the preceding provisions of this article shall be limited (except to the extent that the directors otherwise determine) to the issue of reports and recommendations for consideration by the board of directors.

Secretary

- 128 The directors may (notwithstanding the provisions of the Act), appoint a company secretary, and on the basis that the term of office, remuneration (if any), and other terms and conditions attaching to the appointment of the company secretary shall be as determined by the directors; the company secretary may be removed by the directors at any time.

Minutes

- 129 The directors shall ensure that minutes are made (in books kept for the purpose) of all proceedings at general meetings, meetings of the directors and meetings of committees of directors; a minute of a meeting of directors or of a committee of directors shall include the names of the directors present, and the minutes of each meeting shall be signed by the chairperson of that meeting.

Accounts

- 130 Accounting records shall be kept in accordance with all applicable statutory requirements and such accounting records shall, in particular, contain entries from day to day of all sums of money received and expended by the Co-operative and the matters in respect of which such receipt and expenditure take place and a record of the assets and liabilities of the Co-operative; such accounting records shall be open to inspection at all times by any director of the Co-operative.
- 131 No member shall (as such) have any right of inspecting any accounting records or other book or document of the Co-operative except as conferred by

statute or as authorised by the directors or by ordinary resolution of the Co-operative.

Notices

- 132 Any notice to be given in pursuance of these articles shall be in writing.
- 133 The Co-operative may give any notice to a member or associate member in pursuance of these articles either personally or by sending it by post in a pre-paid envelope addressed to the member or associate member at the address last intimated by him/her/it to the Co-operative or by leaving it at that address; alternatively, in the case of a member or associate member who/which has notified the Co-operative of an electronic address to be used for this purpose, the Co-operative may give any notice to that member or associate member by electronic means.
- 134 A member or associate member may give any notice to the Co-operative either by sending it by post in a pre-paid envelope addressed to the Co-operative at its registered office or by leaving it, addressed to the company secretary, at the Co-operative's registered office.
- 135 Any notice, if sent by post, shall be deemed to have been given at the expiry of twenty four hours after posting; for the purpose of proving that any notice was given, it shall be sufficient to prove that the envelope containing the notice was properly addressed and posted.
- 136 Any notice sent by electronic means shall be deemed to have been given at the expiry of 24 hours after it is sent; for the purpose of proving that any notice sent by electronic means was indeed sent, it shall be sufficient to provide any of the evidence referred to in the relevant guidance issued from time to time by the Institute of Chartered Secretaries and Administrators.
- 137 A member present or represented at any meeting of the Co-operative shall be deemed to have received notice of the meeting and, where requisite, of the purposes for which it was called.

Winding-up

- 138 On a winding-up of the Co-operative, the net assets of the Co-operative remaining after settlement of its debts and liabilities shall be distributed among the individuals and bodies who were members of the Co-operative immediately prior to completion of the winding-up and in some equitable proportion which reflects their respective contributions to the business of the Co-operative.

Indemnity

- 139 Every director or other officer or auditor of the Co-operative shall be indemnified (to the extent permitted by sections 232, 234, 235, 532 and 533 of the Act) out of the assets of the Co-operative against any loss or liability which he/she may sustain or incur in connection with the execution of the

duties of his/her office including, without prejudice to that generality (but only to the extent permitted by those sections of the Act), any liability incurred by him/her in defending any proceedings, whether civil or criminal, in which judgement is given in his/her favour or in which he/she is acquitted or in connection with any application in which relief is granted to him/her by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the Co-operative.

- 140 For the avoidance of doubt, the Co-operative shall be entitled to purchase and maintain for any director insurance against any loss or liability which any director or other officer of the Co-operative may sustain or incur in connection with the execution of the duties of his/her office, and such insurance may extend to liabilities of the nature referred to in section 232(2) of the Act (negligence etc. of a director).