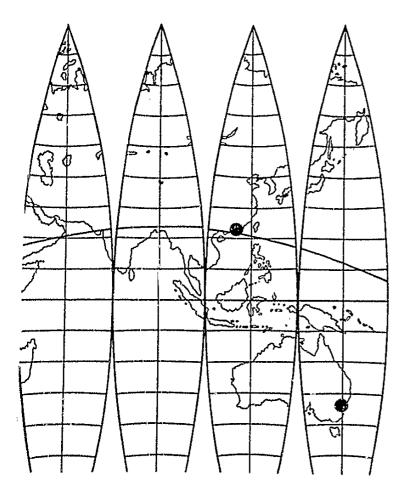
FINANCIAL HIGHLIGHTS

	1990 £000	1989 L 000
Turnover	39,010	33,206
Profit before taxation	4,061	3,888
Net profit for the year	1,402	2,369
Dividends	1,119	1,119
Earnings per share	17.9p	17.7p



FC 13814

The Quarto Group is the international market leader in the field of book package publishing. It has also expanded into the twin fields of production and marketing support, helping commerce and industry to sell their products and services. Over 15 years of organic growth and acquisition, the Group has maintained its guiding philosophy -to identify market needs and fulfill them at the right price which has enabled it to build a strong, healthy foundation on which to base future developments. These will ensure the Group becomes a major force in the world communications



industry.

CHAIRMAN'S STATEMENT



IAMPLEASED HOBE ABLE coreportifies which company solds and accord sold and profession the year epokel II Describer. 1990), in spite of the meaning economic problems encourse red in mar major trading markers. Immoner was & Worthwell 1989 & 33 Dungton aprofit both a taxation was \$4000 tour (1989. Franchia) surfrancies but grave were 2,00 5000 a. b. Apr. results include a first time contribution from Rockport Publishers, which v avacquired in June. and trading lesses in the migazine division, which has subsequently been dishorded

The Board considers that the overall performance of the Group during 1990 was saturated and your Directors are proposing an unchanged final dividered of 3.375p (net) per ordinary share. which is payable on 4 June, 1991 to shareholders on the register on 23 April, 1991. Together with the interim dividend paid already, this makes a total of 4.875p justs for the year

The Group copy-such to attribute respected to its widely spread world markets, which protect it from excessive dependence on any single national economy, its size and strong reputation in the publishing industry, which allows it regularly to rap new markets and new customers; and the management philosophy which emphasizes the operating succls of our subsidiaries and avoids air overbearing centralization of functions and decision making.

These factors were the key to dealing with the gloomier concerns scene in 1990. We encountered setbacks to our growth plans lear the experience has helped to highlight the strengths of the

The decision to disband the magazine division was taken after very careful review of ats prospects. As I have mentioned previously, we were neverable to achieve a critical mass or enough leading tules to sustain the division profitably during an advertising downturn. Despute strenuous efforts to reorient certain intes in the right direction, we failed to attract adequate advertising revenue and were unable to turn our costs sufficiently to conform to the revenues we needed to generate. The costs associated with the closure of the division are included in the financial statements as an extraordinary item.

The tough stading environment of 1990 has, at the same time, emphasized our strengths, namely, solid core businesses in both book package publishing and distribution and in marketing support and production services. In both areas a thorough understanding of the marketplace and an emphasis on margin and cost controls are second natore to our managers. Somewhat against the trend, we have not sought to integrate these businesses, except for the more routine administrative and financial functions. Instead, both at Board and divisional level we have encouraged a market led approach which, necessarily, requires each operating business to seek its own com-

Review of activities

During the year the Publishing Division produced books, art prints, stationery and the Attist's and Illustrator's Magazine, which we faunched in 1986 and never integrated with the other imagazines, his profits increased and circulation of the magazine also grew during the year.

