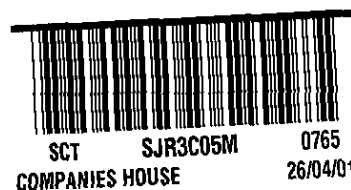


**UDV (Distilling) Limited**

**Directors' report and financial  
statements**

**Registered Number – 9211**

**30 June 2000**



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## Directors' report

The directors have pleasure in submitting their annual report, together with the audited financial statements, for the year ended 30 June 2000.

### Activities

The company's principal activity during the year was the production of malted barley and the distillation and maturation of malt and grain whisky and neutral spirit. The directors foresee no changes in the company's activities.

### Euro

The directors do not anticipate that there will be any implications on the activities of the company on the introduction of the euro. There are no costs associated with the introduction of the euro for UDV (Distilling) Limited. A statement explaining the impact of the introduction of the euro, and the programme put in place to deal with this along with associated costs, for the Diageo group is disclosed in the annual report of the ultimate parent undertaking, Diageo plc.

### Financial

The results for the period shown on page 8 are for the twelve months from 1 July 1999 to 30 June 2000.

The directors recommend that a final ordinary dividend of £nil (1999 - £nil) be paid making, with the interim of £nil, (1999 - £17.5m) a total of £nil (1999- £17.5m) for the year.

After deducting the total ordinary dividends the transfer to reserves for the year is £31.3m (1999 from reserves - £21.3m).

### Directors

The directors who served during the year were as follows:-

S M Bunn  
D A Hardie (resigned 1 December 1999)  
T Hutton  
R H Myddelton  
B Higgs (appointed 15 November)  
R McElroy (appointed 15 November)  
J Turnbull appointed 15 November)

Subsequent to the year end, J Turnbull resigned as a director on 31 August 2000 and R McElroy resigned on 25 October 2000. On 25 October 2000, E McShane, J Milliken and C Wright were appointed directors.

On 10 November 2000, M D Peters resigned as secretary and S M Bunn was appointed in his stead.

### Emoluments

The emoluments of the directors are detailed in Note 7 of these accounts.

### Directors' interests

No directors had any interest, beneficial or non-beneficial, in the share capital of the company or had a material interest during the year in any significant contract with the company.

## Directors' report *(continued)*

The directors who held office at the end of the financial year had the following beneficial interests in the shares of the ultimate parent company, Diageo plc:-

### Shares and awards over ordinary shares

#### (i) Ordinary shares and conditional rights to ordinary shares

	Ordinary Shares		Conditional rights to ordinary shares				
	At beginning Of year (or Date of Appointment)	At end Of year	At beginning of year (or date of appointment	Granted in year	Vested in year	Lapsed In year	At end Of year
S M Bunn	2,061	682	4,650	0	0	0	4,650
B Higgs	1,690	5,750	5,400	0	0	0	5,400
T Hutton	4,013	5,076	9,000	0	0	0	9,000
R McElroy	4,404	4,529	5,400	0	0	0	5,400
R H Myddelton	19,519	22,780	53,449	5,919	10,125	(7,956)	51,412
J Turnbull	2,053	1,099	4,900	0	0	0	4,900

The directors were granted conditional rights to receive ordinary shares or, exceptionally, a cash sum under certain long term incentive plans (The Grand Metropolitan Restricted Share Plan ('GrandMet RSP') and the Total Shareholder Return Plan ('TSR')). The GrandMet RSP vested during the year and the directors received 56% of their conditional rights to ordinary shares. R H Myddelton did not have his shares released until September 2000; these are shown under the "Vested in year" column above. Full details of the performance criteria are disclosed in the annual report of the ultimate holding company, Diageo plc.

