Registration number: 13515153



PARENT ACCOUNTS

Section 479a

Viridor Energy (Investments One) Limited **Annual Report and Audited Financial Statements** 

for the Year Ended 31 March 2022



20/12/2022 COMPANIES HOUSE

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# **Company Information**

**Directors** 

N W Maddock

K M Bradshaw

Company secretary

L M Hughes

Registered office

Viridor House

Priory Bridge Road

Taunton Somerset TA1 1AP

**Auditors** 

Ernst & Young LLP

The Paragon Counterslip Bristol BS1 6BX

# Strategic Report for the Year Ended 31 March 2022

The directors present their strategic report for the year ended 31 March 2022.

#### Principal activity

Viridor Energy (Investments One) Limited ("the Company") and its subsidiary companies ("the Group") are at the forefront of transforming the Waste sector, providing the infrastructure to efficiently recover vital energy from residual waste through energy recovery facilities ('ERFs') throughout the UK.

Furthermore, the Company is a holding company for a number of subsidiaries, providing financing across the Group.

#### Financial highlights

The Group was legally formed on 16 July 2021 when the Company was incorporated. An internal Viridor Limited group restructure took place later in that year which moved all of the Energy businesses into this sub-group. In accordance with best practice, comparative information has been presented on the basis that the Energy sub-group always existed within the wider Viridor Group. The comparatives are the year ending 31 March 2021 results of the individual legal entities, within the Group, combined, less inter-group trading and other consolidation adjustments.

#### Revenue

Statutory and Underlying £470.2 m (2021: £295.8 m)

### Earnings before interest, tax, depreciation and amortisation (EBITDA)

Statutory £220.2 m (2021: £91.5 m) Underlying £220.2 m (2021: £135.3 m)

### Profit / loss before tax

Statutory Loss £96.8 m (2021: £33.0 m)

Underlying Loss £96.8 m (2021: Profit £57.6 m)

Underlying earnings are presented alongside statutory results as the directors believe they assist users of the financial statements in measuring operating performance on a comparable basis, period to period and is a measure used by management in making financial, strategic and operating decisions. Note 5 to the financial statements provides further detail on non-underlying items, which are the difference between statutory and underlying performance measures.

### Ongoing strategy

Energy Recovery Facilities are vital in supporting the UK's ambition to reduce waste in an efficient and effective manner, helping to reduce the impact of waste on climate change. After reducing, reusing and recycling as much as possible, our ERFs across the UK provide the infrastructure to efficiently recover vital energy from residual waste, meaning landfill becomes the last resort.

This has been the first full year of operation of the Avonmouth ERF. This ERF diverts 320,000 tonnes of non-recyclable household waste from landfill every year, generating over 300GWh of electricity per year, enough to power 84,000 homes.

The ERF fleet continues to perform well and achieved availability of 92% (2021: 92%), including our joint ventures, excluding Glasgow as different technology. Input tonnage for the year was 3,340kt (2021: 3,321kt) and GWh exported were 1,949 (2021: 1,839). During the year we welcomed new minority shareholders to our ERF business which have a strong strategic fit.

# Strategic Report for the Year Ended 31 March 2022 (continued)

# Environmental Social Governance (ESG) Strategy

The wider Viridor Group continues to build on its strengths and achievements in sustainability under a unifying framework built on environment, social and governance principles. The first ESG strategy since our purchase by funds advised by KKR has been launched. The strategy helps us to focus on the positive impact we can have on the communities we serve and on the environment that we rely on and has two major targets that this sub-group will deliver:

- 1) Best in sector health and safety performance by 2025
- 2) A net zero carbon business by 2040 and a climate positive business by 2045 removing more CO2 a year than the total fossil carbon emissions it generates.

To achieve this we will:

- · Reduce direct emissions from all our core operations
- · Maximise the amount of waste that is recycled
- · Capture and store carbon emissions from out strategic sites
- Generate negative emissions by expanding carbon capture to our national network of sites, alongside exploring new products that can be created from CO2 waste stream
- Supply more homes and businesses with clean heat

### Safety, Health, Quality and Security (SHQS)

During the year we have truly reshaped and redefined Viridor. As we restructured our business we also introduced a bold new purpose, a new vision and a new set of values to demonstrate the very best of Viridor.

Our Purpose: to build a world where nothing goes to waste.

Our Vision to be the UK's leading innovator of resource recovery and recycling, transforming waste for a climate-positive future.

### Our Values:

- We lead with ambition
- · We believe in each other
- We rise to the challenge
- · We look after tomorrow

If we are to build a world where nothing goes to waste, we need to create and maintain an environment where our people are safe, well and grow. During the year Covid-19 continued to dominate our safety and wellbeing focus and we continued to communicate with colleagues at every stage, adapting and evolving our approach as restrictions changed. We kept our teams safe and enforced the strictest protocols at sites to look after our operational teams, who continued to deliver the essential service throughout the pandemic.

We have also taken steps towards health and safety excellence and have declared our ambition to be the industry leader for health and safety in the UK by 2025. This includes both physical and mental health, enabling our people to be the very best they can be.

In the last year we have supported colleagues through a variety of pathways, including access to Occupational Health services, a digital wellbeing support site, our Employee Assistance Programme (EAP), and a wellbeing app which offers challenges and the opportunity to explore ways to make small changes to improve physical and mental health.

We have continued to put safety at the heart of our business through our HomeSafe programme. HomeSafe puts safety at the heart of operations across Viridor. It is designed to ensure that we not only value our own safety, but also take responsibility for the safety of our colleagues and the communities in which we work. HomeSafe embeds a consistent approach to health and safety. It provides practical tools and techniques to help understand and apply the safe behaviours that ensure we can maintain a harm free workplace and ensure all those working with us go home safe every day which aligns with our goal to be the leader for health and safety in the UK waste industry by 2025.

# **Environmental Performance**

We keep a strong focus on our environmental performance and responsibilities, working closely with environmental regulators (the Environment Agency, Scottish Environment Protection Agency and Natural Resources Wales) to maintain high standards of operations and compliance, and to further reduce the risk of pollution incidents. In addition to the services Viridor Energy (Investments One) Limited offers its customers for the safe management, treatment and disposal of hazardous wastes, our environment policy clearly commits us to minimising hazardous wastes used or produced and any impacts arising, as well as any (non-greenhouse gases) emissions to air.

# Strategic Report for the Year Ended 31 March 2022 (continued)

### Community engagement through education

With large scale investment in our facilities and long-term local authority contracts we are committed, through our ESG strategy, to working within our communities. Our visitor centres provide opportunities for school children and the wider community to increase their knowledge of working with waste resources to reduce the environmental impact. Last year we reached over 19,843 people through onsite visits and invested in creating a virtual tour which reached out to many more.

#### Financial Review

Viridor Energy (Investments One) Limited is delivering sustainable growth in UK recycling and residual waste. With a de-risked infrastructure model, our investment is backed by profitable long-term contracts. The successful build out of the ERF portfolio, in a market showing under-capacity, will strongly support future earnings growth.

### Statutory financial performance

Viridor Energy (Investments One) Limited's statutory results showed loss before tax of £96.8 million (2021: £33.0 million). The statutory results include the impact of non-underlying items totalling a net credit before tax of £Nil million (2021: charge of £90.6 million). The directors believe excluding non-underlying items provides a more useful comparison on business trends and performance.

### Underlying financial performance

Viridor Energy (Investments One) Limited's underlying revenues increased by 59.0% to £470.2 million in the period (2021: £295.8 million). This was in-line with expectations with increased tonnage into the ERFs, increasing electricity prices and the ramping up of the newest ERF at Avonmouth. Viridor Energy (Investments One) Limited underlying EBITDA was £220.2 million (2021: £135.3 million) an increase of £84.9 million (62.7%).

The share of JV post-tax profit has decreased by £9.8 million (58.4%) to £6.9 million this year.

#### Net finance costs

During the year net finance costs were £263.3 million (2021: £57.5 million) including losses on derivative financial instruments of £192.9 million (2021: £1.3 million), Service concession arrangement interest receivable of £13.3 million (2021: £10.3 million) and interest on borrowings of £89.7 million (2021: £64.9 million).

### Non-underlying items

There is a non-underlying tax charge in the year of £33.4m as a result of the change in the headline rate of corporation tax (2021 before tax charge of £90.6 million and the tax credit arising on these non-underlying items was a credit of £17.2 million).

Further details are set out in note 5 to the financial statements.

### Dividends

Viridor Energy (Investments One) Limited paid dividends of £2,471.8 million during the year (2021: £Nil million).

# Capital investment

Viridor Energy (Investments One) Limited's property, plant & equipment investments in the period was £26.6 million (2021: £511.7 million). The majority of the expenditure during the year relates to the ERF portfolio, principally the lifecycle capital spend across the ERF fleet.

### Liquidity and debt profile

Cash holdings were £124.0 million (2021: £17.5 million).

During the year the Group was refinanced - previously the group was financed from within the Viridor Group and this has been replaced with external financing. This had the effect of providing a stable debt profile and making the Group independent from the rest of the wider Viridor Group. Loans from the parent company were repaid in full and replaced by £2,485m of external borrowings. Terms and conditions of the new facilities are included in note 3.

# Treasury, taxation and insurance services

The treasury function of Viridor Energy (Investments One) Limited sought to ensure that sufficient funding was made available to meet foreseeable needs, reasonable headroom for contingencies was maintained, and debt covenants were complied with. Taxation compliance services were provided by the in-house team and the Group's taxation strategy was published on our website, www.viridor.co.uk.

The Viridor Energy (Investments One) Limited insurance function undertakes management of property and third-party liability risks.

# Strategic Report for the Year Ended 31 March 2022 (continued)

### Section 172(1) statement

The directors are aware of their duty under section 172 of the Companies Act 2006 to act in a way which they consider in good faith, would be most likely to promote the success of the Company for the benefit of the members as a whole and, in doing so, have regard to the matters set out in section 172(1) (a) - (f). Examples of how the Board approaches its decision making, in light of its obligations under section 172, and ensuring wider stakeholder engagement, are set out below.

### The likely consequences of any decision in the long term

Our strategic objectives are; Leadership in UK waste, Leadership in cost base efficiency and Driving sustainable growth. Our strategic objectives, which are set and monitored through a rolling long-term strategic planning process, ensure we work towards achieving long term growth in a sustainable way. In approving the strategic objectives, we also consider a host of external factors, such as the evolving economic and market conditions. The latest sustainability report for Viridor, which contains information on our performance against the sustainability development goals, is available on our website www.viridor.co.uk.

### The interests of the Company's employees

We are a responsible employer, focused on employee engagement and communication, promoting a diverse and inclusive workforce and the continued development of our people in a safe working environment.

### The need to foster the company's business relationships with suppliers, customers and others

We demonstrate continued commitment to delivering quality of service, value for money and satisfaction to our customers. We continue to foster key strategic and commercial relationships with our supply chain partners, with a focus on quality and sustainability, and focused delivery across the entire supply chain.

We have open dialogue and transparent engagement with our regulatory bodies, policy makers and other stakeholders who shape our social contract.

### The impact of the Company's operations on the community and the environment

We are committed to providing educational programmes and community sponsorships and engaging in charity support initiatives and outreach events across our regions of operation. We maintain a proactive and positive relationship with our key environmental regulators the Environment Agency, Scottish Environmental Protection Agency (SEPA) and Natural Resources Wales.

# The desirability of the company maintaining a reputation for high standards of business conduct

We ensure a transparent approach to conducting business in a responsible manner, with a focus on maintaining good governance. The codes of conduct and policies which apply across our group are regularly updated to ensure the highest of standards are adhered to.

### The need to act fairly as between members of the company

Relevant decisions of the Board have been discussed, where relevant, at the meetings of the parent company Board.

# Strategic Report for the Year Ended 31 March 2022 (continued)

### Risk report

### Risk management and internal control framework

Viridor Energy (Investments One) Limited faces a variety of risks which, should they arise, could materially impact its ability to achieve its strategic priorities. The effective management of these existing and emerging risks is, therefore, essential to the long-term success of the Group.

Viridor Energy (Investments One) Limited manages risk in accordance with the Group's integrated risk management framework. A consistent methodology is applied to the identification, evaluation and management of the principal risks which considers both the likelihood of the risk occurring and the potential impact from a stakeholder and customer, financial, management effort and reputational perspective. Principal and other risks are captured in risk registers which are regularly reviewed and challenged. Viridor Energy (Investments One) Limited seeks to reduce its risk exposure, in line with the desired risk appetite and tolerance levels, through the operation of a robust internal control environment.

### Principal risks and uncertainties

Viridor Energy (Investments One) Limited's business model exposes the business to a variety of external and internal risks. The assessment of principal risks is informed by the potential impact of macro political, economic and environmental factors. Whilst the ability of the Group to influence these macro level risks is limited, they continue to be regularly monitored and the potential implications on the Group are considered as part of the on-going risk assessment process.

For each principal risk we report; Strategic Impact on the long-term priorities affected, Mitigation approach, Net risk after mitigation (High, Medium, or Low) and net risk change (Increasing, Stable, or Decreasing) and Risk Appetite.

### Market and economic conditions

| Principal Risks                                           | Strategic impact                                                                                                                                            | Mitigation                                                                                                                                                                                                                       | Net Risk                                    | Risk Appetite                                                                                                                                  |
|-----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|
| Macro-economic risks impacting commodity and power prices | Long-term priorities affected: Driving sustainable growth. Volatility in power prices has a direct impact on the revenues generated by our energy business. | We remain well positioned with long term contracts supporting the ERF business. Energy risk management, including forward hedges, is undertaken by a highly skilled specialist team in line with the Group's Energy Risk Policy. | High Net<br>Risk<br>Stable<br>Risk<br>Level | We seek to take well-judged and informed decisions while ensuring plans are in place to mitigate the potential impact of macro-economic risks. |

# Strategic Report for the Year Ended 31 March 2022 (continued)

# Law, regulation and finance

| Principal Risks                                                      | Strategic impact                                                                                                                                                                                                                | Mitigation                                                                                                                                                                                                                                                                                                                                                                                                                                  | Net Risk                                      | Risk Appetite                                                                                       |
|----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-----------------------------------------------------------------------------------------------------|
| Compliance with Laws and regulations                                 | Long-term priorities affected: Leadership in UK waste and Leadership in cost base efficiency.Non-compliance may result in financial penalties, a negative impact on our ability to operate effectively and reputational damage. | We operate a robust and mature regulatory framework which ensures compliance. We maintain a proactive and positive relationship with our key environmental regulators the Environment Agency, Scottish Environmental Protection Agency (SEPA) and Natural Resources Wales. We continue to provide a rolling programme of training and guidance to our staff, contractors and partners, ensuring that we follow the Group's Code of Conduct. | Risk<br>Level                                 | We have the highest standards of compliance and have no appetite for legal and regulatory breaches. |
| Non-compliance or occurrence of avoidable health and safety incident | Long-term priorities affected: All.A breach of health and safety law could lead to financial penalties, significant legal costs and damage to the Group's reputation.                                                           | The effective management of health and safety risks continues to be a priority. Experienced health and safety professionals are providing advice, guidance and support to operational staff.                                                                                                                                                                                                                                                | Medium<br>Net Risk<br>Stable<br>Risk<br>Level | We have no appetite for incidents and have the highest standards of compliance within the Group.    |

# Strategic Report for the Year Ended 31 March 2022 (continued)

# Operating performance

| Principal Risks                                                                                                                | Strategic impact                                                                                                                                                                                                                                                                                                                                                            | Mitigation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Net Risk                                          | Risk Appetite                                                                                                                                                                                               |
|--------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Poor operating performance due to extreme weather or climate change                                                            | Long-term priorities affected: Leadership in UK waste.Failure of our assets to cope with extreme weather conditions may lead to an inability to meet our customers' needs, environmental damage, costs and reputational damage.                                                                                                                                             | The increased frequency and impact of extreme weather exposes our assets to risk. We seek to mitigate this risk through our planned capital investment, emergency resources and contingency planning. We have in place regional adverse weather management strategies aimed at reducing disruption to site operations and transport logistics.                                                                                                                                                               | Low Net<br>Risk<br>Stable<br>Risk<br>Level        | We seek to reduce both the impact and likelihood through planning and forecasting to ensure that measures are in place to mitigate the impact on our operations.                                            |
| Business interruption or significant operational failures/ incidents                                                           | affected: Leadership in UK waste and Driving                                                                                                                                                                                                                                                                                                                                | We maintain detailed contingency plans and incident management procedures which are reviewed regularly, and assets are managed through a programme of planned and preventive maintenance and effective management of stores. The focus on the effective optimisation of the ERF fleet has resulted in c90% availability.                                                                                                                                                                                     | Medium<br>Net Risk<br>Stable<br>Risk<br>Level     | We operate a<br>low tolerance<br>for significant<br>operational<br>failure and<br>incidents and<br>seek to<br>mitigate these<br>risks where<br>possible.                                                    |
| Difficulty in recruitment, retention and development of appropriate skills, which are required to deliver the Group's strategy | Long-term priorities affected: All.Failure to have a workforce of skilled and motivated individuals will detrimentally impact all of our strategic priorities. We need the right people in the right places to innovate, share best practice, deliver synergies and move the Group forward.                                                                                 | The recent pandemic and impact of Brexit have impacted the UK labour market and availability of labour for operational roles is limited. Our HR Strategy continues to be embedded and a range of initiatives, taking account of current employment market conditions, have been delivered during the year to attract, retain and develop our employees. Succession plans are in place for senior positions.                                                                                                  | Medium<br>Net Risk<br>Increasing<br>Risk<br>Level | We ensure<br>the<br>appropriate<br>skills and<br>experience<br>are in place<br>with<br>succession<br>plans<br>providing<br>adequate<br>resilience.                                                          |
| Failure of information<br>technology systems,<br>management and<br>protection including<br>cyber risks                         | Long-term priorities affected: Leadership in UK waste.Failure of our information technology systems, due to inadequate internal processes or external cyber threats could result in the business being unable to operate effectively and the loss of data. This would have a detrimental impact on our customers and result in financial penalties and reputational damage. | We operate a mature and embedded governance framework over the 'business as usual' IT environment and major project implementations aligned to ISO27001 standards. Disaster recovery plans are in place for corporate and operational technology and these are regularly reviewed and tested. Cyber threats continue to increase in volume and sophistication. These risks are mitigated by a strong information security framework aligned to guidance issued by the National Cyber Security Centre (NCSC). |                                                   | We seek to<br>minimise the<br>risk of<br>information<br>technology<br>failure and<br>cyber security<br>threats to the<br>lowest level<br>without<br>detrimentally<br>impacting on<br>business<br>operations |

# Strategic Report for the Year Ended 31 March 2022 (continued)

# Capital investment

| Principal Risks                                                             | Strategic impact                                                                                                             | Mitigation                                                                                                                                                                                                                                                                                                       | Net Risk | Risk Appetite                                                                                                                |
|-----------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------------------------------------------------------------------------------------------------------------|
| Failure or increased cost of capital projects/exposure to contract failures | affected: Leadership in UK waste and Driving sustainable growth. Inability to successfully deliver our capital programme may | All capital projects are subject to a robust business case process which includes challenge and risk modelling over key assumptions. We develop strategic partnerships with constructors and projects are delivered using skilled project management resources, complimented by senior oversight and leadership. | Risk     | Investment<br>activities are<br>taken on an<br>informed<br>basis with<br>risks weighed<br>against<br>appropriate<br>returns. |

# Strategic Report for the Year Ended 31 March 2022 (continued)

### Forward-looking statements

This strategic report, consisting of pages 2 to 10, contains forward-looking statements regarding the financial position; results of operations; cash flows; dividends; financing plans; business strategies; operating efficiencies; capital and other expenditures; competitive positions; growth opportunities; plans and objectives of management; and other matters. These forward-looking statements including, without limitation, those relating to the future business prospects, revenues, working capital, liquidity, capital needs, interest costs and income in relation to the Group, wherever they occur in this strategic report, are necessarily based on assumptions reflecting the views of the Group, as appropriate. They involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. Such forward-looking statements should, therefore, be considered in the light of relevant factors, including those set out in this section on principal risks and uncertainties.

