# Moore Europe Capital Management, LLP

Report and financial statements

For the year ended 31 December 2016

WEDNESDAY



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## **Managing Member**

MECM, Limited

### **Designated Members**

Moore Europe Capital Development, Limited Louis Bacon
Maurizio Alfano
David Barker
Famida Daniels
Hassim Dhoda
Garth Gascoigne
Joeri Jacobs
Angelie Moledina
Roshan Patel
Stergios Pantostis
Luis Valderrama
Pangiotis Vlachopoulos

### **Secretary**

Hackwood Secretaries Ltd

### **Auditors**

Ernst & Young LLP 25 Churchill Place London E14 5EY

### **Bankers**

Barclays Bank PLC 54 Lombard Street London EC3P 3AH

## **Registered Office**

One Silk Street London EC2Y 8HQ Registered No. OC322533

## Members' report

The Members present their report and financial statements of Moore Europe Capital Management, LLP for the year ended 31 December 2016.

#### Results

As shown in the LLP's statement of comprehensive income on page 7, the LLP's turnover for 2016 was £94.7m (2015: £123.0m). The main cause of the turnover reduction is that turnover is calculated on a cost-plus basis and total costs fell. The LLP's profit for the year was £42.2m (2015: £55.5m). All profits for the year were distributed to partners.

The statement of financial position on page 10 shows that the LLP's net assets have increased from the prior year to £27.5m (2015: £26.3m).

Turnover is derived on a cost-plus basis, where costs include distributions made to non-corporate partners, and MECM Ltd's tax. For this reason, the LLP's Members believe that other than the level of costs, there are no key performance indicators for the LLP necessary or appropriate for an understanding of the development, performance or position of the business.

### **Principal Activities**

The principal activity of Moore Europe Capital Management, LLP ("LLP") is the provision of investment management services. The LLP is authorised and regulated by the Financial Conduct Authority.

### **Future developments**

The Members do not anticipate any significant change in the business of the LLP for the foreseeable future.

### Policy for Members' drawings, subscriptions and repayment of Members' capital

Policies for Member's drawings, subscriptions and repayment of Member's capital are governed by the Limited Liability Partnership Agreement dated 1<sup>st</sup> May 2014. In accordance with the Partnership Agreement, each Member of the Partnership is required to make a capital contribution to the Partnership. Capital is repayable to the Members on ceasing to be a Member of the Partnership (or on winding up).

Members are entitled to drawings from the Partnership at the discretion of the Members in anticipation of the allocation of future profits. If drawings are made in excess of allocated profits, the overdrawn balance shall be treated as an interest free loan from the Partnership.

#### Members' profit allocation

Any profits are shared among the Members in accordance with the Limited Liability Partnership Agreement dated 1st May 2014.

#### **Going Concern**

The financial position of the LLP and its liquidity are reflected in the statement of financial position.

The LLP is expected to continue to generate positive cash flows from the revenue earned from Moore Capital Management, LP, which is a subsidiary of Moore Capital Holdings, LLC, the ultimate controlling party (see note 10).

The members, having assessed the responses of the directors of Moore Capital Holdings, LLC to their enquiries have no reason to believe that a material uncertainty exists that may cast significant doubt about the ability of Moore Capital Holdings, LLC and its subsidiaries to continue as a going concern. Thus they have adopted the going concern basis of accounting in preparing the annual financial statements

#### Registered No. OC322533

## Members' report

#### Members

The following were Members during the period:

MECM, Limited (Managing Member)

Moore Europe Capital Development, Limited (Designated Member)

Louis Bacon (Designated Member)

Maurizio Alfano (Designated Member)

David Barker (Designated Member)

Arancha Cano (Designated Member resigned 21 December 2016)

David Cross (Designated Member resigned 1 August 2016)

Famida Daniels (Designated Member)

Hassim Dhoda (Designated Member)

Gene Frieda (Designated Member resigned 30 September 2016)

Garth Gascoigne (Designated Member)

Joeri Jacobs (Designated Member)

Jacqueline Knific (Designated Member appointed 1 March 2016, resigned 1 March 2017)

Chris Levett (Designated Member resigned 30 June 2016)

Patrick Lynch (Designated Member resigned 1 April 2017)

