COMPANY REGISTRATION NUMBER: NI029910 CHARITY REGISTRATION NUMBER: XR21072

Greater Shankill Partnership **Company Limited by Guarantee Financial Statements** 31 March 2021



03/12/2021 **COMPANIES HOUSE**

AUBREY CAMPBELL & COMPANY

Chartered accountants & statutory auditor 631 Lisburn Road Belfast BT9 7GT

Company Limited by Guarantee

Financial Statements

Year ended 31 March 2021

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Directors' Annual Report (Incorporating the Director's Report)

Year ended 31 March 2021.

The directors, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 31 March 2021.

Reference and administrative details

Registered charity name

Greater Shankill Partnership

Charity registration number

XR21072

Company registration number NI029910

Principal office and registered 331-333 Shankill Road

office

Belfast

BT13 3AA

The directors

Alderman B Kingston

D McBride J Pollock 1 McLaughlin E Carlisle T Scott J Stewart T Winstone W Drummond

Company secretary

Jackie Redpath

Auditor

Aubrey Campbell & Company

Chartered accountants & statutory auditor

631 Lisburn Road

Belfast **BT97GT**

Structure, governance and management

The Partnership is governed by a board of 9 directors. Their task, in conjunction with senior management and Company Secretary, is to oversee the administration of the Partnership, safeguard it's assets and resources to ensure that they are used solely in the furtherance of the objectives of the charity, and to act in the best interests of the charity at all times. Board meetings typically take place bi-monthly, with extraordinary meetings held when necessary.

The day to day business of the Partnership is managed by joint Chief Executive Officers Jackie Redpath (Company Secretary) and Nicola Verner. Whilst managing a small but dedicated team of administrative and housekeeping staff, their main function is to provide leadership, taking ultimate responsibility for the achievement of pre-agreed goals.

Company Limited by Guarantee

Directors' Annual Report (Incorporating the Director's Report) (continued)

Year ended 31 March 2021

Objectives and activities

The Partnership was established in 1995 to generate strategies for the physical, social and economic regeneration of the Greater Shankill area, and to act as a delivery agent for a number of programmes which assist in this process. The aim is to maintain the thriving community that has developed since that time, where individuals, families and groups can realise their potential and enjoy a decent quality of life.

The trustees confirm that they have had due regard for the guidance produced on public benefit by the Charity Commission for Northern Ireland and are pleased to report that during the period the charitable company has continued to provide public benefits through the programmes and services we offer.

Strategic report

The following sections represent the Partnership's strategic report.

Company Limited by Guarantee

Directors' Annual Report (Incorporating the Director's Report) (continued)

Year ended 31 March 2021

Achievements and performance

The mission of Greater Shankill Partnership Co Ltd (GSP) is to co-ordinate the physical, social and economic regeneration of the Greater Shankill area for the benefit of residents of the area. Neighbourhood Renewal and the Greater Shankill Neighbourhood Renewal Action Plan (NRAP) is the mechanism for achieving this co-ordination. The NRAP is built around four themes, endorsed by the Greater Shankill Community Convention. These themes are: Children and Young People; Employment and Employability; Physical Regeneration and Quality of Life, incorporating a Safer, Healthy and Creative Community. In addition to the co-ordination and networking function, GSP contributes directly to neighbourhood renewal and regeneration through its activities/programmes below.

Sure Start & Early Years Projects

The Greater Shankill Sure Start, funded by DE, seeks to ensure that every child in the area has the best possible start in life. Services include home visiting to individual families with young children, antenatal and postnatal support for new mothers, speech & language support, classes & group work for new mums, a Dads Matter support group, the Tiny Steps developmental programme for 2-3 year olds and supporting children with additional needs.

Integrated Services for Children and Young People (ISCYP)

The work of Integrated Services is supported through a number of contracts (Department of Health, Department of Education, Belfast Trust, Extern). These contracts allow us to provide family support counselling, mentoring, holistic therapies and groupwork sessions for parents and women's groups, in addition to the GS Generation & Think Tank and provision of a Summer School Transition Programme.

Community Family Support Programme - ESF

This programme supports individuals required specialist help with both personal barriers and family issues in order to progress with employment opportunities. Participants are referred to the programme from a variety of sources including Family Support Workers, Health Visitors, GP's and Schools. Participants are supported to make positive changes and take steps towards employment. Participants face barriers such as low self-esteem, social isolation, unemployment, childcare barriers, financial hardship and limited literacy and numeracy skills. The aim of the programme is to reduce barriers which may be in the way of securing sustainable employment

Greater Shankill Family Support Hub

Greater Shankill Partnership is the Lead Body for the Greater Shankill Family Support Hub. The Hub is designed to receive referrals and where relevant, signpost onto other agencies within the locality and across Belfast in some cases for more specialist services. GS Family Support Hub have developed its membership and ensure regular communication and engagement with its Core and Associate members.