Approved by the Board on 16 September 2022 and signed on its behalf by:

DocuSigned by

N W Maddock

Director

4 4 . . .

L M Hughes

Company secretary

# Directors' Report for the Year Ended 31 March 2022

The directors present their report and the consolidated financial statements for the year ended 31 March 2022.

The Directors' report is prepared in accordance with the provisions of the Companies Act 2006 and regulations made thereunder. It comprises pages 11 to 13 as well as any matters incorporated by reference. Information regarding Viridor Energy (Investments One) Limited, including events and its progress during the year, events since the year-end and likely future developments is contained in the strategic report set out on pages 2 to 10 of this Annual report.

In addition, and in accordance with s414C of the Companies Act 2006, the strategic report contains a fair, balanced and comprehensive review and analysis of the development and performance of the Company's business during the year, the position of the Company's business at the end of the year, a description of the principal risks and uncertainties facing the Company (including environmental, social and governance (ESG) risks), and financial and non-financial key performance indicators (including environmental matters and employee matters).

The subsidiaries of the Company are listed in note 19 to the financial statements.

### Incorporation

The company was incorporated on 16 July 2021.

The Group was legally formed on 16 July 2021 when the Company was incorporated. An internal Viridor Limited group restructure took place later in that year which moved all of the Energy businesses into this sub-group. In accordance with best practice, comparative information has been presented on the basis that the Energy sub-group always existed within the wider Viridor Group. The comparatives are the year ending 31 March 2021 results of the individual legal entities, within the Group, combined, less inter-group trading and other consolidation adjustments.

### Financial results and dividend

The loss on ordinary activities after charging non-underlying items and taxation was £116.3 million (2021: £21.4 million).

The Directors do not recommend a final dividend (2021: £nil). Viridor Energy (Investments One) Limited paid interim dividends of £2,471.8 million during the year (2021: £Nil million).

The review of performance on pages 2 to 10 analyses the Group's financial results in more detail and sets out other financial information.

### Directors' of the group

The directors, who held office during the year and up to the date of signing the financial statements were as follows:

N W Maddock (appointed 16 July 2021)

K M Bradshaw (appointed 16 July 2021)

No Director has, or has had, a material interest, directly or indirectly, at any time during the year.

### Directors' liabilities

The Directors have the benefit of the indemnity provisions contained in the Company's Articles and the Company has maintained throughout the year Directors' and Officers' liability insurance for the benefit of the Company, the Directors and its Officers. The Company has entered into qualifying third party indemnity arrangements for the benefit of all its Directors in a form and scope which comply with the requirements of the Companies Act 2006 and which were in force throughout the year and remain in force.

### Stakeholder engagement

We are committed to carrying out our business in a responsible way and remain focused on continued dialogue our stakeholders. We continue to engage actively with all our stakeholders, including our customers, our communities, our people and our suppliers, as well as with our investors. Our continuous engagement allows stakeholders to provide feedback on the matters they consider to be important and any issues which they would like to be addressed.

We set out below some of the most significant decisions taken during the year and how stakeholder interests were taken into account.

# Directors' Report for the Year Ended 31 March 2022 (continued)

### Strategic plans

The impacted stakeholders were Shareholders, Employees, Customers and Communities. Factors taken into consideration were; Generation of value for shareholders, Continued delivery of high standards of service to customers and Regulatory and environmental compliance.

The outcome was Directors agreement of Strategic plans.

### Employment policies and employee involvement

The average number of employees during the year was 642 (2021: 504). Details of the related costs can be found in note 13 to the financial statements.

Employee consultation is maintained via various means including formalised trade union processes, consultative committees, and specific working groups. All these are chaired by senior management of the Group, with representatives drawn from all functional areas as appropriate. These forums, together with regular meetings, are used to ensure that employees are kept up to date with the Group's business performance and financial and economic factors affecting performance. Information is cascaded regularly to all employees to provide them with important and up to date information about key events.

A performance appraisal system exists for all non-manual staff and managers. Viridor Energy (Investments One) Limited uses a range of incentivisation arrangements as appropriate to each group of workers and job satisfaction is supported by encouraging role changes wherever possible within the Group to help employees gain broad experience of business activities. Viridor Energy (Investments One) Limited, as a 'good employer', has operated several 'family-friendly' policies during the year, which exceed statutory requirements.

Occupational health and safety remain key elements of Viridor Energy (Investments One) Limited's assessment of risk management. Training in skills acquisition and health and safety continues to ensure that employees have the knowledge and expertise to undertake their jobs to the best of their ability.

Viridor Energy (Investments One) Limited is committed to ensuring that no current or future employee is disadvantaged because of age, gender, religion, colour, ethnic origin, marital status, sexual orientation or disability. Viridor Energy (Investments One) Limited's equal opportunities policy ensures that there is no bias or discrimination in the availability of training and opportunities for career development and promotion. In particular, Viridor Energy (Investments One) Limited welcomes applications for employment from disabled persons and makes special arrangements and adjustments as necessary to ensure that disabled applicants are treated fairly when attending for interview or for pre-employment aptitude tests. Wherever possible, the opportunity is taken to retrain people who become disabled during their employment in order to maintain their employment within Viridor Energy (Investments One) Limited.

### Streamlined Energy and Carbon Reporting (SECR)

### Greenhouse gas emissions and energy report

The Streamlined Energy and Carbon Report (SECR) is reported within the financial statements of Planets UK Midco Limited (the largest Group in which this Group's results are consolidated) for the year ending 31 March 2022.

# Directors' Report for the Year Ended 31 March 2022 (continued)

# Financial risk management policy

The Group's financial risk management policy is set out at note 3 of the financial statements.

### Financial instruments

Details of the Group's financial instruments are provided in note 2 and note 17 of the financial statements.

### **Political donations**

No political donations were made, or political expenditure incurred, and no contributions were made to a political party.

The financial statements have been prepared on a going concern basis. At the time of the approving the financial statements the directors have a reasonable expectation that the Group and Company have adequate resources to continue in operational existence for a period to at least 31 March 2024 (the period of management's assessment).

When making this assessment, management considers whether the Group will be able to maintain adequate liquidity headroom above the level of its borrowing facilities and to operate within the financial covenants applicable to those facilities which will be measured at 30 of September 2022, 31 March 2023, 30 September 2023 and 31 March 2024.

As of 31 March 2022, the Group had £2.615b of committed borrowing facilities, of which £2.464b was drawn and with maturity ranging between September 2027 and March 2043. These facilities have covenants associated to them and in preparing their assessment management has considered these covenants for the period until 31 March 2024.

For their assessment, management has prepared two cash flow forecasts - a base case and a downside case which cover the period to 31 March 2024. The downside case acknowledges a reduction in volume throughput during the assessment period. The base case and the downside case have significant headroom against available facilities. A reverse stress test has been performed to identify a scenario which could exhaust available facilities or breach covenants.

The forecasts are most sensitive to a reduction in revenue. A substantial proportion of Viridor revenues is contracted revenues with local authorities with prices fixed 12 months ahead. Thus, for the purpose of the reverse stress test management considered the non-contracted revenue. The test demonstrates that there would have to be a very significant fall in uncontracted revenues to impact the ability to continue as a going concern - either through a lack of liquidity or a breach of the covenant noted above. Management consider that the likelihood of this scenario is remote.

Therefore, the directors are confident in the ongoing resilience of the Group, and its ability to continue in operation and meet its commitments as they fall due over the going concern period. Accordingly, the directors adopt the going concern basis in preparing the financial statements.

# Disclosure of information to the auditor

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

Approved by the Board on 16 September 2022 and signed on its behalf by:

- 588A624C850FAF0..... N W Maddock

Director

L M Hughes

-12R1C3R7RA9A41A Company secretary

Lyndi Hustus

# Statement of Directors' Responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable United Kingdom law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the group and parent company financial statements in accordance with International Financial Reporting Standards (IFRSs) in conformity with the requirements of the Companies Act 2006. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company and of the profit or loss of the group and the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies in accordance with IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with the specific requirements in IFRSs is insufficient to enable users to understand the impact of particular transactions, other events and conditions on the group and company financial position and financial performance;
- in respect of the group financial statements, state whether international accounting standards in conformity with the requirements of the Companies Act 2006 have been followed, subject to any material departures disclosed and explained in the financial statements;
- in respect of the parent company financial statements, state whether international accounting standards in conformity with the requirements of the Companies Act 2006, have been followed, subject to any material departures disclosed and explained in the financial statements and
- prepare the financial statements on the going concern basis unless it is appropriate to presume that the company and/ or the group will not continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and the company's transactions and disclose with reasonable accuracy at any time the financial position of the group and the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Under applicable law and regulations, the directors are also responsible for preparing a strategic report and directors' report that comply with that law and those regulations. The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF VIRIDOR ENERGY (INVESTMENTS ONE) LIMITED

### **Opinion**

We have audited the financial statements of Viridor Energy (Investments One) Limited ('the parent company') and its subsidiaries (the 'group') for the year ended 31 March 2022 which comprise Consolidated income statement, Consolidated Statement of Comprehensive income, Consolidated statement of financial position, Consolidated statement of cash flows, and the related notes 1 to 33 to financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and UK adopted international accounting standards and as regards the parent company financial statements, as applied in accordance with section 408 of the Companies Act 2006.

### In our opinion:

- the financial statements give a true and fair view of the group's and of the parent company's affairs as at 31 March 2022 and of the group's loss for the year then ended;
- the group financial statements have been properly prepared in accordance with UK adopted International Accounting Standards;
- the parent company financial statements have been properly prepared in accordance with UK adopted International Accounting Standards as applied in accordance with section 408 of the Companies Act 2006; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

# **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and parent company's ability to continue as a going concern for the period ending 31 March 2024.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the group's ability to continue as a going concern.

### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

### **INDEPENDENT AUDITOR'S REPORT(continued)**

# Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and directors' report have been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- · the parent company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### Responsibilities of directors

As explained more fully in the directors' responsibilities statement on page 14, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

### Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the company and
  determined that the most significant are IAS in conformity with the Companies Act 2006 and compliance with
  the relevant direct and indirect tax regulation in the United Kingdom. In addition, the Company has to comply
  with laws and regulations relating to its operations, including health and safety, waste management and GDPR.
- We understood how Viridor Energy (Investments One) Limited is complying with those frameworks by making
  enquiries of management and those charged with governance to understand how the company maintains and
  communicates its policies and procedures in these areas. We understood any controls put in place by
  management to reduce the opportunities for fraudulent transactions. We assessed the susceptibility of the
  Company's financial statements to material misstatement, including how fraud might occur through inquiry of

# INDEPENDENT AUDITOR'S REPORT(continued)

management and those charged with governance and meeting with management from various parts of the business to understand where it considered there was susceptibility to fraud. Through our procedures we determined there to be risks associated with management override of controls and fraud risks in relation to revenue recognition

- In relation to management override, our procedures involved enquiries of management and those charged with
  governance and journal entry testing, we incorporated data analytics to sample the entire population of journals
  to identify specific transactions which did not meet our expectations based on specific criteria as well as manual
  consolidation journals and journals indicating significant or unusual transactions based on our understanding of
  the business. These procedures included investigating these transactions to gain understanding, challenging
  the assumptions, judgements and significant estimates made by management and testing them back to source
  information.
- In performing our work over recognition of revenue, we identified that the areas that were particularly susceptible
  to fraud were recognition of accrued income on contract revenue, contract revenue subject to IFRIC 12
  (Accounting for Service Concession arrangements) and recognition of adjustments made to invoiced revenue.
  We have separated the revenue into its appropriate streams and selected a sample of revenue transactions
  throughout the period to perform detailed testing. Our procedures included: Validation of transactions back to
  contracts, evaluation of appropriateness of assumptions, and where possible, agreeing the transactions to an
  invoice and cash receipt.

These procedures were designed to provide reasonable assurance that the group financial statements were free from fraud or error.

Based on our understanding of laws and regulations identified above, we designed our audit procedures to
identify noncompliance with such laws and regulations. Our procedures involved agreeing that material
transactions are recorded in compliance with IAS in conformity with the Companies Act 2006. Compliance with
other operational laws and regulations was covered through our inquiry with no indication of non-compliance
identified.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <a href="https://www.frc.org.uk/auditorsresponsibilities">https://www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

# Other matter

The comparative information presented in these accounts is unaudited. No audit work has been performed on comparative figures other than the required procedures to obtain sufficient appropriate audit evidence that the opening balances do not contain misstatements that materially affect the current period's financial statements.

### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Ent. Zout

Nick Gomer (Senior statutory auditor)
For and on behalf of Ernst & Young LLP, Statutory Auditor
Bristol

Date: 16 September 2022

# Consolidated Income Statement for the Year Ended 31 March 2022

|                                                                                                 |      | Before non-<br>underlying<br>items | items       | Tota                | items             | Non-<br>underlying<br>items<br>(Note 5) | Total              |
|-------------------------------------------------------------------------------------------------|------|------------------------------------|-------------|---------------------|-------------------|-----------------------------------------|--------------------|
|                                                                                                 | Note | 2022<br>£ m                        | 2022<br>£ m | 2022<br>£ m         |                   | 2021<br>£ m                             | 2021<br>£ m        |
| Revenue                                                                                         | 6    | 470.2                              | -           | 470.2               | 295.8             | -                                       | 295.8              |
| Other income                                                                                    | 8    | -                                  | -           | -                   | 7.7               | -                                       | 7.7                |
| Operating costs                                                                                 |      |                                    |             |                     |                   |                                         |                    |
| Employment costs                                                                                | 6    | (35.3)                             | -           | (35.3)              | (26.8)            | -                                       | (26.8)             |
| Raw materials and disposal costs                                                                | 6    | (86.7)                             | -           | (86.7)              | (51.6)            | -                                       | (51.6)             |
| Other expenses                                                                                  | 6    | (128.0)                            |             | (128.0)             | (89.8)            | (43.8)                                  | (133.6)            |
| Profit/(loss) before interest, tax,<br>depreciation, amortisation and dividends<br>Depreciation | 6    | <b>220.2</b> (58.8)                | -           | <b>220.2</b> (58.8) | 135.3<br>) (34.6) | (43.8)                                  | <b>91.5</b> (34.6) |
| Amortisation and impairment of intangibles                                                      |      | (1.8)                              |             | (1.8)               |                   | (46.8)                                  | (49.1)             |
| Operating profit/(loss) Finance income                                                          |      | 159.6                              |             | 159.6               |                   | (90.6)                                  | 7.8                |
|                                                                                                 |      | 21.0                               | -           | 21.0                |                   | -                                       | 12.1               |
| Finance costs                                                                                   |      | (284.3)                            |             | (284.3)             | (69.6)            |                                         | (69.6)             |
| Net finance cost                                                                                | 9    | (263.3)                            | -           | (263.3)             | (57.5)            | -                                       | (57.5)             |
| Share of post-tax profit from joint ventures                                                    | 20   | 6.9                                |             | 6.9                 | 16.7              |                                         | 16.7               |
| (Loss)/profit before tax                                                                        |      | (96.8)                             | -           | (96.8)              | 57.6              | (90.6)                                  | (33.0)             |
| Taxation credit/(charge)                                                                        | 10   | 13.9                               | (33.4)      | (19.5)              | (5.6)             | 17.2                                    | 11.6               |
| (Loss)/profit for the year                                                                      |      | (82.9)                             | (33.4)      | (116.3)             | 52.0              | (73.4)                                  | (21.4)             |

The above results were derived from continuing operations.

