# Clarke UK Limited

Report and Financial Statements

31 December 2007

THURSDAY



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25/09/2008 COMPANIES HOUSE

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# Registered No SCO81670

#### **Directors**

D Petrie
J Blackwood

# Secretary

P Loebig

#### **Auditors**

Ernst & Young LLP George House 50 George Square Glasgow G2 1RR

### **Solicitors**

Dundas & Wilson Saltire Court 20 Castle Terrace Edinburgh EH1 2EN

### **Bankers**

The Royal Bank of Scotland plc 37 High Street Dumbarton G82 1LX

# **Registered Office**

Unit 1 Grange Works Lomond Road Coatbridge ML5 2NN

# Directors' report

The directors present their report and financial statements for the year ended 31 December 2007

#### Results and dividends

The profit for the year, after taxation, amounted to £1,150,902 (2006 £906,446) The directors do not recommend a dividend be paid (2006 – £nil) leaving a balance of £1,150,902 to be transferred to reserves

### Principal activity, review of the business and future developments

The principal activities of the company throughout the year were to provide diesel engines to the industrial sprinkler and commercial sectors. It has also undertaken to supply a more varied product specification which led to a growth in the business worldwide.

In 2007 we managed to grow our core diesel engine business within the Global Fire Pump Markets Business for Listed and Non Listed Product

We are hopeful that the trend will continue in 2008 despite competition entering the market place with new product ranges

In line with our own aggressive marketing strategy we are ourselves looking to add to our existing engine range in an effort to keep one step ahead of the competition

The Board of Directors whilst pleased with the financial results for the year are looking for the UK operation to work closely with our main line suppliers in 2008 with a target to reduce our stock holding levels. This, in turn, will make us more efficient which will have a positive impact on our cash flow and ultimately provide higher levels of profitability.

### **Directors**

The directors during the year were as follows

D Petrie

J Blackwood

#### Financial risk management

The company's financial risk management policies are determined by the company's ultimate parent undertaking Clarke Power Services Inc. The company's principal financial instruments comprise cash, short term deposits and/or borrowings, the main purpose of which is to provide finance for its normal trading operations. The company has various other financial instruments such as trade debtors and creditors that arise directly from its trading operations.

The main risks arising from the company's financial instruments are liquidity and foreign currency risks. The company has clear policies for managing each of these risks

#### Competitive risks

The company is at risk from aggressive pricing and goods delivery strategies from its competitors. The company is focused on cost control and the delivery of high quality products to minimise the impact of this competition.

#### Legislative risks

The company is required to comply with all relevant legislation, but in particular covering activities such as standards of health & safety of employees and employment legislation

# **Directors' report**

### Disclosure of information to the auditors

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information, being needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of fellow directors and the company's auditor, each director has taken all steps that he is obliged to take as a director in order to make himself aware of any relevant audit information and to establish that the auditor is aware of that information

# Qualifying third party indemnity provisions for directors

The ultimate parent undertaking of the company maintains liability and indemnity insurance for its directors and officers and for those of its subsidiaries. The provision has been in place throughout the year

#### **Auditors**

A resolution to reappoint Ernst & Young LLP as auditors will be put to the members at the Annual General Meeting

By order of the board

P Loebig

28 AUGUST

2008

# Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom. Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



We have audited the company's financial statements for the year ended 31 December 2007 which comprise the Profit and Loss Account, Statement of Total Recognised Gains and Losses, Balance Sheet, Cash Flow Statement and the related notes 1 to 22 These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the Annual Report and financial statements in accordance with applicable United Kingdom Law and Accounting standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view, are properly prepared in accordance with the Companies Act 1985 We also report to you whether in our opinion the information given in the Directors Report is consistent with the financial statements

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all information and explanations we require for our audit, or if the information specified by law regarding directors remuneration and other transactions is not disclosed

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it

# Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.



