Registered number: SC106743 Charity number: SC013740

### **VOLUNTEER DEVELOPMENT SCOTLAND LIMITED**

(A company limited by guarantee)

# TRUSTEES' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017



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## REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2017

#### **Trustees**

Mr D Metcalfe (resigned 27 September 2016)

Ms J C Judson, Vice Chair (on maternity leave)

Ms R Harper, Chair

Ms G McCreath (resigned 27 September 2016)

Mr K Yates (resigned 27 September 2016)

Ms B Monaghan (appointed 27 September 2016)

Mr E Jackson

Mr N Bido

Ms D Hendry

Mr D Little

Ms J Gaul

Dr R Jennings, (acting) Vice Chair

Mr C Horne

Mr B Scott

Mr K Geddes

#### Company registered number

SC106743

#### Charity registered number

SC013740

#### Registered office

Jubilee House Forthside Way Stirling FK8 1QZ

#### Company secretary

George Thomson

#### Leadership

George Thomson, Chief Executive Kenneth Stirratt, Accountant Adrian Murtagh, Head of Business Development

#### Independent auditors

French Duncan LLP
Statutory Auditors & Chartered Accountants
Macfarlane Gray House
Castlecraig Business Park
Springbank Road
Stirling
FK7 7WT

#### **Bankers**

The Royal Bank of Scotland Plc 82 Murray Place Stirling FK8 2DR

## REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2017

### Advisers (continued)

Solicitors Law at Work Kintyre House 205 West George Street Glasgow G2 2LW

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#### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2017

The Trustees (who are also directors of the charity for the purposes of the companies Act) present their annual report together with the audited financial statements of Volunteer Development Scotland Limited (the company) for the year ended 31 March 2017. The Trustees confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

Since the company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

#### **Objectives and Activities**

#### **VISION, MISSION AND OBJECTIVES**

#### **Our Vision:**

To get more people volunteering regularly, enjoyably and safely.

#### **Our Mission:**

Increase volunteering participation delivering positive wellbeing benefits for volunteers, beneficiaries and communities.

#### **Our Objectives:**

- To raise awareness of the opportunities and benefits from volunteering.
- To support organisations and ensure a high quality volunteering experience that's safe and enjoyable.
- To develop and nurture partnerships that facilitate a sustained growth in volunteer participation.
- Increase volunteering participation by raising awareness of the opportunities and benefits from volunteering through our marketing activities and effective research.
- Increase volunteering participation, increasing diversity and delivering positive wellbeing benefits through work with key partners and stakeholders.

#### **Identity and Brand**

- \* To offer Scotland a national resource for volunteering, that includes the VSDS service and research, policy and practice services and products.
- \* To offer a leadership 'voice' for a radical change in volunteer development that addresses a flat-lining participation rate in formal volunteering.
- \* To have an identity that is:
- Friendly, co-operative and driven by values for the common good;
- Offers the best access to volunteer opportunities in Scotland, and research and knowledge about volunteering;
- Connects to the needs of volunteers and volunteer engagers with the right resources to make a difference;
- Enables volunteers to have a great experience and contribute to the well being of Scotland;
- An integrated, effective, digital supported working unit with a data culture and modern use of technology and on-line services targeted to audiences.
- \* Goals for excellence that we are experienced and talked about (all sectors) as having a high level of quality, customer care, credibility in delivery, and management of risks and resources. That we have internal and external standards of quality that are monitored and evaluated.

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## TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

#### Achievements and performance

#### **KEY FINANCIAL PERFORMANCE INDICATORS**

#### **Invest in Volunteer Services**

- 70% of courses have been moved over to the new delivery model/baseline.
- The volunteer management the essential face-to-face course has been refreshed, tested and evaluated.
- All courses have been mapped against the SG priority areas and some adjustments have been made to content, tools and or exercises.
- 94 courses delivered and 934 customers trained.
- 100% of the customers said they would recommend VS training..
- 95% of the customers found the training useful or very useful.
- · New courses created and delivered with success including:
  - -Building positive Staff and Volunteer relationships
  - -Children's Hearing Scotland support for Area Support Team Volunteers
  - -Citizens Advice Scotland training course on Strategy and successful recruitment

#### Research and Evaluation

- Inclusive volunteering
- In house workshop completed in Autumn 2016 with 3 exploring practice sessions on inclusive volunteering being conducted via webinar, involving c.10 VIOs and this research being shared with key partners through the Third Sector Research Forum.
- R&E has also completed the following research:
  - -PhD research on youth volunteering in deprived areas of Glasgow see details below.
  - -Analysis of SHS 2015 on SIMD and demographic data: gender, age. disability, ethnicity and religious beliefs.
  - -Analysis of criminal convictions within Disclosure Scotland records
- -Analysis of YPiS Research 2016 on SIMD and demographic data: gender, age, disability, ethnicity and religious beliefs.
- •Education and Employability full analysis of data and slide-share posted on website January 2017. Extensive sharing of results with VS Board & Partners:
  - -TSI Practice Group presentation and workshop (22 participants) December 2016
  - -Duke of Edinburgh workshop January 2017
  - -Duke of Edinburgh Manager Meeting Presentation March 2017
  - -Third Sector Research Forum.