# Consolidated Statement of Comprehensive Income for the Year Ended 31 March 2022

| •                                                             |      | Before non-<br>underlying |             |             | Before non-<br>underlying | Non-<br>underlying<br>items |             |
|---------------------------------------------------------------|------|---------------------------|-------------|-------------|---------------------------|-----------------------------|-------------|
|                                                               |      | items                     | (Note 5)    | Total       | items                     | (Note 5)                    | Total       |
| •                                                             | Note | 2022<br>£ m               | 2022<br>£ m | 2022<br>£ m | 2021<br>£ m               | 2021<br>£ m                 | 2021<br>£ m |
| (Loss)/profit for the year                                    |      | (82.9)                    | (33.4)      | (116.3)     | 52.0                      | (73.4)                      | (21.4)      |
| Items that may be reclassified subsequently to profit or loss |      |                           |             |             |                           |                             |             |
| Unrealised gain or loss on cash flow hedges                   |      | (171.1)                   | -           | (171.1)     | (14.3)                    | =                           | (14.3)      |
| Income tax on items that may be reclassified                  | 10   | 43.5                      |             | 43.5        | 2.7                       |                             | 2.7         |
|                                                               |      | (127.6)                   |             | (127.6)     | (11.6)                    |                             | (11.6)      |
| Total comprehensive income for the year                       |      | (210.5)                   | (33.4)      | (243.9)     | 40.4                      | (73.4)                      | (33.0)      |

(Registration number: 13515153)

Consolidated Statement of Financial Position as at 31 March 2022

|                                      |         | Group                   |                         | Company                 |                         |  |
|--------------------------------------|---------|-------------------------|-------------------------|-------------------------|-------------------------|--|
|                                      | Note    | 31 March<br>2022<br>£ m | 31 March<br>2021<br>£ m | 31 March<br>2022<br>£ m | 31 March<br>2021<br>£ m |  |
| Assets                               | 11010   | <b>3</b>                | 2                       | 2                       |                         |  |
| Non-current assets                   |         |                         |                         |                         |                         |  |
| Other intangible assets              | 14      | 41.8                    | 46.1                    | _                       | _                       |  |
| Property, plant and equipment        | 15      | 1,215.0                 | 1,263.1                 | _                       | _                       |  |
| Right of use assets                  | 16      | 35.0                    | 39.2                    | -                       | -                       |  |
| Derivative financial instruments     | 23      | 28.4                    | -                       | _                       | _                       |  |
| Investments in subsidiaries          | 19      |                         | -                       | 4,000.0                 | -                       |  |
| Investments in joint ventures        | 20      | 69.2                    | 69.3                    | ·<br>•                  | -                       |  |
| Other non-current assets             | 18      | 239.3                   | 251.3                   |                         |                         |  |
|                                      | _       | 1,628.7                 | 1,669.0                 | 4,000.0                 |                         |  |
| Current assets                       |         |                         |                         |                         |                         |  |
| Inventories                          | 21      | 33.6                    | 29.3                    | -                       | -                       |  |
| Trade and other receivables          | 22      | 158.9                   | 253.3                   | -                       | -                       |  |
| Derivative financial instruments     | 23      | 4.1                     | _                       | -                       | _                       |  |
| Current tax asset                    |         | -                       | 4.8                     | -                       | -                       |  |
| Cash and cash equivalents            | 24      | 124.0                   | 17.5                    | <u>-</u>                | -                       |  |
|                                      | _       | 320.6                   | 304.9                   |                         | •                       |  |
| Total assets                         | _       | 1,949.3                 | 1,973.9                 | 4,000.0                 | -                       |  |
| Liabilities                          |         |                         |                         |                         |                         |  |
| Current liabilities                  |         |                         |                         |                         |                         |  |
| Trade and other payables             | 25      | (90.4)                  | (78.5)                  | -                       | -                       |  |
| Derivative financial instruments     | 23      | (127.3)                 | (2.1)                   | -                       | -                       |  |
| Current tax liability                |         | (41.6)                  | -                       | -                       | -                       |  |
| Loans and borrowings                 | 26      | (49.3)                  | (205.9)                 | -                       | -                       |  |
| Provisions                           | 27 _    | (2.3)                   | (0.7)                   |                         |                         |  |
|                                      | _       | (310.9)                 | (287.2)                 | <del></del>             | <u> </u>                |  |
| Non-current liabilities              |         |                         |                         |                         |                         |  |
| Loans and borrowings                 | 26      | (2,417.6)               | (2,629.7)               | -                       | -                       |  |
| Derivative financial instruments     | 23      | (317.9)                 | (44.6)                  | -                       | -                       |  |
| Deferred tax liabilities             | 10      | (50.3)                  | (110.6)                 | -                       | -                       |  |
| Provisions                           | 27 _    | (0.7)                   | (0.2)                   | <u> </u>                | <del>-</del>            |  |
|                                      | _       | (2,786.5)               | (2,785.1)               |                         |                         |  |
| Total liabilities                    | _       | (3,097.4)               | (3,072.3)               | <u> </u>                |                         |  |
| Net (liabilities)/assets             | _       | (1,148.1)               | (1,098.4)               | 4,000.0                 | -                       |  |
| Equity                               |         |                         |                         |                         |                         |  |
| Share capital                        | 28      | -                       | -                       | -                       | -                       |  |
| Other reserves                       |         | (0.4)                   | -                       | -                       | -                       |  |
| Cash flow hedging reserve            |         | 139.2                   | 11.6                    | -                       | -                       |  |
| Capital reorganisation reserve       |         | 2,320.2                 | 985.8                   | -                       | -                       |  |
| Retained earnings                    | _       | (1,310.9)               | 101.0                   | (4,000.0)               | <del>-</del>            |  |
| Equity attributable to owners of the |         | 1,148.1                 | 1,098.4                 | (4,000.0)               |                         |  |
| company                              | 26 to 6 | 7 form an integral na   |                         |                         | <u>-</u>                |  |

(Registration number: 13515153)

Consolidated Statement of Financial Position as at 31 March 2022 (continued)

|              |      | Group    |          | Compan    | у        |
|--------------|------|----------|----------|-----------|----------|
|              |      | 31 March | 31 March | 31 March  | 31 March |
|              |      | 2022     | 2021     | 2022      | 2021     |
|              | Note | £ m      | £ m      | £ m       | £ m      |
| Total equity |      | 1,148.1  | 1,098.4  | (4,000.0) |          |

The profit for the year attributable to ordinary shareholder's equity dealt with in the accounts of the Parent Company is £2,471.8 million (2021: £Nil million loss).

Approved by the Board on 16 September 2022 and signed on its behalf by:

7 % 1

N W Maddock

Director

# Consolidated Statement of Changes in Equity for the Year Ended 31 March 2022

|                                                 | •                | Other reserves | reserve                         | Capital reorganisation reserve | Retained earnings | Total     |
|-------------------------------------------------|------------------|----------------|---------------------------------|--------------------------------|-------------------|-----------|
|                                                 | £m               | £ m            | £ m                             | £ m                            | £ m               | £ m       |
| At 1 April 2020                                 | -                | -              | -                               | (945.4)                        | (79.6)            | (1,025.0) |
| Loss for the year                               | -                | -              | -                               | -                              | (21.4)            | (21.4)    |
| Other comprehensive Loss                        |                  |                | (11.6)                          | -                              | <u> </u>          | (11.6)    |
| Total comprehensive Loss Capital reorganisation | -                | -              | (11.6)                          | -                              | (21.4)            | (33.0)    |
| movement in equity                              | _                |                | -                               | (40.4)                         |                   | (40.4)    |
| At 31 March 2021                                |                  | _ <u>-</u> _   | (11.6)                          | (985.8)                        | (101.0)           | (1,098.4) |
|                                                 | Share<br>premium | Other reserves | Cash flow<br>hedging<br>reserve | reserve                        | Retained earnings | Total     |
|                                                 | £ m              | £ m            | £m                              | £ m                            | £ m               | £ m       |
| At 1 April 2021                                 | -                | -              | (11.6)                          | (985.8)                        | (101.0)           | (1,098.4) |
| Loss for the year                               | -                | -              | -                               | -                              | (116.3)           | (116.3)   |
| Other comprehensive Loss                        |                  |                | (127.6)                         |                                | -                 | (127.6)   |
| Total comprehensive Loss                        | -                | -              | (127.6)                         | -                              | (116.3)           | (243.9)   |
| Dividends                                       | -                | -              | -                               | -                              | (2,471.8)         | (2,471.8) |
| New share capital subscribed                    | 4,000.0          | -              | -                               | -                              | -                 | 4,000.0   |
| Share premium reduction                         | (4,000.0)        | ) -            | -                               | -                              | 4,000.0           | -         |
| Share based payment transactions                | -                | 0.4            | -                               | -                              | -                 | 0.4       |
| Capital reorganisation movement in equity       |                  |                | -                               | (1,334.4)                      |                   | (1,334.4) |
| At 31 March 2022                                |                  | 0.4            | (139.2)                         | (2,320.2)                      | 1,310.9           | (1,148.1) |

Included in the movement in other comprehensive income in the cashflow hedging reserve are gains reclassified to the income statement of £0.1m (2021: gains of £0.1m) and fair value losses of £171.2m (2021: £14.4m).

# Company Statement of Changes in Equity for the Year Ended 31 March 2022

|                              | Share<br>premium<br>£ m | Retained<br>earnings<br>£ m | Total<br>£ m |
|------------------------------|-------------------------|-----------------------------|--------------|
| At 1 April 2021              | -                       | -                           | -            |
| Profit for the year          | •                       | 2,471.8                     | 2,471.8      |
| Total comprehensive income   | -                       | 2,471.8                     | 2,471.8      |
| New share capital subscribed | 4,000.0                 | -                           | 4,000.0      |
| Share premium reduction      | (4,000.0)               | 4,000.0                     | · -          |
| Dividends                    | <u> </u>                | (2,471.8)                   | (2,471.8)    |
| At 31 March 2022             |                         | 4,000.0                     | 4,000.0      |

# Consolidated Statement of Cash Flows for the Year Ended 31 March 2022

|                                                                           |      | Group             |             | Company      | panv        |  |
|---------------------------------------------------------------------------|------|-------------------|-------------|--------------|-------------|--|
|                                                                           | Note | 2022<br>£ m       | 2021<br>£ m | 2022<br>£ m  | 2021<br>£ m |  |
| Cash flows from operating activities                                      |      |                   |             |              |             |  |
| (Loss)/profit for the year                                                |      | (116.3)           | (21.4)      | 2,471.8      | _           |  |
| Adjustments to cash flows from non-cash items                             |      | (110.5)           | (21.1)      | 2,171.0      |             |  |
| Depreciation and amortisation                                             |      | 60.6              | 83.7        | -            | -           |  |
| Trade receivables impairment                                              |      | 0.8               | -           | -            | -           |  |
| Finance income                                                            | 9    | (21.0)            | (12.1)      | -            | -           |  |
| Finance costs                                                             | 9    | 284.3             | 69.6        | -            | -           |  |
| Share of profit or loss of equity                                         |      |                   |             |              |             |  |
| accounted investees                                                       |      | (6.9)             | (16.7)      | -            | -           |  |
| Income tax expense                                                        | 10   | 19.5              | (11.6)      | - (0.471.0)  | -           |  |
| Dividends received                                                        | _    | <u> </u>          |             | (2,471.8)    | -           |  |
| Working capital adjustments                                               |      | 221.0             | 91.5        | -            | -           |  |
| Increase in inventories                                                   |      | (4.3)             | (9.7)       | -            | -           |  |
| Increase in trade and other receivables                                   |      | (25.6)            | (9.0)       | -            | -           |  |
| (Decrease)/increase in trade and other                                    |      |                   |             |              |             |  |
| payables                                                                  |      | (4.6)             | 39.6        | -            | -           |  |
| Increase in provisions                                                    | _    | 2.1               | 0.1         | <del>-</del> | -           |  |
| Net cash flow from operating activities                                   | _    | 188.6             | 112.5       | -            |             |  |
| Cash flows from investing activities                                      |      |                   |             |              |             |  |
| Interest received                                                         |      | 17.7              | 0.8         | -            | _           |  |
| Dividends received                                                        |      | 7.0               | 7.5         | 2,471.8      | _           |  |
| Acquisitions of property plant and                                        |      |                   |             | -,           |             |  |
| equipment                                                                 |      | (24.9)            | (21.1)      | -            | -           |  |
| Proceeds from sale of property plant and                                  |      |                   |             |              |             |  |
| equipment                                                                 |      | 25.8              | -           | -            | -           |  |
| Acquisition of intangible assets                                          |      | (7.4)             | (3.1)       | -            | -           |  |
| Cash receipts from repayment of loans, classified as investing activities |      | 141.7             | _           | _            | -           |  |
| _                                                                         | _    |                   |             |              |             |  |
| Net cash flows from investing activities                                  | _    | 159.9             | (15.9)      | 2,471.8      |             |  |
| Cash flows from financing activities                                      |      |                   |             |              |             |  |
| Interest paid                                                             |      | (124.4)           | (68.7)      | -            | -           |  |
| Proceeds from issue of ordinary shares,                                   |      |                   |             |              |             |  |
| net of issue costs                                                        |      | 4,000.0           | -           | -            | -           |  |
| Proceeds from bank borrowing draw downs                                   |      | 2 495 0           |             |              |             |  |
| Repayment of bank borrowing                                               |      | 2,485.0<br>(21.1) | <u>-</u>    | <u>-</u>     | -           |  |
| Proceeds from other borrowing draw downs                                  |      | (21.1)            | 35.9        | -            |             |  |
| Repayment of other borrowing                                              |      | (4,123.2)         | (55.0)      | •            | -           |  |
| Proceeds from derivatives settlement                                      |      | (4,123.2)<br>15.5 | (33.0)      | -            | -           |  |
| Payments to finance lease creditors                                       |      | (2.0)             | (6.0)       | -            | -<br>-      |  |
| Dividends paid                                                            | 12   | (2,471.8)         | (0.0)       | (2,471.8)    | -           |  |
| Net cash flows from financing activities                                  |      | (242.0)           | (93.8)      | (2,471.8)    |             |  |
| <del>-</del>                                                              | _    |                   |             |              |             |  |

# Consolidated Statement of Cash Flows for the Year Ended 31 March 2022 (continued)

|                                           |      | Group |      | Comp | Company |  |
|-------------------------------------------|------|-------|------|------|---------|--|
|                                           |      | 2022  | 2021 | 2022 | 2021    |  |
|                                           | Note | £ m   | £m   | £ m  | £ m     |  |
| Net increase in cash and cash equivalents |      | 106.5 | 2.8  | _    | _       |  |
| equivalents                               |      | 100.5 | 2.0  | -    | _       |  |
| Cash and cash equivalents at 1 April      | _    | 17.5  | 14.7 |      |         |  |
| Cash and cash equivalents at 31 March     | =    | 124.0 | 17.5 |      |         |  |

# Notes to the Financial Statements for the Year Ended 31 March 2022

### 1 General information

The company is a private company limited by share capital, incorporated and domiciled in England.

The address of its registered office is: Viridor House Priory Bridge Road Taunton Somerset TA1 1AP

These financial statements were authorised for issue by the Board on 16 September 2022.

### 2 Accounting policies

United Kingdom

### Statement of compliance

The group financial statements have been prepared in accordance with International Financial Reporting Standards and with those parts of the Companies Act 2006 applicable to companies reporting under IFRS.

# Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### **Basis of preparation**

These financial statements have been prepared on the historical cost accounting basis (except for fair value items, principally acquisitions and certain financial instruments as described in the following accounting policy notes) and in accordance with international accounting standards in conformity with the requirements of the Companies Act 2006. A summary of the principal accounting policies is set out below, together with an explanation where changes have been made to previous policies on the adoption of new accounting standards and interpretations in the year.

These financial statements are presented in pound sterling, which is the Company's functional currency. All amounts have been rounded to the nearest million, unless otherwise indicated.

### Basis of consolidation

The Group financial statements include the results of Viridor Energy (Investments One) Limited, its subsidiaries and joint ventures

The Group was legally formed on 16 July 2021 when the Company was incorporated. An internal Viridor Limited group restructure took place later in that year which moved all of the Energy businesses into this sub-group. In accordance with best practice, comparative information has been presented on the basis that the Energy sub-group always existed within the wider Viridor Group. The comparatives are the year ending 31 March 2021 results of the individual legal entities combined, less inter-group trading and other consolidation adjustments.

The results of subsidiaries and joint venture undertakings are included from the date of acquisition or incorporation and excluded from the date of disposal. The results of subsidiaries are consolidated where the Group has the power to control the financial and operating policies of a subsidiary. The results of joint venture and associate undertakings are accounted for on an equity basis. Intra-group trading, loan balances and transactions are eliminated on consolidation.

The acquisition method of accounting is used to account for the purchase of subsidiaries. The excess of the value transferred to the seller in return for control of the acquired business together with the fair value of any previously held equity interest in that business over the Group's share of the fair value of the identifiable net assets is recorded as goodwill.

Once control is achieved any change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 2 Accounting policies (continued)

### Going concern

The financial statements have been prepared on a going concern basis. At the time of the approving the financial statements the directors have a reasonable expectation that the Group and Company have adequate resources to continue in operational existence for a period to at least 31 March 2024 (the period of management's assessment).

When making this assessment, management considers whether the Group will be able to maintain adequate liquidity headroom above the level of its borrowing facilities and to operate within the financial covenants applicable to those facilities which will be measured at 30 of September 2022, 31 March 2023, 30 September 2023 and 31 March 2024.

As of 31 March 2022, the Group had £2.615b of committed borrowing facilities, of which £2.464b was drawn and with maturity ranging between September 2027 and March 2043. These facilities have covenants associated to them and in preparing their assessment management has considered these covenants for the period until 31 March 2024.

For their assessment, management has prepared two cash flow forecasts - a base case and a downside case which cover the period to 31 March 2024. The downside case acknowledges a reduction in volume throughput during the assessment period. The base case and the downside case have significant headroom against available facilities. A reverse stress test has been performed to identify a scenario which could exhaust available facilities or breach covenants.

The forecasts are most sensitive to a reduction in revenue. A substantial proportion of Viridor revenues is contracted revenues with local authorities with prices fixed 12 months ahead. Thus, for the purpose of the reverse stress test management considered the non-contracted revenue. The test demonstrates that there would have to be a very significant fall in uncontracted revenues to impact the ability to continue as a going concern - either through a lack of liquidity or a breach of the covenant noted above. Management consider that the likelihood of this scenario is remote.

Therefore, the directors are confident in the ongoing resilience of the Group, and its ability to continue in operation and meet its commitments as they fall due over the going concern period. Accordingly, the directors adopt the going concern basis in preparing the financial statements.

### Changes in accounting policy

### New standards, interpretations and amendments effective

New standards or interpretations which were mandatory for the first time in the year beginning 1 April 2021 did not have a material impact on the net assets or results of the Group. New standards or interpretations due to be adopted from 1 April 2022 are not expected to have a material impact on the Group's net assets or results.

# Revenue recognition

### Recognition

Group revenue is recognised following delivery of performance obligations and an assessment of when control over the product or service is transferred to the customer. Revenue is only recognised when collection of consideration is highly probable.

Revenue is recognised either when the performance obligation in the contract has been performed ('point in time' recognition) or 'over time' as the performance obligations to the customer are satisfied. For each obligation satisfied over time, the Group applies a revenue recognition method that accurately reflects performance in transferring control of the services to the customer.

Where a contract with a customer includes more than one performance obligation, revenue is allocated to each obligation in proportion to a fair value assessment of the total contract sales value split across the services provided.

At the inception of a contract the total transaction price is estimated, being the fair value to which the Group expects to be entitled under the contract, including any variable consideration. Variable consideration is based on the most likely outcome of the performance obligations.