# **型 Ernst & Young**

to the members of Clarke UK Limited (continued)

### **Opinion**

In our opinion

- The financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 December 2007 and of its profit for the year then ended,
- The financial statements have been properly prepared in accordance with the Companies Act 1985, and
- The information given in the Directors' Report is consistent with the financial statements

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Ernst & Young LLP Registered Auditor Glasgow

> 12/4/ 2008

# **Profit and loss account**

for the year ended 31 December 2007

		2007	2006
	Notes	£	£
Turnover	2	10,709,997	8,758,281
Cost of sales		(7,754,606)	(6,496,955)
Gross profit		2,955,391	2,261,326
Administration expenses		(1,308,788)	(1,168,045)
Operating profit before exceptional items		1,646,603	1,093,281
Foreign exchange gain on translation of group loans			204,276
Operating profit	3	1,646,603	1,297,557
Net interest receivable	4	16,612	10,275
Profit on ordinary activities before taxation		1,663,215	1,307,832
Tax charge on ordinary activities	5	(512,313)	(401,386)
Profit for the financial period	17	1,150,902	906,446
			<del></del>

All items in the profit and loss account relate to continuing operations

# Statement of total recognised gains and losses

There are no recognised gains and losses other than the profit attributable to the shareholders of the company of £1,150,902 (2006 £906,446)

# **Balance sheet**

at 31 December 2007

		2007	2006
	Notes	£	£
Fixed assets	_		1.00.00
Tangible assets	7 8	131,222	169,505 6,002
Investments	8	6,002	0,002
		137,224	175,507
Current assets	9	1,503,682	1,995,887
Stocks Debtors	10	2,300,257	2,404,541
Cash at bank and in hand	10	371,656	576,534
		4,175,595	4,976,962
Creditors amounts falling due within one year	11	1,821,614	2,346,726
Net current assets		2,353,981	2,630,236
		2,491,205	2,805,743
Creditors amounts falling due after more than one year			
Loans	12		1,458,805
Obligations under finance leases and hire purchase contracts	14	2,340	8,975
Preference shares	15	104,680	104,680
		107,020	1,572,460
Capital and reserves	16 17	6 421	6,431
Called up share capital	16, 17 17	6,431 153,889	153,889
Share premium account Other reserves	17	100,000	100,000
Profit and loss account	17	2,123,865	972,963
Equity Shareholders' funds		2,384,185	1,233,283
		2,491,205	2,805,743

J Blackwood Director A8/8/2008

# Statement of cash flows

for the year ended 31 December 2007

	Notes	2007 £	2006 £
Net cash inflow from operating activities	18(a)	393,161	133,223
Returns on investments and servicing of finance	18(b)	16,612	10,275
Taxation	18(b)	(570,666)	(75,550)
Capital expenditure and financial investment	18(b)	(37,813)	(36,152)
Financing	18(b)	(6,172)	(4,995)
Increase / (decrease) ın cash	18(c)	(204,878)	26,801
Reconciliation of net cash flows to movement in n	et funds Notes	2007 £	2006 £
Increase / (decrease) in cash Capital element of finance leases and hire purchase contracts		(204,878) 6,172	26,801 4,995
Change in net funds resulting from cash flows New finance leases and hire purchase contracts	18(c)	(198,706)	31,796 (9,275)
Movement in net funds		(198,706)	22,521
Net funds at 1 January	18(c)	561,387	538,866
Net funds at 31 December	18(c)	362,681	561,387

at 31 December 2007

### 1. Accounting policies

#### Accounting convention

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards

#### Group financial statements

In view of the exemptions allowed under s248 of the Companies Act 1985, the directors have decided not to prepare group financial statements. These financial statements relate only to the results of the company and not of its group.

#### Tangible fixed assets

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost or valuation, less estimated residual value, of each asset evenly over its expected useful life, as follows

Tenants improvements	over the lease term	(straight line)
Plant and equipment	between 12 5% and 25%	(straight line)
Hire fleet	12 5%	(straight line)
Motor vehicles	25%	(straight line)

#### Leasing commitments

Assets obtained under finance leases are capitalised in the balance sheet and are depreciated over their estimated useful life. The interest element of the rental obligations is charged to profit and loss account over the period of the lease and represents a constant proportion of the balance of capital repayments outstanding.