Health and Wellbeing Forum

The Health and Wellbeing Forum has aligned its aims, objectives and priority actions to the Neighbourhood Renewal Action plan to reflect current work streams. The Forum continue to organise workshops looking at different aspects of health & wellbeing at a community level.

Greater Shankill Children & Young People Zone

The Greater Shankill Children & Young People Zone is a place based approach to transforming the lives of this generation of children & young people in the area. At the core of the Zone's work is a conversation process with individual children & young people about 'the story they want their lives to be'; designing the pathway to get there and then providing sustained support for their journey from a 'coalition of the willing'. The 'conversations process' will also produce an outcomes framework for the Greater Shankill that will inform Government, their Agencies and community groups of the areas priorities. The Zone is supported in its journey by a range of partners including, among others, QUB;

Company Limited by Guarantee

Directors' Annual Report (Incorporating the Director's Report) (continued)

Year ended 31 March 2021

UU; PwC; Ulster Orchestra (UO) and a range of local groups. The Zone's Crescendo programme brings together UO, QUB/CESI, along with Colin NP to deliver a musical development programme in Primary schools in both communities.

Communities in Transition

Funded by TEO (The Executive Office), GSP has secured 2 new programmes of delivery. Community Capacity Building and Community Arts & Culture. Both these programmes will focus on engagement at community level with organisations who can contribute to transformation.

City-wide Engagement

Greater Shankill Partnership represents the interests of residents of the Greater Shankill and contributes to a number of city-wide Forums.

- Belfast Area Partnerships (BAPs) bring together, on a bi-monthly basis, staff of East, West, South and Greater Shankill Partnerships to discuss areas of common interest and agree strategies for moving forward on a city-wide basis.
- Belfast Community Planning Partnership (BCPP) oversees the development and implementation of the Belfast Agenda. GSP is represented on the BCPP and the BCPP Boards: the Living Here Board; the Work and Learning Board; Growing the Economy & City Development Board and the Resilience & Sustainability Board.
- Belfast Outcomes Group for Children & Young People (BOAG) promotes better outcomes for children & young people in the City and reports to the Children & Young People Strategic Partnership for Northern Ireland.

COVID 19

Greater Shankill Partnership have been the primary coordination body for Greater Shankill community response, strategic planning and operational delivery since the outbreak of the COVID pandemic. As the situation unfolded, we continually developed vital systems and procedures for ensuring effective communication, coordination and delivery of services, supports and information exchange from the very start of the COVID outbreak. Our staff, where possible, took on additional functions, roles and responsibilities in addition to the diversification of delivery of their main roles. Locally, the early establishment of a Greater Shankill Community Response Group was one of the main functions of GSP at the start of the pandemic. The ability to work with all key community organisations, providers and political representatives was vital in ensuring clear communication and deployment of resources locally. Managing and coordinating this network was the responsibility of GSP and extended into administering more than £200,000 worth of resources throughout the partners and beneficiaries within the community.

Developing the concept of a central referral mechanism and database, we established systems for our partner organisations to refer individuals or families they found needing financial support. Again, GSP has taken the administration and management of this scheme to ensure central coordination and effective distribution of resources.

Company Limited by Guarantee

Directors' Annual Report (Incorporating the Director's Report) (continued)

Year ended 31 March 2021

Achievements and performance (continued)

Risk and Uncertainties

The Board is aware and have experience of the consequences of the Partnership's dependence on public funding, as it leaves the entity vulnerable to changes in government policy, for example the austerity measures that were imposed in the last 10 years or so.

However, the directors have sought to mitigate such risk by sourcing funding from a range of departments and agencies, thus avoiding reliance - as much as possible - on a single source of funding.

It is perhaps pertinent to mention that although the company has had minimal direct funding from "European" based funding sources in the past, it is difficult to predict the the impact on the economy - and, consequently, on public sector funding on a national scale - of full and final withdrawal of the UK from the EU.

Financial review

The Chief Executives and directors are committed to the future of the Partnership. The job of securing funding from private enterprise, the government, and other charitable agencies continues to be a priority.