Book package publishing continues to remain the largest single activity in the Group. Irading conditions generally weakened as the year progressed and we were affected by the collapse of a major customer in the UK. In addition the weak dollar and relatively strong pound deprived usof the opportunity to conclude certain sales and put additional pressure on margins for reprints. Nonetheless, I am pleased to report that our vigorous sales staff continued to expand our customer base around the world and we were successful in maintaining our customary high level of profitability despite these problems. Ourput of new titles remained stable with ninety-eight being faunched during the year and reprints continuing to provide half of the revenue.

Important minatives were taken during the year on two new frome ore discided to launch a children's division and a professional list. Imital proposals for a children's list were unveiled at the Frankfurt book fair in October and the tiples will begin to appear in 1992. The fact that this is a crowded market is one of its attractions, since it is clear that it attracts parental and institutional spending. We now feel that we are developing the expertise to publish successfully for children the sort of illustrated, informational books on which we have built our reputation,

Additionally, in order to take advantage of our proves strengths in creating books in the visual arts fields and the sales and marketing strengths of Rockport and Roto Vision, we embarked on a list of books designed exclusively for the prefessional in these fields. We expect to publish four titles in the series in 1991. Roto Vision, our international distributor and publisher of graphic arts

During the year, Broughton Hall's directories were redesigned and improved editorially and new initiatives were taken on the publishing side to expand ourside us confined range. In addition, as the end of the year the operations of all departments, with the exception of distribution, were consolidated in one location, thus allowing management to function more effectively. Broughton Hall faced pressure on its margins in the first half of the year because of a steep increase in distribution costs but the treding performance in the second half was most satisfactory, as a price increase and higher spending on advertising generated increased sales.

In other publishing activities, sales of art prints in Australia suffered from the lingering effects of the domestic airline pilots' strike but rebounded somewhat in the second half of the year. Lelas, our personal organiser business, found business to be tough, particularly against the background of the well publicised difficulties of its competitor, Filofax. However, since the year end, Lefas's sales efforts in North America have been taken over by Rockport and we are confident of achieving improvements in 1991.

The Marketing Support and Production Services Division includes our professional photo processing aboratory, our silk of teen printing plants producing point of sale material, the print production in 4 broking business and graphic design services. Most of the division's business is in the UK and tracing conditions because more difficult as the year progressed. For the UK businesses, there we no overall growth and we suffered a slight erosion of margin. Regent, our print production is broking subsidiary in Hong Kong, continued to expand and to improve its profit, as it received an increased flow of work from its overseas sales representatives.

Regent postponed plans to open a second production office in Singapore as its Hong Kong suppliers responded positively to competitive pressures and increased the attractiveness of Hong Kong as a production base.

Outlook

We were buileted in 1990 by many factors which served to demonstrate to your Board that your Company's fundamental businesses are solid and are run with keen attention to the bottom line. We expect this to continue in 1991 and to resist all temptations to trade sales for margin.

This conservative approach, within a generally entrepreneutial framework, has served the Company and its staff well. I wish I could say the same for the shareholders who, during the year, have seen the value of their investment fall substantially. It is unfortunate that this has happened because, effectively, it deprives management of access to the capital markets, which was the major reason for going public. We hope that investment perception will change with the City sharing your Board's confidence in the future of the Group.

Looking at the current year, external factors make it difficult to produce accurate forecasts. The first quarter of 1991 was dominated by the Gulf War and by deepening clouds of recession in the major English speaking economies and rumours of weakening demand in many other European countries. Whilst we can expect a halt to some of these recessionary influences there is little on the horizon to suggest substantial growth in demand during the year.

We have put the bad experiences of the magazines behind us and we are confident that our publishing-operations will continue to expand both then sales and profitability in 1991. The forward orders for book package publishing are extremely encouraging and suggest a strong improvement on 1990. Continuing weak demand in the UK will undoubtedly affect our marketing support and production services activities, but the division expects continued growth because of the expansion of print production and broking.

