

Registered no. 52543

FLAMINGOLAND LTD

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2004



WHITE & HOGGARD
1 WHEELGATE
MALTON
NORTH YORKSHIRE
YO17 7HT

FLAMINGOLAND LTD

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For information of the directors only:

Detailed trading and profit and loss account
Schedule to the Trading and Profit and Loss Account

FLAMINGOLAND LTD

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2004

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS:

G S Gibb
Mrs M A Gibb
Mrs D M Pullin
Miss V Gibb
Mrs M J Wood
Mr S Crampton (resigned 24th July 2003)

SECRETARY:

J Friel

REGISTERED OFFICE:

The Cross
Uddingston
G71 7ES

REGISTERED NUMBER:

52543

AUDITORS:

White & Hoggard
1 Wheelgate
Malton
North Yorkshire
YO17 7HT

BANKERS:

Barclays Bank Plc, Malton, North Yorkshire

SOLICITORS:

Friels, Coatbridge, Glasgow

FLAMINGOLAND LTD

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2004

The directors present their report and the financial statements of the company for the year ended 31 March 2004.

Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Principal Activity

The principal activity of the company throughout the year was that of Pleasure park and zoo.

Review of Business

The results for the year and the financial position at the year end were considered satisfactory by the directors, who expect continued growth in the foreseeable future.

Future Developments

The directors aim to maintain the management policies which have resulted in the company's substantial growth in recent years. They consider that the current year will show a further significant growth in Turnover. The Directors are committed to the continued development of both Theme parks by a continual programme of development and introducing new attractions.

Employees

The Company policy is to consult and discuss with employees through regular meetings matters likely to affect employees' interests.

Information of matters of concern to employees is given thorough the Staff Handbook which is regularly updated and through regular bulletins and reports which seek to achieve a common awareness on the part of all employees of the financial and economic factors affecting the Company's performance.

Disabled Employees

Disabled persons are employed by the company when they appear to be suited to a particular position. The aptitude and abilities of disabled persons are more easily met in certain aspects of the company's business and every effort is made to ensure that they are given full and fair consideration.

FLAMINGOLAND LTD

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2004 (CONT)

Donations

During the year the company made charitable donations totalling £2,620

Fixed Assets

In the opinion of the directors, the market value of freehold land and buildings was not significantly different from book value.

Results and Dividends

The results of the year's trading and the financial position of the company are shown in the annexed accounts.

The company's profit for the year, after taxation, amounted to £742,398 (2003 - £1,483,854).

The directors recommend that a final dividend be paid on the ordinary shares in issue amounting to £500,000 (2003 - £300,000).

Directors

The present directors are as shown on page 1. All served on the board throughout the year.

The company's Articles of Association do not require directors to retire by rotation.

Directors' Interests

The interests of the directors in the shares of the company at the beginning and end of the year, were as follows:

| | 31 March 2004 | 1 April 2003 |
|--------------|-----------------|--------------|
| | Ordinary Shares | |
| G S Gibb | 15000 | 15000 |
| Mrs M A Gibb | 5000 | 5000 |
| Miss V Gibb | 15000 | 15000 |
| Mrs M J Wood | 15000 | 15000 |

FLAMINGOLAND LTD

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2004 (CONT)

Changeover to the Euro

The directors are fully aware of the implications of the introduction of the Euro. The company is currently taking measures to identify its likely exposure to Euro currency transactions with its customers and suppliers from 1 January 1999.

Auditors

The auditors, White & Hoggard, have indicated their willingness to accept re-appointment under Section 385(2) of the Companies Act 1985.

ON BEHALF OF THE BOARD


.....

Mrs D M Pullin – Finance Director

Date: 11th April 2005

FLAMINGOLAND LTD

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF FLAMINGOLAND LTD

We have audited the financial statements of Flamingo Land Limited for the year ended 31st March 2004 on pages 6 to 20. These financial statements have been prepared under the historical cost convention and the accounting policies set out on pages 10 and 11.