During the year ended 31st March 2021, net incoming resources of £1.7M were generated (2020: £1.6m). The Partnership received funding from a wide range of public and private funding sources during the period, chiefly the Executive Office, the Department for Communities (NI), the Department of Health (NI), the Department Of Education (NI), the Department of Employment & Learning (NI), Belfast Health & Social Service Trust and Belfast City Council.

Reserves policy and going concern

The policy of the charity is to establish and maintain sufficient levels of reserves which ensure the Partnership's core functions could continue during a period of unforeseen difficulty or emergency such as asset recovery, funding gaps in allocation or meeting contractual obligations should the company have to reduce its activities or ultimately close.

In light of this, the directors carry out an annual assessment of the charity's requirements for reserves and consideration of the main risks to the company. The directors have concluded that to allow the charity to be managed efficiently, and to provide a buffer, they would aim to build a reserve which equates to approximately six months of unrestricted fund expenditure.

As of 31st March 2021, the Partnership controls unrestricted reserves, which can be used for this purpose, of £559,699 (2020: £408,341). The Board continue to explore ways in which the level of unrestricted reserves can be raised to the desired level per the policy in place.

A further £743,412 (2020: £825,739) of restricted reserves are under the control of the Partnership at the year end. This reserve is comprised of assets that may only be used for specific purposes, and cannot be used for the core running of the Partnership.

The directors believe that reserves are adequate to ensure that the going concern assumption is appropriate.

Company Limited by Guarantee

Directors' Annual Report (Incorporating the Director's Report) (continued)

Year ended 31 March 2021

Plans for future periods

Over the next twelve months the Partnership will seek to at least consolidate its funding position, build upon its current level of activity, and diversify its objectives appropriately where possible. The Partnership remains committed to its priorities of supporting better outcomes in the Greater Shankill area, particularly for children, young people and families.

Directors' responsibilities statement

The directors, who are also directors for the purposes of company law, are responsible for preparing the directors' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity directors to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The auditor is deemed to have been re-appointed in accordance with section 487 of the Companies Act 2006.

Company Limited by Guarantee

Directors' Annual Report (Incorporating the Director's Report) (continued)

Year ended 31 March 2021

The directors' annual report and the strategic report were approved on 9 November 2021 and signed on behalf of the board of trustees by:

Alderman B Kingston Director		D McBride Director
J Pollock Director		I McLaughlin ben Macher Director
E Carlisle Director		T Scott Director
J Stewart Director		T Winstone Chairman Con Continue
W Drummond	mel	Jackie Rednath

Charity Secretary

Director

Company Limited by Guarantee

Independent Auditor's Report to the Members of Greater Shankill Partnership Year ended 31 March 2021

Opinion

We have audited the financial statements of Greater Shankill Partnership (the 'charity') for the year ended 31 March 2021 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice:
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Company Limited by Guarantee

Independent Auditor's Report to the Members of Greater Shankill Partnership (continued)

Year ended 31 March 2021

Material uncertainty related to going concern

We draw attention to note 3 in the financial statements, which indicates that as a result of continued efforts from trustees and managers, the Partnership returned a surplus for the year to 31 March 2021 of £69,031.

Based on protracted discussions with key staff and management throughout the audit process, their contention that all core Partnership programmes have successfully attracted funding throughout the 2022 financial year, and on review of current year financial information (to 30th September 2021) as maintained by the Partnership, this would suggest that the going concern status of the Partnership is not in question imminently.

However, although the financial and operational situation at the Partnership remains positive, uncertainty regarding the ability of the Spectrum Centre to host activities and programmes as a result of the ongoing Covid-19 pandemic must be considered by the Board. In addition, the lack of visibility with regard to Brexit and its potential impact on the not-for-profit sector in Northern Ireland must be viewed as an uncertainty.

In summation, the Partnership maintained a healthy balance sheet at the 31 March 2021, to include a strong net current asset position, particularly when considered in a Group situation with it's subsidiaries. If we were therefore to extend our consideration beyond going concern to the outturn of a controlled wind down of the Partnership if it was to suffer a catastrophic reduction in funding, it would appear that there are adequate resources to carry this out in an orderly manner.