In summary, the outcome of the current year will depend to a very great extent upon the economic environment in the markets in which we operate. However, we believe that our solid core businesses and strict financial controls will protect the Group from any further downcarn and will position it to benefit in the best possible way from any upturn in the economy.

Finally, it remains for me to thank all our staff, suppliers and customers, whose support has helped us to achieve a gratifyingly satisfactory result for 1990 and which we shall continue to rely on in the future.



Lavrence E Orbach Chairman & Chief Executive

PUBLISHING DIVISION

by one essential factor — the recognition that our job entails targetting an audience, identifying its requirements and producing books to satisfy its needs. In other words, whether we are planning a book for amateur painters or for professional graphic designers, we start from the same standpoint. We define what we perceive expering the end user's needs and ask ourselves how we can help readers to enjoy their pastimes more, or to do their jobs better.

Our mission, then, is to inform and instruct. Our expertise lies in achieving both goals profitably. This means, above all, that we must provide and present information and instruction in an attractive, accessible, exciting way, at the right price. The best book in the world is of little value, if its intended readers cannot afford it; the publication of well-produced books can only continue if their originators are rigorous about controlling costs and conscious of the need to make profits.

The Publishing Division

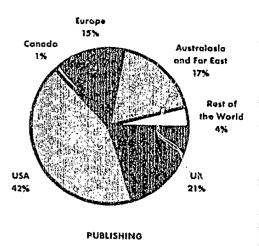
The core of this Division is Quarto Publishing. Based in London, this produces highly illustrated non-fiction books, which are sold, under licence, to an ever-increasing number of publishers across the world. The process is simple. We are responsible for creating a book concept, selling it to our publishing customers and then producing and delivering the finished books—all on a pre-arranged contractual basis. What we do not do is to publish, market and sell the finished product. This is the responsibility of our customers. Put another way, what we are providing is our expertise in

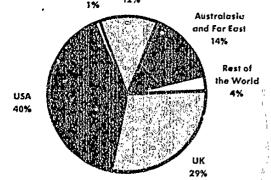


Robert Morley
Deputy Chief Executive

are carefully edited and skillfully designed. What is special about them is that they are not author-centered, but driven by their readors' needs and concerns. When it comes to planning any project, this is the governing factor, regardless of whether the book is a trade directory, intended for professionals, a guide to growing healthy houseplants, or a manual showing how to paint better pictures. By targetting our audience carefully and finding out the sort of information they actually want, we ensure all our books possess strong and profitable backlist potential."

"All our publications

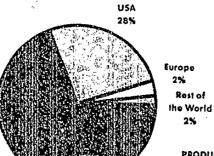




Europe

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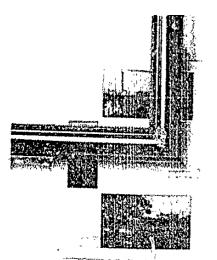
GROUP



UK 68% PRODUCTION AND

World Sales Distribution.

The percentage breakdown of Group sales, Publishing sales and Production and Marketing Services sales worldwide for 1990.

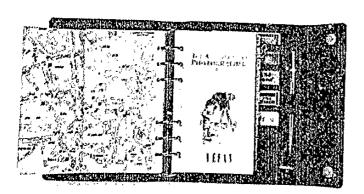




Art Nouveou publishes and distributes the work of some 50 leading Austraham artise. The prints are marketed throughout Australasia and overseas, primarily to galleries in the USA.

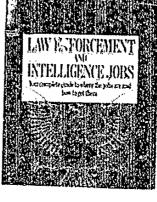
The Artist's and Illustrator's Magazine is a classic example of the Group's ability to identify a market niche — and fill it. Launched in 1986, the magazine is now the U.K. market leader both in circulation and advertising revenue.