#### **Partnerships**

- •Glasgow European Championships 2018 became a new focus of work from the legacy of the My Volunteer Account 2014 Games. We have had a major supporting role in making these the most inclusive Games ever and person centred as evidenced by the transformational language.
- •VDS has developed a strong partnership with the University of Strathclyde through its co-supervision of a PhD student who is researching youth volunteering in deprived areas of Glasgow. A joint seminar is planned for 2017/18.
- •Working closely with North Ayrshire Council to further develop volunteering with their Vibrant Communities agenda and exploring with them how volunteering can have a greater voice with Community Planning.
- •Working closely with Historic Environment Scotland including research, workshops, promotion of volunteering to a key working group (chaired by VS), and VS participation in the Our Place in Time joint CEO's Forum with cross cutting commitment for inclusion and community engagement.

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## TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

#### **Marketing and Communications**

- · We have exceeded our targets for both social media and our website, including:
- -184,589 Visitors to Opportunities
- -10,000 Registers of Interest (monthly google analytics)
- -43,633 unique website visitors to organisation and disclosure sections (monthly google analytics)
- -5,138 unique downloads of guidance materials (monthly google analytics).
- -11,500 MVA holders up 2,800 in year.
- -3,457 Facebook likes.
- -6,226 Twitter followers.
- -13,128 unique respondents of newsletters (Quarterly Campaign Monitor Salesforce).
- -Average 5.7% response rate (target was 4%).
- -We supported a number of major campaigns over the year including:
  - -Volunteers week
- -International Volunteers Day
- -iWill
- -St Andrews Day
- -Volunteer Pledge
- -BBC Get inspired/unsung hero awards
- -Guardian charity awards
- -Trustees week

Our integrated partner approach to both Volunteers week and our Young People in Scotland research produced significant impact when compared to previous initiatives in these areas.

#### **Disclosure Services**

- 57,196 unique applications processed
- 88.97% sent to DS within 9 working days.
- 99.77% of certificates sent out within 3 working days.
- 0.85% internal error rate
- 42 external training sessions
- 26 internal training sessions
- 62 support visits carried out

## TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

#### Financial review

#### **GOING CONCERN**

After making appropriate enquiries, the trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

#### FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

Volunteer Development Scotland (VDS) is the national centre for volunteer development, and is recognised locally, nationally and internationally for our work. We have the expertise to drive volunteering activities that brings benefits to many different beneficiaries across communities and the Scotlish Government's outcomes.

We have delivered significant organisational efficiencies, generated matched funding, and are ready for an exciting challenge for the future. We will continue to invest in the development and transformation of our organisation, its people and our resources to ensure that VDS remains the expert in Scotland's volunteering landscape. We have and fully expect to continue to deliver a programme of cultural change and a review and reorientation of all our services, products and resources which will see the volunteer placed at the heart of all-that we do. We are focused on evidence of need, and our capacity and readiness to execute activities for clear and measurable outcomes.

VDS has delivered on and will continue to deliver various projects within our main programme streams relating to Capacity Building, Sports, Arts and Culture, Health and Wellbeing as well as various Bespoke and Online Services.

VDS has been involved in the successful delivery of supporting volunteers involved in various projects involving training, research, IIV and also helping public service and commercial employers in bespoke solutions including IIV-E.

In addition we will continue to provide a service through our Disclosure Service in Scotland with regards to the compliance of the Protection of Vulnerable Groups (PVG) legislation and to provide extensive training and guidance to many groups who are required to comply with this.

With a renewed focus on meeting the needs and aspirations of individual volunteers, a clear identity and commitment to our vision, VDS will provide the leadership required to meet our national challenges.

With a pioneering digital platform and engagement strategy and by involving the right people in shaping volunteering in Scotland, VDS are at the leading edge of social transformation in Scotland. Working alongside Government, volunteer involving organisations, the business community, local authorities, individual communities and volunteers themselves, we are pivotal in the creation of a genuinely mutual society that can be self-sustaining.

By working with people of all ages on health and social care, employability, the environment, and community participation we are supporting the Scottish Government's core aims to make our country wealthier and fairer, smarter, healthier, safer, stronger and greener.

Scotland has a history of volunteering, and we can extend the scope of volunteering for the common good. As the national hub of specialist knowledge and support, VDS is strategically placed, with Scottish Government support to lead on maximising the human power of our population to address needs and make a positive difference.

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## TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

There has never been a more important time for volunteering in Scotland than now. Public sector reform, the necessity for positive citizen engagement, developing communities and coproduction means that volunteering has a key role to play in helping to deliver the country's future agenda.

#### **RESERVES POLICY**

The reserves policy adopted by the Board is based on the major risks facing the organisation. The level of reserves is monitored by the Trustees on a quarterly basis and at 31 March 2017 the general reserves stood at £878,880, this amount being approximately 7 months of total resources expended in 2016/17 with designated funds totalling £851,294, which can only be converted to cash if the property in which we operate is sold. Therefore, the total unrestricted general reserves stood at £1,730,174 and the board considers this amount sufficient to cover staff and operating costs on a short term basis to allow for reorganisation in the event of a significant decrease in income.