Accordingly, the financial statements have been prepared on a going concern basis, the validity of which depends upon the continued receipt of historic levels of Government funding and support and the general public sector funding climate, particularly in light of the topical uncertainties specified above. The financial statements do not include any adjustments that would result from the withdrawal of this support. As stated in note 3, these events or conditions, along with the other matters as set forth in note 3, indicate that a material uncertainty exists that may cast significant doubt on the charity's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Company Limited by Guarantee

Independent Auditor's Report to the Members of Greater Shankill Partnership (continued)

Year ended 31 March 2021

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Company Limited by Guarantee

Independent Auditor's Report to the Members of Greater Shankill Partnership (continued)

Year ended 31 March 2021

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with trustees and other management;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud, and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;- tested journal entries to identify unusual transactions; and
- assessed whether judgements and assumptions made in determining the accounting estimates set out in note 3 were indicative of potential bias.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and

Company Limited by Guarantee

Independent Auditor's Report to the Members of Greater Shankill Partnership (continued)

Year ended 31 March 2021

- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Company Limited by Guarantee

Independent Auditor's Report to the Members of Greater Shankill Partnership (continued)

Year ended 31 March 2021

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

John Magee (Senior Statutory Auditor)

For and on behalf of

Aubrey Campbell & Company

Chartered accountants & statutory auditor

631 Lisburn Road Belfast BT9 7GT

9 November 2021

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 31 March 2021

,		Unrestricted	2021 Restricted	•	2020
	Note	funds	funds	Total funds £	Total funds £
Income and endowments Donations and legacies Other trading activities	5 6	19,545 9,302	1,703,609 1,500	1,723,154 10,802	1,656,416 15,400
Total income		28,847	1,705,109	1,733,956	1,671,816
Expenditure Expenditure on charitable activities	7,8	1,906	1,787,436	1,789,342	1,507,271
Total expenditure	•	1,906	1,787,436	1,789,342	1,507,271
Net (expenditure)/income		26,941	(82,327)	(55,386)	164,545
Extraordinary items	13	124,417	-	124,417	4,048
Net movement in funds		151,358	(82,327)	69,031	168,593
Reconciliation of funds Total funds brought forward		408,341	825,739	1,234,080	1,065,487
Total funds carried forward		559,699	743,412	1,303,111	1,234,080

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

Company Limited by Guarantee

Statement of Financial Position

31 March 2021

		2020		
	Note	£	£	£
Fixed assets			•	
Tangible fixed assets	14		657,717	693,134
Investments	15		4	4
	•		657,721	693,138
Current assets				
Debtors	17	392,273		320,493
Cash at bank and in hand		340,811		272,571
		733,084		593,064
Creditors: amounts falling due within one year	19	87,694		52,122
Net current assets		•	645,390	540,942
Total assets less current liabilities			1,303,111	1,234,080
Net assets			1,303,111	1,234,080
Funds of the charity			742 440	905 700
Restricted funds			743,412	825,739
Unrestricted funds			559,699	408,341
Total charity funds	22		1,303,111	1,234,080

The statement of financial position continues on the following page.

The notes on pages 18 to 32 form part of these financial statements.

Company Limited by Guarantee

Statement of Financial Position (continued)

31 March 2021

These financial statements were approved by the board of trustees and authorised for issue on 9 November 2021, and are signed on behalf of the board by:

Director

T Scott

DRabber Furtherple Alderman B Kingston D McBride Director Director

Director Director

Jon Quet J Stewart T Winstone Director Chairman

W Drummond

J Pollock Director

E Carlisle

Company Limited by Guarantee

Statement of Cash Flows

Year ended 31 March 2021

	Note	2021 £	2020 £
Cash flows from operating activities Net (expenditure)/income		(55,386)	164,545
Adjustments for: Depreciation of tangible fixed assets Government grant income Loss on disposal of tangible fixed assets Accrued expenses		18,456 (1,040) 4,820 10,534	22,687 - 1,318 12,957
Changes in: Trade and other debtors Trade and other creditors		(71,780) 41,259	(172,370) (32,706)
Cash generated from operations	•	(53,137)	(3,569)
Net cash used in operating activities		(53,137)	(3,569)
Cash flows from investing activities Purchase of tangible assets Proceeds from sale of tangible assets		(3,359) 15,500	(1,380)
Net cash from/(used in) investing activities		12,141	(1,380)
Cash flows from financing activities Proceeds from loans from group undertakings Government grant income		124,417 1,040	4,048
Net cash from financing activities		125,457	4,048
Net increase/(decrease) in cash and cash equivalents Cash and cash equivalents at beginning of year		84,461 256,350	(901) 257,251
Cash and cash equivalents at end of year	18	340,811	256,350

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 March 2021

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in Northern Ireland and a registered charity in Northern Ireland. The address of the registered office is 331-333 Shankill Road, Belfast, BT13 3AA.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

3. Accounting policies (continued)

Going concern

Despite the continuing disruption brought about by the Covid 19 pandemic, the financial statements demonstrate the continued hard work by the management team and staff at the Partnership.