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the Annual Report and the financial statements in accordance with the applicable law and United Kingdom Accounting Standards are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with the relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the (Companies Act 1985). We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read other information contained in the Annual report, and consider whether it is consistent with the audited financial statements. This other information comprises only the Directors' Report. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

Basis of audit opinion

We conducted our audit in accordance with the United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 March 2004 and of its profit for the year then ended and have been properly prepared in accordance with the (Companies Act 1985).

WHITE & HOGGARD
Registered Auditors

Date: 12th April 2005

1 WHEELGATE
MALTON
NORTH YORKSHIRE
YO17 7HT

FLAMINGOLAND LTD

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2004

| | Note | 2004 £ | 2003 £ |
|--|------|--------------|--------------|
| TURNOVER | 2 | 17,793,342 | 17,041,407 |
| Cost of sales | | (2,687,845) | (2,965,837) |
| GROSS PROFIT | | 15,105,497 | 14,075,570 |
| Administrative expenses | | (12,054,268) | (11,657,357) |
| OPERATING PROFIT | 3 | 3,051,229 | 2,418,213 |
| Other interest receivable and similar income | | 98,308 | 67,576 |
| Amounts written off investments | | (1,865,000) | - |
| Interest payable and similar charges | 6 | (53,610) | (13,157) |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | | 1,230,927 | 2,472,632 |
| Tax on profit on ordinary activities | 7 | (488,529) | (988,778) |
| PROFIT FOR THE FINANCIAL YEAR | | 742,398 | 1,483,854 |
| Dividends | 8 | (500,000) | (300,000) |
| RETAINED PROFIT FOR THE FINANCIAL YEAR | | 242,398 | 1,183,854 |
| Retained profit brought forward | | 6,039,286 | 4,855,432 |
| RETAINED PROFIT CARRIED FORWARD | | 6,281,684 | 6,039,286 |

The company's turnover and expenses all relate to continuing operations.

The annexed notes form part of these financial statements.

FLAMINGOLAND LTD

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 MARCH 2004

| | 2004 £ | 2003 £ |
|---|----------------|------------------|
| Profit for the financial year | 742,398 | 1,483,854 |
| Total recognised gains and losses relating to the year | <u>742,398</u> | <u>1,483,854</u> |

NOTE OF HISTORICAL COST PROFITS AND LOSSES

| | 2004 £ | 2003 £ |
|--|------------------|------------------|
| Reported profit on ordinary activities before taxation | 1,230,927 | 2,472,632 |
| Historical cost profit on ordinary activities before taxation | <u>1,230,927</u> | <u>2,472,632</u> |
| Historical cost profit for the year retained after taxation and dividends | <u>242,398</u> | <u>1,183,854</u> |

FLAMINGOLAND LTD

BALANCE SHEET AT 31 MARCH 2004

| | Note | 2004 £ | 2003 £ |
|--|------|--------------------|--------------------|
| FIXED ASSETS | | | |
| Tangible assets | 9 | 9,964,661 | 9,646,502 |
| Investments | 10 | 10,000 | 1,875,000 |
| | | <u>9,974,661</u> | <u>11,521,502</u> |
| CURRENT ASSETS | | | |
| Stocks | 11 | 616,699 | 675,764 |
| Debtors | 12 | 619,555 | 389,102 |
| Investments | 13 | 12,612 | 12,226 |
| Cash at bank and in hand | | 2,047,482 | 661,930 |
| | | <u>3,296,348</u> | <u>1,739,022</u> |
| CREDITORS | | | |
| Amounts falling due within one year | 14 | (5,858,915) | (6,050,578) |
| NET CURRENT LIABILITIES | | | |
| | | <u>(2,562,567)</u> | <u>(4,311,556)</u> |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | |
| | | <u>7,412,094</u> | <u>7,209,946</u> |
| CREDITORS | | | |
| Amounts falling due after more than one year | 15 | 1,033,871 | 1,065,121 |
| ACCRUALS AND DEFERRED INCOME | | | |
| Deferred government grants | | 46,539 | 55,539 |
| NET ASSETS | | | |
| | | <u>6,331,684</u> | <u>6,089,286</u> |
| CAPITAL AND RESERVES | | | |
| Called up share capital | 16 | 50,000 | 50,000 |
| Profit and loss account | | 6,281,684 | 6,039,286 |
| SHAREHOLDERS' FUNDS | | | |
| | 17 | <u>6,331,684</u> | <u>6,089,286</u> |