Restricted reserves at 31 March 2017 stood at £24,685 and this represents funds which have been received and are restricted for specific projects. The value of this funding is variable and is dependent upon funding received and any restrictions stipulated in the funding offer.

#### PRINCIPAL FUNDING

Volunteer Development Scotland recognises the financial stability it enjoys due to the grant funding received by our key funders the Scotlish Government through our core funding and also Disclosure Scotland for funding our disclosure services. This backbone of grant funding allows VDS to diversify and explore other areas of income generation to which the Board and leadership team are fully committed to secure. During 2016-17 VDS continued to work with various clients in the public and private sector delivering a variety of training and contractual opportunities including liV ESV and working with amongst many others Children's Hearing Scotland, Historic Environment Scotland and Abellio Scotrail.

#### **INVESTMENT POWERS**

- A To invest funds not immediately required for the purpose of its activities in such investments and that in such manner as may from time to time be considered advantageous (subject to compliance with any applicable legal requirements) and to dispose of and vary such investments and securities.
- B The company shall have the power to purchase, take on feu, lease, hire, take in exchange, and otherwise acquire any property and rights which may be advantageous for the purposes of the activity of the company.
- C To lend money and give credit to any person, with or without security, and to grant guarantees and contracts of indemnity on behalf of any person.
- D To borrow money and give security for the payment of money by, or the performance of other obligations of, the company or any other person.

#### Structure, governance and management

#### CONSTITUTION

The company, which is a recognised charity in Scotland, is registered as a charitable company limited by guarantee and not having share capital, incorporated on 17 September 1987. The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 1996.

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

A revision of its Memorandum and Articles of Association was passed through a special resolution on 15 November 1996 and they were revised and adopted with immediate effect.

In the event of the company being wound up, all members, or within one year after they cease to be a member, are liable for the payment of debts and liabilities of the company, and for the costs and expenses of winding up of that date, such amount as required but not exceeding £1.

#### METHOD OF APPOINTMENT OR ELECTION OF DIRECTORS

The Directors of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as Board of Directors.

The maximum number of Directors shall be 15, of whom a maximum of 10 Directors shall be elected Member Directors and a maximum of 7 Directors shall be Appointed Directors, provided that the number of Appointed Directors is always at least one less than the number of Member Directors.

An elected Director shall not be eligible to serve as a Director for a period in excess of six consecutive years and after that time shall vacate office and be ineligible to serve as an elected Director for one year.

#### POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF DIRECTORS

Volunteer Development Scotland Directors annually review the organisation's Standards of Practice for Directors which contains guidance and expected standards on all aspects of good governance. This review is complemented by an assessment of training needs of each Director and an induction pack and programme for new Directors.

Board Directors away days are regularly held, and a programme of Directors workshops precede Board meetings which address Directors training needs and good governance.

#### PAY POLICY FOR SENIOR STAFF

The Leadership Team follows exactly the same principles of all other staff in Volunteer Development Scotland.

To ensure the motivation of staff and their retention, VDS will undertake a regular review of market rates at least every three years to ensure that posts are aligned with external salaries. This work will coincide with business planning activities. The decision to implement any changes to salaries and terms and conditions of employment, following such an exercise, will depend on the organisation's ability to pay.

VDS is committed to ensuring that its rates of pay are commensurate with work undertaken and that posts will be matched regularly with each other in terms of job content, roles and responsibilities, and position within the overall salary structure. This will happen through the application of the job evaluation scheme.

VDS's grading structure is underpinned by an analytical factor based job evaluation scheme. The system ensures that a fair and consistent approach is applied to determine the grade of a post within the organisation. The job evaluation scheme will be reviewed, based on best practice periodically to ensure that it continues to be in line with organisational objectives and values.

Where significant changes occur to roles and responsibilities, posts will be reviewed accordingly to make appropriate adjustments to salaries, in line with internal differentials and external market rates.

#### ORGANISATIONAL STRUCTURE AND DECISION MAKING

## TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

Volunteer Development Scotland (VDS) hold four Board meetings a year and their Annual General meeting is now be held in the last week of September.

Current Board members have a variety of professional backgrounds and skills relevant to the work of the organisation. Also present at Board meetings are the Chief Executive and VDS Leadership team who have no voting rights. The Board is responsible for the approval of strategic direction and also approval of policies of the organisation.

An Audit and Scrutiny Committee meets separately four times a year, with delegated responsibilities from the Board, to ensure that there is due diligence, a consistent framework for performance accountability, financial scrutiny and risk management. All papers are shared with the Board and the chair of the Audit and Scrutiny Committee reports directly to the Board on the summary points.

The Leadership Team led by the Chief Executive has been formed, with delegated powers, to make operational and management decisions to ensure the effective day to day running of the organisation. The Leadership team is responsible for ensuring that the organisation delivers on the services specified and that key performance indicators are met. They are also responsible for the engagement of all staff and that the work team continue to develop their skills and working practices in line with best practice

#### **RELATED PARTY RELATIONSHIPS**

Volunteer Development Scotland receives funding from the Scottish Government and is accountable for our core activities to that body. Primarily our core funding comes from the Third Sector Unit of Scottish Government, and we receive wider Scottish Government funding including from other Directorates and have delivered accordingly.