In terms of generating cash resources, total income increased by 3.7% to £1.734M (2020: £1.672M). The increase was largely the result of funds received from the likes of Belfast City Council, Halo and a number of other smaller entities who utilised the Partnership's trusted reputation to help distribute aid to the local area during the health crisis (note that funds provided for this purpose specifically totalled £146k).

And although the task of running the Spectrum Centre and the plethora of activities within became increasingly difficult as restrictions were established in an attempt to limit the spread of Coronavirus, the Partnership managed to successfully maintain its core suite of programmes (ISCYP, Surestart etc), in addition to the urgent community assistance provided throughout the local area. Generally, spending increased by 58%, from £318k in 2020 to £505k in 2021 (note that £127k was specifically related to to Covid 19 aid according to management accounts).

In light of the above, the Board were not disconcerted that expenditure in the current year was modestly in excess of income, by £55k (prior to the covenanting of annual profit from 100% owned trading subsidiaries GSP Development Co Ltd ('GSPPD') and The Early Years Company ('EYC')). This compares to a surplus of £165k returned in 2020. On reflection, it would seem rational that the atypically sizeable surplus returned in 2020 was potentially exaggerated by expenditure which was not "booked" before the year end and the almost immediate and total closure of businesses due to Covid (the effect of this would be difficult to ascertain with any accuracy).

It is worth referring to the Partnership's subsidiaries, as above, both of which were in a position to covenant profits to the Partnership in the current year totalling £124k (2020: £4k). This not only contributes significantly to the "bottom line" and an overall positive net movement in the funds of the Partnership of £69k (2020: £169k), it also augments the value of the unrestricted funds held in reserve to £560k (2020: £408k). On the face of it, this should be considered a positive step as the Board continues toward reaching its goal of establishing underlying value within the company, in order to meet its self-imposed objective of amassing an unrestricted reserve which equates to approximately six months of operational expenditure. The auditor notes, however, that unless efforts are made to physically "shift" value to the Partnership from its subsidiaries (in the form of cash or similar), there is little purpose in considering the performance of the subsidiaries and their effect on the Partnership's reserves when contemplating the short to medium term viability of the parent company itself.

The management team continue to diligently maintain what has become a busy roster of programmes, funded via entities such as the Executive Office, the Department of Foreign Affairs and the local health trust. Established provision such as Integrated Services (ISCYP) and Surestart receive continued support from the Department for Communities, Department of Health, Department of Education and The Department of Education through Belfast Health and Social Care Trust (BHSCT). It is comforting that management information produced by the finance team for the period to September 2021 suggests that the Partnership will receive a similar level of funding in the year to 31st March 2022 should it continue on its current trajectory, when compared to 2021.

Accordingly, given the success of the Partnership in attracting new and maintaining ongoing funding streams in recent years; its reputation as a trusted 'partner' in testing times and the reliance placed on it by those seeking to distribute funds in a charitable manner; and the relatively strong financial position of the company and the Group as a whole at 31 March 2021, the Board is confident that the going concern status of the Partnership is secure for the foreseeable future.

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

3. Accounting policies (continued)

However, the Management and the Board are aware that should Government support or public funding be cut, the going concern basis of preparation might be invalid. The Directors continue to consider issues such as the potential inability of the Partnership to host programmes as a result of the ongoing Coronavirus pandemic, and the still uncertain effect of Brexit on public sector funding for the local charities sector.

The financial statements have therefore been prepared on a going concern basis, the validity of which depends on the operational success of the charity, government and associated public sector funding opportunities. They do not include any adjustments that would result from unmaintainable losses or the withdrawal of this support. In such circumstances, the going concern basis of preparation may become invalid, and adjustments would have to be made to reduce the value of assets to their recoverable amount to provide for any further liabilities which might arise, and to reclassify fixed assets as current assets.

Consolidation

The charity is not required to prepare consolidated accounts in accordance with the Charities Act (Northern Ireland) 2008, and has taken advantage of the option not to prepare consolidated financial statements contained in Section 398 of the Companies Act 2006 on the basis that the charity and its subsidiary undertakings comprise a small group.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the directors for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

3. Accounting policies (continued)

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking
 activities that further its charitable aims for the benefit of its beneficiaries, including those
 support costs and costs relating to the governance of the charity apportioned to charitable
 activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

Accounting policies (continued)

Tangible assets (continued)

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold Property 2% straight line Fixtures and Fittings Motor Vehicles Equipment

20% straight line 20% reducing balance 20% straight line

33% reducing balance

Land included in Freehold Property is not depreciated.