These financial statements were approved by the board on 11th April 2005.
ON BEHALF OF THE BOARD


G S GIBB - DIRECTOR

The annexed notes form part of these financial statements.

FLAMINGOLAND LTD

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2004

| | Note | 2004 £ | 2003 £ |
|--|-------------|-------------|-------------|
| NET CASH INFLOW FROM OPERATING ACTIVITIES | 21 | 5,651,718 | 3,942,788 |
| RETURNS ON INVESTMENTS AND SERVICING OF FINANCE | | | |
| Interest received | 98,308 | 67,576 | |
| Interest paid | (53,610) | (13,157) | |
| NET CASH INFLOW FOR RETURNS ON INVESTMENTS AND SERVICING OF FINANCE | | 44,698 | 54,419 |
| TAXATION | | | |
| Corporation Tax Paid | | (989,601) | (674,622) |
| CAPITAL EXPENDITURE | | | |
| Payments to acquire fixed assets | (2,919,183) | (2,690,227) | |
| Receipts from sales of fixed assets | 45,108 | 84,920 | |
| Loans made and payments to acquire debt of other entities | - | (1875,000) | |
| NET CASH OUTFLOW FOR CAPITAL EXPENDITURE | | (2,874,075) | (4,480,307) |
| | | 1,832,740 | (1,157,722) |
| CASH OUTFLOW FROM INCREASE IN LIQUID RESOURCES | | | |
| Dividends Paid | (300,000) | (100,000) | |
| | | (300,000) | (100,000) |
| INCREASE (DECREASE) IN CASH | 22 | 1,532,740 | (1,257,722) |

The annexed notes form part of these financial statements.

FLAMINGOLAND LTD

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2004

1. ACCOUNTING POLICIES

The accounts have been prepared in accordance with applicable accounting standards. There were no material departures from those standards.

The principal accounting policies adopted in the preparation of the financial statements are set out below and have remained unchanged from the previous year, and also have been consistently applied within the same accounts.

Basis of Preparation of Financial Statements

The financial statements have been prepared under the historical cost convention.

The effect of events in relation to the year ended 31 March 2004 which occurred before the date of approval of the financial statements by the Board of Directors, have been included in the statements to the extent required to show a true and fair view of the state of affairs at 31 March 2004 and of the results for the year ended on that date.

Depreciation

Depreciation has been computed to write off the cost of tangible fixed assets over their expected useful lives using the following rates:

| | |
|-----------------------|-------------------------|
| Freehold buildings | - Not Depreciated |
| Fixtures and fittings | - 25% per annum of cost |
| Motor vehicles | - 25% per annum of cost |

Freehold Buildings have not been depreciated as it is considered that the Current residual value is not less than Cost Price and therefore any depreciation charge would not be material.

Stocks

Stocks have been valued at the lower of cost and net realisable value.

Deferred Taxation

The Charge for Taxation takes into account taxation deferred as a result of timing differences between the treatment of certain items for Taxation and Accounting purposes. No provision has been made in these accounts for deferred Taxation as, having reviewed the appropriate items that could produce a charge no provision is considered to be necessary.

Government grants

Government grants received are treated as deferred credits and credited to profit and loss account over the estimated useful life of the relevant fixed assets.

FLAMINGOLAND LTD

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2004 (CONT)

Leasing

Rentals payable under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease.

2. TURNOVER

The company's turnover represents the value, excluding Value Added Tax, of goods and services supplied to customers during the year.