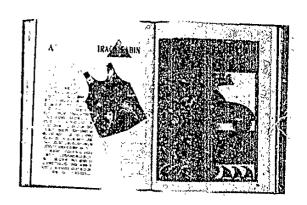
Lofox's prestigious range of personal organizers is aimed at the dedicated user

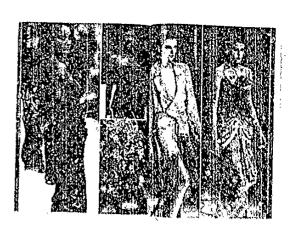
Broughton Holl's toto of the sound and all one, the sound mean that any other and and and and all of the sound mean regularly broadless more than the sound meaning alls per work.

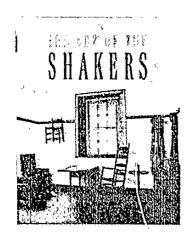




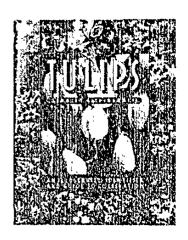
Rockport's effective international sales representation of an ever-increasing number of U.S. publishers, plus the illustrated art and design book it produces itself for world distribution, makes it a growing factor in Group strategy.







Quinter, Quisco Pall to Sanga popolar arm, produce lagille illizateated functions and person out wide appeal for the general reader Unlike Quarro books, which are normally sold on a ride-by-inde basis. Quarters are sold as exclusive ranges to distributors in the major. markets



BOOKS THAT

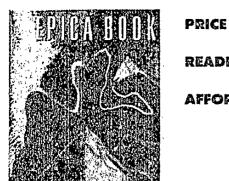
INFORM,

INSTRUCT -

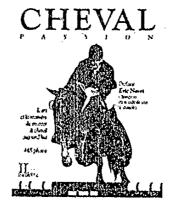
AND SELL AT A

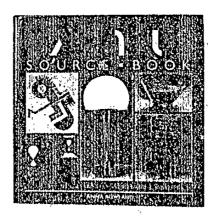
READERS CAN

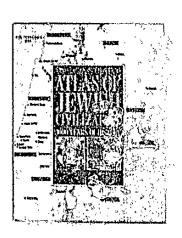
AFFORD



Swiss-based RotoVision is the leading international publisher and distributor of applied visual arts books for the professional market Ownership of RomVision and Rockport have made the Group a dominant force in this important international field.

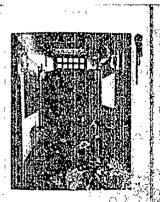






Quarto books are user-led They inform, instruct and entertain. This makes them. strong backlist sellers throughout the international market place.





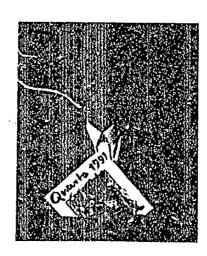
"Strong, sustained international selling provides the group with its lifeblood, so what I look for in any book is its ability to reprint regularly and profitably, both in English and in translation. Here, the strength of our constantly expanding backlist comes into play. With some 650 titles to draw on, Quarto Publishing can fill any market niche; half of our first list, published in 1973, is still reprinting. Furthermore, we do not rely on any one title as a major source of profit. No single title contributes more than one percent of sales,"

> Jenny Manstead Group Sales and Marketing Director

understanding what our target readers really want, the devising of a saleable concept and, through our extensive editing, design and production skills, giving our publishing customers the product they want and can publish profitably at a competitive price. For their part, our publishing customers are providing us their skills in marketing and selling books to the book trade and to the reading public.

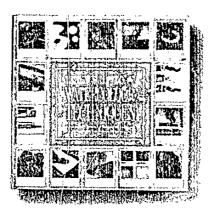
The investment in any title the Publishing Division produces is substantial, It can be recouped profitably only if our books are assured of a protracted life, with editions—in English and in translation—appearing and their reprinting on a regular basis. Such books are devised right from the start as backlist staples. They are destined to be used as working tools, or as a source of hard information, with a useful life of many years in contrast with the traditional bestseller, which often has a life of only nine months to a year before it vanishes from the bookstores. It is precisely because our books fulfill this backlist requirement that they are so successful i, the long term. More than half of the Publishing Division's revenues come from reprints, all contributing to profits.