#### (ii) Options

	At beginning of year (or date of Appointment)	Granted during The Year	Exercised During the year	At end Of year	Option Price (p)	Mid Market Price (p)
S M Bunn	4,021	5,032	977	8,076	353	635
B Higgs	30,668	5,405	961	35,112	359	565
T Hutton	80,533	12,171	961	43,967	359	565
			9,912		534	682
			11,421		493	682
			12,606		476	682
			13,837		458	682
R McElroy	10,986	5,679	0	16,665	359	565
R H Myddelton	204,354	33,808	1,954	236,208	353	635
J Turnbull	11,181	4,324	1,922	13,583	359	500

## **Directors' report** *(continued)*

The directors held the above options under Diageo plc share option schemes at prices between 314p and 518p per ordinary share exercisable by 2009. The options are granted at market value on the date the option is granted and the option price is payable when the option is exercised.

The mid-market share price of Diageo plc shares fluctuated between 384p and 696.5p per share during the year. The mid-market share price on 30 June 2000 was 593p.

At 30 June 2000, R H Myddelton had an interest in 3,123,181 shares subject to call options held by trusts to satisfy grants made under ex-Grandmet incentive plans; and the directors had an interest in 22,068,050 shares and 2,296,087 shares subject to call options held by trusts to satisfy grants made under Diageo incentive plans and savings related share option schemes.

A new senior executive share option plan ('SESOP') was introduced with effect from 1 January 2000. The combined benefits provided under the TSR and the SESOP are expected to be the same as those previously provided under the TSR. Options granted under the SESOP may not normally be exercised unless a performance condition is satisfied. The performance condition applicable to the first grant of options under the SESOP is linked to the increase in earnings per share and is initially applied over the three year period commencing on the date the options are granted. Full details of the performance condition are disclosed in the annual report of the parent company, Diageo plc.

Options granted during the year for R H Myddelton are principally options granted under the Diageo plc Senior Executive Share Option Plan, which are subject to performance conditions, as detailed above.

## **Employee involvement**

The company is committed to the development of employee consultation and, thereby, to their greater involvement in the company's operations. The directors continue to place a high priority on good communications practices at all levels. Responsibility for ensuring that company employees are informed of and, where appropriate, consulted upon matters of concern affecting their immediate jobs rests with departmental managers with support from the personnel function. On-site group discussions between managers and employees are encouraged.

On a wider basis, the company provides more general information to and for its employees concerning its performance and on economic and other matters affecting it. The methods used to disseminate such information are bulletins and related publications, including a monthly house journal. In addition, a twice yearly video presentation for employees sets out world-wide developments of the company, its products and its people. Information is also communicated when employees participate in induction or training courses, or by the circulation of information personally to all employees. The company has continued to maintain these practices during the year.

It is the policy of the parent company to encourage employees to participate in a SAYE share option scheme. It is also parent company policy to enable employees to benefit from the contribution they have made to the generation of improved profits. This is done by way of a profit sharing scheme, paid in ordinary shares of Diageo plc, in which all employees are entitled to participate.

The company continues to support initiatives by employees in fund-raising events to assist registered charitable organisations by matching the value of the support so raised.

### **Employment policies**

The company's managers are instructed to give sympathetic consideration, when recruiting, to applications from disabled persons and to bear in the mind the special needs of disabled employees in regard to training, structure of company premises and facilities and to ensure that disabled employees are not adversely affected in their career opportunities. Employees who become disabled and unable to continue in their existing jobs are given the opportunity to be retrained for suitable alternative employment.

It is recognised that the company's continuing success depends upon the quality of its employees and its policies are designed to attract, retain and motivate the best staff. This is achieved by offering equal opportunities regardless of sex, race, religion or disability.

### **Supplier payment policy**

Given the international nature of the Diageo Group's operations, there is no standard code in respect of payments to suppliers. Companies are responsible for agreeing terms and conditions for their business transactions when orders for goods and services are placed, ensuring that suppliers are aware of the terms of payment and including the relevant terms in contracts where appropriate. These arrangements are adhered to when making payments, subject to the terms and conditions being met by the supplier.

The number of days' purchases included in creditors as at 30 June 2000 in respect of the company is 54 days (1999 - 48 days).