3. OPERATING PROFIT

Operating profit is stated after charging/(crediting):

| | 2004 £ | 2003 £ |
|---|-------------------|-------------------|
| Directors' emoluments | 626,981 | 773,280 |
| Depreciation and amortisation of owned assets | 2,575,785 | 2,818,950 |
| Auditors' remuneration | 11,030 | 10,709 |
| Auditors' remuneration - non-audit services | 6,125 | 4,962 |
| Profit on sale of fixed assets | (19,869) | (82,117) |
| | <u> </u> | <u> </u> |

4. DIRECTORS' REMUNERATION

| | 2004 £ | 2003 £ |
|---|-------------------|-------------------|
| Highest paid director: | | |
| Emoluments (including Benefits in Kind) | 225,545 | 392,869 |
| | <u> </u> | <u> </u> |

There are four (2003 – five) directors to whom retirement benefits are accruing under a money purchase pension scheme in respect of qualifying services.

FLAMINGOLAND LTD

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2004 (CONT)

5. STAFF COSTS

The average number of persons employed by the company, including directors, during the year was as follows:

| | 2004 Number | 2003 Number |
|-------------------------------|----------------|----------------|
| Management and administration | 46 | 41 |
| Production | 416 | 399 |
| | <u>462</u> | <u>444</u> |

The aggregate payroll costs of these persons were as follows:

| | 2004 £ | 2003 £ |
|---------------------|------------------|------------------|
| Wages and salaries | 4,481,283 | 4,479,061 |
| Social security | 363,683 | 353,604 |
| Other pension costs | 65,669 | 52,374 |
| | <u>4,910,635</u> | <u>4,885,039</u> |

The Company operates a money purchase pension scheme. The assets of the scheme are held separately to those of the Company in an independently administered fund for each employee member. The pension cost charge represents contributions payable by the Company to the Fund

6. INTEREST PAYABLE AND SIMILAR CHARGES

| | 2004 £ | 2003 £ |
|---------------------------|---------------|---------------|
| Bank loans and overdrafts | 1,398 | 531 |
| Other loans | 52,212 | 12,626 |
| | <u>53,610</u> | <u>13,157</u> |

FLAMINGOLAND LTD**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2004 (CONT)****7. TAXATION**

| Analysis of charge in period | 2004 £ | 2003 £ |
|---|-------------------|-------------------|
| Current tax: | | |
| UK corporation tax on profits of the year | 499,487 | 988,778 |
| Adjustments in respect of prior periods | (10,958) | - |
| Total current tax | <u>488,529</u> | <u>988,778</u> |
| Tax on profit on ordinary activities | <u>488,529</u> | <u>988,778</u> |

8. DIVIDENDS

| | 2004 £ | 2003 £ |
|-------------------------|-------------------|-------------------|
| On ordinary shares | | |
| Final dividend proposed | <u>500,000</u> | <u>300,000</u> |

FLAMINGOLAND LTD

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2004 (CONT)

9. TANGIBLE FIXED ASSETS

| | Land and buildings £ | Fixtures and fittings £ | Motor vehicles £ | Total £ |
|--------------------------|----------------------------|----------------------------------|------------------------|-------------------|
| Cost | | | | |
| At 1 April 2003 | 6,066,701 | 29,278,471 | 237,271 | 35,582,443 |
| Additions | 118,386 | 2,638,664 | 162,133 | 2,919,183 |
| Disposals | - | (291,342) | (64,043) | (355,385) |
| At 31 March 2004 | <u>6,185,087</u> | <u>31,625,793</u> | <u>335,361</u> | <u>38,146,241</u> |
| Depreciation | | | | |
| At 1 April 2003 | - | 25,774,442 | 161,499 | 25,935,941 |
| Charge for the year | - | 2,509,111 | 66,674 | 2,575,785 |
| Elimination on disposals | - | (291,342) | (38,804) | (330,146) |
| At 31 March 2004 | <u>-</u> | <u>27,992,211</u> | <u>189,369</u> | <u>28,181,580</u> |
| Net book value | | | | |
| At 31 March 2004 | <u>6,185,087</u> | <u>3,633,582</u> | <u>145,992</u> | <u>9,964,661</u> |
| At 31 March 2003 | <u>6,066,701</u> | <u>3,504,029</u> | <u>75,772</u> | <u>9,646,502</u> |