Dan Manor (Designated Member resigned 1 April 2017)

Lev Mikheev (Designated Member resigned 14 April 2017)

Angelie Moledina (Designated Member appointed 1 March 2016)

Greg Nataf (Designated Member resigned 30 June 2016)

Stefano Nannizzi (Designated Member resigned 1 April 2017)

Stergios Pantostis (Designated Member)

Roshan Patel (Designated Member)

Michael Pringle (Designated Member resigned 22 March 2016)

Chiara Terzaghi (Designated Member resigned 1 April 2017)

Luis Valderrama (Designated Member)

Ellen Van der Gulik (Designated Member resigned 1 March 2017)

Pangiotis Vlachopoulos (Designated Member)

Six of the Members who resigned subsequently became employees of MECM, Ltd.

#### Disclosure of information to the auditors

So far as the Members are aware, there is no relevant audit information of which the LLP's auditors are unaware. The Members have taken all steps that they ought to have taken as Members in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of this information.

#### Reappointment of auditors

Ernst & Young LLP will be proposed for reappointment by the Members.

On behalf of the Members

DENISE JEFFRIES

On behalf of MECM, Ltd, Managing Member

Date:

261L April 2017

## Statement of Members' responsibilities

The Designated Members are responsible for preparing the Members' report and the financial statements in accordance with applicable law and regulations.

Legislation applicable to limited liability partnerships (Companies Act 2006 as modified by the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008) requires the members to prepare financial statements for each financial year. Under that law the Designated Members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards), including FRS 102 'The Financial Reporting Standard applicable to the UK and Republic of Ireland' and applicable law. Under this legislation the Designated Members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the LLP and of the profit or loss of the LLP for that year. In preparing those financial statements, the Designated Members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the LLP will continue in business.

The Designated Members are responsible for keeping adequate accounting records that are sufficient to show and explain the LLP's transactions and disclose with reasonable accuracy at any time the financial position of the LLP and enable them to ensure that the financial statements comply with the Companies Act 2006 as modified by the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008. They are also responsible for safeguarding the assets of the LLP and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Independent auditors' report

to the Members of Moore Europe Capital Management, LLP

We have audited the financial statements of Moore Europe Capital Management, LLP for the year ended 31 December 2016 which comprise the Statement of comprehensive income, the Reconciliation of Members' interests, the Statement of financial position, and the related notes 1 to 10. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 'The Financial Reporting Standard applicable to the UK and Republic of Ireland'.

This report is made solely to the Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 as applied by The Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008. Our audit work has been undertaken so that we might state to the Members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of Members and auditor

As explained more fully in the Members' Responsibilities Statement on page 4, the Members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the limited liability partnership's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the designated Members; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Members' Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the limited liability partnership's affairs as at 31 December 2016 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 'The Financial Reporting Standard applicable to the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006 as applied to limited liability partnerships by the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008.

## Independent auditors' report

to the Members of Moore Europe Capital Management, LLP

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 as applied to limited liability partnerships requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit

James Beszant (Senior statutory auditor)

for and on behalf of Ernst & Young LLP, Statutory Auditor

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London

Date: U APRU 2014.

## Statement of comprehensive income

for the year ended 31 December 2016

		Year ended	Year ended
		31-Dec	31-Dec
		2016	2015
	Notes	£	£
Turnover	2	94,673,064	122,988,403
Administrative expenses		(50,798,998)	(63,447,996)
Operating profit	3	43,874,066	59,540,407
Interest receivable and similar income	4	79,627	104,335
Finance cost	5	(6,477)	-
Profit for the financial year before Members' remuneration			
and profit shares		43,947,216	59,644,742
Members' remuneration charged as an expense		(1,715,594)	(4,135,248)
Profit for the financial year available for discretionary division			
among Members		42,231,622	55,509,494

During the year the LLP incurred no other comprehensive income and, accordingly, the profit for the financial year available for discretionary division among Members is equivalent to the total comprehensive income for the year.

The statement of comprehensive income has been prepared on the basis that all operations are continuing operations.

The notes on pages 11 to 14 form an integral part of these financial statements.