Quarto's relationship with its publishing customers is one of mutual self-interest. We want our co-publishers to keep our titles in print and on saler in turn, this means understanding which kinds of books possess a truly timeless appeal and the constraints under which publishers operate, particularly where inventory levels are concerned. Stockholding is very expensive. We pride ourselves that we are adept at producing high-quality books without insisting that our publishing customers over-

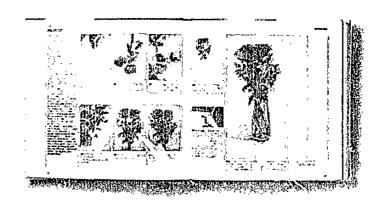


FROM INITIAL CONCEPT TO FINISHED BOOK

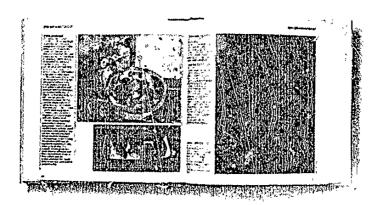
Here is the story of a typical Quarto book, from starting point to publication.



Initial market assessments are is howed by the production of a book dummy, in which the basic visual and textual content and style is defined. Together with a synopsis, this is presented to our publishing clients.



Research and experience told us that watercolour was the amateur artist's most popular subject area and that what readers wanted was an encyclopedic reference resource that explained all the techniques involved in instantly accessible step-by-step visual form. These pages show how this was achieved.

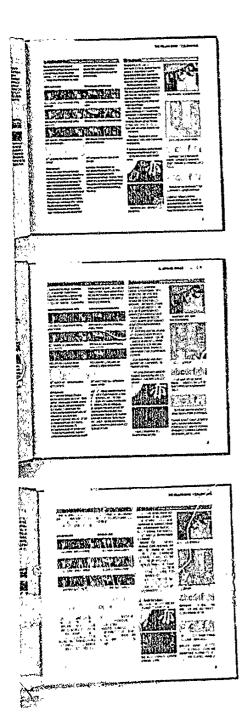


Readers also wanted to see how the various techniques had been used by leading artists. In response, we provided them with an inspirational gallery of great paintings.

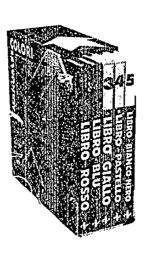


The final book jacket makes an instant visual sales statement, it tells prospective purchasers exactly what the book is about.

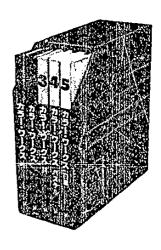
MAXIMIXING WORLD SALES



All Quarto's books are designed for co-edition publishing - that is, to appear m many other languages in addition to English, Planning their approach and content to appeal across national and cultural boundaries and ensuring that overseas copublishers can translate the books cost-effectively are the skills Quarto brings to the coedition publication. In these pages from one volume of Quarto's Color Works. targetted at professional designers, you can see that the same basic layout works. regardless of whether the language involved is English, Italian or Japanese. You can also see that space has been allowed to meet the demands of translation; many translations are mevitably longer or shorter than the original. Foreign edition production normally runs slightly after that of the English-language edition, since most of our foreign publishing clients prefer to translate from printed sheets or finished copies.









extend themselves when committing to bus a title. This realistic policy is of mutual benefit.

As a result, the Publishing Division, with over half of its sales coming from its backlist, to which around 100 new titles are added each year, is largely immune to the fads and fashions of the industry. It is very well poised for growth in response to improvement in market conditions.