Revenue excludes value added tax, trade discounts and revenue arising from transactions between Group companies.

# Energy sales

The Group receives revenue from the sale of electricity from generating assets. These assets include Energy Recovery facilities. Revenue from the sale of electricity from the Group's generating assets is measured based upon metered output delivered at rates specified under contract terms or prevailing market rates. Revenue is recognised at a 'point in time', being the point of distribution to the grid. Typically, invoices are raised monthly with standard payment terms.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 2 Accounting policies (continued)

### Waste Management Services

In respect of single services with fixed fees, such as the receipt of gate fees, revenue is recognised at the time the service is provided.

The Group also delivers other waste management services for which revenue is recognised 'over time' in accordance with contracts with customers. The nature of contracts and/or performance obligations includes management fees to operate energy recovery facilities and multi service contracts including gate fees.

Revenue from other services can be fixed (i.e. management fees) or variable (i.e. gate fees).

Gate fee revenue, derived from the Group's operational assets, is recognised as customer waste is deposited and is based on tonnage received.

The majority of waste management customers are invoiced monthly for services provided within the monthly billing period. Payments are typically due on an end of month following invoice basis. Alternative billing and/or payment terms are agreed in exceptional circumstances.

The Group transfers control of such waste management services prior to invoicing. Receipt of payment following invoice is based solely on the passage of time. A trade receivable is recognised until payment is made and/or refund issued.

Where the Group has entered into service concession arrangements it accounts for these contracts in accordance with IFRIC12. Consideration is treated as contract assets or other intangible assets, depending upon the right to receive cash from the asset. Consideration is split between construction of assets, operation of the service and provision of finance recognised as interest receivable.

Revenue in respect of construction services is recognised over time and based on the fair value of work performed, with reference to the total sales value and the stage of completion of those services, as this best reflects the manner in which control passes to the customer. While construction is in progress, the consideration is disclosed as a contract asset within non-current financial assets. On entry into operational service, in accordance with IFRIC 12, the contract asset is reclassified as costs recoverable from construction activities and disclosed within either:

- other intangible assets (when the concession grantor has not provided a contractual guarantee in respect of the recoverable amount regardless of the service use by customers).
- other non-current financial assets (when the concession grantor contractually guarantees the payment of amounts determined in the contract or the shortfall, if any, between amounts received from users of the public service and amounts specified or determined in the contract).

No payments are received during the construction phase.

In respect of operating services, revenue is recognised over time in line with delivery of operational services in accordance with the contract with the local authority.

Once the operational phase commences, the Group has a right to receive consideration for the construction and operational services delivered. Invoicing typically occurs monthly and payments are due by the end of the month following date of invoice.

### Recyclate

The Group transforms waste into recyclate ready for resale. Revenue is measured at the agreed transaction price per tonne of recyclate under the contract with the customer. Revenue recognition occurs when control over the recyclate assets has been transferred to the customer.

In respect of UK sales, the Group's performance obligation is satisfied at the point of collection by the customer. This is the point in time when an invoice is issued and revenue is recognised Payment terms are typically end of month following invoice date. This is the point legal title (i.e. control) passes to the customer and revenue is recognised.

### Contract assets and liabilities

A trade receivable is recognised when the Group has an unconditional right to receive consideration in exchange for performance obligations already fulfilled. A contract asset is recognised when the Group has fulfilled some of its performance obligations but has not yet obtained an unconditional right to receive consideration, such as during the construction phase of a service concession agreement, as described above.

A contract liability is recognised when consideration is received in advance of the Group performing its performance obligations to customers.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 2 Accounting policies (continued)

#### Other income

Other income is derived from activities which do not form part of the ordinary business cycle for Group, this consists of insurance recoveries and delay damages received for loss of revenue on asset construction. Other income is recognised when management considers receipt to be virtually certain and the amount can be reliably measured or estimated.

### Grants and contributions

Grants are recognised where there is a reasonable assurance that the grant will be received and all the attached conditions will be complied with.

Grants and contributions receivable in respect of property, plant and equipment are deducted from the cost of those assets.

Grants and contributions receivable in respect of expenditure charged against profits in the year have been included in the income statement in other operating expenses.

### Property, plant and equipment

Property, plant and equipment assets are included at cost less accumulated depreciation.

#### Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

| Asset cia | SS        |
|-----------|-----------|
| Freehold  | buildings |

Energy recovery facilities

Short-term leasehold land and buildings

Fixed and mobile plant, vehicles and computers

Depreciation method and rate

30-50 years 25-40 years

The shorter of their estimated useful economic lives or the finance lease period.

3-10 years

The cost of assets includes directly attributable labour and overhead costs which are incremental to the Group. Borrowing costs directly attributable to the construction of a qualifying asset (an asset necessarily taking a substantial period of time to be prepared for its intended use) are capitalised as part of the asset.

Asset lives and residual values are reviewed annually.

An item of property, plant and equipment is derecognised upon disposal (i.e. at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement in other operating expenses.

### Goodwill

Goodwill arising on consolidation from the acquisition of subsidiary and joint venture undertakings represents the excess of the purchase consideration over the fair value of net assets acquired, less any subsequent impairment charges.

Goodwill is recognised as an asset and reviewed for impairment at least annually. Any impairment is recognised immediately in the income statement and is not subsequently reversed. For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash generating units or group of cash generating units that is expected to benefit from the synergies of the combination. Each unit or group of units to which goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal reporting purposes. Further details are contained in the accounting policy "Impairment of financial assets". When a subsidiary or joint venture undertaking is sold, the profit or loss on disposal is determined after including the attributable amount of unamortised goodwill.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 2 Accounting policies (continued)

### Other intangible assets

An intangible asset is recognised in respect of service concession contracts to the extent that future amounts to be received are not contractually guaranteed. The asset is amortised over the length of the contract and assessed for impairment whenever there is an indication that the asset may be impaired.

Other intangible assets acquired in a business combination are capitalised at fair value at the date of acquisition. Following initial recognition, finite life intangible assets are amortised on a straight-line basis over their estimated useful economic lives, with the expense taken to the income statement through operating costs.

#### Leased assets

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Leased assets are accounted for by recognising a right-of use-asset and a lease liability except for:

- · Low value assets; and
- · Leases with a duration of 12 months or less.

### Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment.

If a lease liability is terminated or novated to a third party the related right-of-use asset is derecognised. Any gain or loss on derecognition of the asset (calculated as the difference between the net disposal proceeds, the carrying amount of the asset and the present value of the lease liability) is included in the income statement in other operating expenses.

# Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs. In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date, because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

### Impairment of non-financial assets

Assets with an indefinite useful life are not subject to amortisation and are tested annually for impairment, or whenever events or changes in circumstance indicate that the carrying amount may not be recoverable.

Assets subject to amortisation or depreciation are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which an asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value, less costs to sell, and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Value in use represents the present value of projected future cash flows expected to be derived from a cash-generating unit, discounted using a pre-tax discount rate which reflects an assessment of the market cost of capital of the cash-generating unit. Impairments are charged to the income statement in the year in which they arise.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 2 Accounting policies (continued)

Non-financial assets other than goodwill that have been impaired are reviewed for possible reversal of the impairment at each reporting date.

Where a previously impaired asset or cash generating unit's recoverable amount is in excess of its carrying amount, previous impairments are reversed to the carrying value that would have expected to be recognised had the original impairment not occurred.

### Investment in subsidiary undertakings

Investments in subsidiary undertakings are initially recorded at cost, being the fair value of the consideration paid. Subsequently, investments are reviewed for impairment on an individual basis annually or if events or changes in circumstances indicate that the carrying value may not be fully recoverable.

### Investment in joint ventures

Joint ventures are entities over which the Group exercises joint control. Investments in joint ventures are accounted for using the equity method of accounting. Any excess of the cost of acquisition over the Group's share of the fair values of the identifiable net assets of the joint venture at the date of acquisition is recognised as goodwill and is included in the carrying value of the investment in the joint venture.

The carrying value of the Group's investment is adjusted for the Group's share of post-acquisition post-tax profits or losses recognised in the income statement and statement of comprehensive income. Losses of a joint venture in excess of the Group's interest are not recognised unless the Group has a legal or constructive obligation to fund those losses.

#### **Inventories**

Inventories are stated at the lower of cost or net realisable value. The cost of finished goods and work in progress includes raw materials and the cost of bringing stocks to their present location and condition. It excludes borrowing costs. Costs are assigned to individual items of inventory on the basis of weighted average costs. Net realisable value is the estimated selling price less cost to sell.

### Cash and cash equivalents

Cash and short-term deposits in the statement of financial position comprise cash at banks and on hand and short-term highly liquid deposits with a maturity of three months or less, that are readily convertible to a known amount of cash and subject to an insignificant risk of changes in value:

### Derivatives and other financial instruments

Financial instruments are recognised and measured in accordance with IFRS 9.

The Group classifies its financial instruments in the following categories:

# Debt instruments at amortised cost

All loans and borrowings are initially recognised at fair value, net of transaction costs incurred. Following initial recognition interest-bearing loans and borrowings are subsequently stated at amortised cost using the effective interest method.

Gains and losses are recognised in the income statement when instruments are derecognised or impaired.

Premia, discounts and other costs and fees are recognised in the income statement through the amortisation process. Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

### Trade receivables

Trade receivables do not carry any interest receivable and are recognised initially at fair value and subsequently at amortised cost using the effective interest method, less provision for expected credit losses (ECLs). Each Group entity performs an impairment analysis at each reporting date to measure the ECLs. Each entity does not track changes in credit risk but instead recognises a loss allowance based on lifetime ECLs at each reporting date. Each subsidiary has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the receivables and the economic environment"

# Trade payables

Trade payables are not interest-bearing and are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 2 Accounting policies (continued)

Financial assets arising from service concession arrangements

Where the provision of waste management services is performed through a contract with a public sector entity which controls a significant residual interest in asset infrastructure at the end of the contract, then consideration is treated as contract receivables, split between income from the construction of assets, operation of the service and the provision of finance which is recognised in notional interest within finance income.

#### Derivative financial instruments and hedging activities

The Group uses derivative financial instruments, principally RPI swaps and interest rate swaps to hedge cash flow risks associated with components of long-term contractual terms linked to a quoted index. The group also uses currency forward contracts and energy swaps to hedge cash flow risks associated with forecast transactions with a clearly defined market price risk. Derivative instruments are initially recognised at fair value on the date the derivative contract is entered into and subsequently re-measured at fair value for the reported balance sheet.

The Group also uses intra-group hedging arrangements to pass the risks and rewards of the relevant hedges from Viridor Energy (Investments One) Limited to the relevant subsidiaries.

The Group generally designates its hedging derivatives as cash flow hedges due to there being a highly probable forecast transaction or change in the cash flows of a recognised asset or liability. The exception for this year being energy swaps.

The gain or loss on remeasurement is recognised in the income statement except for cash flow hedges which meet the conditions for hedge accounting, when the portion of the gain or loss on the hedging instrument which is determined to be effective is recognised in other comprehensive income and the ineffective portion in the income statement. The gains or losses deferred in equity in this way are subsequently recognised in the income statement in the same period in which the hedged underlying transaction or firm commitment is recognised in the income statement.

In order to qualify for hedge accounting the Group is required to document, in advance, the relationship between the item being hedged and the hedging instrument. The Group is also required to document and demonstrate an assessment of the relationship between the hedged item and the hedging instrument which shows that the hedge will be highly effective on an ongoing basis. This effectiveness testing is re-performed at the end of each reporting period to ensure that the hedge remains highly effective.

The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining maturity of the hedged item is more than one year and as a current asset or liability when the remaining maturity of the hedged item is less than one year. Derivative financial instruments which do not qualify for hedge accounting are classified as a current asset or liability with any change in fair value recognised immediately in the income statement.

### Receivables due from subsidiary undertakings

Amounts owed by subsidiaries are classified and recorded at amortised cost and reduced by allowances for expected credit losses. Estimated future credit losses are first recorded on initial recognition of a receivable and are based on estimated probability of default.

# Borrowings

All borrowings are initially recorded at the amount of proceeds received, net of transaction costs. Borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the income statement over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in finance costs.

Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 2 Accounting policies (continued)

#### Tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in the statement of comprehensive income or directly in equity. In this case the tax is recognised in the statement of comprehensive income or directly in equity as appropriate.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the group operates and generates taxable income.

Deferred income tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements and on unused tax losses or tax credits in the group. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

The carrying amount of deferred tax assets are reviewed at each reporting date and a valuation allowance is set up against deferred tax assets so that the net carrying amount equals the highest amount that is more likely than not to be recovered based on current or future taxable profit.

All deferred tax assets and liabilities within the same jurisdiction are offset.

#### **Provisions**

Provisions are made where there is a present legal or constructive obligation as a result of a past event and it is probable that there will be an outflow of economic benefits to settle this obligation and a reliable estimate of this amount can be made. Where the effect of the time value of money is material the current amount of a provision is the present value of the expenditures expected to be required to settle obligations. The unwinding of the discount to present value is included as a financial item within finance costs where applicable.

### Share capital

Ordinary shares are classified as equity.

### **Dividends**

Dividend distributions are recognised as a liability in the financial statements in the period in which the dividends are approved by the Company's shareholders. Interim dividends are recognised when paid. The Company does not pay a final dividend.

### Defined contribution pension obligation

Costs of the defined contribution pension scheme are charged to the income statement in the year in which they arise. The Group has no further payment obligations once the contributions have been paid.

### Fair values

The fair values of short-term deposits, loans and overdrafts with a maturity of less than one year are assumed to approximate to their book values. In the case of non-current bank loans and other loans the fair value of financial liabilities for disclosure purposes is estimated by discounting the best estimate of future contractual cash flows at the current market interest rate available to the Group for similar financial instruments.

### Non-underlying items

Non-underlying items are those that in the Directors' view are required to be separately disclosed by virtue of their size, nature or incidence to enable a full understanding of the Group's financial performance.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 3 Financial risk review

#### Group

The financial risk management policies reflect conditions that existed through and at the year ending 31 March 2022.

### Financial risk factors

The Group's activities expose it to a number of financial risks: liquidity risk, market risk (including interest rate risk, inflation risk, and energy price risk), and credit risk. Details of the nature of each of these risks along with the steps the Group has taken to manage them is described below.

The Group's treasury function seeks to ensure that sufficient funding is available to meet foreseeable needs and to maintain reasonable headroom for contingencies and manages financial risks.

These risks and treasury operations are managed by the Chief Financial Officer in accordance with policies established by the Board. Major transactions are individually approved by the Board.

Financial instruments, including derivatives, are used, where appropriate, to manage the risks of fluctuations in interest rates, inflation and other financial risks. The Group does not engage in speculative activity.

### Market risk

Market risk relates to fluctuations in external market variables such as interest rates, inflation and exchange rates that affect the Group's income or the value of the financial instruments that it holds.

Of the Group's interest-bearing financial liabilities at the year-end, 97% were at fixed rates after the impact of financial derivatives designed to manage the risk of fluctuating interest rates impacting the financial performance of the Group.

The Group has long term contracts with customers for the processing of waste, and some of the prices are linked to the RPI index. The group has entered into RPI swap contracts which effectively fix RPI on 100% of forecast contractual RPI-linked revenue from local authority customers until 2036 and 85% until 2043. RPI swap contracts effectively fix RPI on between 63%-93% of forecast contractual RPI-linked revenue from all customers over the same period.

The Group's primary exposure to exchange rates arises from contractual commitments to incur expenditure in Euros, primarily in relation to major capital projects. The group uses a combination of Euro cash deposits and currency forward contracts to manage this risk. There was no material net exposure at the year-end.

### Liquidity risk

The Group maintains facilities that are designed to ensure significant available funds for operations, planned expansions and facilities equivalent to at least one year's forecast requirements at all times, with reasonable headroom for contingencies. A financial covenant, prior to the payment of a dividend, was assessed in June 2022 with resulting headroom.

This financial covenant is a debt service coverage ratio comparing cash generated during a twelve-month period against interest payments and other debt service costs. Additional covenants limit the Group's ability to enter into certain transactions, including placing limits on its ability to pay dividends. The Group has complied with these covenants throughout the financial year.

### Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 3 Financial risk review (continued)

During the year the Group was refinanced - previously the group was financed from within the Viridor Group and this has been replaced with external financing. This had the effect of providing a stable debt profile and making the Group independent from the rest of the wider Viridor Group. Loans from a parent company were repaid in full and replaced by £2,485m of external borrowings.

The debt is structured into 3 tranches. Each tranche ranks equally in the security package which, along with the revolving credit facility and derivative contracts, is secured over the majority of the assets of the Group.

Facility A, issued by Viridor Energy (Investments Two) Limited (a subsidiary of Viridor Energy (Investments One) Limited) and totalling £780.0m, forms an amortising debt, with the final payment due on 1 December 2033. It has an interest rate which is initially SONIA+1.60%, increasing to SONIA+1.70% in 2024 and to SONIA+1.80% in 2028.

Facility B, issued by Viridor Energy (Investments Two) Limited and totalling £120.0m, has a single repayment due on 18 September 2027. It has a fixed interest rate of 2.703%.

Private Placement Notes, issued by Viridor Energy Group Limited (a subsidiary of Viridor Energy (Investments One) Limited) and listed in Jersey, totalling £1,585.0m form an amortising debt, with the final payment due on 31 March 2043. The amortisation profile is designed to maintain a forecast debt service coverage ratio when combined with the debts above. It has a fixed interest rate of 2.90%.

The Group also has a general purpose revolving credit facility of £65.0m intended to support liquidity and a further debt service reserve facility of £65.0m which is a dedicated revolving credit facility that can only be used to meet its debt service payment obligations. These facilities expire on 1 December 2026. No balances were drawn at 31 March 2022. Drawn facilities bear interest at SONIA+1.25%.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 3 Financial risk review (continued)

#### Maturity analysis for financial liabilities and financial assets

Contractual undiscounted cash flows, including interest payments, at the balance sheet date were:

#### Group

|                                        | Less than 1 |           | More than 5 |         |  |
|----------------------------------------|-------------|-----------|-------------|---------|--|
| 2022                                   | year        | 1-5 years | years       | Total   |  |
| Non-derivative liabilities             | £ m         | £ m       | £ m         | £ m     |  |
| Borrowings excluding lease liabilities | 53.5        | 307.9     | 2,102.5     | 2,463.9 |  |
| Interest payments on borrowings        | 77.2        | 304.9     | 533.1       | 915.2   |  |
| Lease liabilities including interest   | 1.6         | 3.3       | 33.7        | 38.6    |  |

#### Credit risk

Credit and counterparty risk arises from cash and cash deposits and deposits with bank and financial institutions, as well as exposure to customers, including outstanding receivables. Further information on the credit risk relating to trade receivables is given in note 22.