## **Reconciliation of Members' interests**

for the year ended 31 December 2016

	Members' capital	Other reserves	Total Member's capital interests	Loans and other debts due to Members	Member's total interests
At 1 January 2016	22,000,000	-	22,000,000	4,291,499	26,291,499
Capital treated as a liability introduced	-	-	-	50,000	50,000
Members' remuneration charged as expense	-	-	-	1,715,594	1,715,594
Profit and total comprehensive income for the year	-	42,231,622	42,231,622	-	42,231,622
Members' interests after profit for the period	22,000,000	42,231,622	64,231,622	6,057,093	70,288,715
Allocated profits	-	(42,231,622)	(42,231,622)	42,231,622	-
Drawing and distributions	-	-	-	(42,753,794)	(42,753,794)
Amounts due to Members	-	-	-	5,535,409	-
Amounts due from Members	-	_	<u>-</u>	(488)	
At 31 December 2016	22,000,000	-	22,000,000	5,534,921	27,534,921

Amounts due to Members are not subordinated.

The notes on pages 11 to 14 form an integral part of these financial statements.

## **Reconciliation of Members' interests**

for the year ended 31 December 2015

	Members' capital £	Other reserves	Total Member's capital interests	Loans and other debts due to Members £	Member's total interests £
At 1 January 2015	22,000,000	-	22,000,000	5,415,153	27,415,153
Capital treated as a liability introduced	-	-	-	30,000	30,000
Members' remuneration charged as expense	-	-	-	4,135,248	4,135,248
Profit and total comprehensive income for the year	-	55,509,494	55,509,494	-	55,509,494
Members' interests after profit for the period	22,000,000	55,509,494	77,509,494	9,580,401	87,089,895
Allocated profits	-	(55,509,494)	(55,509,494)	55,509,494	-
Drawing and distributions	-	-	-	(60,798,396)	(60,798,396)
Amounts due to Members	-	_		4,321,499	•
Amounts due from Members	-	-	-	(30,000)	
At 31 December 2015	22,000,000	-	22,000,000	4,291,499	26,291,499
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Amounts due to Members are not subordinated.

The notes on pages 11 to 14 form an integral part of these financial statements.

Registered No: OC322533 (England and Wales)

## Statement of financial position

as at 31 December 2016

	Notes	2016 £	2015 £
Current assets Cash at bank		35,683,798	35,897,641
Creditors: amounts falling due within one year	7	(8,148,877)	(9,606,142)
Net current assets		27,534,921	26,291,499
Net assets attributable to Members		27,534,921	26,291,499
Represented by:			
Loans and other debts due to Members within one year Members' capital classified as a liability under FRS 102 section 22 Loans and other debts due to Members Members' capital interests		260,000 5,274,921 22,000,000	240,000 4,051,499 22,000,000
Total Members' interests		27,534,921	26,291,499

These financial statements were approved by the Members on 26th. April 2017 and are signed on their behalf by:

Denise M. felling

The notes on pages 11 to 14 form part of these financial statements.

### Notes to the financial statements

as at 31 December 2016

### 1. Accounting policies

#### Statement of compliance

Moore Europe Capital Management, LLP is a limited liability partnership incorporated in England and Wales. The registered office of the LLP is 1 Silk St, London, EC2Y 8HQ.

The LLP's financial statements have been prepared in accordance with FRS 102 and in accordance with the requirements of the Companies Act 2006 as applied to limited liability partnerships by the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008.

#### **Basis of preparation**

The financial statements have been prepared under the historical cost convention, in accordance with applicable UK accounting standards and the Statement of Recommended Practice 'Accounting by Limited Liability Partnerships' date January 2017 (applicable for accounting periods commencing on or after 1 January 2016).

#### Statement of cash flows

The LLP, as a qualifying entity, has taken advantage of the exemption in section 7 of FRS 102 from the requirement to prepare a statement of cash flows. The statement of cash flows that includes the LLP can be found in the financial statements of MECM, Ltd, which are publicly available.

#### Revenue recognition

Revenue is recognised on an accruals basis net of VAT. It is recognised for services provided at a margin of 15% above the cost of the provision of these services, plus the tax charges of MECM, Ltd.

#### Interest

Interest is accounted for on the accruals basis.

#### Foreign currencies

The functional and presentational currency of the LLP is pound sterling (GBP).