Volunteer Services Disclosure Services (VSDS) is a function of Volunteer Development Scotland (Since 2002) and provides free disclosure checks, guidance, advice and support to voluntary sector organisations working with children, young people and adults at risk. This service is funded by Disclosure Scotland on behalf of Scottish Ministers.

As Scotland's national centre in volunteering, Volunteer Development Scotland holds a unique leadership position in developing, enabling, influencing and driving growth in volunteering nationally and internationally.

#### **RISK MANAGEMENT**

The Directors have assessed the main risks to the company and are satisfied that systems are in place to mitigate those risks. An annual review of the risk register is undertaken and quarterly performance reports continuously assess and manage risks. The Audit and Scrutiny Committee consisting of four Board Directors and senior staff, reviews the risk framework and existing policies within Volunteer Development Scotland to ensure that any risk exposure is minimised and that good practice is maintained. This committee meets prior to Board meetings and additionally as required throughout the year.

#### Plans for future periods

#### **FUTURE DEVELOPMENTS**

Looking ahead Volunteer Development Scotland will be playing a national leadership role in the Scottish Government's aim to focus on three policy priority areas.

- To provide effective governance and leadership.
- To deepen collaborative approaches across the sector to maximise impact.

## TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

 To help deliver greater fairness and equality including developing linkages and collaboration between third sector and equalities organisations.

Volunteer Development Scotland has six strategic outcomes which will be used to assess its performance and impact in the delivery of the Government's strategic priorities during 2017/18:

- 1. More people actively participate in their communities through volunteering.
- 2. Volunteers' wellbeing is increased through positive volunteering.
- 3. Through engagement with equalities organisations, more excluded groups are volunteering in mutually supportive communities for a fairer Scotland.
- 4. National and local volunteer engagers are more effective in their engagement of volunteers.
- 5. Key partners across all sectors are better supported to increase volunteering participation through a collaborative approach.
- 6. Effective governance and leadership of volunteering by partners and volunteer engagers.

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## TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

#### TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of Volunteer Development Scotland for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **DISCLOSURE OF INFORMATION TO AUDITORS**

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of
  any relevant audit information and to establish that the charitable company's auditors are aware of that
  information.

#### **AUDITORS**

The auditors, French Duncan LLP, have indicated their willingness to continue in office. The Designated Trustees will propose a motion re-appointing the auditors at a meeting of the Trustees.

This report was approved by the Trustees on O2 | I0 | I7 and signed on their behalf by:

Gene Non

Mr G Thomso Secretary

(A company limited by guarantee)

## INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES AND MEMBERS OF VOLUNTEER DEVELOPMENT SCOTLAND LIMITED

We have audited the financial statements of Volunteer Development Scotland Limited for the year ended 31 March 2017 set out on pages 14 to 31. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's Trustees, as a body, in accordance with section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members and the charitable company's Trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinion we have formed.

#### RESPECTIVE RESPONSIBILITIES OF TRUSTEES AND AUDITORS

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed auditors under the Companies Act 2006 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report to you in accordance with regulations made under those Acts.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's Ethical Standards for Auditors.

#### SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

(A company limited by guarantee)

## INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES AND MEMBERS OF VOLUNTEER DEVELOPMENT SCOTLAND LIMITED

#### **OPINION ON FINANCIAL STATEMENTS**

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

#### **OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006**

In our opinion the information given in the trustees' report, incorporating the Strategic Report, for the financial year for which the financial statements are prepared is consistent with the financial statements and such reports have been prepared in accordance with applicable legal requirements.

In the light of our knowledge and understanding of the charitable company and it's environment obtained in the course of the audit, we have not identified material misstatements in the Trustee's Report.

#### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the company has not kept proper and adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or

the Trustees were not entitled to take advantage of the small companies' exemption from the requirement to prepare a Strategic report.

Antony J Sinclair (Senior Statutory Auditor)

for and on behalf of

#### French Duncan LLP

Statutory Auditors & Chartered Accountants

Macfarlane Gray House Castlecraig Business Park Springbank Road Stirling

FK7 7WT Date: 23\10\2017

French Duncan LLP are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

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## STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2017

		Unrestricted funds	Restricted funds	Total funds	Total funds
	NI - 4 -	2017	2017	2017 £	2016
INCOME FROM:	Note	£	£	£	£
Donations and legacies Core	2	800,000	- 1.200	800,000	800,000
VS Disclosure Services		107,520 658,435	29,600	108,720 688,035	98,820 707,321
Projects Including Scottish Government		117,508	-	117,508	165,340
Investments	3	9,450	-	9,450	4,100
TOTAL INCOME		1,692,913	30,800	1,723,713	1,775,581
EXPENDITURE ON:					
Raising funds Charitable activities:	5	120,194	-	120,194	112,335
Core		524,427	-	524,427	457,379
VS Disclosure Services		640,909	9,115	650,024	729,305
Projects Including Scottish Government Governance	7	181,998 43,985	16,543 -	198,541 43,985	386,051 40,365
TOTAL EXPENDITURE		1,511,513	25,658	1,537,171	1,725,435
TOTAL EXPENDITURE				1,337,171	
NET INCOME BEFORE OTHER RECOGNISED GAINS AND LOSSES		181,400	5,142	186,542	50,146
		•	•	•	· ·
NET MOVEMENT IN FUNDS		181,400	5,142	186,542	50,146
RECONCILIATION OF FUNDS:					
Total funds brought forward		1,548,774	19,543	1,568,317	1,518,171
TOTAL FUNDS CARRIED FORWARD		1,730,174	24,685	1,754,859	1,568,317

All activities relate to continuing operations.