Investments

Computer Equipment

Unlisted equity investments are initially recorded at cost, and subsequently measured at fair value. If fair value cannot be reliably measured, assets are measured at cost less impairment.

Listed investments are measured at fair value with changes in fair value being recognised in income or expenditure.

Investments in associates

Investments in associates accounted for in accordance with the cost model are recorded at cost less any accumulated impairment losses.

Investments in associates accounted for in accordance with the fair value model are initially recorded at the transaction price. At each reporting date, the investments are measured at fair value, with changes in fair value taken through income or expenditure. Where it is impracticable to measure fair value reliably without undue cost or effort, the cost model will be adopted.

Dividends and other distributions received from the investment are recognised as income without regard to whether the distributions are from accumulated profits of the associate arising before or after the date of acquisition.

Investments in joint ventures

Investments in jointly controlled entities accounted for in accordance with the cost model are recorded at cost less any accumulated impairment losses.

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

3. Accounting policies (continued)

Investments in joint ventures (continued)

Investments in jointly controlled entities accounted for in accordance with the fair value model are initially recorded at the transaction price. At each reporting date, the investments are measured at fair value, with changes in fair value taken through income or expenditure. Where it is impracticable to measure fair value reliably without undue cost or effort, the cost model will be adopted.

Dividends and other distributions received from the investment are recognised as income without regard to whether the distributions are from accumulated profits of the joint venture arising before or after the date of acquisition.

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the charity will comply with the conditions attaching to them and the grants will be received.

Where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

Short term employee benefits

The company provides short term benefits including holiday pay to their employees. These are recognised as an expense in the period in which the service is received.

Financial instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

3. Accounting policies (continued)

Financial instruments (continued)

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Limited by guarantee

The company, being a company limited by guarantee, does not have share capital. The liability of members of the company is limited to £1 per member

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Donations			
Donations	19,545	8,000	27,545
Grants			
Halo	_	10,000	10,000
Greystone Proint		50,000	50,000
Each amazing Brain Belfast Health and Social Care Trust	. <u>-</u>	67,541	67,541
Executive Office - SIF	_	_	_
Executive Office - CIT 1 & 2	-	201,461	201,461
Department for Communities Department of Employment and learning via USDT		182,125 80,800	182,125 80,800
Belfast City Council	_ `	132,542	132,542
Department of Health	_	231,511	231,511
Queens University Belfast	_	562 658,053	562 658,053
Department of Education through BHSCT Department of Education	_	79,974	79,974
Clonard	· <u>-</u>	-	_
Government grant income		1,040	1,040
	19,545	1,703,609	1,723,154
	<u></u>		
	Unrestricted	Restricted	Total Funds
·	Funds £	Funds £	2020 £
Donations	L	L	L
Donations	6,525	_	6,525
Grants			
Halo	_	_	-
Greystone See in Paris	_	-	-
Each amazing Brain Belfast Health and Social Care Trust	_	600 61,535	600 61,535
Executive Office - SIF	_	143,442	143,442
Executive Office - CIT 1 & 2	· -	96,338	96,338
Department for Communities Department of Employment and learning via USDT	-	146,273 85,583	146,273 85,583
Belfast City Council	_	60,245	60,245
Department of Health	-	185,119	185,119
Queens University Belfast	-	6,220	6,220
Department of Education through BHSCT Department of Education	_	619,636 234,900	619,636 234,900
Clonard	_	10,000	10,000
Government grant income		,	· _
	-	_	
	6,525	1,649,891	1,656,416

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

6. Other trading activities

	Room Hire Income Other income from other trading activities	Unrestricted Funds £ 405 8,897 9,302	Restricted Funds £	Total Funds 2021 £ 405 10,397 10,802
	Room Hire Income Other income from other trading activities	Unrestricted Funds £ 2,748 12,652 15,400	Restricted Funds £	Total Funds 2020 £ 2,748 12,652 15,400
7.	Expenditure on charitable activities by fund type			
	Activity type 1 Support costs	Unrestricted Funds £ 1,906 1,906	Restricted Funds £ 1,769,964 17,472 1,787,436	Total Funds 2021 £ 1,771,871 17,471 1,789,342
	Activity type 1 Support costs	Unrestricted Funds £ 2,328 2,328	Restricted Funds £ 1,487,564 17,379 1,504,943	Total Funds 2020 £ 1,489,892 17,379 1,507,271
8.	Expenditure on charitable activities by activity ty	pe		
	Activities undertaker directly £ Activity type 1 1,771,877 Governance costs	Support costs	Total funds 2021 £ 1,771,871 17,471	Total fund 2020 £ 1,489,892 17,379
	1,771,87	17,471	1,789,342	1,507,271

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

9. Net (expenditure)/income

Net ((expenditure)/income	is	stated	after	charging/(cre	editina):

Fees payable for the audit of the financial statements

, , , , , , , , , , , , , , , , , , ,	2021 £	2020 £
Depreciation of tangible fixed assets	18,456	22,687
Loss on disposal of tangible fixed assets	4,820	1,318
Auditors remuneration		
	2021	2020

£

10,023

£

8,489

11. Staff costs

10.