Transactions in foreign currencies are recorded at the exchange rate ruling on the date of the transaction. Monetary assets and liabilities denominated in foreign currency are translated into sterling at the rates of exchange ruling at the year end. All currency differences are taken to the statement of comprehensive income.

#### **Taxation**

No provision has been made for taxation in the financial statements. Each Member is exclusively liable for any tax liabilities arising out of their interest in the LLP, which will be assessed on the individual Members.

#### Members' capital and profit allocation

Capital contributed by the Managing Member is recognised as Members' capital. Capital contributed by other Members is recognised as a liability in the financial statements of the Partnership on the basis that, in accordance with the Partnership Agreement, capital is repayable to Members when they leave.

The LLP has no fixed obligation to allocate profits to Members. All remuneration is allocated on a discretionary basis. Accordingly, Members' remuneration is shown as a deduction from Members' interests. Any cash drawings withdrawn from the LLP by Members in advance of a discretionary profit allocation are recognised as a loan due from Members. Where profit allocations exceed drawings made by Members, this is represented as a loan amount due to Members of the LLP.

#### Reserves

Members' capital represents those amounts introduced by the Members of the LLP to be used in business operations. All amounts credited to each Member's capital account shall be immediately and fully available to the LLP for unrestricted use to cover risks and losses as and when they may occur. Future capital contributions and withdrawals are permitted as outlined by the partnership agreement.

Other reserves represent the unallocated profits from operations of the year.

## Notes to the financial statements

as at 31 December 2016

#### 2. Turnover

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Turnover arises from services performed in the United Kingdom and is attributable to advisory fees from Moore Capital Management, LP, incorporated in the US (see note 10), exclusive of Value Added Tax. Turnover is calculated based on the methodology stated in the Services Agreement between the LLP and Moore Capital Management, LP dated 4 February 2010.

### 3. Operating Profit

Auditors' remuneration for the year of £15,000 (2015 - £15,000), has been paid by MECM, Ltd.

#### 4. Interest receivable and similar income

	Year to	Year to
·	31-Dec	31-Dec
	2016	2015
	£	£
Bank interest received	79,627	95,393
Interest received on intercompany transactions	_	8,942
	79,627	104,335
Finance costs		
	Year to	Year to
	31-Dec	31-Dec
	2016	2015
	£	£
Interest payable on intercompany transactions	6,477	_

## Notes to the financial statements

as at 31 December 2016

### 6. Members' remuneration

	Year to	Year to
	31-Dec	31-Dec
	2016	2015
	£	£
Profit for the financial year available for discretionary division	42,231,622	55,509,494
among Members		======
Amount in relation to the Member with the largest	14,107,468	15,695,774
entitlement to profit		=
	Year to	Year to
	31-Dec	31-Dec
	2016	2015
	No	No
The average monthly number of Members in the year was	25	23
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### 7. Creditors: amounts falling due within one year

	2016 £	2015 £
Amounts owed to related parties	8,148,877	9,606,142

Amounts owed to related parties are unsecured and repayable on demand. Interest is charged at an annual rate of LIBOR plus 1.5%.

## Notes to the financial statements

as at 31 December 2016

### 8. Related party transactions

During the year the LLP received income of £94,673,064 (2015: £122,988,403) from Moore Capital Management, LP, which is a subsidiary of Moore Capital Holdings, LLC, the ultimate controlling party (see note 10). The LLP paid interest to Moore Capital Management, LP of £6,477 (2015: £8,942 received from).

At 31 December 2016 £8,148,877 was payable to Moore Capital Management, LP (2015: £9,606,142). During the year the LLP reimbursed expenses of the Managing Member of £51,167,180 (2015: £63,342,723).

	31-Dec	31-Dec
	2016	2015
	£	£
Amounts due to Managing Member in respect of undrawn profit allocations	-	-
Amounts due to other Members in respect of undrawn profit allocations	5,275,409	4,081,499
Amounts due to Managing Member for administrative support services		
performed for the LLP during the year		
	5,275,409	4,081,499

#### 9. Post balance sheet event

On 1st January 2017, the Managing Member invested an additional £30 million in ordinary capital of the LLP, and paid an equal amount as consideration.

