# Deloitte Haskins+Sells

UNIROYAL CHEMICAL LIMITED

97324

REPORT AND ACCOUNTS

FOR THE PERIOD

FROM 13TH MARCH 1986 (DATE OF INCORPORATION)

TO 31ST OCTOBER 1986



REPORT AND ACCOUNTS
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#### REPORT OF THE DIRECTORS

The directors submit their report and accounts for the period from 13th March 1986 (date of incorporation) to 31st October 1986.

#### ACTIVITIES AND BUSINESS REVIEW

Uniroyal Chemical Limited was incorporated on 13th March 1986 and acquired the Chemical Division of Uniroyal Limited on 23rd June 1986. The whole of the company's share capital was acquired by Uniroyal Chemical Company Inc on 18th July 1986. Throughout the period the principal activities of the company were the marketing and distribution of agricultural and industrial chemicals.

The trading profit for the period, after taxation, amounted to £64,000 which has been added to reserves.

Turnover was £1,546,000 for the period and the directors believe that it will increase in the future.

#### DIRECTORS

The directors who held office during the period were:

- J C Milne (Chairman, Appointed 6th June 1986, Resigned 29th August 1986)
- R J Pimentle (USA Chairman) (Appointed 28th August 1986)
- M S Coutts (Appointed 13th March 1986, Resigned 6th June 1986)
- D Hardie (Appointed 13th March 1986, Resigned 6th June 1986)
- R Alvine (USA) (Appointed 6th June 1986, Resigned 29th August 1986)
- K J Sulewski (USA) (Appointed 28th August 1986)
- F Manganella (USA) (Appointed 28th August 1986)
- M J Duchesne (USA) (Appointed 28th August 1986)
- W J Cook (USA) (Appointed 28th August 1986)
- G H Fickenscher (USA) (Appointed 28th August 1986)

#### DIRECTOR'S INTERESTS

THe directors and their families have had no interest in the share capital of Uniroyal Chemical Limited since the date of incorporation.

#### EMPLOYEE PARTICIPATION

Employees at all levels are actively encouraged to contribute their ideas and suggestions through the Company Suggestions Scheme. Information on business performance and future plans is communicated to all employees through regular meetings.

#### EMPLOYMENT OF DISABLED PERSONS

Applications for employment by disabled persons are always fully considered, bearing in mind the respective aptitudes and abilities of the applicant concerned. In the event of members of staff becoming disabled, every effort is made to ensure that their employment with the company continues and that appropriate training is arranged.

BY ORDER OF THE BOARD

P S Lewis Secretary

24 APRIL 1987

REPORT OF THE AUDITORS

TO THE MEMBERS OF UNIROYAL CHEMICAL LIMITED

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We have audited the accounts on pages 4 to 12 in accordance with approved Auditing Standards.

In our opinion the accounts give a true and fair view of the state of the company's affairs at 31th October 1986 and of its profit and source and application of funds for the thirty-three weeks then ended and comply with the Companies Act 1985.

DELOITTE HASKINS & SELLS

Chartered Accountants

Edinburgh

8th May 1987

#### ACCOUNTING POLICIES

## Basis of Accounting

The accounts have been prepared under the historical cost convention.

#### Turnover

Turnover represents sales invoiced to third parties during the period and is stated net of sales taxes and allowances.

## Fixed Assets

Land, buildings, machinery, equipment and vehicles are stated in the balance sheet at cost less depreciation.

#### Depreciation

Depreciation is calculated to write off the cost of the assets in equal annual instalments over the estimated life of the assets, at the following annual rates:

Land Nil
Buildings 4%
Machinery, equipment and fixtures 6 1/2-25%
Vehicles 25%

#### Leased Assets

The rentals under operating leases are charged to the profit and loss account generally on a straight-line basis over the term of the lease.

#### Stocks

The basis of valuation of stocks is the lower of cost and estimated net realisable value.

## Foreign Currency Assets and Liabilities

Balances in foreign currencies have been translated into sterling using year end rates of exchange. Differences on exchange arising from the translation of foreign currency balances and conversions of foreign currency transactions during the period are included in profit on ordinary activities.

#### Deferred Taxation

Deferred taxation is provided using the liability method for timing differences to the extent that it is possible that a liability will crystallise.