The notes on pages 17 to 31 form part of these financial statements.

(A company limited by guarantee) REGISTERED NUMBER: SC106743

#### BALANCE SHEET AS AT 31 MARCH 2017

			0047		2046
	Note	£	2017 £	£	2016 £
FIXED ASSETS					
Tangible assets	12		1,800,241		1,815,795
CURRENT ASSETS					
Debtors	13	41,466		37,931	
Cash at bank and in hand		1,102,601		938,894	
		1,144,067	•	976,825	
CREDITORS: amounts falling due within one year	14	(139,161)		(117,360)	
NET CURRENT ASSETS			1,004,906		859,465
TOTAL ASSETS LESS CURRENT LIABILI	TIES		2,805,147		2,675,260
CREDITORS: amounts falling due after more than one year	15		(903,946)		(952,943)
NET ASSETS EXCLUDING PENSION SCHEME LIABILITIES			1,901,201		1,722,317
Defined benefit pension scheme liability	16		(146,342)		(154,000)
NET ASSETS INCLUDING PENSION SCHEME LIABILITIES			1,754,859		1,568,317
CHARITY FUNDS					
Restricted funds	18		24,685		19,543
Unrestricted funds	18		1,730,174		1,548,774
TOTAL FUNDS			1,754,859		1,568,317

The financial statements were approved and authorised for issue by the Trustees on  $O^2 | 10 | 2017$  and signed on their behalf, by:

Ms R Harper, Chair

The notes on pages 17 to 31 form part of these financial statements.

#### STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2017

Note	2017 £	2016 £
20	<u>212,832</u>	69,947
	(48.997)	(47,530)
	(48,997)	(47,530) ———
	163,835	22,417
	938,766	916,349
21	1,102,601	938,766
	20	212,832 (48,997) (48,997) 163,835 938,766

The notes on pages 17 to 31 form part of these financial statements.

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

#### 1. ACCOUNTING POLICIES

#### 1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Volunteer Development Scotland Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

#### 1.2 Company status

The company is a company limited by guarantee. The members of the company are the Trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

#### 1.3 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

#### 1.4 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Donated facilities are included at the value to the charity where this can be quantified and a third party is bearing the cost. No amounts are included in the financial statements for services donated by volunteers.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

#### 1. ACCOUNTING POLICIES (continued)

#### 1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated to the applicable expenditure headings.

#### Allocation and apportionment of costs

Costs of generating funds comprise the costs associated with the administration and development of the generated funds. Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them. All costs are allocated between the expenditure categories of the Statement of financial activity on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis.

#### 1.6 Tangible fixed assets and depreciation

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Long-term leasehold property

Straight line over 125 years

Computer equipment

100% on cost

Mixed use property is separated between investment property and long leasehold property, unless the fair value of the investment property component cannot be measured reliably, in which case it is included as long term leasehold property. The charity's leasehold property is a mixed use property, however the investment property component cannot be measured reliably.

#### 1.7 Operating leases

Rentals under operating leases are charged to the Statement of financial activities incorporating income and expenditure account on a straight line basis over the lease term.

#### 1.8 Taxation

The company is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### 1.9 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the Bank.

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

#### 1. ACCOUNTING POLICIES (continued)

#### 1.10 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### 1.11 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

#### 1.12 Creditors and provisions

Creditors and provisions are recognised where the company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

#### 1.13 Pensions

The charity is a participating member in the Pension Trust's Growth Plan Scheme Series 3, which is a defined benefit scheme in nature for some employees. The assets of the scheme are held separately from those of the charity. Contributions are charged to the Statement of financial activities as incurred.

The charity is also a participating member in the Pension Trust Growth Plan Series 4. This scheme is a defined contribution arrangement. The assets of this scheme are held separately from those of the charity. Contributions paid to this scheme are charged to the Statement of financial activities as incurred.

Employees who are not members of the Pension Trust Growth Plans, have in the past, made their own pension arrangements with personal pension schemes chosen individually by the employee. All such schemes are money purchases. However, since the auto-enrolment staging date of 1 November 2014 enrolment to personal pension schemes have closed and new employees since that date are enrolled through The Pensions Trust. Contributions are charged to the Statement of financial activities as incurred.