Net book value of land and buildings at 31 March 2004 comprised:

| | 2004 £ | 2003 £ |
|-----------------------------|------------------|------------------|
| Freehold land and buildings | <u>6,185,087</u> | <u>6,066,701</u> |

FLAMINGOLAND LTD

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2004 (CONT)

10. INVESTMENTS

Other loans

| | 2004 £ |
|-----------------------|-------------|
| Cost | |
| At 1 April 2003 | 1,875,000 |
| Additions | - |
| Revaluations | - |
| Disposals | (1,865,000) |
| Intra-group transfers | - |
| | <hr/> |
| At 31 March 2004 | 10,000 |
| | <hr/> |
| Provision | |
| At 1 April 2003 | - |
| During the year | - |
| | <hr/> |
| At 31 March 2004 | - |
| | <hr/> |
| Net cost or valuation | 10,000 |
| | <hr/> <hr/> |

11. STOCKS

| | 2004 £ | 2003 £ |
|--------------------------------|-------------|-------------|
| Stock for Resale & Consumables | 596,699 | 655,764 |
| Animals (Exotic) | 20,000 | 20,000 |
| | <hr/> | <hr/> |
| | 616,699 | 675,764 |
| | <hr/> <hr/> | <hr/> <hr/> |

12. DEBTORS

Receivable within one year:

| | 2004 £ | 2003 £ |
|--------------------------------|-------------|-------------|
| Trade debtors | 94,929 | 77,559 |
| Other debtors | 313,434 | 211,346 |
| Prepayments and accrued income | 211,192 | 100,197 |
| | <hr/> | <hr/> |
| | 619,555 | 389,102 |
| | <hr/> <hr/> | <hr/> <hr/> |

FLAMINGOLAND LTD**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2004 (CONT)****13. INVESTMENTS**

| | 2004 | 2003 |
|---|---------------|---------------|
| | £ | £ |
| At cost: | | |
| Listed | - | - |
| (Market value £ - (2003 - £-)) | | |
| Unlisted | 12,612 | 12,226 |
| (Market value £12,612 (2003 - £12,226)) | | |
| | <u>12,612</u> | <u>12,226</u> |

14. CREDITORS - AMOUNTS DUE WITHIN ONE YEAR

| | 2004 | 2003 |
|--------------------------------------|------------------|------------------|
| | £ | £ |
| Bank loans and overdrafts (a) | 627,844 | 774,646 |
| Rents & Deposits Received in Advance | 1,091,418 | 982,048 |
| Trade creditors | 2,138,828 | 2,100,893 |
| Social security and other taxes | 109,393 | 112,018 |
| Directors' loan accounts | 241,349 | 257,715 |
| Other creditors | 393,550 | 371,455 |
| Corporation tax payable | 487,706 | 988,778 |
| Accruals and deferred income | 268,827 | 163,025 |
| Proposed dividends payable | 500,000 | 300,000 |
| | <u>5,858,915</u> | <u>6,050,578</u> |

(a) The Bank Overdraft is secured by a charge over the Land and Buildings at Kirbymisperton

FLAMINGOLAND LTD
NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2004 (CONT)

15. CREDITORS - AMOUNTS DUE AFTER ONE YEAR

| | 2004 £ | 2003 £ |
|-------------------------------------|------------------|------------------|
| Self Administered Pension Fund Loan | 1,000,000 | 1,000,000 |
| Other creditors | 33,871 | 65,121 |
| | <u>1,033,871</u> | <u>1,065,121</u> |