PROFIT AND LOSS ACCOUNT
FOR THE PERIOD FROM 13TH MARCH 1986 (DATE OF INCORPORATION)
TO 31ST OCTOBER 1986

	Notes	
		£000
TURNOVER	2	1,546
COST OF SALES		1,410
GROSS PROFIT		136
OTHER OPERATING EXPENSES	3	115
TRADING PROFIT		21
OTHER INCOME/(EXPENSES)	4	36
INTEREST PAYABLE	5	(2)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	2	55
TAXATION	7	9
PROFIT FOR THE FINANCIAL PERIOD		64

BALANCE SHEET AT 31ST OCTOBER 1986

Diminion Binds III SIBI OOLOGAR 1700	Notes	
		£000
FIXED ASSETS		
Tangible assets	8	654
		<del>~</del>
CURRENT ASSETS Stocks	9	899
Debtors	10	1,752
Investment in subsidiary	11	1,576
Cash in bank and in hand		11
		4,238
CURRENT LIABILITIES		
Creditors - amounts falling due within one year	12	2,987
NET CURRENT ASSETS		1,251
TOTAL ASSETS LESS CURRENT LIABILITIES		1,905
PROVISIONS FOR LIABILITIES AND CHARGES		
Deferred taxation	14	(144)
NET ASSETS		1,761
CAPITAL AND RESERVES		
Called-up share capital	15	1,697
Profit and loss account		64
		1,761
		**************************************

The accounts were approved by the Board of Directors on 24 AFRIL 1987 and are signed on its behalf by:

R J PIMENTLE

DIRECTOR

K J/SUZEWSKI

DIRECTOR

STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE PERIOD FROM 13TH MARCH 1986 (DATE OF INCORPORATION) TO 31ST OCTOBER 1986

	£000
SOURCE OF FUNDS	ÿ
Funds from operations:	
Profit on ordinary activities before taxation	55
Adjustment for items not involving the movement of funds:	
Depreciation	28
Total Generated from Operations	83
Funds from other sources:	
Shares issued in consideration of the acquisition	
of Uniroyal Limited Chemical Division (See note 16)	1,697
	1,780
APPLICATION OF FUNDS	
Acquisition of net assets of Chemical Division (See note 16)	1,697
Purchase of tangible fixed assets	10
	1,707
	73
MOVEMENT IN WORKING CAPITAL	
Increase in stocks	94
Increase in debtors (Increase) in creditors	417 ~ (450)
	61
Management de mate 1 deced de Grand de	
Movement in net liquid funds:  Net increase in bank and cash funds	12 -
net Inclease in pank and cash lands	12 "
	73

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NOTES TO THE ACCOUNTS
FOR THE PERIOD 13TH MARCH 1986 (DATE OF INCORPORATION)
TO 31ST OCTOBER 1986

#### 1. INCORPORATION AND REORGANISATION

Uniroyal Chemical Limited was incorporated on 13th March 1986 and acquired the Chemical Division of Uniroyal Limited on 23rd June 1986 in consideration for the allotment of 1,697,370 ordinary shares of £l each being the book value of the net assets of the Chemical Division at that date. On 18th July 1986 the whole of the company's share capital was acquired by Uniroyal Chemical Company Inc. The purpose of these transactions was to enable the ultimate holding company, Uniroyal Inc, to dispose of its worldwide business as a separate entity. This disposal took place on 30th October 1986

#### 2. TURNOVER AND PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

	1,546	55
Industrial chemicals	1,426	13
Agricultural chemicals	120	42
	£000	£000
	Turnover	before taxation

D-- - 64 M

115

Profit on ordinary activities before taxation is stated after charging:

	£000
Depreciation of tangible fixed assets Operating lease rentals Auditors' remuneration	28 8 11
Additors remaneration	
OTHER OPERATING EXPENSES	0003
Distribution costs Administrative expenses	54 61