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2021	2020
	£	£
Wages and salaries	996,932	925,080
Social security costs	64,861	63,254
Employer contributions to pension plans	15,327	15,301
,	1,077,120	1,003,635

The average head count of employees during the year was 53 (2020: 52). The average number of full-time equivalent employees during the year is analysed as follows:

	2021	2020
	No.	No.
Number of administrative staff	2	2
Number of management staff	3	3
Number of staff employed to work in the community	48	47
	53	<u>52</u>

No employee received employee benefits of more than £60,000 during the year (2020: Nil).

12. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees during the year.

13. Extraordinary items

The Charity receives the taxable profits of the two subsidiary companies of which it is a 100% owner, at the discretion of their directors. This income is the taxable profit of The Early Years Company Limited £16,108 (2020: £nil) and GSPPD Co Ltd £108,309 (2020: £4,048) for the current year.

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

14. Tangible fixed assets

	Land and Fix buildings £	dures and fittings	Motor vehicles £	Equipment £	Computer Equipment £	Total £
Cost						
At 1 Apr 2020	780,000	17,552	63,064	8,626	3,454	872,696
Additions	_	-	_	295	3,064	3,359
Disposals	· -	_	(63,064)	-		(63,064)
At 31 Mar 2021	780,000	17,552		8,921	6,518	812,991
Depreciation						
At 1 Apr 2020 Charge for the	120,900	9,851	42,744	3,978	2,089	179,562
year	11,700	3,510	_	1,784	1,462	18,456
Disposals			(42,744)	· <u>-</u>	· <u>-</u>	(42,744)
At 31 Mar 2021	132,600	13,361		5,762	3,551	155,274
Carrying amount						
At 31 Mar 2021	647,400	4,191	_	3,159	2,967	657,717
At 31 Mar 2020	659,100	7,701	20,320	4,648	1,365	693,134

15. Investments

Cost or valuation At 1 April 2020 and 31 March 2021	group undertaking s £
Impairment At 1 April 2020 and 31 March 2021	-
Carrying amount At 31 March 2021	4
At 31 March 2020	. 4

Shares in

All investments shown above are held at cost.

16. Investment entities

Subsidiaries and other investments

•		Percentage of shares
C. hatting a surface state of	Class of share	held
Subsidiary undertakings Greater Shankill Property Development Co Limited	Ordinary	100

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

16. Investment entities (continued)

	Early Years Company Limited		C	lass of share Ordinary	Percentage of shares held 100
	The results for subsidiaries and other u	ndertakings are a Capital and r 2021 £		Profit/(loss) fo	or the year 2020 £
	Subsidiary undertakings Greater Shankill Property Development Co Limited Early Years Company Limited	400,039 18,091	382,549 18,091	17,490	(17,519) (8,606)
17.	Debtors				
	Trade debtors Prepayments and accrued income Early Years Debtor Spectrum Centre Trust Debtor Other debtors			2021 £ 10,538 8,284 55,689 - 317,762 392,273	2020 £ 10,512 8,989 37,544 3,850 259,598 320,493
18.	Cash and cash equivalents				
	Cash and cash equivalents comprise th	e following:		2021 £	2020 £
	Cash at bank and in hand Bank overdrafts			340,811 - 340,811	272,571 (16,221) 256,350
19.	Creditors: amounts falling due within	n one year			
	Bank loans and overdrafts Trade creditors Accruals and deferred income			2021 £ - 51,122 36,572	2020 £ 16,221 9,863 26,038
				87,694	52,122

The bank loans and overdrafts £nil (2020: £16,221) disclosed under creditors falling due within one year, are secured by the charity.

Bank overdrafts are secured by a legal charge of company owned property. GSP also secure a subsidiary company's (GSPPD) overdraft facilities by a legal charge of company owned property.

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

20. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £15,327 (2020: £15,301).