Counterparty risk arises from the investment of surplus funds and from the use of derivative financial instruments. The Group follows a policy for managing such risk which is controlled through credit limits, counterparty approvals and rigorous monitoring procedures.

The Group has no other significant concentration of credit risk. The Group's surplus funds are managed by the Group's treasury function and, where sufficient incremental yield is available, are placed in short term deposits or the overnight money markets. Deposit counterparties must meet minimum criteria based on their short-term credit ratings and therefore be of good credit quality.

### Commodity risk

The Group is exposed to availability and price fluctuations in the recyclate markets in which it operates. The Group mitigates this risk with a combination of long-term contracts with local authorities, which secures substantial amounts of recyclate materials and by extensive cost control and continual efficiency management programmes at its recycling plants.

### Energy price risk

The Group is exposed to price fluctuations in the energy supply market. It seeks to mitigate this risk with a combination of forward sale contracts, supported by energy derivatives, in line with a Board approved policy. Due to the complex interactions between these different contracts the Group has not designated the energy derivatives as hedging instruments for accounting purposes.

### **Determination of fair values**

The fair value of financial assets and liabilities represents the price that would be received to sell an asset or paid to transfer a liability between informed and willing parties, other than in a forced or liquidation sale at the measurement date. The techniques for determining the fair value of financial instruments are classified under the hierarchy defined in IFRS 13 Fair Value Measurement which categorises inputs to valuation techniques into levels one to three based on the degree to which fair value is observable. The Group's financial instruments are valued using level two measures, as analysed in note 17.

The fair value of derivative financial instruments, including interest rate swaps and index-linked swaps, are measured using discounted cash flows. The future cash flows are estimated based on observable forward interest rates and discounts at a rate that reflects the credit risk of the Group and counterparties. Currency cash flows are translated as spot rate.

The carrying values less expected credit losses of the Group's trade and other receivables, lease liabilities, cash and cash equivalents, short term investments, trade and other payables are considered to be approximate to their fair values. The fair value of financial liabilities, principally environmental provisions, is estimated by discounting the future contractual cash flows at the current market interest rates available to the Group for similar financial instruments.

The carrying values less expected credit losses of trade receivables and payables are assumed to approximate to their fair values. The fair value of financial liabilities, principally environmental provisions, is estimated by discounting the future contractual cash flows at the current market interest rate available to the Group for similar financial instruments.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 4 Critical accounting judgements and key sources of estimation uncertainty

The Group's principal accounting policies are set out in note 2. Management is required to exercise significant judgment and make use of estimates and assumptions in the application of these policies. Estimates are based on factors including historical experience and expectations of future events that management believe to be reasonable. However, given the judgemental nature of such estimates, actual results could be different from the assumptions used.

#### Valuation of goodwill

The Group tests goodwill for impairment annually, or more frequently if there are any indications that impairment may have arisen. The results of the tests performed during the year demonstrate significant headroom and it is judged that no reasonable change in the key assumptions would cause the carrying amount of the CGUs to exceed the recoverable amount.

#### Taxation

The Group's current tax provision is a £41.60 million payable (2021: £0.30 million receivable).

The Group continues to have a small number of ongoing uncertain tax items primarily relating to the interpretation of tax legislation regarding different tax aspects of its ERF's. This is part of the normal course of business and the Group has paid in full the tax HMRC interpret as due, and therefore would benefit by a cash refund of up to £18.4 million (2021: £19.7 million) should these tax items be concluded in the Group's favour. The Group is continuing to work towards resolution of these matters with HMRC. The amount of the cash refund will reduce over time as the points at stake mainly relate to timing issues.

#### Service concession arrangements

Consideration from public sector entities for the operation of waste management service concessions is treated as contract receivables or other intangible assets, depending on the right to receive cash from the asset. At the balance sheet date there were contract receivables of £233.70 million (2021: £197.00 million) and other intangible assets of £41.80 million (2021: £43.00 million) in relation to its service concession arrangements. The movement in the intangible is driven by an impairment of the intangible asset relating to the Glasgow recycling and renewable energy centre. The key estimates used are tonnage throughput, availability of anaerobic digestion and a discount rate of 6.25%.

Consideration relating to contract receivables is split between profit on the construction of assets, operation of the service and provision of finance recognised as interest receivable. Management's judgement is used in the allocation between these three elements, this assessment reflects external market conditions according to the type of service provided and project specific cash flow expectations. See Note 5 for further details.

#### Non-underlying items

In establishing which items are disclosed separately as non-underlying, to enable a full understanding of the Group's financial performance, the Directors exercise their judgement in assessing the size, nature or incidence of specific items. See Note 5 for further details.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 5 Non-underlying items

Non-underlying items are those that in the Directors' view are required to be separately disclosed by virtue of their size, nature or incidence to enable a full understanding of the Group's financial performance in the year and business trends over time.

| Operating costs                                      | Note | 2022<br>£ m | 2021<br>£ m |
|------------------------------------------------------|------|-------------|-------------|
| Other operating expenses                             |      |             |             |
| Construction receivable & legal fees recoverable (a) |      | -           | (43.8)      |
| Depreciation / Amortisation / Impairment             |      |             |             |
| Impairment of intangible assets (b)                  | _    | -           | (46.8)      |
| Operating loss                                       |      | •           | (90.6)      |
| Deferred tax change in rate                          | 10   | (33.4)      | -           |
| Tax credit/(charge) arising on non-underlying items  | 10   | =           | 17.2        |
| Discontinued activities                              |      |             |             |
| Net non-underlying charge                            | _    | (33.4)      | (73.4)      |

- (a) A settlement was reached with Tilbury Douglas Construction Limited (formerly known as Interserve Construction Limited) in relation to rectifications and completion costs for Glasgow Recycling Renewable Energy Centre in June 2021. This resulted in a charge to the income statement of £43.8m.
- (b) The group tests for impairment of cash generating units and during the year ending 31 March 2021, this resulted in an impairment of the intangible asset relating to the Glasgow Recycling Renewable Energy Centre. The impairment of £46.8m was been based on the asset's value in use, with the key driver for the impairment being site tonnage throughputs being at a lower level than expected. The key estimates used were tonnage throughput, availability of anaerobic digestion and a discount rate of 6.25%.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 6 Revenue and operating costs

The grouping of revenue streams, analysed by different types of revenue streams geographically, is as follows:

|                           | UK    | Total |
|---------------------------|-------|-------|
| 31 March 2022             | £ m   | £ m   |
| Waste management services | 351.5 | 351.5 |
| Energy                    | 106.6 | 106.6 |
| Recyclate                 | 12.1  | 12.1  |
|                           | 470.2 | 470.2 |
|                           | UK    | Total |
| 31 March 2021             | £ m   | £m    |
| Waste management services | 222.9 | 222.9 |
| Energy                    | 67.8  | 67.8  |
| Recyclate                 | 5.1   | 5.1   |
| •                         | 295.8 | 295.8 |

The Group's country of domicile is the United Kingdom and is the country in which it generates most of its revenue. The Group's non-current assets are all located in the United Kingdom.

### Operating costs (before non-underlying items)

|                                                | Note | 2022<br>£ m | 2021<br>£ m |
|------------------------------------------------|------|-------------|-------------|
| Employment costs                               | 13   | 35.3        | 26.8        |
| Raw materials and consumables used             | _    | 86.7        | 51.6        |
| Other operating costs                          |      |             |             |
| Short-term and low value lease rentals payable |      | 3.0         | 1.8         |
| Trade receivables impairment                   | 22   | 0.8         | -           |
| Hired and contracted services                  |      | 58.8        | 33.6        |
| Other external charges                         |      | 65.4        | 54.4        |
|                                                | _    | 128.0       | 89.8        |
| Depreciation of property, plant and equipment  |      | 58.8        | 34.6        |
| Amortisation of intangible assets              | 14   | 1.8         | 2.3         |

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 7 Auditors' remuneration

|                                     | 2022 | 2021 |
|-------------------------------------|------|------|
|                                     | £ m  | £ m  |
| Audit of these financial statements | 0.6  |      |
|                                     |      |      |

### 8 Other income

The analysis of the group's other operating income for the year is as follows:

|                                   | 2022<br>£ m | 2021<br>£ m |
|-----------------------------------|-------------|-------------|
| Compensation for loss of earnings | -           | 1.3         |
| Insurance income                  |             | 6.4         |
|                                   |             | 7.7         |

Compensation for loss of earnings relates to damages for delays to an asset under construction. The Insurance income relates to income recoverable under insurance policies.

### 9 Finance income and costs

|                                                                          | Note | 2022<br>£ m | 2021<br>£ m |
|--------------------------------------------------------------------------|------|-------------|-------------|
| Finance income                                                           |      |             |             |
| Interest income on loans to related parties                              | 31   | 7.7         | 1.8         |
| Interest receivable on service concession arrangements                   | -    | 13.3        | 10.3        |
| Total finance income                                                     |      | 21.0        | 12.1        |
| Finance costs                                                            |      |             |             |
| Interest on obligations under finance leases and hire purchase contracts |      | (1.7)       | (3.8)       |
| Interest expense on other financing liabilities                          |      | (26.4)      | -           |
| Net changes in fair value of cash flow hedges transferred from equity    |      | (192.9)     | (1.3)       |
| Interest expense on loans from related parties                           | 31   | (63.3)      | (64.9)      |
| Borrowing costs included in cost of qualifying asset                     | 15   | <u> </u>    | 0.4         |
| Total finance costs                                                      |      | (284.3)     | (69.6)      |
| Net finance costs                                                        | =    | (263.3)     | (57.5)      |

Finance costs include a credit of £Nil million (2021: credit of £0.4 million) for interest capitalised relating to the construction of Energy Recovery Facilities.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 10 Income tax

Tax charged/(credited) in the income statement

|                                               | Before non-<br>underlying | Non-<br>underlying |             | Before non-<br>underlying | Non-<br>underlying |             |
|-----------------------------------------------|---------------------------|--------------------|-------------|---------------------------|--------------------|-------------|
|                                               | items                     | items<br>(Note 5)  | Total       | items                     | items (Note 5)     | Total       |
|                                               | 2022<br>£ m               | 2022<br>£ m        | 2022<br>£ m | 2021<br>£ m               | 2021<br>£ m        | 2021<br>£ m |
| Current taxation                              |                           |                    |             |                           |                    |             |
| UK corporation tax                            | 36.9                      |                    | 36.9        | 7.4                       | (8.3)              | (0.9)       |
| Deferred taxation                             |                           |                    |             |                           |                    |             |
| Deferred tax                                  | (50.8)                    | 33.4               | (17.4)      | (1.8)                     | (8.9)              | (10.7)      |
| Tax (receipt)/expense in the income statement | (13.9)                    | 33.4               | 19.5        | 5.6                       | (17.2)             | (11.6)      |

As announced in the Chancellor's Budget on 4 March 2021, the headline rate of corporation tax in the UK will increase from 1 April 2023 to 25%. This change was substantively enacted on 24 May 2021, following the third reading in the House of Commons. The effect of the change in rate has resulted in an increase to the deferred tax liability of £28.2 million of which £33.4 million has been charged to the income statement. This has been recorded as a non-underlying item in the income statement due to its size.

The tax on profit before tax for the year is the same as the standard rate of corporation tax in the UK (2021 - the same as the standard rate of corporation tax in the UK) of 19% (2021 - 19%).

The differences are reconciled below:

|                                                                                          | 2022<br>£ m | 2021<br>£ m |
|------------------------------------------------------------------------------------------|-------------|-------------|
| Loss before tax                                                                          | (96.8)      | (33.0)      |
| Corporation tax at standard rate                                                         | (18.4)      | (6.3)       |
| Decrease in current tax from adjustment for prior periods                                | (8.2)       | (3.3)       |
| Increase from effect of capital allowances depreciation                                  | 1.5         | 0.9         |
| Increase from effect of expenses not deductible in determining taxable profit (tax loss) | 0.8         | 0.1         |
| Decrease from effect of joint-ventures and associates results reported net of tax        | (1.3)       | (3.0)       |
| Deferred tax expense relating to changes in tax rates or laws                            | 33.4        | -           |
| Derecognition of deferred tax assets                                                     | 12.3        | -           |
| Other tax effects for reconciliation between accounting profit and tax income            | (0.6)       | -           |
| Total tax charge/(credit)                                                                | 19.5        | (11.6)      |

The average total effective rate for the year before non-underlying items is -20.2% (2021: 34.1%).

In addition to the amounts recognised in the income statement the following tax charges and credits were also recognised:

|                                                           | 2022          |                                       |         | 2021_                      |     |            |  |
|-----------------------------------------------------------|---------------|---------------------------------------|---------|----------------------------|-----|------------|--|
|                                                           |               | Tax                                   |         | Tax                        |     |            |  |
|                                                           | Before tax (c | Before tax (charge)/credit Net of tax |         | Before tax (charge)/credit |     | Net of tax |  |
|                                                           | £ m           | £ m                                   | £ m     | £ m                        | £ m | £ m        |  |
| Amounts recognised directly in other comprehensive income |               |                                       |         |                            |     |            |  |
| Gain or loss on cash flow hedges                          | (171.1)       | 43.5                                  | (127.6) | (14.3)                     | 2.7 | (11.6)     |  |

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 10 Income tax (continued)

#### Deferred tax

#### Group

Deferred tax assets and liabilities

Deferred tax is provided in full on temporary differences under the liability method using enacted tax rates. Deferred tax assets have been recognised in respect of all temporary differences giving rise to deferred tax assets because its probable that these assets will be recovered. The majority of the deferred tax is expected to be recovered over more than one year. All deferred tax assets within the same jurisdiction are offset.

Deferred tax movement during the year:

|                               | At 1 April<br>2021<br>£ m | Income<br>statement<br>£ m | Income<br>statement<br>non-<br>underlying<br>£ m | Other compre-<br>hensive income<br>£ m | Equity<br>£ m | At<br>31 March<br>2022<br>£ m |
|-------------------------------|---------------------------|----------------------------|--------------------------------------------------|----------------------------------------|---------------|-------------------------------|
| Revenue on service concession |                           |                            |                                                  |                                        |               |                               |
| arrangements                  | (35.4)                    | 1.7                        | (11.1)                                           | -                                      | -             | (44.8)                        |
| Accelerated tax depreciation  | (84.7)                    | 6.6                        | (26.2)                                           | -                                      | (0.8)         | (105.1)                       |
| Provisions                    | 0.1                       | -                          | -                                                | -                                      | -             | 0.1                           |
| Derivatives                   | 2.9                       | 34.1                       | 0.5                                              | 43.5                                   | -             | 81.1                          |
| Tax losses carry-forwards     | 6.5                       | 8.4                        | 3.4                                              | <u> </u>                               |               | 18.3                          |
| Net tax assets/(liabilities)  | (110.6)                   | 50.8                       | (33.4)                                           | 43.5                                   | (0.8)         | (50.4)                        |

Deferred tax movement during the prior year:

|                               | At 1 April<br>2020<br>£ m | Income<br>statement<br>£ m | Income<br>statement<br>non-<br>underlying<br>£ m | Other compre- hensive income £ m | Equity<br>£ m | At<br>31 March<br>2021<br>£ m |
|-------------------------------|---------------------------|----------------------------|--------------------------------------------------|----------------------------------|---------------|-------------------------------|
| Revenue on service concession |                           |                            |                                                  |                                  |               |                               |
| arrangements                  | (42.0)                    | 15.8                       | -                                                | -                                | (9.3)         | (35.4)                        |
| Accelerated tax depreciation  | (41.8)                    | (20.6)                     | 8.9                                              | -                                | (31.1)        | (84.7)                        |
| Provisions                    | 0.3                       | (0.2)                      | -                                                | -                                | -             | 0.1                           |
| Derivatives                   | -                         | 0.3                        | -                                                | 2.7                              | -             | 2.9                           |
| Tax losses carry-forwards     |                           | 6.5                        |                                                  |                                  |               | 6.5                           |
| Net tax assets/(liabilities)  | (83.5)                    | 1.8                        | 8.9                                              | 2.7                              | (40.4)        | (110.6)                       |

As part of a Viridor Limited Group restructure, the Group disposed of (2021: acquired) certain assets to/from other Viridor Group subsidiaries, along with the associated deferred tax balance. These deferred tax balances have been recognised through equity.