By Order of the Board



S M Bunn  
Secretary

Edinburgh Park, 5 Lochside Way, Edinburgh EH12 9DT

12 April 2001

## **Statement of directors' responsibilities**

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

Saltire Court  
20 Castle Terrace  
Edinburgh  
EH1 2EG  
United Kingdom

## **Report of the auditors to the members of UDV (Distilling) Limited**

### **Auditors' report to the members of UDV (Distilling) Limited**

We have audited the financial statements on pages 7 to 17.

#### **Respective responsibilities of directors and auditors**

The directors are responsible for preparing the directors' report and, as described on page 5, the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and by our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the other information accompanying the financial statements and consider whether it is consistent with those statements. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

#### **Basis of audit opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 June 2000 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.



**KPMG Audit Plc**  
*Chartered Accountants*  
*Registered Auditor*

12 April 2001



**Profit and loss account**  
*for the year ended 30 June 2000*

	<i>Notes</i>	<b>Year ended 30 June 2000 £'000</b>	<b>Year ended 30 June 1999 £'000</b>
<b>Turnover</b>	2	<b>131,594</b>	139,143
Net operating costs	3	<b>(123,665)</b>	(133,189)
		<hr/>	<hr/>
Operating profit		7,929	5,954
Other interest receivable		52	59
		<hr/>	<hr/>
<b>Profit on ordinary activities before taxation</b>		<b>7,981</b>	13,882
Taxation on profit on ordinary activities	5	23,312	(17,672)
		<hr/>	<hr/>
<b>Profit/(loss) for the financial year</b>		<b>31,293</b>	(3,790)
Dividends		-	(17,485)
		<hr/>	<hr/>
<b>Transfer to/(from) reserves for the year</b>	15	<b>31,293</b>	(21,275)
		<hr/> <hr/>	<hr/> <hr/>

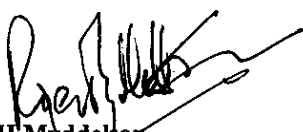
There were no recognised gains or losses other than the profit/loss for the year. All profits/losses arose from continuing operations.

## Balance sheet

at 30 June 2000

	Notes	30 June 2000 £'000	30 June 1999 £'000
<b>Fixed assets</b>			
Tangible assets	8	326,404	333,637
Investment	9	199	199
		<hr/>	<hr/>
		326,603	333,836
<b>Current assets</b>			
Stocks	10	19,729	20,651
Debtors	11	436,657	267,550
Cash		16	16
		<hr/>	<hr/>
		456,402	288,217
<b>Creditors: amounts falling due within one year</b>	12	(440,411)	(310,752)
		<hr/>	<hr/>
<b>Net current assets/(liabilities)</b>		15,991	(22,535)
		<hr/>	<hr/>
<b>Total assets less current liabilities</b>		342,594	311,301
		<hr/>	<hr/>
<b>Capital and reserves</b>			
Called up share capital	14	217,216	217,216
Revaluation reserve	15	85,804	90,492
Profit and loss account	15	39,574	3,593
		<hr/>	<hr/>
<b>Shareholders' funds</b>		342,594	311,301
		<hr/>	<hr/>

Approved by the Board of Directors on 12 April 2001.

  
R H Myddelton  
Director

## Note of historical cost profits

	Year ended 30 June 2000 £'000	Year ended 30 June 1999 £'000
Reported profit on ordinary activities before taxation	7,981	13,882
Difference between historical cost depreciation charge and the actual depreciation charge for the year calculated on the revalued amount	4,688	2,383
	<hr/>	<hr/>
Historical cost profit on ordinary activities before taxation	12,669	16,265
	<hr/> <hr/>	<hr/> <hr/>

## Reconciliation of movements in shareholders' funds

	Year ended 30 June 2000 £'000	Year ended 30 June 1999 £'000
Profit/(loss) for the financial year	31,293	(3,790)
Dividends	-	(17,485)
	<hr/>	<hr/>
Net increase/(decrease) in equity shareholders' funds	31,293	(21,275)
Opening equity shareholders' funds	311,301	332,576
	<hr/>	<hr/>
Closing equity shareholders' funds	342,594	311,301
	<hr/> <hr/>	<hr/> <hr/>

## Notes

### 1 Accounting policies

#### *Accounting convention*

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain tangible fixed assets, and in accordance with applicable accounting standards.