Expansion and diversification

While Quarto Publishing produces books in most major, popular non-fiction subject areas, its strongest concentration is in the arts, particularly in practical subjects. Building on this, we launched *The Artist's and Illustrasis's Magazine* in Britain in 1986. It rapidly became the leading magazine in its field and it now sponsors a highly popular annual fair

Further development took place in 1989, when we acquired RotoVision SA. Based in Geneva, RotoVision publishes directories aimed at graphic arts, photographic and advertising professionals. The company is also a leading international distributor of books for professionals in all three areas. In 1990, RotoVision was joined in the Quarto stable by Rockport Publishers, based in Massachusetts. Rockport also publishes books for these markets and sells them internationally. The combination gives Quarto a powerful position in this particular market area.

In 1989, we acquired Art Nouveau, based in Sydney, which produces and sells fine art prints, mostly by Australian artists. This operation was expanded in 1990 to include the sale of limited edition prints by Australian artists.

The Publishing Division also includes two other important businesses — Lefax Publishing and Broughton Hall. Lefax, acquired in 1988, is the originator of the personal organizer, whose origins go back to 1910 in



"At Rockport Publishing, we produce our own illustrated art and design books for world distribution. We're also an international sales and marketing organization, representing over 25 major U.S. and Canadian publishers in the world market place. Building on current success --particularly in the Far East, where we have spearheaded sales penetration of this important and growing market — we plan to increase our own output of titles from the current 25 to 30 a year to over 40 and increase our representation of other U.S. publishers."

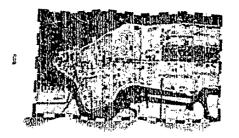
> Stan Patey Rockport Publishing

12

"Since becoming part of the Group, Broughton Hall has editorially improved and redesigned its informational directories, plus expanding the scope and ceverage of its product range. This has not only helped it to maintain its top leadership position in its industry sector, but means it has set new standards. Through our continuous contact with our audience, **Broughton Hall** remains responsive to the needs of its market. It is committed to providing value for money to its customers and its competitive position through creasivity, innovation and cost-conscious house-keeping,"

> Pain Byrne Broughton Hall Inc.







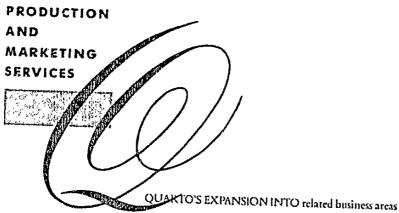
synonomous, its range of some 350 inserts is the largest available in the personal organizer market place. The various styles of binder are designed to cater for a wide range of tastes.

Philadelphia. Because it has deliberately positioned itself at the top end of the market. Lefax has never achieved the prominence of some of its rivals, even though it is universally recognised as possessing the best binders and inserts ever produced by a dedicated organizer company. Its range of some 350 inserts is the largest available.

Lefax will continue to grow, especially now that the organizer fad is passing. This may spell problems for some of its competitors, but not for Lefax, which has always targetted itself at the committed user. At the beginning of 1991, Lefax also moved its North American sales effort to Rockport, which will produce considerable benefits in the future.

Broughton Hall, acquired in 1989, is based in Santa Barbara. California. A publisher of mass-market directories, providing information about employment opportunties and ways to save and make money, it sells direct to the public through telemarketing. Each week, the company advertises in literally thousands of publications across the USA, from free sheets and daily newspapers to weeklies and monthly magazines. These advertisements generate thousands of calls to Broughton Hall, which operates 16 hours a day every day of the year, with the exception of Christmas Day. Dozens of trained telephone operators explain the products' benefits to the callers and close thousands of sales a day. A highly sophisticated monitoring system records and evaluates the effectiveness of the advertising media, while ideas for new products are regularly tested in them and on the telephone.

By remaining faithful to their mission of providing saleable products in areas of proven and consistent market interest, the Quarto publishing businesses will continue to grow profitably in the 1990s.



started early in the Group's history and has continued side by side with the growth of the Publishing Division. Our Production and Marketing Services Division is an important profit centre in its own right. It consists of a number of separate businesses, some of which receive work from the Publishing Division, but are independent of its activities.