In addition to the deferred tax balances above, the Group has additional unrecognised gross restricted interest of £64.8m (2021: Nil)

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

| 11 Profit of the parent company                                                                                                |                         |               |
|--------------------------------------------------------------------------------------------------------------------------------|-------------------------|---------------|
|                                                                                                                                | 2022                    | 2021          |
|                                                                                                                                | £ m                     | £ m           |
| Profit attributable to owners of the parent dealt with in the financial statements of Viridor Energy (Investments One) Limited | 2,471.8                 | _             |
| Virtuoi Eliergy (investments Oile) Elimited                                                                                    |                         |               |
| As permitted by Section 408 of the Companies Act 2006 no income statement or statement of the Company.                         | tement of comprehensi   | ve income is  |
| 12 Dividends                                                                                                                   |                         |               |
| Dividends paid refer to both Group and Company                                                                                 |                         |               |
|                                                                                                                                | Group                   |               |
|                                                                                                                                | 2022                    | 2021          |
| 823,923,736.3p per share was paid for the year ended 31 March 2022 (2021 : -nil).                                              | <b>£ m</b><br>2,471.8   | £m            |
|                                                                                                                                |                         |               |
| Total Dividends                                                                                                                | 2,471.8                 | -             |
| 13 Employment costs (before non-underlying items)                                                                              |                         |               |
| The aggregate payroll costs (including directors' remuneration) were as follows:                                               |                         |               |
|                                                                                                                                | 2022                    | 2021          |
| Wages and colories                                                                                                             | <b>£ m</b><br>29.1      | £ m<br>22.8   |
| Wages and salaries Social security costs                                                                                       | 3.7                     | 2.3           |
| Pension costs, defined contribution scheme                                                                                     | 2.5                     | 1.9           |
| · · · · · · · · · · · · · · · · · · ·                                                                                          | 35.3                    | 27.0          |
| Charged as follows:                                                                                                            |                         | 27.0          |
| -                                                                                                                              | 25.2                    | 26.0          |
| Employment costs Construction in progress                                                                                      | 35.3                    | 26.8<br>0.2   |
| Constitution in progress                                                                                                       | 35.3                    | 27.0          |
| Details of transactions with key management personnel are set out in note 31.                                                  |                         | <del>"</del>  |
| · · · · · · · · · · · · · · · · · · ·                                                                                          | wine the year analyses  | l hu aataaani |
| The monthly average number of persons employed by the group (including directors) d was as follows:                            | uring me year, anarysec | i by category |
|                                                                                                                                | 2022                    | 2021          |
|                                                                                                                                | No.                     | No.           |
| Operations                                                                                                                     | 552                     | 445           |
| Administration and support                                                                                                     | 90                      | 59            |

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# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 14 Other intangible assets

### Group

|                                        | Service<br>concession<br>arrangements<br>£ m | Other intangible assets in progress £ m | Total<br>£ m |
|----------------------------------------|----------------------------------------------|-----------------------------------------|--------------|
| Cost or valuation                      |                                              |                                         |              |
| At 1 April 2020                        | 92.2                                         | -                                       | 92.2         |
| Additions                              | -                                            | 3.1                                     | 3.1          |
| Transfers from non-current receivables | 6.5                                          | <del></del>                             | 6.5          |
| At 31 March 2021                       | 98.7                                         | 3.1                                     | 101.8        |
| At 1 April 2021                        | 98.7                                         | 3.1                                     | 101.8        |
| Additions                              | 0.6                                          | 6.7                                     | 7.3          |
| Disposals                              |                                              | (9.8)                                   | (9.8)        |
| At 31 March 2022 Amortisation          | 99.3                                         | <u> </u>                                | 99.3         |
| At 1 April 2020                        | 6.6                                          | -                                       | 6.6          |
| Amortisation charge                    | 2.3                                          | -                                       | 2.3          |
| Impairment (note 5)                    | 46.8                                         |                                         | 46.8         |
| At 31 March 2021                       | 55.7                                         |                                         | 55.7         |
| At 1 April 2021                        | 55.7                                         | -                                       | 55.7         |
| Amortisation charge                    | 1.8                                          | <u> </u>                                | 1.8          |
| At 31 March 2022 Carrying amount       | 57.5                                         |                                         | 57.5         |
| At 31 March 2022                       | 41.8                                         | _                                       | 41.8         |
| At 31 March 2021                       | 43.0                                         | 3.1                                     | 46.1         |
| At 1 April 2020                        | 85.6                                         | <u> </u>                                | 85.6         |

Service concession arrangements are amortised over the useful life of each contract. The weighted average remaining life is 22 years (2021: 23 years). The carrying values of intangible assets are reviewed when events or changes in circumstance indicate that the carrying amount may not be fully recoverable.

Other intangibles in progress relate to internally developed software. As part of an internal Viridor Group restructure all central overhead assets within this Group, including the software project were transferred to another wholly owned subsidiary of Viridor Limited at net book value.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 15 Property, plant and equipment

There was no property, plant and equipment held by the Company during the year.

During the year borrowing costs of £Nil million (2021: £0.4 million) have been capitalised (note 9) on qualifying assets at an average borrowing rate of (2021: 3.7%).

Groups of assets forming cash generating units are reviewed for indicators of impairment. No indicators of impairment were identified during the year.

### Group

| • • • •                     | Land and<br>buildings<br>£ m | Fixed and mobile plant, vehicles and computers | Assets<br>under<br>construction<br>£ m | Total<br>£ m |
|-----------------------------|------------------------------|------------------------------------------------|----------------------------------------|--------------|
| Cost or valuation           |                              |                                                |                                        |              |
| At 1 April 2020             | 12.0                         | 871.4                                          | 20.0                                   | 903.4        |
| Additions                   | -                            | 223.8                                          | 287.9                                  | 511.7        |
| Disposals                   | -                            | (0.4)                                          | -                                      | (0.4)        |
| Transfers/reclassifications | 5.2                          | 243.1                                          | (248.3)                                |              |
| At 31 March 2021            | 17.2                         | 1,337.9                                        | 59.6                                   | 1,414.7      |
| At 1 April 2021             | 17.2                         | 1,337.9                                        | 59.6                                   | 1,414.7      |
| Additions                   | 0.1                          | -                                              | 26.5                                   | 26.6         |
| Disposals                   | -                            | (34.1)                                         | (7.2)                                  | (41.3)       |
| Transfers/reclassifications |                              | 76.6                                           | (76.6)                                 |              |
| At 31 March 2022            | 17.3                         | 1,380.4                                        | 2.3                                    | 1,400.0      |
| Depreciation                |                              | •                                              |                                        |              |
| At 1 April 2020             | -                            | 118.4                                          | -                                      | 118.4        |
| Charge for year             |                              | 33.2                                           |                                        | 33.2         |
| At 31 March 2021            |                              | 151.6                                          |                                        | 151.6        |
| At 1 April 2021             | -                            | 151.6                                          | -                                      | 151.6        |
| Charge for the year         | -                            | 56.7                                           | -                                      | 56.7         |
| Eliminated on disposal      |                              | (23.3)                                         |                                        | (23.3)       |
| At 31 March 2022            | <u> </u>                     | 185.0                                          |                                        | 185.0        |
| Carrying amount             |                              |                                                |                                        |              |
| At 31 March 2022            | 17.3                         | 1,195.4                                        | 2.3                                    | 1,215.0      |
| At 31 March 2021            | 17.2                         | 1,186.3                                        | 59.6                                   | 1,263.1      |
| At 1 April 2020             | 12.0                         | 753.0                                          | 20.0                                   | 785.0        |

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 16 Right of use assets

# Group

| At 1 April 2020       23.4       2.1       25.5         Additions       14.0       1.8       15.8         Disposals       0.1       (0.3)       (0.2)         At 31 March 2021       37.5       3.6       41.1         Additions       0.1       1.2       1.3         Disposals       (3.3)       (0.6)       (3.9)         At 31 March 2022       34.3       4.2       38.5         Depreciation       34.3       4.2       38.5         Charge for year       0.6       0.7       1.3         Eliminated on disposal       0.1       (0.2)       (0.1)         At 1 April 2021       1.1       0.8       1.9         At 1 April 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)                                                                                                                             |                        | Land and<br>buildings<br>£ m | Fixed and mobile plant, vehicles and computers | Total<br>£ m |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|------------------------------|------------------------------------------------|--------------|
| Additions       14.0       1.8       15.8         Disposals       0.1       (0.3)       (0.2)         At 31 March 2021       37.5       3.6       41.1         At 1 April 2021       37.5       3.6       41.1         Additions       0.1       1.2       1.3         Disposals       (3.3)       (0.6)       (3.9)         At 31 March 2022       34.3       4.2       38.5         Depreciation       34.3       4.2       38.5         Charge for year       0.6       0.7       1.3         Eliminated on disposal       0.1       (0.2)       (0.1)         At 31 March 2021       1.1       0.8       1.9         At 1 April 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0 | Cost or valuation      |                              |                                                |              |
| Disposals       0.1       (0.3)       (0.2)         At 31 March 2021       37.5       3.6       41.1         At 1 April 2021       37.5       3.6       41.1         Additions       0.1       1.2       1.3         Disposals       (3.3)       (0.6)       (3.9)         At 31 March 2022       34.3       4.2       38.5         Depreciation         At 1 April 2020       0.4       0.3       0.7         Charge for year       0.6       0.7       1.3         Eliminated on disposal       0.1       (0.2)       (0.1)         At 31 March 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                               |                        |                              |                                                |              |
| At 31 March 2021       37.5       3.6       41.1         At 1 April 2021       37.5       3.6       41.1         Additions       0.1       1.2       1.3         Disposals       (3.3)       (0.6)       (3.9)         At 31 March 2022       34.3       4.2       38.5         Depreciation       34.3       4.2       38.5         Charge for year       0.6       0.7       1.3         Eliminated on disposal       0.1       (0.2)       (0.1)         At 31 March 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                         |                        |                              |                                                |              |
| At 1 April 2021       37.5       3.6       41.1         Additions       0.1       1.2       1.3         Disposals       (3.3)       (0.6)       (3.9)         At 31 March 2022       34.3       4.2       38.5         Depreciation         At 1 April 2020       0.4       0.3       0.7         Charge for year       0.6       0.7       1.3         Eliminated on disposal       0.1       (0.2)       (0.1)         At 31 March 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                                                            | Disposals              | 0.1                          | (0.3)                                          | (0.2)        |
| Additions       0.1       1.2       1.3         Disposals       (3.3)       (0.6)       (3.9)         At 31 March 2022       34.3       4.2       38.5         Depreciation         At 1 April 2020       0.4       0.3       0.7         Charge for year       0.6       0.7       1.3         Eliminated on disposal       0.1       (0.2)       (0.1)         At 31 March 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                                                                                                                    | At 31 March 2021       | 37.5                         | 3.6                                            | 41.1         |
| Disposals       (3.3)       (0.6)       (3.9)         At 31 March 2022       34.3       4.2       38.5         Depreciation         At 1 April 2020       0.4       0.3       0.7         Charge for year       0.6       0.7       1.3         Eliminated on disposal       0.1       (0.2)       (0.1)         At 31 March 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                                                                                                                                                                    | At 1 April 2021        | 37.5                         | 3.6                                            | 41.1         |
| At 31 March 2022       34.3       4.2       38.5         Depreciation       34.3       4.2       38.5         At 1 April 2020       0.4       0.3       0.7         Charge for year       0.6       0.7       1.3         Eliminated on disposal       0.1       (0.2)       (0.1)         At 31 March 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                                                                                                                                                                                          | Additions              | 0.1                          | 1.2                                            | 1.3          |
| Depreciation         At 1 April 2020       0.4       0.3       0.7         Charge for year       0.6       0.7       1.3         Eliminated on disposal       0.1       (0.2)       (0.1)         At 31 March 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                                                                                                                                                                                                                                                                                   | Disposals              | (3.3)                        | (0.6)                                          | (3.9)        |
| At 1 April 2020       0.4       0.3       0.7         Charge for year       0.6       0.7       1.3         Eliminated on disposal       0.1       (0.2)       (0.1)         At 31 March 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                        | 34.3                         | 4.2                                            | 38.5         |
| Charge for year       0.6       0.7       1.3         Eliminated on disposal       0.1       (0.2)       (0.1)         At 31 March 2021       1.1       0.8       1.9         At 1 April 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <del>-</del>           |                              |                                                |              |
| Eliminated on disposal       0.1       (0.2)       (0.1)         At 31 March 2021       1.1       0.8       1.9         At 1 April 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                        |                              |                                                |              |
| At 31 March 2021       1.1       0.8       1.9         At 1 April 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       At 31 March 2022       32.6       2.4       35.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                        |                              |                                                |              |
| At 1 April 2021       1.1       0.8       1.9         Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Eliminated on disposal | 0.1                          | (0.2)                                          | (0.1)        |
| Charge for the year       0.9       1.3       2.2         Eliminated on disposal       (0.3)       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | At 31 March 2021       | 1.1                          | 0.8                                            | 1.9          |
| Eliminated on disposal       (0.3)       (0.6)         At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | At 1 April 2021        | 1.1                          | 0.8                                            | 1.9          |
| At 31 March 2022       1.7       1.8       3.5         Carrying amount       32.6       2.4       35.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Charge for the year    | 0.9                          | 1.3                                            | 2.2          |
| Carrying amount         At 31 March 2022       32.6       2.4       35.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Eliminated on disposal | (0.3)                        | (0.3)                                          | (0.6)        |
| At 31 March 2022 32.6 2.4 35.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | At 31 March 2022       | 1.7                          | 1.8                                            | 3.5          |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Carrying amount        |                              |                                                |              |
| At 31 March 2021 36.4 2.8 39.2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | At 31 March 2022       | 32.6                         | 2.4                                            | 35.0         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | At 31 March 2021       | <u>36.4</u>                  | 2.8                                            | 39.2         |

The corresponding lease liabilities are disclosed in note 26.

Short-term and low value lease rentals payable are disclosed in note 6.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 17 Financial instruments by category

# Group

|                                  |        | Fair value           | Amortis             | ed cost                  | Fair value<br>through<br>income<br>statement |           |
|----------------------------------|--------|----------------------|---------------------|--------------------------|----------------------------------------------|-----------|
|                                  |        | Derivatives          |                     | Trade                    | 55445444                                     |           |
|                                  |        | used for             |                     | receivables              |                                              |           |
|                                  |        | cash flow<br>hedging | Debt<br>instruments | and trade<br>payables    | Derivatives                                  | Total     |
|                                  | Note   | neuging<br>£ m       | £ m                 | payables<br>£ m          | £ m                                          | £m        |
| 31 March 2022                    |        | <del></del>          |                     |                          |                                              |           |
| Financial assets                 |        |                      |                     |                          |                                              |           |
| Trade receivables                | 22     | -                    | 46.5                | 74.1                     | _                                            | 120.6     |
| Other receivables                | 18, 22 | <u> -</u>            | 233.7               |                          | -                                            | 233.7     |
| Derivative financial instruments | 23     | 32.5                 | -                   | -                        | -                                            | 32.5      |
| Cash and cash deposits           | 24     | -                    | 124.0               | -                        | -                                            | 124.0     |
|                                  |        | 32.5                 | 404.2               | 74.1                     |                                              | 510.8     |
|                                  |        | 32.3                 | 101.2               | 7 11.2                   |                                              |           |
| Financial liabilities            |        |                      |                     |                          |                                              |           |
| Borrowings                       | 26     | -                    | (2,466.9)           | -                        | -                                            | (2,466.9) |
| Trade and other payables         | 25     | -                    | -                   | (38.1)                   | -                                            | (38.1)    |
| Derivative financial instruments | 23     | (248.8)              |                     |                          | (196.3)                                      | (445.1)   |
|                                  |        | (248.8)              | (2,466.9)           | (38.1)                   | (196.3)                                      | (2,950.1) |
|                                  |        |                      |                     |                          | Fair value<br>through<br>income              |           |
|                                  |        | Fair value           | Amortis             |                          | statement                                    |           |
|                                  |        | Derivatives          |                     | Trade                    |                                              |           |
|                                  |        | used for cash flow   | Debt                | receivables<br>and trade |                                              |           |
|                                  |        | hedging              | instruments         | payables                 | Derivatives                                  | Total     |
|                                  | Note   | £m                   | £ m                 | £m                       | £ m                                          | £m        |
| 31 March 2021                    |        |                      |                     |                          |                                              |           |
| Financial assets                 |        |                      |                     |                          |                                              |           |
| Trade receivables                | 22     | -                    | 180.9               | 46.7                     | -                                            | 227.6     |
| Other receivables                | 18, 22 | -                    | 229.0               | -                        | -                                            | 229.0     |
| Cash and cash deposits           | 24     | <del>-</del>         | 17.5                |                          |                                              | 17.5      |
|                                  |        |                      | 427.4               | 46.7                     |                                              | 474.1     |
| Financial liabilities            |        |                      |                     |                          |                                              |           |
| Borrowings                       | 26     | _                    | (2,835.6)           | -                        | -                                            | (2,835.6) |
| Trade and other payables         | 25     | _                    | -                   | (33.7)                   | -                                            | (33.7)    |
| Derivative financial instruments | 23     | (45.3)               |                     |                          | (1.4)                                        | (46.7)    |
|                                  |        | (45.3)               | (2,835.6)           | (33.7)                   | (1.4)                                        | (2,916.0) |

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

#### 18 Other non-current assets

|                                      |      | Group                   | р                       |
|--------------------------------------|------|-------------------------|-------------------------|
|                                      | Note | 31 March<br>2022<br>£ m | 31 March<br>2021<br>£ m |
| Amounts due from related parties     | 31   | 38.2                    | 54.3                    |
| Service concession arrangements      |      | 201.0                   | 197.0                   |
| Other prepayments and accrued income | _    | 0.1                     |                         |
|                                      | =    | 239.3                   | 251.3                   |
| Non-current receivables were due:    |      |                         |                         |
|                                      |      | Grou                    | р                       |
|                                      |      | 31 March<br>2022        | 31 March<br>2021        |
| Detroion 1 and 2 years               |      | £ m                     | £ m                     |
| Between 1 and 2 years                |      | 43.5                    | 39.7                    |
| Between 2 and 5 years                |      | 129.9                   | 127.9                   |
| Over 5 years                         | -    | 65.9                    | 83.7                    |
|                                      |      | 239.3                   | 251.3                   |

The fair values of the financial assets classified within other non-current assets above are:

| •                                | Gre      | Group    |  |  |
|----------------------------------|----------|----------|--|--|
|                                  | 31 March | 31 March |  |  |
|                                  | 2022     | 2021     |  |  |
|                                  | £ m      | £ m      |  |  |
| Amounts due from related parties | 42.2     | 65.5     |  |  |
|                                  | 42.2     | 65.5     |  |  |

The fair values are calculated on contractual cash flows discounted at prevailing interest rates plus an allowance to reflect an appropriate credit margin.

The weighted average interest rate on amounts owed by related parties was 12% (2021: 12%).

The Group has several service concession arrangements with local authority clients in the waste management sector to build and operate recycling assets and energy recovery facilities. During the year, all the Group's service concession arrangements were in the operational phase.

The arrangements are typically for 25 years and are for the provision of waste management services including the build and operation of recycling and energy recovery facilities. The assets revert to the local authority at the end of the contract. At 31 March 2022 the weighted average remaining duration of the service concession arrangements was 22 years. Under the arrangements, the Group maintains the recycling and energy recovery facilities (ERF) on an ongoing basis throughout the life of the agreement to ensure operational performance. The terms of the principal service concession arrangement contracts, including pricing and performance obligations are established at the outset. The service concession arrangements are subject to annual indexation to take account of inflation. However, arrangements are not subject to formal re-pricing or re-negotiation. The service concession arrangements do not contain renewal or termination options. These contracts will, as is common, contain event of default termination clauses for non-performance, but we do not consider it reasonably foreseeable that these clauses will be put into effect.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 19 Investments in subsidiaries

| Subsidiaries                | £ m     |
|-----------------------------|---------|
| Company                     |         |
| Cost or valuation Additions | 4,000.0 |
| At 31 March 2022            | 4,000.0 |
| Carrying amount             |         |
| At 31 March 2022            | 4,000.0 |

During the year the Company acquired 100% of the share capital of Viridor Energy (Investments Two) Limited (VEI2).