#### 1.14 Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

		Unrestricted funds 2017 £	funds 2017	Total funds 2017 £	Total funds 2016 £
	Grants	800,000	<u>.</u>	800,000	800,000
	Total 2016	800,000	-	800,000	
	Grants received, included in the above, a	are as follows:			
				2017 £	2016
	Core funding		-	800,000 ================================	£ 800,000
3.	INVESTMENT INCOME				
	Unrestricted	Restricted		Total	Total
	funds 2017	funds 2017	2017	funds 2017	funds 2016
	2017 £	£	£	£	2016 £
	Interest received 9,450	<del>-</del>	•	9,450	4,100
	Total 2016 4,100	·	-	4,100	
4.	INCOME FROM CHARITABLE ACTIVITIE	s			
		Unrestricted	Restricted	Total	Total
		funds	funds	funds	funds
		2017 £	2017 £	2017 £	2016 £
	Core	107,520	1,200	108,720	98,820
	VS Disclosure Services	658,435	29,600	688,035	707,321
	Projects including Scottish Government	117,508	_	117,508	165,340
		883,463	30,800	914,263	971,481
	Total 2016	971,481		971,481	

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

	FOR THE YEAR ENDED 31 MARCH 2017						
		VSDS £	Projects inc SG £	Core £	2017 £	2016 £	
	Grants	687,750	-	-	687,750	740,068	
	Other income	285	95,946	6,220	102,451	87,251	
	Contracts Rent and room hire	-	21,562	102,500	- 124,062	25,703 118,459	
	Total	688,035	117,508	108,720	914,263	971,481	
	Grants received, included in	the above, a	are as follows:				
					2017 £	2016 £	
	VS Disclosure Services				687,750	707,321	
	Zero Waste MoD				-	17,095 15,652	
	Total			_	687,750	740,068	
5.	COSTS OF RAISING FUNDS						
			Unrestricted	Restricted	Total	Total	
			funds 2017	funds 2017	funds 2017	funds 2016	
			£ £	£	2017 £	2016 £	
	Voluntary income staff costs		120,194	-	120,194	112,335	
	Total 2016		112,335	-	112,335		
					<del></del>		

(A company limited by guarantee)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

		Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
	Core VS Disclosure Services Projects including Scottish Government	524,427 640,909 181,998	- 9,115 16,543	524,427 650,024 198,541	457,379 729,305 386,051
		1,347,334	25,658	1,372,992	1,572,735
	Total 2016	1,572,735	-	1,572,735	
7.	GOVERNANCE COSTS	·			
		Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
	Auditors remuneration - VSDS Auditors remuneration - Core Wages and salaries - Core NI - Core Pension costs - Core	4,672 5,078 28,640 3,342 2,253	- - - -	4,672 5,078 28,640 3,342 2,253	4,684 5,096 26,359 3,054 1,172
		43,985	-	43,985	40,365

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

8.	DIRECT COSTS					
	,			Projects inc	Total	Total
		Core	VSDS	SG	2017	2016
		£	£	£	£	£
	Staff training	2,272	3,283	_	5,555	4,110
	Printing and postage	1,321	892	514	2,727	1,498
	Subscriptions	3,306	298	314	3,604	2,792
	Professional fees	10,339	13,681	19,698	43,718	44,251
	Advertising, PR and digital	14,320	2,448	13,030	16,768	4,914
	Meetings and seminars	6,433	4,787	4,411	15,631	20,274
	Volunteer costs	8,457	4,107	-,	8,457	20,214
	Management fee	(55,000)	55,000	_	0,437	_
	Sub-contractor costs	93,055	33,000	29,040	122,095	116,823
	Occupancy charge	(49,000)	49,000	23,040	122,033	170,023
	Unwinding of discount	1,500	1,500	_	3,000	2,000
	Wages and salaries	322,198	355,552	119,226	796,976	915,446
	National insurance	23,599	30,142	10,496	64,237	75,728
	Pension cost	23,771	22,814	12,526	59,111	117,210
	rension cost					
		406,571	539,397	195,911	1,141,879	1,305,046
	At 31 March 2016	337,942	589,235	377,869	1,305,046	
9.	SUPPORT COSTS					
				Projects inc	Total	Total
		Core	VSDS	SG	2017	2016
		£	£	£	£	£
	Printing and postage	6,489	25,128	-	31,617	36,792
	Staff recruitment	-	250	_	250	855
	Meetings and seminars	126		-	126	86
	Office maintenance	19,963	19,635	-	39,598	37,671
	IT hardware and software	16,850	30,339	_	47,189	61,501
	Rates	6,145	5,446	-	11,591	6,444
	Electricity and gas	6,281	6,599	-	12,880	12,356
	Telephone	7,542	6,124	-	13,666	14,603
	Leasing costs	3,951	3,950	-	7,901	7,697
	Insurance	7,553	7,553	-	15,106	16,106
	Sundries	11,815	5,603	2,630	20,048	40,109
	Loan interest	15,587	· -	-	15,587	17,916
	Depreciation	15,554	-	-	15,554	15,553
		117,856	110,627	2,630	231,113	267,689
	At 31 March 2016	119,437	140,070	8,182	267,689	

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

10. NET	INCOME/	(EXPENDITURE)
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This is stated after charging:

	2017	2016
	£	£
Depreciation of tangible fixed assets:		
- owned by the charity	15,554	15,553
Auditors' remuneration	9,750	9,780
		<del></del>

During the year, no Trustees received any remuneration (2016 - £NIL).