#### *Income from investment*

Income from investment is brought into account in the period in which it is recovered.

#### *Tangible fixed assets*

All fixed assets are initially recorded at cost. Plant and machinery and freehold land and buildings have subsequently been revalued as at 31 December 1986 and 31 December 1992 respectively.

#### *Depreciation*

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost or valuation, less estimated residual value, of each asset over its expected life, as follows:

Freehold buildings	- 2% on cost or valuation
Leasehold buildings	- over the lesser of 50 years or the life of the lease, on cost or valuation
Production and service plant	- 2% to 20% on cost or valuation
Motor vehicles	- 12.5%, 16.7% and 25% on cost
Office fittings & equipment	- 5% and 20% on cost
Computer equipment	- 25% on cost

An amount equal to the excess of the annual depreciation charge on revalued assets over the notional historical cost depreciation charge on those assets is transferred annually from the revaluation reserve to the profit and loss reserve.

#### *Leases*

All leases are operating leases and the annual rentals are charged to income on a straight line basis over the lease term.

#### *Stocks and work in progress*

Stocks and short term work in progress are valued at the lower of cost and net realisable value. Cost includes raw materials, direct labour and expenses and an appropriate proportion of production and other overheads.

#### *Deferred taxation*

Provision is made for deferred taxation on timing differences, using the liability method, except where there is a reasonable probability that a liability will not arise in the foreseeable future.

## Notes (continued)

### 1 Accounting policies (continued)

#### *Foreign currencies*

Exchange differences arising in the normal course of trading and on the translation of monetary assets and liabilities are dealt with in the profit and loss account.

#### *Pension funding*

Contributions to the Group pension scheme are assessed by a qualified actuary based on the cost of providing pensions across all participating companies. Costs are not determined for each individual company and accordingly contributions are charged to the profit and loss account when they become payable.

### 2 Turnover

Turnover represents the invoiced value of goods and services supplied, including duty where applicable, but excluding value added tax. Sales are principally within the United Kingdom.

### 3 Net operating costs

	Year ended 30 June 2000 £'000	Year ended 30 June 1999 £'000
Raw materials and consumables	44,867	48,148
Staff costs (note 6)	34,357	39,057
Depreciation	20,088	20,267
Exceptional items (note 4)	(2,376)	-
Other operating charges	27,608	25,941
Changes in stocks of finished goods and work in progress	(444)	532
Other operating income	(435)	(756)
	<hr/> 123,665 <hr/>	<hr/> 133,189 <hr/>
<i>Net operating costs are after taking account of:</i>		
Other lease charges, all of which arise from operating leases	115	55
Auditors' remuneration for audit services	-	20
Net loss/(gain) on sale of fixed assets	79	(184)
Net revenue from lease of land	(32)	(37)
	<hr/>	<hr/>

## Notes (continued)

### 4 Exceptional items

#### I) Included within net operating costs

	2000 £'000	1999 £'000
Release of prior year provisions	(2,376)	-
Redundancy costs (note (a))	659	-

#### II) Profit on disposal of assets

Net gain on sale of land and buildings	-	(7,869)
--	---	---------

(a) The redundancy costs relate to the integration of the Wines and Spirits businesses of Grandmet and Guinness plc.

### 5 Taxation on profit on ordinary activities

	2000 £'000	1999 £'000
Corporation tax on the profit for the year @ 30 % (1999 - 30.75%)	-	7,555
(Over) / Under provision in prior year+	(23,312)	10,117
	<u>(23,312)</u>	<u>17,672</u>

Companies in the Diageo plc group generally apply group relief rules in administering their taxation positions. During the year the company agreed to change its policy from paying/charging for group relief so that group relief is effected for nil consideration. As a consequence the company has neither a current tax charge nor credit for the year ended 30 June 2000. The prior year adjustment principally results from a reassessment of group relief in respects of earlier periods.