### Group subsidiaries

Details of the group subsidiaries as at 31 March 2022 are as follows:

| Name of subsidiary                        | Principal activity         | Registered office | Proportion<br>ownership<br>interest and<br>voting right<br>2022 | i    |
|-------------------------------------------|----------------------------|-------------------|-----------------------------------------------------------------|------|
| Viridor Energy (Investments Two) Limited* | Financing company          | England**         | 100%                                                            | 100% |
| Viridor Energy Limited                    | Waste management services  | England**         | 100%                                                            | 100% |
| Viridor Energy Group Limited              | Financing company          | Jersey****        | 100%                                                            | 100% |
| Viridor Energy Investment Holding Plc     | Dormant                    | England**         | 100%                                                            | 100% |
| Viridor Avonmouth Waste Services Limited  | Energy from waste services | England**         | 100%                                                            | 100% |
| Viridor Exeter Waste Services Limited     | Energy from waste services | England**         | 100%                                                            | 100% |
| Viridor Dunbar Waste Services Limited     | Energy from waste services | Scotland***       | 100%                                                            | 100% |
| Viridor Oxfordshire Limited               | Energy from waste services | England**         | 100%                                                            | 100% |
| Viridor Trident Park Limited              | Energy from waste services | England**         | 100%                                                            | 100% |
| Viridor EfW (Runcorn) Limited             | Energy from waste services | England**         | 100%                                                            | 100% |
| Viridor Peterborough Limited              | Energy from waste services | England**         | 100%                                                            | 100% |
| Viridor (Glasgow) Limited                 | Energy from waste services | Scotland***       | 100%                                                            | 100% |
| Viridor South London Limited              | Energy from waste services | England**         | 100%                                                            | 100% |
| Viridor Clyde Valley Limited              | Energy from waste services | Scotland***       | 100%                                                            | 100% |
| Viridor Enviroscot Limited                | Dormant                    | Scotland***       | 100%                                                            | 0%   |

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 19 Investments in subsidiaries (continued)

| Name of subsidiary                        | Principal activity         | Registered office | Proportio<br>ownershij<br>interest a<br>voting rig<br>2022 | p<br>nd |
|-------------------------------------------|----------------------------|-------------------|------------------------------------------------------------|---------|
| Viridor Waste Atherton (Holdings) Limited | Dormant                    | England**         | 100%                                                       | 100%    |
| Viridor Waste (Atherton) Limited          | Energy from waste services | England**         | 100%                                                       | 100%    |

<sup>\*</sup> indicates direct investment of Viridor Energy (Investments One) Limited

All shares in issue are ordinary shares.

<sup>\*\*</sup> The registered address for the companies above is Viridor House, Priory Bridge Road, Taunton, Somerset, TA1 1AP except for the following:

<sup>\*\*\*</sup> The registered address for these companies is 1 Exchange Crescent, Conference Square, Edinburgh, EH3 8UL.

<sup>\*\*\*\*</sup> The registered address for this company is 2nd Floor Sir Walter Raleigh House, 48-50 Esplanade, St Helier Jersey JE2 3QB

### Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 20 Investments in joint ventures

|                          | £ m   |
|--------------------------|-------|
| Group                    |       |
| Cost or valuation        |       |
| At 1 April 2020          | 60.1  |
| Share of post-tax profit | 16.7  |
| Dividends received       | (7.5) |
| At 31 March 2021         | 69.3  |
| At 1 April 2021          | 69.3  |
| Share of post-tax profit | 6.9   |
| Dividends received       | (7.0) |
| At 31 March 2022         | 69.2  |
| Carrying amount          |       |
| At 31 March 2022         | 69.2  |
| At 31 March 2021         | 69.3  |

### Group joint ventures

Details of the group joint ventures as at 31 March 2022 are as follows:

|                                                |                            |         | Proportion of<br>ownership<br>interest and<br>voting rights held |      |  |
|------------------------------------------------|----------------------------|---------|------------------------------------------------------------------|------|--|
| Name of Joint-ventures                         | Principal activity         | Country | 2022                                                             | 2021 |  |
| Lakeside Energy from Waste Holdings<br>Limited | Energy recovery facilities | England | 50%                                                              | 50%  |  |
| INEOS Runcorn (TPS) Holdings Limited           | Energy recovery facilities | England | 40%                                                              | 40%  |  |

# Lakeside Energy from Waste Holdings Limited

Share capital in issue:

1,000,000 A Ordinary shares

1,000,000 B Ordinary shares

Viridor Energy Limited (an indirect subsidiary of the Group) owns 100% of the B Ordinary shares which equates to a 50% interest in the joint venture. The registered office of Lakeside Energy from Waste Holdings Limited is: Thames House, Oxford Road, Benson, Oxfordshire, OX10 6LX.

### INEOS Runcorn (TPS) Holdings Limited

Share capital in issue:

1,000 A Ordinary shares

186,750 B1 Ordinary shares

62,250 B2 Ordinary shares

Viridor Energy Limited (an indirect subsidiary of the Group) owns 40% of the A Ordinary shares and 100% of the B1 Ordinary shares. The Group's economic interest is 75.0% as returns from the investment are based on holdings of B1 and B2 ordinary shares. The registered office of INEOS Runcorn (TPS) Holdings Limited is: PO Box 9, Runcorn Site Hq, South Parade, Runcorn, Cheshire, WA7 4JE.

The Group's joint ventures are all private companies and there are no quoted market prices available for their shares.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 20 Investments in joint ventures (continued)

# $Summarised\ information\ for\ the\ Group's\ joint\ ventures:$

### 31 March 2022

| 31 March 2022                                   | Lakeside<br>Energy from<br>Waste Holdings<br>Limited | INEOS<br>Runcorn (TPS)<br>Holdings<br>Limited |
|-------------------------------------------------|------------------------------------------------------|-----------------------------------------------|
| Summarised balance sheet                        | £ m                                                  | £m                                            |
| Non-current assets                              | 91.6                                                 | 171.3                                         |
| Current assets - Cash                           | 23.9                                                 | 17.5                                          |
| Current assets - Other                          | 10.8                                                 | 10.4                                          |
| Current liabilities                             | (4.9)                                                | (7.6)                                         |
| Non-current liabilities - Financial liabilities | (69.9)                                               | (52.7)                                        |
| Non-current liabilities - Other                 | (34.2)                                               | (58.1)                                        |
| Net assets                                      | 17.3                                                 | 80.8                                          |
| Group's economic interest in JV                 | 50.0%                                                | 75.0%                                         |
| Group's carrying amount of investment           | 8.7                                                  | 60.6                                          |
| 31 March 2021                                   | Lakeside<br>Energy from<br>Waste Holdings<br>Limited | INEOS<br>Runcorn (TPS)<br>Holdings<br>Limited |
| Summarised balance sheet                        | £ m                                                  | £ m                                           |
| Non-current assets                              | 99.8                                                 | 175.4                                         |
| Current assets - Cash                           | 25.2                                                 | 29.1                                          |
| Current assets - Other                          | 7.4                                                  | 10.8                                          |
| Current liabilities                             | (2.7)                                                | (3.1)                                         |
| Non-current liabilities - Financial liabilities | (72.6)                                               | (70.0)                                        |
| Non-current liabilities - Other                 | (34.4)                                               | (65.0)                                        |
| Net assets                                      | 22.7                                                 | 77.2                                          |
|                                                 |                                                      |                                               |
| Group's economic interest in JV                 | 50.0%                                                | 75.0%                                         |

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 20 Investments in joint ventures (continued)

# 31 March 2022

| Summarised statement of comprehensive income/(loss) Revenue EBITDA Depreciation and amortisation Other net interest charge                | Lakeside Energy from Waste Holdings Limited £ m 52.0 24.4 (8.5) (0.8) | INEOS Runcorn (TPS) Holdings Limited £ m 45.1 25.3 (10.5) (7.7) |
|-------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|-----------------------------------------------------------------|
| Pre tax profit                                                                                                                            | 15.1<br>(6.6)                                                         | 7.1<br>(3.6)                                                    |
| Income tax expense  Total comprehensive income                                                                                            | 8.5                                                                   | 3.5                                                             |
| Dividends paid by joint venture                                                                                                           | (14.0)                                                                |                                                                 |
|                                                                                                                                           |                                                                       |                                                                 |
| 31 March 2021                                                                                                                             | Lakeside<br>Energy from<br>Waste Holdings<br>Limited                  | INEOS<br>Runcorn (TPS)<br>Holdings<br>Limited                   |
| Summarised statement of comprehensive income/(loss)                                                                                       | Energy from Waste Holdings                                            | Runcorn (TPS) Holdings Limited £ m                              |
|                                                                                                                                           | Energy from<br>Waste Holdings<br>Limited<br>£ m                       | Runcorn (TPS)<br>Holdings<br>Limited                            |
| Summarised statement of comprehensive income/(loss) Revenue EBITDA Depreciation and amortisation                                          | Energy from Waste Holdings Limited £ m 51.0 38.3 (8.5)                | Runcorn (TPS) Holdings Limited £ m 43.9 27.0 (10.7)             |
| Summarised statement of comprehensive income/(loss) Revenue EBITDA Depreciation and amortisation Other net interest charge Pre tax profit | Energy from Waste Holdings Limited £ m 51.0 38.3 (8.5) (6.2)          | Runcorn (TPS) Holdings Limited £ m 43.9 27.0 (10.7) (5.9)       |

The information above reflects the amounts presented in the financial statements of the joint ventures, adjusted for differences in accounting policies between the Group and the joint ventures. The information reflects 100% of the joint ventures results and net liabilities.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 21 Inventories

|                               | Group    |          | Company  |          |
|-------------------------------|----------|----------|----------|----------|
|                               | 31 March | 31 March | 31 March | 31 March |
|                               | 2022     | 2021     | 2022     | 2021     |
|                               | £ m      | £ m      | £ m      | £m       |
| Raw materials and consumables | 33.6     | 29.3     | -        | -        |

# 22 Trade and other receivables

|                                        |      | Group                   | )                       | Compa                   | ny                      |
|----------------------------------------|------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                        | Note | 31 March<br>2022<br>£ m | 31 March<br>2021<br>£ m | 31 March<br>2022<br>£ m | 31 March<br>2021<br>£ m |
| Trade receivables                      |      | 60.2                    | 45.1                    | -                       | -                       |
| Allowance for expected credit losses   | _    | (0.8)                   | <u> </u>                |                         | <u> </u>                |
| Net trade receivables                  |      | 59.4                    | 45.1                    | -                       | -                       |
| Trade receivables from related parties | 31   | 14.7                    | 1.6                     | -                       | -                       |
| Loans receivable from related parties  | 31   | 8.4                     | 126.6                   | -                       | -                       |
| Accrued income                         |      | 35.9                    | 29.9                    | -                       | -                       |
| Prepayments                            |      | 2.9                     | 0.5                     | -                       | -                       |
| Service concession arrangements        |      | 32.7                    | 32.1                    | -                       | -                       |
| Other receivables                      | _    | 4.9                     | 17.5                    | <u> </u>                | <u>-</u>                |
|                                        | =    | 158.9                   | 253.3                   | -                       |                         |

No material credit loss provision has been recognised in relation to amounts owed by the parent undertaking, the joint ventures or other receivables balances.

The Directors consider that the carrying amounts of trade and other receivables approximate to their fair value.

### Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 22 Trade and other receivables (continued)

The Group applies the simplified approach in calculating the expected credit losses for trade receivables allowing a provision matrix to be used which is based on the expected life of trade receivables. The expected credit loss rate applied ranges from 0% for not due balances up to 100% for balances aged over 120 days. However there are exceptions, for example where a customer has gone into liquidation a provision will be made regardless of ageing, or conversely if a customer is a major corporate or local authority with no history of default, a provision might not be considered appropriate.

### The ageing of trade receivables not specifically impaired was:

|                             | Group            |      |  |
|-----------------------------|------------------|------|--|
|                             | 31 March<br>2022 |      |  |
|                             |                  |      |  |
| ·                           | £ m              | £ m  |  |
| Not past due                | 47.9             | 34.8 |  |
| Past due 1 to 30 days       | 5.9              | 3.9  |  |
| Past due 31 to 120 days     | 5.4              | 5.0  |  |
| Past due more than 120 days | 0.2              | 1.4  |  |
|                             | 59.4             | 45.1 |  |

There is no significant concentration of credit risk in trade receivables. The Group has a large number of customers who are dispersed and there is no expectation of a significant loss on trade receivables which have not been provided for.

The movement in the allowance for expected credit losses in respect of trade receivables was:

|                                                              |        | Group            |                  |
|--------------------------------------------------------------|--------|------------------|------------------|
|                                                              |        | 31 March<br>2022 | 31 March<br>2021 |
|                                                              | Note   | £ m              | £ m              |
| Increase/(reduction) in provision for expected credit losses | 6      | 0.8              | -                |
| At end of year                                               | ·<br>- | 0.8              |                  |

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 23 Derivative financial instruments

One to two years

Two to five years

After five years

|                                                   | Group             |             | Compa             | nv             |
|---------------------------------------------------|-------------------|-------------|-------------------|----------------|
|                                                   | 31 March          | 31 March    | 31 March          | 31 March       |
|                                                   | 2022              | 2021        | 2022              | 2021           |
|                                                   | £ m               | £m          | £ m               | £ m            |
| Non-current financial assets                      |                   |             |                   |                |
| Derivatives used for cash flow hedging            | 28.4              |             |                   | -              |
|                                                   | Group             |             | Compa             | •              |
|                                                   | 31 March          | 31 March    | 31 March          | 31 March       |
|                                                   | 2022<br>£ m       | 2021<br>£ m | 2022<br>£ m       | 2021<br>£ m    |
| Current financial assets                          | T III             | I III       | <b>z</b> . 111    | r m            |
| Derivatives used for cash flow hedging            | 4.1               | -           |                   | _              |
| Derivatives used for easil now nedging            | Group             |             | Compa             | nv             |
|                                                   | 31 March          | 31 March    | 31 March          | 31 March       |
|                                                   | 2022              | 2021        | 2022              | 2021           |
|                                                   | £ m               | £m          | £m                | £ m            |
| Non-current financial liabilities                 |                   |             |                   |                |
| Derivatives used for cash flow hedging            | (245.0)           | (43.8)      | -                 | -              |
| Derivatives not used in a hedge accounting        |                   |             |                   |                |
| relationship                                      | (72.9)            | (0.8)       |                   |                |
|                                                   | (317.9)           | (44.6)      |                   | _              |
|                                                   | Group             |             | Compa             | nv             |
|                                                   | 31 March          | 31 March    | 31 March          | ,<br>31 March  |
|                                                   | 2022              | 2021        | 2022              | 2021           |
|                                                   | £ m               | £ m         | £ m               | £ m            |
| Current financial liabilities                     |                   |             |                   |                |
| Derivatives used for cash flow hedging            | (3.9)             | (1.5)       | - ·               | -              |
| Derivatives not used in a hedge accounting        |                   |             |                   |                |
| relationship                                      | (123.4)           | (0.6)       | <u> </u>          |                |
|                                                   | (127.3)           | (2.1)       | -                 | _              |
| The periods for which the cash flow hedges are ex |                   |             | re as follows:    | <del></del>    |
| •                                                 | -                 | -           |                   |                |
| Assets                                            | Group<br>31 March | 31 March    | Compa<br>31 March | ny<br>31 March |
|                                                   | 2022              | 2021        | 2022              | 2021           |
| Derivatives used for cash flow hedging            | £m                | £m          | £ m               | £m             |
| Within one year                                   | • 4.1             | _           | -                 | _              |
| One to two years                                  | 9.1               | _           | _                 | _              |
| Two to five years                                 | 13.0              | _           | _                 | _              |
| After five years                                  | 6.3               | _           | _                 | _              |
| After five years                                  |                   |             |                   | <del> </del>   |
|                                                   | 32.5              | <u> </u>    | -                 | -              |
| Liabilities                                       | Group             |             | Compa             |                |
|                                                   | 31 March          | 31 March    | 31 March          | 31 March       |
| <b>.</b>                                          | 2022              | 2021        | 2022              | 2021           |
| Derivatives used for cash flow hedging            | £m                | £m          | £ m               | £m             |
| Within one year                                   | (3.9)             | (1.5)       | -                 | -              |
| On a ta taria ricana                              | (0.1)             | (2.0)       |                   |                |

(9.1)

(35.0)

(200.9)

(248.9)

(2.0)

(8.7)

(33.1)

(45.3)

### Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 23 Derivative financial instruments (continued)

The Group's financial risks and risk management policies are set out in note 3. The fair value of derivatives is split between current and non-current assets or liabilities based on the maturity of the cash flows. The ineffective portion recognised in the income statement arising from hedging relationships was £nil (2021: £nil).

During the year a £0.1 million credit (2021: £0.1 million credit) was recognised in profit and loss relating to cash flow hedges previously recognised through other comprehensive income and recorded in the hedging reserve. A £171.1 million charge (2021: £14.4 million charge) was recognised as another comprehensive loss/income for cash flow hedges that may be classified subsequently to profit and loss.

Interest rate swaps and fixed rate borrowings are used to manage the mix of fixed and floating rates to ensure at least 85% of Group net borrowings are at fixed rate. At 31 March 2022, 97% of Group net borrowings were at fixed rate. At 31 March 2022, the Group had interest rate swaps to swap from floating to fixed rate and hedge financial liabilities with a notional value of £702 million and a weighted average maturity of 4.0 years (2021 6.9 years).

The weighted average interest rate of the swaps for their nominal amount was 0.93% (2021: 0.53%).

RPI swaps are used to manage the inflation risk embedded in certain long-term contracts. As of 31 March 2022, the Group had RPI swaps to swap from RPI to fixed rate and hedge future cash flows with a notional value of £1,747 million (2021: £1,178 million) and a weighted average maturity of 7.57 years (2021: 7.1 years). The weighted average annual RPI value of the swaps for their nominal amount was 3.11% (2021: 2.97%).

#### Fair value measurement

The group uses a valuation methodology to estimate fair values, as explained in note 3.

The amounts above are at the fair value of financial instruments using level 2 inputs that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices). The fair values of these instruments are based on the market value of equivalent instruments at the balance sheet date.