#### NOTES TO THE ACCOUNTS (CONTINUED)

#### 4. OTHER INCOME/(EXPENSES)

4,	OTHER INCOME/(EXPENSES)	
		£000
	Bank interest receivable	17
	Foreign exchange loss	(2)
	Service fees received from holding company	45
	Other	(24)
		36
		*
5,	INTEREST PAYABLE	
١١	INTEREST FAIANDE	£000
	Paralle commendate Sta	
	Bank overdraft	2
_		
6,	DIRECTORS' AND EMPLOYEES' REMUNERATION	
		£000
	Other emoluments	8
	The directors' emoluments (excluding pensions	
	and pension contributions) included amounts paid to:	
	The Chairman	2
	The number of other directors who received amounts	
	in the following ranges was:	
	£0 - £5,000	8
	£5,001 - £10,000	1
	006	
	Staff costs during the period:	£000
	Wages and salaries	38
	Social security costs	4
	Other pension costs	-
		42
	The average weekly number of persons employed by the	
	company during the period in the following categories was:	
	Selling and distribution	10
	Administration	9
	Research and Development and Technical Service	16
		35

The costs of certain employees are recharged to the company's holding company.

The company operates a pension scheme for staff. On the recommendation of the consulting actuary and with the agreement of the scheme's trustees, the company has paid no employer's contributions to the Staff Pension and Life Assurance Scheme. The scheme was created in July 1986 with a transfer of assets, determined by consulting actuaries, from the equivalent Uniroyal Limited scheme. The scheme has no unfunded liabilities.

## NOTES TO THE ACCOUNTS (CONTINUED)

7.	TAXATION
4 7	**************************************

	(9)
Deferred	(34)
Current at 35%	<b>25</b>
United Kingdom corporation tax	£000

The tax charge for the period is lower than the statutory rate of 35% owing to an adjustment to the balance of deferred taxes transferred from Uniroyal Limited (see note 16).

Freehold and

## 8. TANGIBLE FIXED ASSETS

•	heritable land and buildings	Machinery equipment and vehicles	Total
	£000	£000	£000
Cost			
Transferred from Uniroyal Ltd on			
23rd June 1986	522	379	901
Additions	1	10	11
Disposals	(30)	(2)	(32)
At 31st October 1986	493	387	880
Depreciation Transferred from Uniroyal Ltd on		<del></del>	
23rd June 1986	76	153	229
Charge for the period	6	22	28
Disposals	(30)	(1)	(31)
At 31st October 1986	52	174	226
Net Book Value At 31st October 1986	441	213	654

#### 9. STOCKS

	£000
Finished goods	899

## 10. DEBTORS

Trade debtors Amounts due from fellow subsidiaries Other debtors Prepayments and accrued income	1,163 468 68 53
•	1,752

£000

Debit dis+Sek

## NOTES TO THE ACCOUNTS (CONTINUED)

## 11. INVESTMENT IN SUBSIDIARY

£000	
1,576	Shares at cost

The company has one dormant subsidiary whose balance sheet is not consolidated with that of the company on the grounds of the company's intention to liquidate the subsidiary during the coming year (Note 13).

#### 12. CREDITORS

	£000
Amounts falling due within one year:	
Bank overdraft	38
Trade creditors	155
Amounts due to group companies (Note 13)	2,480
Corporation tax	25
Other tax and social security	23
Accruals and deferred income	266
	2,987
	2,907

#### 13. AMOUNTS DUE TO GROUP COMPANIES

Holding company Fellow subsidiaries Subsidiary company (Note 11)	289 615 1,576
	**************************************
	2,480

£000

£000

## 14. DEFERRED TAXATION - TOTAL LIABILITY

	£000
Accelerated depreciation at 35%	144
	******

#### 15. CALLED-UP SHARE CAPITAL

5,000
**************************************
1,697

## NOTES TO THE ACCOUNTS (CONTINUED)

#### 16. NET ASSETS TRANSFERRED

An analysis of the assets transferred from Uniroyal Limited at net book values follows:

Net assets acquired	£000	Discharged by:	£000
Fixed a pots Stock Debtors Investment in Subsidiary Bank overdraft Creditors and Accrued liabilities Deferred taxation	672 805 1,335 1,576 (39) (2,474) (178)	Shares issued at par	1,697
	1,697		1,697

## 17. CC

Plant and machinery £000
6 16
22

#### 18. ULTIMATE HOLDING COMPANY

On 30th October 1986 Avery Inc which is incorpora ed in the United States of America, became the ultimate holding company.