### 6 Staff costs

	2000 £'000	1999 £'000
Wages and salaries	32,099	32,577
Social security costs	2,258	2,608
Pension costs	-	3,872
	<u>34,357</u>	<u>39,057</u>

The average number of employees, including directors, all of whom were employed in the United Kingdom was 1,468 (1999 - 1,609).

## Notes (continued)

### 7 Directors' emoluments

	Year ended 30 June 2000 £'000	Year ended 30 June 1999 £'000
Emoluments (excluding pension contributions)	845	1,483
	<u>845</u>	<u>1,483</u>

The directors are all members of the defined benefit scheme and were so in the previous year.

The emoluments and amounts receivable under long term incentive schemes of the highest paid director amounted to £239,875 (1999 - £618,460). The highest paid director (R H Myddleton) is a member of a defined benefit scheme under which his accrued annual pension at the period end was £99,442 (1999 - £90,110).

### 8 Tangible assets

	Freehold land & buildings £'000	Plant & machinery £'000	Road vehicles £'000	Total £'000
<b>Cost or valuation:</b>				
At 1 July 1999	216,118	268,906	6,123	491,147
Additions	478	5,136	18	5,632
Disposals	(621)	(4,733)	(685)	(6,039)
Net transfers with group undertakings	192	8,833	(17)	9,008
	<u>216,167</u>	<u>278,142</u>	<u>5,439</u>	<u>499,748</u>
<b>Depreciation</b>				
At 1 July 1999	36,634	116,446	4,430	157,510
Charge for the year	6,237	13,426	425	20,088
Disposals	(119)	(3,660)	(586)	(4,365)
Net transfers with group undertakings	17	103	(9)	111
	<u>42,769</u>	<u>126,315</u>	<u>4,260</u>	<u>173,344</u>
<b>Net book amount:</b>				
At 30 June 2000	173,398	151,827	1,179	326,404
At 1 July 1999	179,484	152,460	1,693	333,637
	<u>2000</u>	<u>1999</u>	<u>2000</u>	<u>1999</u>
	£'000	£'000	£'000	£'000
At cost	19,987	19,751	192,410	183,174
At valuation in 1986	-	-	85,732	85,732
At valuation in 1992	196,180	196,367	-	-
	<u>216,167</u>	<u>216,118</u>	<u>278,142</u>	<u>268,906</u>

## Notes (continued)

### 8 Tangible assets (continued)

All of the properties were revalued in 1992. Plant and machinery was revalued in 1986. The revalued assets are shown at depreciated replacement value, although certain assets, notably houses and other properties which are expected to be realised at an early date, have been revalued at open market value. These values have been retained under the transitional provisions of FRS 15, and the directors do not intend to adopt a policy of annual revaluations in the future.

On a historical cost basis, the amounts would have been:

	Land and buildings		Plant and machinery	
	2000	30 June 1999	2000	30 June 1999
	£'000	£'000	£'000	£'000
Historical cost	130,670	130,434	240,867	231,631
Aggregate depreciation	(23,852)	(20,304)	(108,263)	(100,309)
	<u>106,818</u>	<u>110,130</u>	<u>132,604</u>	<u>131,322</u>

The net book value of land and buildings includes the following:

	2000	1999
	£'000	£'000
Cost of land not depreciated	9,030	9,160

### 9 Investment

	2000	1999
	£'000	£'000
Unlisted investment: Book value at 30 June	199	199

The investment represents an 11.55% interest in the Combination of Rothes Distillers, Rothes, Moray (1999 - 11.55%). The principal activity of the Combination of Rothes Distillers is the production of animal feeds from distillery by-products.