## 24 Cash and cash equivalents

|              | Gro      | Group    |          | pany     |
|--------------|----------|----------|----------|----------|
|              | 31 March | 31 March | 31 March | 31 March |
|              | 2022     | 2021     | 2022     | 2021     |
|              | £m       | £ m      | £ m      | £ m      |
| Cash at bank | 124.0    | 17.5     | -        |          |

Cash at bank has an average maturity of one working day.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 25 Trade and other payables

|                                 |      | Group                   |                         | Company                 |                         |
|---------------------------------|------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                 | Note | 31 March<br>2022<br>£ m | 31 March<br>2021<br>£ m | 31 March<br>2022<br>£ m | 31 March<br>2021<br>£ m |
| Trade payables                  |      | 9.8                     | 7.9                     | -                       | -                       |
| Contract liabilities            |      | 0.2                     | 6.1                     | •                       | -                       |
| Accrued expenses                |      | 38.7                    | 27.8                    | -                       | -                       |
| Amounts due to related parties  | 31   | 28.3                    | 25.8                    | -                       | -                       |
| Social security and other taxes |      | 12.5                    | 10.6                    | -                       | -                       |
| Other payables                  | _    | 0.9                     | 0.3                     |                         | -                       |
|                                 | =    | 90.4                    | 78.5                    | •                       | -                       |

The Directors consider that the carrying amount of trade and other payables approximates to their fair value.

Contract liabilities are recognised when consideration is received in advance of the Group performing its obligations to customers. The movement in the contract liabilities was:

|                                                                            | Group            |                  |  |
|----------------------------------------------------------------------------|------------------|------------------|--|
|                                                                            | 31 March<br>2022 | 31 March<br>2021 |  |
|                                                                            | £ m              | £m               |  |
| At 1 April                                                                 | 6.1              | -                |  |
| Revenue recognised in the year                                             | (6.1)            | -                |  |
| Consideration received in advance of completion of performance obligations | 0.2              | 6.1              |  |
| At 31 March                                                                | 0.2              | 6.1              |  |

All current contract liabilities are expected to be satisfied and revenue recognised within the financial year ending 31 March 2023.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 26 Loans and borrowings

|                                  |      | Group                   | )                       | Compa                   | ny                      |
|----------------------------------|------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                  | Note | 31 March<br>2022<br>£ m | 31 March<br>2021<br>£ m | 31 March<br>2022<br>£ m | 31 March<br>2021<br>£ m |
|                                  | Note | 2 111                   | ž III                   | æ 111                   | a 111                   |
| Current loans and borrowings     |      |                         |                         |                         |                         |
| External borrowings              |      | 47.7                    | -                       | -                       | -                       |
| Lease liabilities                |      | 1.6                     | 1.7                     | -                       | -                       |
| Amounts due to related parties   | 31   |                         | 204.2                   |                         |                         |
|                                  |      | 49.3                    | 205.9                   | <u> </u>                |                         |
| Non-current loans and borrowings |      |                         |                         |                         |                         |
| External borrowings              |      | 2,380.6                 | -                       | -                       | -                       |
| Lease liabilities                |      | 37.0                    | 41.5                    | -                       | _                       |
| Amounts due to related parties   | 31   |                         | 2,588.2                 | <u> </u>                |                         |
|                                  | _    | 2,417.6                 | 2,629.7                 |                         | <u>-</u>                |
| Total borrowings                 |      | 2,466.9                 | 2,835.6                 | -                       | -                       |
| Cash and cash deposits           | 24   | (124.0)                 | (17.5)                  | <u>-</u>                |                         |
| Net borrowings                   | _    | 2,342.9                 | 2,818.1                 | <u>.</u>                | -                       |

The fair value of current borrowings equals their carrying amount, as the impact of discounting is not significant.

The carrying amounts of the Group's borrowings are denominated in £ sterling.

The terms and conditions associated with the bank borrowings are disclosed in note 3.

The fair values of non-current borrowings were:

|                                |      | 31 March 2022     |            | 31 March 2021 |            |
|--------------------------------|------|-------------------|------------|---------------|------------|
|                                |      | <b>Book Value</b> | Fair Value | Book Value    | Fair Value |
| Group                          | Note | £m                | £m         | £ m           | £m         |
| Lease liabilities              |      | 37.0              | 37.0       | 41.5          | 41.5       |
| Amounts due to related parties | 31   | -                 | -          | 2,588.2       | 2,838.5    |
| External borrowings            |      | 2,380.6           | 2,465.3    | <u> </u>      |            |
|                                |      | 2,417.6           | 2,502.3    | 2,629.7       | 2,880.0    |

The fair values of non-current borrowings are calculated by discounting expected future cash flows at prevailing interest rates.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 26 Loans and borrowings (continued)

The carrying amounts of the Group's borrowings are denominated in £ sterling. The maturity of non-current borrowings was:

|                       | Group<br>2022 |              |              | Company<br>2022 |  |
|-----------------------|---------------|--------------|--------------|-----------------|--|
|                       | Leases<br>£ m | Other<br>£ m | Total<br>£ m | Total<br>£ m    |  |
| Between 1 and 2 years | 1.3           | 70.4         | 71.7         | -               |  |
| Between 2 and 5 years | 2.0           | 228.2        | 230.2        | -               |  |
| Over 5 years          | 33.7          | 2,082.0      | 2,115.7      |                 |  |
|                       | 37.0          | 2,380.6      | 2,417.6      |                 |  |

The weighted average maturity of non-current borrowings was 18 years (2021: 22 years).

The changes in borrowings from financing activities were:

|                                  | 1 April   |            | Accrued  |        | 31 March  |
|----------------------------------|-----------|------------|----------|--------|-----------|
|                                  | 2021      | Cash flows | interest | Other  | 2022      |
| Group                            | £m        | £ m        | £ m      | £ m    | £ m       |
| Current lease liabilities        | (1.7)     | 2.0        | (0.3)    | (1.6)  | (1.6)     |
| Non-current lease liabilities    | (41.5)    | -          | (1.4)    | 5.9    | (37.0)    |
| Current external borrowings      | -         | -          | -        | (47.7) | (47.7)    |
| Non-current external borrowings  | -         | (2,463.9)  | -        | 83.3   | (2,380.6) |
| Current parent company loans     | (204.2)   | 204.2      | _        | -      | -         |
| Non-current parent company loans | (2,588.2) | 2,588.2    |          | -      |           |
| _                                | (2,835.6) | 330.5      | (1.7)    | 39.9   | (2,466.9) |

The 'Other' column includes the netting of balances payable against balances receivable, the effect of reclassification of non-current portion of borrowings, transfers of lease liabilities to other Viridor Group companies and debt issue cost movements within external borrowings.

The Group classifies interest paid as cash flows from operating activities.

The loans and borrowings classified as financial instruments are disclosed in the financial instruments note.

The group's exposure to market and liquidity risk; including maturity analysis, in respect of loans and borrowings is disclosed in the financial risk management and impairment note.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 27 Other provisions

### Group

| •                       | Other<br>provisions<br>£ m | Total<br>£ m |
|-------------------------|----------------------------|--------------|
| At 1 April 2021         | 0.9                        | 0.9          |
| Additional provisions   | 2.3                        | 2.3          |
| Provisions used         | (0.2)                      | (0.2)        |
| At 31 March 2022        | 3.0                        | 3.0          |
| Non-current liabilities | 0.7                        | 0.7          |
| Current liabilities     | 2.3                        | 2.3          |

### Other provisions

Other provisions include amounts provided by the Group in relation to nuisance claims which are considered to be the best estimate of the amounts that might be finally settled. There is no disclosure of the assumptions on the basis that further disclosure could be detrimental to the Group. Other provisions also include provisions for dilapidations.

# 28 Share capital

### Allotted, called up and fully paid shares

|                            | 31 March<br>2022 |    |     | 31 March<br>2021 |  |
|----------------------------|------------------|----|-----|------------------|--|
|                            | No.              | £  | No. | £                |  |
| Ordinary shares of £1 each | 3                | 3. | 3   | 3                |  |

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 29 Share-based payments

### Management Equity Plan

### Scheme details and movements

Executive directors and senior management receive B ordinary shares of £0.01 in the capital of Planets Topco Limited. The B shares as a class comprise a non-voting 6.64% interest in the ordinary equity of Planets Topco Limited and they rank pari passu with the ordinary A shares. The shares can be subscribed by means of a management loan.

The vesting period is the time between the service commencement date and the vesting date, which is considered when there is a change of control transaction or the transfer of at least 50% of the Viridor Limited group. The scheme is equity settled with no choice or history of cash settlement.

Subscription monies received are held in a bare trust on behalf of Planets Topco Limited.

The movements in the number of share options during the year were as follows:

|                           | 31 March      | 31 March |
|---------------------------|---------------|----------|
|                           | 2022          | 2021     |
|                           | Number        | Number   |
| Granted during the period | 4,277.0       | -        |
| At 31 March               | 4,277.0       | -        |
|                           | <del></del> - |          |

The movements in the weighted average exercise price of share options during the year were as follows:

|                           | 31 March | 31 March |
|---------------------------|----------|----------|
|                           | 2022     | 2021     |
|                           | Pence    | Pence    |
| Granted during the period | 95.68    | -        |
| At 31 March               | 95.68    |          |

### Fair value of options granted

The fair value of the share options is estimated at the grant date using a Monte Carlo option pricing/valuation model, taking into account the terms and conditions on which the share options were granted. The fair value of the shares granted during the year was 655.1p (2021: 436.7p) and the main inputs are set out in the table below.

|                             | 31 March | 31 March |
|-----------------------------|----------|----------|
|                             | 2022     | 2021     |
| Expected volatility (%)     | 22.00    | -        |
| Expected life in years      | 5.10     | •        |
| Risk-free interest rate (%) | 0.70     |          |

The charge for the year is £0.4m.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 30 Contingent liabilities

### Group

#### Guarantees

In connection with the application of the audit exemption provided by Section 479A, under Section 479C of the Companies Act 2006 the Company has guaranteed all the outstanding liabilities as at 31 March 2022 of the following subsidiaries, since these companies qualify for exemption:

- Viridor Energy (Investments Two) Limited
- Viridor Energy Limited
- Viridor Energy Group Limited
- Viridor Avonmouth Waste Services Limited
- Viridor Exeter Waste Services Limited
- Viridor Dunbar Waste Services Limited
- · Viridor Oxfordshire Limited
- Viridor Trident Park Limited
- Viridor EfW (Runcorn) Limited
- Viridor Peterborough Limited
- · Viridor (Glasgow) Limited
- Viridor South London Limited
- · Viridor Clyde Valley Limited
- Viridor Enviroscot Limited

### Other contractual and litigation uncertainties

A possible obligation exists relating to a potential claim for construction related activity at a plant. There is no disclosure of the assumptions for the contingent liability on the basis that further disclosure could be detrimental to the Group.

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 31 Related party transactions

### Key management personnel

Key Management have been determined to be the Executive Leadership Team (ELT) by virtue of their authority and responsibility for planning, directing and controlling the activities of the Group. This includes statutory directors of the Group. (2021: Key management were considered to be the statutory directors who held office during the accounting period).

The compensation disclosed is based upon the ELT's total remuneration within the wider Viridor Limited Group (in which this Group's results are consolidated), with an appropriate apportionment applied to reflect the charge to this Group. Details of the highest paid director are included in the financial statements of Viridor Limited.

### Key management compensation

|                                                 | 31 March | 31 March |
|-------------------------------------------------|----------|----------|
|                                                 | 2022     | 2021     |
|                                                 | £ m      | £ m      |
| Salaries and other short term employee benefits | 2.1      | 0.5      |
| Post-employment benefits                        | 0.1      |          |
|                                                 | 2.2      | 0.5      |

#### **Transactions with Related Parties**

During the year, the Group companies entered into transactions with related parties who are not members of the Viridor Energy (Investments One) group. The related party categorisation is based upon the the relationship that existed as at 31 March ("Parent" relates to both direct and indirect parent companies).

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 31 Related party transactions (continued)

### Income and receivables from related parties

Related party sales of goods and services are undertaken at normal commercial terms and conditions that would also be available to unrelated third parties.

The net proceeds from the sale of property, plant and equipment relate to an internal Viridor Group restructure, which resulted in all Central Overhead assets within this Group being transferred to another wholly owned subsidiary of Viridor Limited.

The provision of parent and associate loan finance receivables relate to the provision of working capital to fellow subsidiaries of Planets UK Midco Limited and interest is charged at a fixed rate of 1.1%.

The provision of joint venture loan finance receivables represent loans due for repayment through to 2034. Interest is charged at an average rate of 12% (2021: 12%).

| at all average fale of 12% (2021, 12%).                         |                      |             |        |            |                |
|-----------------------------------------------------------------|----------------------|-------------|--------|------------|----------------|
|                                                                 |                      | Total       | Parent | Associates | Joint ventures |
| 2022                                                            | Note                 | £ m         | £ m    | £ m        | £ m            |
| Income statement transactions:                                  |                      |             |        |            |                |
| Sale of goods                                                   |                      | 42.5        | -      | 14.0       | 28.5           |
| Net proceeds from sales of property,                            |                      |             |        |            |                |
| plant and equipment                                             |                      | 20.6        | 20.6   | -          | -              |
| Income from provision of loan finance                           | 9.                   | <u>7.7</u>  | 0.9    |            | 6.8            |
|                                                                 |                      | 70.8        | 21.5   | 14.0       | 35.3           |
| Statement of financial position balanc                          | es:                  |             |        |            |                |
| Current                                                         |                      |             |        |            |                |
| Amounts receivable from related party                           |                      | 14.7        | 4.8    | 0.3        | 9.6            |
| trading balance Amounts receivable from related party           | 22                   | 14.7        | 7.0    |            |                |
| provision of loan finance                                       | -<br>22 <sub>:</sub> | 8.4         | -      | -          | 8.4            |
| Non-current                                                     |                      |             |        |            |                |
| Amount receivable from related party -                          |                      | 40.4        |        |            | 20.2           |
| provision of loan finance                                       | 18                   | 38.2        | -      | <u> </u>   | 38.2           |
|                                                                 |                      | Total       | Parent | Associates | Joint ventures |
| 2021                                                            | Note                 | £ m         | £ m    | £ m        | £ m            |
| Income statement transactions:                                  |                      |             |        |            |                |
| Sale of goods                                                   |                      | 79.0        | -      | 64.2       | 14.8           |
| Income from provision of loan finance                           | 9 .                  | 1.8         | 0.3    | 0.5        | 1.0            |
|                                                                 | =                    | 80.8        | 0.3    | 64.7       | 15.8           |
| Statement of financial position balanc                          | es:                  |             |        |            |                |
| Amounts receivable from related party                           | -                    |             |        |            |                |
| trading balance                                                 | 22                   | 1.6         | 0.1    | 0.5        | 1.0            |
| Amounts receivable from related party provision of loan finance | -<br>22              | 126.6       | 120.2  | -          | 6.4            |
| Non-current                                                     | :                    | <del></del> |        |            |                |
| Amount receivable from related party -                          |                      | •           |        | •          |                |
| provision of loan finance                                       | 18                   | 54.3        | -      | -          | 54.3           |
| •                                                               | ,                    | -           |        |            |                |

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

### 31 Related party transactions (continued)

### Expenditure with and payables to related parties

Related party expenditure in relation to goods and services are undertaken at normal commercial terms and conditions that would also be available to unrelated third parties.

Charges for management services are provided at cost.

The purchase of property, plant and equipment was driven by an internal Viridor Group restructure which resulted in all Energy from Waste assets being transferred into this Group. This included the acquisition of the Avonmouth ERF (260.1m), the Dunbar ERF (212.4m) and other ancillary assets from associated Viridor Group companies. All asset transfers were recorded at the net book value held by the transferor.

The 2021 provision of loan finance payables related to the provision of funding from fellow subsidiaries of Planets UK Midco Limited to support capital projects across the Group. Interest was charged at fixed rates between 1.1% and 6.75% with the loans are due for final repayment between 31/03/2036 and 31/03/2045. During FY 2022 all of the related party borrowings were repaid, with the Group obtaining external funding.

| 2022                                                         | Note | Total<br>£ m | Parent<br>£ m | Associates £ m | Joint ventures<br>£ m |
|--------------------------------------------------------------|------|--------------|---------------|----------------|-----------------------|
| Income statement transactions:                               |      |              |               |                |                       |
| Purchase of goods                                            |      | (32.6)       | -             | (11.7)         | (20.9)                |
| Management services                                          |      | (26.2)       | (5.9)         | (20.3)         | -                     |
| Dividends paid                                               | 12   | (2,471.8)    | (2,471.8)     | -              | -                     |
| Payment for provision of loan finance                        | 9    | (63.3)       | (63.3)        |                |                       |
|                                                              |      | (2,593.9)    | (2,541.0)     | (32.0)         | (20.9)                |
| Statement of financial position balance                      | es:  |              |               |                |                       |
| Amounts payable to related party - trading balance           | 25   | (28.3)       | (24.6)        | (0.1)          | (3.6)                 |
| . 8 -                                                        |      | Total        | Parent        | Associates     | Joint ventures        |
| 2021                                                         | Note | £ m          | £ m           | £ m            | £ m                   |
| Income statement transactions:                               |      |              |               |                |                       |
| Purchase of goods                                            |      | (35.5)       | -             | (14.6)         | (20.9)                |
| Management services                                          |      | (30.6)       | (3.3)         | (27.3)         | -                     |
| Purchase of property or other assets                         |      | (490.9)      | -             | (490.9)        | -                     |
| Payment for provision of loan finance                        | 9    | (64.9)       | (60.9)        | (4.0)          |                       |
|                                                              |      | (621.9)      | (64.2)        | (536.8)        | (20.9)                |
| Statement of financial position balance                      | es:  |              |               |                |                       |
| Amounts payable to related party -                           |      | (25.0)       | (10.0)        | (C.0)          |                       |
| trading balance                                              | 25   | (25.8)       | (19.0)        | (6.8)          | -                     |
| Amounts payable to related party - provision of loan finance | 26   | (204.2)      | (204.2)       | _              | -                     |
| Non-current                                                  |      |              |               |                |                       |
| Amounts payable to related party - provision of loan finance | 26   | (2,588.2)    | (2,588.2)     |                |                       |

# Notes to the Financial Statements for the Year Ended 31 March 2022 (continued)

# 32 Parent and ultimate parent undertaking

The company's immediate parent is Viridor Energy Investments Limited.

The ultimate parent is KKR Planets Aggregator L.P. by virtue of its shareholding in Planets Topco Limited.

The most senior parent entity producing publicly available financial statements is Planets UK MidCo Limited. These financial statements are available upon request from 11th Floor, 200 Aldersgate Street, London, United Kingdom, EC1A 4HD

# 33 Non adjusting events after the financial period

### Dividends

In June 2022 the Company paid a dividend of £31.3m to its shareholders.