21. Government grants

The amounts recognised i	n the financial statements for	government grants are as follows:

	· ·	2021 £	2020 £
Recognised in income from donations and lega	cies:		
Government grants income		1,040	_
<u> </u>			

22. Analysis of charitable funds

Unrestricted funds

Unrestricted funds				At
	At 1 April 2020 £	Income £	, £	31 March 20 21 £
General funds	408,341	153,264	(1,906)	559,699
General funds	At 1 April 2019 £ 3 <u>84,696</u>	Income £ 25,973	Expenditure £ (2,328)	At 31 March 20 20 £ 408,341
Restricted funds				
	At			At 31 March 20
	1 April 2020 £	Income £	Expenditure £	21 £
Greater Shankill Renewal Fund	1,243,802	1,705,109	(1,787,436)	1,161,475
Greater Shankill Renewal Fund - Restricted Fund 2	(418,063)	_	_	(418,063)
	825,739	1,705,109	(1,787,436)	743,412
				At
	At 1 April 2019 £	Income £	Expenditure £	31 March 20 20 £
Greater Shankill Renewal Fund Greater Shankill Renewal Fund - Restricted Fund 2	1,098,854	1,649,891	(1,504,943)	
	(418,063)	_	_	(418,063)
	680,791	1,649,891	(1,504,943)	825,739

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

22. Analysis of charitable funds (continued)

Restricted Fund 2 relates to historical intra-group write offs.

23. Analysis of net assets between funds

•	Unrestricted Funds	Restricted Funds	Total Funds 2021
	£	£	£
Tangible fixed assets	_	657,717	657,717
Investments	_	4	4
Current assets	559,699	173,385	733,084
Creditors less than 1 year	_	(87,694)	(87,694)
Net assets	559,699	743,412	1,303,111
•	Unrestricted	Restricted	Total Funds
	Funds	Funds	2020
•	£	£	£
Tangible fixed assets	-	693,134	693,134
Investments	_	4	4
Current assets	408,341	. 184,723	593,064
Creditors less than 1 year	_	(52,122)	(52,122)
Net assets	408,341	825,739	1,234,080
	700,071	020,700	1,237,000

24. Financial instruments

For financial instruments measured at fair value, the basis for determining fair value must be disclosed. When a valuation technique is used, the assumptions applied in determining fair value for each class of financial assets or financial liabilities must be disclosed. If a reliable measure of fair value is no longer available for ordinary or preference shares measured at fair value through profit or loss, this must also be disclosed.

25. Analysis of changes in net debt

			At
	At 1 Apr 2020	Cash flows	31 Mar 2021
	£	£	£
Cash at bank and in hand	272,571	68,240	340,811
Bank overdrafts	(16,221)	16,221	_
	256,350	84,461	340,811

26. Contingencies

Since incorporation the company has received various revenue grants subject to a claw back provision. A contingent liability exists to repay these grants should the condition under which these grants were awarded fail to be met. Due to the nature of this contingency, it is not possible to quantify the potential financial effect or give an indication of timing as to the liabilities that may arise.

A number of grant funders also hold legal charges over company property.

Company Limited by Guarantee

Notes to the Detailed Statement of Financial Activities

Year ended 31 March 2021

27. Limitation of auditors liability

The company has entered into a liability limitation agreement with its auditor, Aubrey Campbell and Company, on the following basis:

- (a) the maximum aggregate amount of the auditor's liability to the company shall not exceed the sum of seven times the fees payable (excluding expenses and value added tax) under the engagement letter agreed for the financial period, or £30,000, whichever is the lesser amount.
- (b) the agreement was passed by a resolution of the company's trustees on 05th August 2021.

28. Related parties

The Greater Shankill Partnership ("GSP"), a company limited by guarantee, was under the control of the board of directors during the financial period under examination.

Three of GSP's directors and their secretary hold trustee positions in a company limited by guarantee, The Spectrum Centre Trust. The Company is operated from the Spectrum Centre and managed by Jackie Redpath and Nicola Verner, therefore a company under common control. In the current year transactions totalling £3,850 (2020: £3,850) occurred between the two companies and Spectrum Centre Trust owed £nil (2020: £3,850) to GSP at the year end.

GSP holds 100% of the share capital in Greater Shankill Partnership Property Development Company Limited ("GSPPD"). As at 31 March 2021 GSPPD owed GSP £135,567 (2020: £28,811). Transactions totalling £106,756 (2020: £4,530) took place between the two entities during the year.

GSP holds 100% of the share capital in the Early Years Company Limited ("EY"). As at 31 March 2021 EY owed GSP £55,689 (2020: £37,544). During the period GSP also recharged a number of salary, utility and maintenance costs to EY. Transactions totalling £18,145 (2020: £2,120) took place between the two entities during the year.