### 10 Stocks

	2000	1999
	£'000	£'000
Raw materials and consumables	17,965	19,331
Work in progress	100	179
Finished goods for resale	1,664	1,141
	<u>19,729</u>	<u>20,651</u>



## Notes (continued)

### 11 Debtors

	2000 £'000	1999 £'000
Falling due within one year:		
Trade debtors	-	-
Amounts owed by group undertakings	422,017	262,939
Corporation tax recoverable	13,963	-
ACT recoverable	-	3,161
Other debtors	515	1,444
Prepayments and accrued income	162	6
	<u>436,657</u>	<u>267,550</u>

### 12 Creditors: amounts falling due within one year

	2000 £'000	1999 £'000
Corporation tax	-	12,510
Trade creditors	1,041	2,283
Amounts owed to group undertakings	432,522	287,722
Other creditors	0	197
Accruals and deferred income	6,848	8,040
	<u>440,411</u>	<u>310,752</u>

### 13 Provisions for liabilities and charges

Unprovided deferred taxation at a rate of 30% (1999 - 30%) is as follows:

	2000 £'000	1999 £'000
Capital allowances in advance of depreciation	29,933	33,998
Other	-	-
	<u>29,933</u>	<u>33,190</u>

### 14 Called up share capital

	2000 £'000	1999 £'000
Authorised:		
Ordinary shares of £1 each	217,217	217,217
	<u>217,217</u>	<u>217,217</u>
Allotted and fully paid:		
Ordinary shares of £1 each	217,216	217,216
	<u>217,216</u>	<u>217,216</u>

## Notes (continued)

### 15 Reserves

	Revaluation reserve £'000	Profit and loss account £'000
At 1 July 1999	90,492	3,593
Transfer for year	-	31,293
Transfer from revaluation reserve	(4,688)	4,688
	<hr/>	<hr/>
At 30 June 2000	<b>85,804</b>	<b>39,574</b>
	<hr/> <hr/>	<hr/> <hr/>

The transfer from the revaluation reserve to the profit and loss account of £4,688,000 represents the difference between the historical cost depreciation charge and the actual depreciation charge on the tangible fixed assets for the year ended 30 June 2000.

### 16 Commitments

	2000 £'000	1999 £'000
<b>Future capital expenditure:</b>		
Contracted for but not provided for in the accounts.	876	270
	<hr/> <hr/>	<hr/> <hr/>

#### Pension commitments

The company is a member of the Diageo Pension Scheme which is operated by its ultimate parent company, Diageo plc. The scheme is of the defined benefit type and is maintained independently of the finances of Diageo plc and its subsidiaries.

A valuation of the scheme was carried out by independent actuaries in 2000. This showed that the scheme's assets are sufficient to cover 127% of the benefits that had accrued to members.

The charge to profit and loss in 1999/2000 for pensions is disclosed in note 6.

#### Lease commitments

The company is committed at the year end under operating lease arrangements to make payments in the following year on leases expiring:

	Land and buildings		Other assets	
	2000 £'000	1999 £'000	2000 £'000	1999 £'000
Between one and five years	-	-	66	65
Beyond five years	35	44	-	2
	<hr/>	<hr/>	<hr/>	<hr/>
	<b>35</b>	<b>44</b>	<b>66</b>	<b>67</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

## **Notes (continued)**

### **17 Contingent liabilities**

Contingent liabilities amounted to £500,000 (1999 - £600,000) comprising guarantees on third party borrowings and block guarantees with the Intervention Board.

### **18 Cash flow statement**

The company is exempt from the preparation of a cash flow statement in accordance with Financial Reporting Standard Number 1, by virtue of being a wholly owned subsidiary undertaking of an EEC registered company which produces a group cash flow statement.

### **19 Related party transactions.**

The company is a 100% subsidiary undertaking and is exempt under Financial Reporting Standard 8 from disclosing transactions with other group companies as its ultimate parent company publishes publicly available financial statements. The company has not entered into any other related party transactions.

### **20 Parent company**

United Distillers & Vintners (ER) Limited, is the parent undertaking of the company. Diageo PLC, is the parent undertaking of the smallest and largest group to consolidate these financial statements.

The directors consider the ultimate parent company to be Diageo PLC. Copies of the group financial statements of Diageo PLC may be obtained from the Company Secretary, Diageo PLC, 8 Henrietta Place, London, W1G ONB.