### 10. Ultimate parent undertaking and controlling party

The LLP is controlled by its Managing Member, MECM, Limited, which is ultimately controlled by Moore Capital Holdings, LLC, a company incorporated in the US. Financial statements for MECM, Ltd are available from Companies House, Crown Way, Cardiff, CF14 3UZ.

# Moore Europe Capital Management, LLP

**Pillar 3 Disclosure** 

31 December 2016

#### **Overview**

This disclosure document has been prepared in accordance with the requirements of Pillar 3, which is the implementation by the Financial Conduct Authority of the European Union Capital Requirements Directive ("CRD"). Pillar 3 is designed to promote market discipline by providing market participants with information on firms' risk exposures and risk management processes.

The figures in this document are as at 31 December 2016, which is the company's year end. Future disclosures will be issued on an annual basis, and included in the annual accounts.

MECM, Ltd is an EEA institution, and is the parent company of Moore Europe Capital Management, LLP, which is regulated by the FCA. CRD applies both to Moore Europe Capital Management, LLP ("Solo") and to the consolidated position of the two companies ("the Group"). Therefore regulatory capital ratios are required to be maintained on both a Solo and Group basis.

#### **Risk Management Objectives and Policies**

Senior Management decides the Group's appetite or tolerance for risk. In addition Senior Management ensures that the Group has implemented an effective, ongoing process to identify risk, to measure its potential impact against a broad set of assumptions and then to ensure that such risks are actively managed.

#### Capital-Resources

The table below summarises the composition of the regulatory capital as at 31 December 2016, at which point MECM, Ltd and the Group's individual entities complied with all the externally imposed capital requirements to which they are subject.

	Notes	SOLO	GROUP
		31 December 2016	31 December 2016
		£000s	£000s
Core Tier 1 capital			
Called up ordinary share capital		22,000	650
Retained earnings		-	51,021
Tier 1 capital after deductions		22,000	51,671
Tier 2 capital after deductions		-	-
Total regulatory capital		22,000	51,671

### **Capital Adequacy**

The Group's policy is always to be well capitalised on a Solo and Group basis. The Group has adopted the standardised approach to both credit and operational risk since 1 January 2008 in order to calculate the Pillar 1 minimum capital requirement.

The Group reviews cash held on a daily basis and forecasts on a weekly basis so as to maintain enough cash always to meet its Pillar 1 regulatory requirements.

The Group undertakes the Internal Capital Adequacy Assessment Process ("ICAAP"), which is the internal assessment of its capital needs. The outcome of the ICAAP is documented on a Solo and Group basis.

The ICAAP document forecasts 3 years of performance and includes stressed scenarios to satisfy regulatory requirements. Capital has been deemed able to mitigate identified risks.

The ICAAP document is presented to the Board for challenge and approval. The document is reviewed twice a year (or more frequently if considered necessary) and updated appropriately.

The Group's Credit Risk Exposures and its Pillar 1 capital requirement are set out in the tables below. The Pillar 1 requirement in respect of credit risk is based on 8% of the risk weighted exposure amounts for each of the following standardised exposure classes.

		SOLO	GROUP
		31 December 2016	31 December 2016
		£000s	£000s
Exposure			
Central governments		-	8,293
Institutions		35,684	56,641
Corporates		-	7,353
Other		-	1,679
TOTAL Exposure		35,684	73,964
Risk Weighted Exposure	Risk Weight		
Central governments	0%	-	-
Institutions	20%	7,137	11,328
Corporates	100%	-	7,353
Other	100%	<u>-</u>	1,679
TOTAL Risk Weighted Exposure		7,137	20,360
Credit Risk Requirement at 8% of Risk Weighted Exposure		571	1,629
Operational risk		•	-
Market risk – non trading book			
Foreign currency PRR*		5	23
Fixed Overhead Requirement		8,006	8,006
Total Pillar 1 capital requirement		8,006	8,006

<sup>\*</sup> Position Risk Requirement

The Group has two primary exposures to Credit Risk. These are cash balances held at UK institutions, and balances owed by its parent company in relation to fees. It holds all cash balances with institutions assigned high credit ratings. Consequently risk of past due or impaired exposures is minimal. A financial asset is considered past due when a counterparty has failed to make a payment when contractually due. Impairment is defined as a reduction in the recoverable amount of a fixed asset.