Rentals paid under operating leases are charged to income on a straight line basis over the term of the lease

#### Stock

Stocks are valued at the lower of cost and net realisable value Cost is computed on a first in first out basis

Net realisable value is based on estimated selling price less the estimated cost of disposal

### Research and development

Research and development expenditure is written off to the profit and loss account as incurred

#### Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more tax, with the following exception

deferred tax assets are recognised only to the extent that the directors consider that it is more likely than
not that there will be suitable taxable profits from which the future reversal of the underlying timing
differences can be deducted

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date

at 31 December 2007

### 1. Accounting policies (continued)

#### Pensions

The company operates a defined contribution pension scheme Contributions are charged in the profit and loss account as they become payable in accordance with the rules of the scheme

#### Foreign currency translation

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction

Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date

All differences are taken to the profit and loss account

#### 2. Turnover

Rental income

Directors' emoluments

Research and development expenditure

Foreign exchange gain on translation of group loans

Net exchange gain on normal trading activities

Directors' pension

Turnover, stated net of value added tax, represents amounts invoiced to third parties, and is attributable to the one continuing activity of manufacture of bespoke fire protection systems

The analysis of turnover by geographical areas is as follows

			2007	2006
			£	£
	United Kingdom		4,283,753	3,668,315
	Non UK		6,426,244	5,089,966
			10,709,997	8,758,281
3.	Operating profit			
	This is stated after charging	g/(crediting)		
			2007	2006
			£	£
	Depreciation of owned as	sets	69,536	67,829
	Depreciation of assets hel		6,560	5,972
	Auditors' remuneration	audit services	13,900	13,000
		non audit services	9,425	5,575
	Operating lease rentals	plant and machinery	8,680	8,134
			70.000	CO 00C

land and buildings

69,996

(10,219)

81,104

3,525

10,575

(204,280)

(123,006)

70,000

(10,224)

75,171

3,589

18,815

(108,493)

at 31 December 2007

	2007	2006
	£	£
Bank interest received	17,503	11,732
Finance charges payable under finance lease and hire purchase contracts	(891)	(1,457)
	16,612	10,275
5. Taxation	2007	2006
	£	£
IIV same auction toy		
UK corporation tax UK corporation tax on profits of the period	513,991	408,426
Adjustment in respect of previous periods	(1,599)	(9,285)
	512,392	399,141
Deferred tax	(808)	2 245
Originating and reversal of timing differences Effect of changes in tax rate	(898) 819	2,245
2	(70)	
	(79)	2,245
Tax on profit on ordinary activities	512,313	401,386
	<del></del>	
Factors affecting the tax charge for the period		
The tax assessed on the profit on ordinary activities for the period is higher t	han the standard ra	ate of
	han the standard ra	ate of
The tax assessed on the profit on ordinary activities for the period is higher t		
The tax assessed on the profit on ordinary activities for the period is higher t	2007 £	2006
The tax assessed on the profit on ordinary activities for the period is higher t corporation tax in the UK. The differences are explained below	2007 £ 1,663,215	2006 £ 1,307,832
The tax assessed on the profit on ordinary activities for the period is higher to corporation tax in the UK. The differences are explained below.  Profit on ordinary activities before tax	2007 £	2006 £
The tax assessed on the profit on ordinary activities for the period is higher to corporation tax in the UK. The differences are explained below.  Profit on ordinary activities before tax.  Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 30%.  Effect of	2007 £ 1,663,215 ————————————————————————————————————	2006 £ 1,307,832 ——————————392,350
The tax assessed on the profit on ordinary activities for the period is higher to corporation tax in the UK. The differences are explained below.  Profit on ordinary activities before tax.  Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 30%.  Effect of Disallowed expenses and non taxable income.	2007 £ 1,663,215 ————————————————————————————————————	2006 £ 1,307,832
The tax assessed on the profit on ordinary activities for the period is higher to corporation tax in the UK. The differences are explained below.  Profit on ordinary activities before tax.  Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 30%.  Effect of Disallowed expenses and non taxable income.  Depreciation in excess of capital allowances.  Other timing differences.	2007 £ 1,663,215 ————————————————————————————————————	2006 £ 1,307,832 
The tax assessed on the profit on ordinary activities for the period is higher to corporation tax in the UK. The differences are explained below.  Profit on ordinary activities before tax.  Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 30%.  Effect of Disallowed expenses and non taxable income Depreciation in excess of capital allowances.	2007 £ 1,663,215 ————————————————————————————————————	2006 £ 1,307,832 ————————————————————————————————————
The tax assessed on the profit on ordinary activities for the period is higher to corporation tax in the UK. The differences are explained below.  Profit on ordinary activities before tax.  Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 30%.  Effect of Disallowed expenses and non taxable income.  Depreciation in excess of capital allowances.  Other timing differences.	2007 £ 1,663,215 ————————————————————————————————————	2006 £ 1,307,832 

at 31 December 2007

Factors that may affect future tax charges

The UK corporation tax rate will decrease from 30% to 28% from 1 April 2008. This rate change will affect the amount of future tax payments to be made by the company. The deferred tax balance has been adjusted in the current year to reflect this change. Changes to the UK Capital allowance regime will also impact the capital allowances the company can claim. The full impact of these changes is still being assessed.