The foundation of Regent Publishing Services in Hong Kong in 1985, for instance, was a logical extension of the Group's strict policies of cost control. Competitive reproduction and print-buying is a key factor in the success of any publishing activity; Regent's role is to source such facilities, at the same time closely monitoring their output in terms of cost-effectiveness, schedule-keeping and quality. In common with other Quarto subsidiaries, Regent has built up its own impressive client list, including many major publishing houses worldwide. It has sales offices in Hong Kong, London, New York and, since early 1991, in San Francisco.

Just as Regent is closely involved with modern printing technology, so Western Signeraft, our Bristol-based subsidiary, and AP Screenprinters, with its base in Maidenhead, have utilised the most up-to-date technology to become market leaders in the fields of signmaking and retail display. Blending traditional craft-based skills with state-of-the-art technology, Western works successfully with a whole range of blue-chip companies, such as the Imperial Group and Woolf Tools; AP's clients include Thorn-EMI Electronics. Both businesses have invested heavily in modern screen-printing equipment to produce effective point-of-sale and retail display material

The Atlas Photographic Group is an equally important member

"Here in Hong Kong we're very much at the sharp end of the Group's activities, negotiating with major suppliers to ensure cost effectiveness, operating a rigid quality control service and monitoring production schedules carefully. In addition, with Group encouragement, we're expanding our own international customer base; our existing offices in Hong Kong and London have been joined by ones in New York and San Francisco."

> George Tai Managing Extector Regent Publishing Services

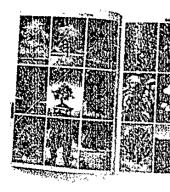
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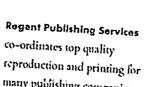


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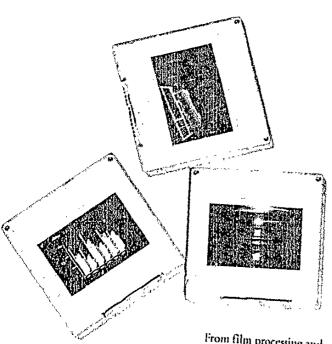


From a design concept for a corporate identity to finished stand displays or point-of-sale material, a Group company is there to meet the need efficiently and cost effectively, Bridgewater Design provides a complete design service for corporate chents.





many publishing companies across the world, its Hong Kong base means that it is constantly on top of the job, however complex or demanding it may be,



EXPANDING

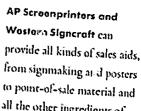
BUSINESSES,

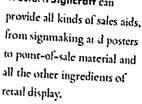
ALL

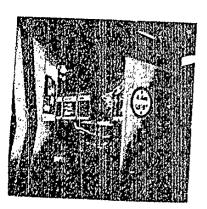
SUBSTANTIAL

PROFIT

CENTRES







From film processing and printing to photographic and screen-printed exhibition displays and computergenerated audio-visual graphics, the Atlas

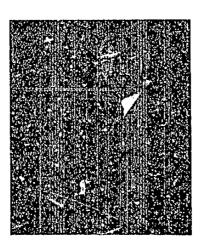
Photographic Group provides an unrivalled service that has made it the market leader in its field.



of the Division, its origins going back to 1978, when Quarto established its first photography business. From its London headquarters, Atlas provides a full range of photographic services, from film processing and printing to photographic and screen-printed exhibition displays and computer-generated padio-visual graphics. With over 2,000 individual customers, including such household names as the BBC, British Gas, General Motors and the Department of Trade and Industry, Atlas is universally recognised as the market leader in its field.

So too is Bridgewater Design, a wide-ranging design consultancy located in Brighton. With its own range of corporate clients, Bridgewater's services in the fields of corporate identity, brochures, packaging and exhibition display material are widely in demand, in addition, it is heavily involved in book and magazine design.

In common with the Publishing Division, the businesses that make up Quarto's Production and Marketing Services Division continue to stress the virtues of quality, service and price, all of which have contributed to making them forces to be reckoned within their respective fields.