During the year, no Trustees received any benefits in kind (2016 - £NIL).

During the year 1 Trustee received reimbursement of expenses amounting to £126 (2016 - £86).

#### 11. STAFF COSTS

Staff costs were as follows:

	2017	2016
	£	£
Wages and salaries	927,129	1,039,176
Social security costs	79,301	89,846
Other pension costs (Note 16)	68,323	122,282
	1,074,753	1,251,304

The average monthly number of full time equivalent employees during the year was as follows:

	2017 No.	2016 No.
Professional/Operational staff full time	15	18
Professional/Operational staff part time	4	6
Administration staff full time	6	4
Administration staff part time	15	16
	40	44

The number of higher paid employees was:

The number of higher paid employees was:		
	2017	2016
	No.	No.
In the band £70,001 - £80,000	1	1

The management considers its key management personnel comprise the leadership team as detailed on the reference and administration page. The total employment benefits including employer pension contributions of the key management personnel were £205,410 (2016 - £183,510).

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

12.	TANGIBLE FIXED ASSETS				
		Long-term leasehold property £	Office equipment £	Computer equipment £	Total £
	Cost				
	At 1 April 2016 and 31 March 2017	1,943,686	48,714	49,512	2,041,912
	Depreciation	<del> </del>			
	At 1 April 2016 Charge for the year	127,891 15,554	48,714 -	49,512 -	226,117 15,554
	At 31 March 2017	143,445	48,714	49,512	241,671
	Net book value				
	At 31 March 2017	1,800,241		-	1,800,241
	At 31 March 2016	1,815,795	-	-	1,815,795
13.	DEBTORS				
				2017 £	2016 £
	Trade debtors Prepayments and accrued income			21,258 20,208	16,574 21,357
				41,466	37,931
14.	CREDITORS: Amounts falling due withi	in one year			
				2017	2016
	Bank loans and overdrafts			£ 45,000	£ 45,128
	Trade creditors			20,627	23,310
	Social security and other taxes			21,595	21,539
	Pension fund creditor			7,485	8,686
	Accruals and deferred income			44,454	18,697
	,			139,161	117,360
				=======================================	

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

15.	CREDITORS: Amounts falling due after more than one year		
		2017 £	2016 £
	Bank loans	903,946	952,943
	Included within the above are amounts falling due as follows:		
		2017 £	2016 £
	Between one and two years Bank loans	45,000	45,000
	Between two and five years		
	Bank loans Over five years	135,000	135,000
	Bank loans	723,946 	772,943
	Creditors include amounts not wholly repayable within 5 years as follows	):	
		2017 £	2016 £
	Repayable by instalments	723,946	772,943

The property at Stirling Barracks, Forthside, Stirling is secured by a first legal mortgage dated 4 July 2007 with Triodos Bank NV.

#### 16. PENSION COMMITMENTS

The company participates in the scheme (The Pensions Trust - The Growth Plan), a multi-employer scheme which provides benefits to some 1,300 non-associated participating employers. The scheme is a defined benefit scheme in the UK. It is not possible for the company to obtain sufficient information to enable it to account for the scheme as a defined benefit scheme. Therefore it accounts for the scheme as a defined contribution scheme.

The scheme is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with documents issued by the Pensions Regulator and Technical Actuarial Standards issued by the Financial Reporting Council, set out the framework for funding defined benefit occupational pension schemes in the UK.

The scheme is classified as a 'last-man standing arrangement'. Therefore the company is potentially liable for other participating employers' obligations if those employers are unable to meet their share of the scheme deficit following withdrawal from the scheme. Participating employers are legally required to meet their share of the scheme deficit on an annuity purchase basis on withdrawal from the scheme.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

#### 16. PENSION COMMITMENTS (continued)

A full actuarial valuation for the scheme was carried out at 30 September 2011. This valuation showed assets of £780m, liabilities of £928m and a deficit of £148m. To eliminate this funding shortfall, the Trustee has asked the participating employers to pay additional contributions to the scheme as follows:

#### **Deficit contributions**

From 1 April 2013 to 31 March 2023: £13.9m per annum (payable monthly and increasing by 3% each on 1st April).

A full actuarial valuation for the scheme was carried out at 30 September 2014. This valuation showed assets of £793m, liabilities of £970m and a deficit of £177m. To eliminate this funding shortfall, the Trustee has asked the participating employers to pay additional contributions to the scheme as follows:

#### **Deficit contributions**

From 1 April 2016 to 30 September 2025: £12.9m per annum (payable monthly and increasing by 3% each on 1st April).

From 1 April 2016 to 30 September 2028: £54,560 per annum (payable monthly and increasing by 3% each on 1st April).

The recovery plan contributions are allocated to each participating employer in line with their estimated share of the Series 1 and Series 2 scheme liabilities.