### 6. Staff costs

	2007	2006
	£	£
Wages and salaries	773,622	655,060
Social security costs	84,328	71,508
Other pension costs (note 20)	18,313	15,863
	876,263	742,431

Retirement benefits are accruing to 1 (2006 1) director under a defined contribution scheme

The average weekly number of employees during the year was 35 (2006 30), made up as follows

	2007	2006
	No	No
Administration	12	12
Production	23	18
	35	30

at 31 December 2007

## 7. Tangible fixed assets

Tangible fixed decete	Land and buildings £	Plant and equipment	Motor vehicles £	Total £
Cost At 1 January 2007 Additions	350,283 5,779	412,474 32,034	20,568	783,325 37,813
At 31 December 2007	356,062	444,508	9,275	809,845
Depreciation At 1 January 2007 Provided during year Disposals	261,623 35,262	337,962 37,307	14,235 3,527 (11,293)	613,820 76,096 (11,293)
At 31 December 2007	296,885	375,269	6,469	678,623
Net book value At 31 December 2007	59,177	69,239	2,806	131,222
At 1 January 2007	88,660	74,512	6,333	169,505
				<del></del>

The net book value of motor vehicles above includes an amount of £2,806 (2006 £6,333) in respect of assets held under finance leases and hire purchase contracts

The net book value of plant and equipment above includes an amount of £4,899 (2006 £7,931) in respect of the assets held under finance lease and hire purchase contracts

#### 8. Investments

	2007 £	2006 £
Cost At 1 January and at 31 December	6,002	6,002

The company owns 100% of the ordinary share capital of Firedriver Limited Firedriver Limited is a dormant company registered in Scotland

### 9. Stocks

	2007 £	2006 £
Raw materials Work in progress	1,416,231 87,451	1,831,693 164,194
	1,503,682	1,995,887

at 31 December 2007

# 10. Debtors

10.	Debtors	2007	2006
		£	£
	Trade debtors	2,163,660	2,048,398 252,159
	Amounts owed by parent company	83,010	45,054
	Other debtors	42,124	47,546
	Prepayments and accrued income Deferred tax asset (note 13)	11,463	11,384
		2,300,257	2,404,541
11.	Creditors: amounts falling due within one year	2007	2006
		£	£
	Trade creditors	862,799	951,932
	Amounts owed to parent company	387,389	522,825
	Corporation tax	349,859	408,426
	Other taxes and social security costs	38,100	30,464
	Obligations under finance leases and hire purchase contracts (note 14)	6,635	6,172
	Other creditors	48,217	38,824
	Accruals and deferred income	128,615	388,083
		1,821,614	2,346,726

### 12. Loans

The non interest bearing US\$2,855,099 intercompany loan from Clarke Power Services Inc was repaid in full during the year

at 31 December 2007

# 13. Deferred taxation

	The deferred tax included in the balance sheet is as follows		
		2007	2006
		£	£
	Included in debtors (note 10)	11,463	11,384
	The deferred tax consists of		
	Decelerated capital allowances Other timing differences	11,283 180	11,208 176
		11,463	11,384
	At 1 January 2007 Deferred tax credit in profit & loss account (note 5)		11,384 79
	At 31 December 2007		11,463
44	Obligation under finance leases and hire purchase contracts		
14.	Obligation under mance leases and thre purchase contracts	2007	2006
		£	£
	Amounts payable		
	Within one year	7,063	7,063
	In two to five years	2,390	9,453
		9,453	16,516
	Less finance charges allocated to future periods	478	1,369
		8,975	15,147
	Finance leases and hire purchase contracts are analysed as follows		
	Current obligations (note 11)	6,635	6,172
	Current congations (note 11)	-,	,
	Non current obligations	2,340	8,975

at 31 December 2007

# 15. Preference shares

Preterence snares			2007 £	Authorised 2006 £
Non equity share capital 1,046,799 Preference shares of £0 10 each			104,680	104,680
	2007 No	Allotte 2006 No	ed, called up a 2007 £	and fully paid 2006 £
Non equity share capital Preference shares of £0 10 each	1,046,799	1,046,799	104,680	104,680