Analysis of debt maturity

| | 2004 £ | 2003 £ |
|------------------------------|------------------|------------------|
| Amounts payable: | | |
| Within one year or on demand | 627,844 | 774,646 |
| Between one and two years | 1,000,000 | 1,000,000 |
| Between two and five years | - | - |
| In five years or more | - | - |
| | <u>1,627,844</u> | <u>1,774,646</u> |

16. SHARE CAPITAL

| | 2004 £ | 2003 £ |
|------------------------------------|------------------|------------------|
| Authorised | | |
| 50,000 ordinary shares of £1 each | 50,000 | 50,000 |
| | <u>50,000</u> | <u>50,000</u> |
| Allotted, called up and fully paid | | |
| 50,000 ordinary shares of £1 each | 50,000 | 50,000 |
| | <u>50,000</u> | <u>50,000</u> |

FLAMINGOLAND LTD

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2004 (CONT)

17. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

| | 2004 £ | 2003 £ |
|-------------------------------------|-------------------------|-------------------------|
| Profit for the financial year | 742,398 | 1,483,854 |
| Dividends | (500,000) | (300,000) |
| Net addition to shareholders' funds | <u>242,398</u> | <u>1,183,854</u> |
| Opening shareholders' funds | 6,089,286 | 4,905,432 |
| Closing shareholders' funds | <u><u>6,331,684</u></u> | <u><u>6,089,286</u></u> |

18. CAPITAL COMMITMENTS

Commitments for capital expenditure at the end of the year were as follows:

| | 2004 £ | 2003 £ |
|-------------------------------|-------------------------|-------------------------|
| Authorised and contracted for | <u><u>454,209</u></u> | <u><u>-</u></u> |

19. RELATED PARTIES

During the year a Loan of £1,875,000 to Venturemode Ltd was written off to £10,000 following the liquidation of the principal Debtor of Venturemode Ltd. The balance of £10,000 remaining outstanding at the Year End date was received in December 2004. Venturemode Ltd is a Company in which Mr G Gibb had a 50% shareholding.

20. CONTROLLING PARTY

The company is controlled by the directors, G S Gibb, Miss V Gibb, Mrs M J Wood and Mrs M A Gibb, by virtue of their shareholdings as described in the directors' report.

FLAMINGOLAND LTD**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2004 (CONT)****21. RECONCILIATION OF OPERATING PROFIT/(LOSS) TO NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES**

| | 2004 £ | 2003 £ |
|---|------------------|------------------|
| Operating profit | 3,051,229 | 2,418,213 |
| Depreciation charge | 2,575,785 | 2,818,950 |
| Profit on sale of fixed assets | (19,869) | (82,117) |
| Decrease in stocks | 59,065 | 37,703 |
| (Increase)/decrease in debtors | (230,453) | 545,124 |
| Increase/(decrease) in creditors | 215,961 | (1,795,085) |
| Net cash inflow/outflow from operating activities | <u>5,651,718</u> | <u>3,942,788</u> |

22. ANALYSIS OF NET FUNDS/(DEBT)

| | 2003 £ | Cash flow £ | Other changes £ | 2004 £ |
|---------------------------|--------------------|-------------------|-----------------------|----------------|
| Cash at bank and in hand | 661,930 | 1,385,552 | - | 2,047,482 |
| Overdraft | (774,646) | 146,802 | - | (627,844) |
| | | <u>1,532,354</u> | | |
| Debt due after 1 year | (1,000,000) | - | - | (1,000,000) |
| Current asset investments | 12,226 | 386 | - | 12,612 |
| Total | <u>(1,100,490)</u> | <u>1,532,740</u> | <u>-</u> | <u>432,250</u> |

FLAMINGOLAND LTD**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2004 (CONT)****23. RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS/(DEBT)**

| | 2004 £ | 2003 £ |
|---|-------------------------|-------------------------|
| Increase/(decrease) in cash in the Year | 1,532,740 | (1,257,721) |
| Net (debt)/funds at 1 April 2003 | (1,100,490) | 157,231 |
| Net funds/(debt) at 31 March 2004 | <u>432,250</u> | <u>(1,100,490)</u> |