Where the scheme is in deficit and where the company has agreed to a deficit funding arrangement the company recognises a liability for this obligation. The amount recognised of £146,342 (2016 - £154,000) is the net present value of the deficit reduction contributions payable under the agreement that relates to the deficit. The present value is calculated using the discount rate of 1.32% (2016 - 2.07%). The unwinding of the discount rate is recognised as a finance cost.

#### 17. OPERATING LEASE COMMITMENTS

At 31 March 2017 the total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2017	2016
	£	£
Amounts payable:		
Between 1 and 5 years	19,752	27,653
	=	

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

#### 18. STATEMENT OF FUNDS

#### **STATEMENT OF FUNDS - CURRENT YEAR**

	Balance at 1 April 2016 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2017 £
Designated funds					
Property funds	817,852			33,442	851,294
General funds					
General Funds	730,922	1,692,913	(1,511,513)	(33,442)	878,880
Total Unrestricted funds	1,548,774	1,692,913	(1,511,513)	-	1,730,174
Restricted funds					_
Police Act Historic Environment Scotland	4,200 15,343	29,600 1,200	(9,115) (16,543)	-	24,685 -
2	19,543	30,800	(25,658)	-	24,685
Total of funds	1,568,317	1,723,713	(1,537,171)		1,754,859
STATEMENT OF FUNDS - PRIOR YEA	AR.				
	Balance at 1 April 2015 £	Income £	Expenditure £	Transfers in/out £	Carried Forward £
Property funds	785,875			31,977	817,852
General funds					
General Funds	720,816	1,760,238	(1,718,155)	(31,977)	730,922
Total Unrestricted funds	1,506,691	1,760,238	(1,718,155)	<u>-</u>	1,548,774
Restricted funds					
Police Act Historic Environment Scotland	11,480 -	- 15,343	(7,280) -	-	4,200 15,343
·	11,480	15,343	(7,280)		19,543
Total of funds	1,518,171	1,775,581	(1,725,435)	-	1,568,317

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

#### **SUMMARY OF FUNDS - CURRENT YEAR**

	Balance at 1 April 2016 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2017 £
Designated funds	817,852	-	-	33,442	851,294
General funds	730,922	1,692,913	(1,511,513)	(33,442)	878,880
	1,548,774	1,692,913	(1,511,513)	-	1,730,174
Restricted funds	19,543	30,800	(25,658)	-	24,685
	1,568,317	1,723,713	(1,537,171)	-	1,754,859
SUMMARY OF FUNDS - PRIOR YEAR					

	Balance at 1 April 2015 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2016 £
Designated funds General funds	785,875 720,816	- 1,760,238	- (1,718,155)	31,977 (31,977)	817,852 730,922
	1,506,691	1,760,238	(1,718,155)		1,548,774
Restricted funds	11,480	15,343	(7,280)	-	19,543
	1,518,171	1,775,581	(1,725,435)	-	1,568,317

#### Purpose of unrestricted funds:

General funds are those funds which the directors are free to use in accordance with the charitable objectives.

The property reserve has been set up to assist in identifying those funds that are not free funds and it represents the net book value of the leasehold property, less the associated property loan.

#### Purpose of restricted funds:

#### Police Act

Fund provided by Disclosure Scotland to pay the cost of police checks to ensure that charities have this facility at no cost.

#### Historic Environment Scotland

Income from Historic Environment Scotland for designing a research study, undertaking a survey and completing an analysis of the results determine the range and scale of volunteering in the historic environment in Scotland; and producing a report of the findings.

(A company limited by guarantee)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

### 19. ANALYSIS OF NET ASSETS BETWEEN FUNDS

#### ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £
Tangible fixed assets Current assets Creditors due within one year Creditors due in more than one year Provisions for liabilities and charges	1,800,241 1,119,382 (139,161) (903,946) (146,342)	24,685 - - -	1,800,241 1,144,067 (139,161) (903,946) (146,342)
	1,730,174	24,685	1,754,859
ANALYSIS OF NET ASSETS BETWEEN FUNDS - PR	RIOR YEAR		
	Unrestricted	Restricted	Total
	funds	funds	funds
	2016	2016	2016
	£	£	£
Tangible fixed assets	1,815,795	_	1,815,795
Current assets	957,282	19,543	976,825
Creditors due within one year	(117,360)		(117,360)
Creditors due in more than one year	(952,943)	_	(952,943)
Provisions for liabilities and charges	(154,000)	_	(154,000)
	1,548,774	19,543 ————	1,568,317
20. RECONCILIATION OF NET MOVEMENT IN FU FROM OPERATING ACTIVITIES	INDS TO NET CASH FLOW		
		2017 £	2016 £
Net income for the year (as per Statement of final	ancial activities)	186,542	50,146
Adjustment for:			
Depreciation charges		15,554	15,553
Increase/(Decrease) in pension deficit		(7,658)	40,000
(Increase)/decrease in debtors		(3,535)	15,453
Increase/(decrease) in creditors		21,929	(51,205)
Net cash provided by operating activities		212,832	69,947

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

24	ANAL VOIC	OF CACH A	ND CACH	FOUIVALENTS

	2017 £	2016 £
Bank accounts Cash in hand	1,102,401 200	938,566 200
Total	1,102,601	938,766