The preference shares, which were issued at par, carry a final dividend of 3% above base rate per annum, payable half yearly in arrears on 30 June and 31 December The dividend rights are cumulative

The preference shares carry no votes at general meetings unless the dividend thereon is three months or more in arrears, in which event each holder will be entitled to ten votes per 10p share on a poll

On a winding up of the company, the preference shareholders have a right to receive, in preference to any payments to the ordinary shareholders, 10p per share plus any arrears, deficiency or accruals of fixed dividend

The preference dividend of £17,796 has been waived

# 16. Share capital

			2007 £	Authorised 2006 £
1,453,201 Ordinary shares of £0 10 each			145,320	145,320
	2007	Allotte 2006	ed, called up o 2007	and fully paid 2006
	No	No	£	£
Ordinary shares of £0 10 each	64,313	64,313	6,431	6,431

at 31 December 2007

# 17. Reconciliation of shareholders' funds and movement on reserves

	Share capıtal £	Share premium account £	Capital redemption reserve £	Profit and loss account £	Total £
At 31 December 2005 Profit for the year	6,431	153,889	100,000	66,517 906,446	326,837 906,446
At 31 December 2006 Profit for year	6,431	153,889	100,000	972,963 1,150,902	1,233,283 1,150,902
At 31 December 2007	6,431	153,889	100,000	2,123,865	2,384,185

# 18. Notes to the statement of cash flows

(a) Reconciliation of operating profit to net cash inflow from operating activities

	2007	2006
	£	£
Operating profit	1,646,603	1,297,557
Depreciation	76,096	73,801
(Increase) / decrease in debtors	104,364	(803,606)
(Increase) /decrease in stocks	492,205	372,248
Increase / (decrease) in creditors	(1,926,107)	(806,777)
Net cash inflow from operating activities	393,161	133,223
	<u></u>	

at 31 December 2007

# 18. Notes to the statement of cash flows (continued)

(b) Analysis of cash flows for heading netted in the statement of cash flows		
	2007	2006
	£	£
Returns on investments and servicing of finance		
Interest received	17,503	11,732
Interest element of finance lease rental payments	(891)	(1,457)
	16,612	10,275
	2007	2006
	£	£
Taxation Corporation tax paid	(570,666)	(75,550)
Corporation tax paid	===	====
	2007	2006
	£	£
Capital expenditure and financial investment		
Payment to acquire tangible fixed assets	(37,813)	(36,152)
	<del></del>	
	2007	2006
	£	£
Financing Capital element of finance lease and hire purchase obligations	(6,172)	(4,995)

# (c) Analysis of changes in net funds

	At 1 January 2007	Cash flow	At 31 December 2007
	£	£	£
Cash at bank and in hand Finance lease and hire purchase obligations	576,534 (15,147)	(204,878) 6,172	371,656 (8,975)
	561,387	(198,706)	362,681

at 31 December 2007

### 19. Other financial commitments

At 31 December 2007 the company had annual commitments under non cancellable operating leases as set out below

	Land and buildings		Other	
	2007	2006	2007	2006
	£	£	£	£
Operating leases which expire Within one year In second to fifth years inclusive	70,000	70,000	6,330	2,208
· ·				

#### 20. Pension commitments

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pensions cost charge (note 6) represents contributions payable by the company to the fund and amounted to £18,313 (2006 £15,134). The unpaid contributions outstanding at the year end were £nil (2006 – £nil)

# 21. Related parties

During the year the company entered into transactions, in the ordinary course of business, with other related parties Transaction entered into, and trading balances outstanding at 31 December, are as follows

	Sales to related party £	Purchase from related party £	Amounts owed from related party £	Amounts owed to related party £
Related party				
Clarke Fire Protection Products Inc Parent company 2007 2006	192,534 403,150	1,574,526 2,898,995	252,159	385,714 515,342
Clarke Power Services Inc (formerly Clarke Detroit Diesel Allison Inc.) Ultimate parent company 2007 2006		29,138 21,900		1,675 7,484

# 22. Ultimate parent undertaking

The company is a wholly owned subsidiary of Clarke Fire Protection Products Inc which is in turn wholly owned by Clarke Power Services Inc (formerly Clarke Detroit Diesel Allison Inc), both companies being incorporated in the United States of America—In the opinion of the directors, Clarke Power Services Inc is the company's ultimate parent company