"The Group's ancilliary activities grew out of its publishing activities and have developed side-by-side with thom. What we look for in any of cur businesses is the ability to combine flair and creativity with an awareness of the profit motive and, as a consequence, the importance of effective cost control. Quarto's reproduction and print buying power in the Far East, for instance, is channeled through Regent Publishing Services. We've encouraged Regent to develop and grow, since it's our belief that all our subsidiaries should primarily be independent profit centres, regardless of whether they trade with other Group companies."

> Mick Mousley Financial Director

MAINE

Directors

Laurence Francis Orbach (Chairman and Chief Executive) (USA) Robert John Morley Michael John Mousley, ACA Jennifer Mary Manstead

DIRECTORS AND **ADVISERS**

Secretary

Cyrus Homi Bhote, ACA

Principal Place of Business

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1:

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Smith New Court 20 Farringdon Road, London ECIM 3NH

Merchant Bankers

Samuel Montagu & Co. Ltd 10 Lower Thames Street, London ECJR 6AE

KPMG Peat Marwick McLintock 1 Puddle Dock, London EC4V 3PD

Solicitors to the Company

Travers Smith Braithwaite 6 Snow Hill, London EC1A 2AL

U.S. Counsel to the Company

Youngstein & Gould 17 Bulstrode Street, London WIM 5FQ

Principal Bankers

National Westminster Bank PLC - 1 250 Regent Street, London WTA 4RY

Registrars and Transfer Office

Barclays Registrats Bourne House, 34 Beckenham Road Beckenham, Kent BR3 4TU

Report of the Auditors, KPMG Poat Marwick McLintock, to the Members of The Quarto Group Inc.

AUDITORS' REPORT



We have audited the financial statements on pages 20 to 32 in accordance with Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of affairs of the Company and of the Group at 31 December, 1990 and of the profit and source and application of funds of the Group for the year then ended.

ANG Pear Marwick McLintock

Chancred Accountants

2 April, 1991

The directors present their report and audited financial statements of The Quarto Group Inc for the year ended 31 December, 1990.

DIRECTORS' REPORT



Principal Activities and Business Review

The Group conducts an international business whose principal activity is the creation and marketing of high quality illustrated books covering a wide range of topics. The Group's activities also embrace photographic processing, production services, silkscreen printing, a consumer magazine, informational directories, visual art books and fine att reproductions. A detailed review of the development of the business of the Group is given in the Chairman's Statement on pages 2–3.

Results and Dividends

The profit for the year after taxation, minority interests and extraordinary items amounted to £1,402,000 (1989: £2,369,000). The directors propose a final dividend of £459,000, subject to approval at the Annual General Meeting, in addition to the interim dividend paid of £204,000 and the preference dividend of £156,000, leaving a retained profit for the year of £283,000 which has been added to reserves.

Significant Changes in Fixed Assets

Particulars of changes in the fixed assets of the Group during the year are set out in note 8 to the financial statements.

Directors

The directors of the Company are as follows:

L. F. Orbach R. J. Morley M. J. Mousley J. M. A. Manstead

All of the directors have service contracts with less than one year's duration.

Directors' Interests in Shares

The directors who held office at 31 December 1990 had the following beneficial interests in the share capital of the Company.

Number of US\$9.i0 Shares of Common Stock 31 December, 1990 1 January, 1990

DIRECTORS' REPORT

L.F. Orbach*	2,903,413	2,903,413
R.J. Morley	1,591,667	1,591,667
M.J. Mousley	8,461	6,242
J.M.A. Manstead	4,424	4,424

^{*}The shares in which Laurence Orbach is interested are owned through his family trusts.

M.J. Mousley held 1,309 convertible cumulative redeemable shares of preferred stock of par value US\$0.10 each.

M.J. Mousley and J.M.A. Manstead each held 35,000 shares under the Executive Share Option Scheme.

Between 31 December, 1990 and 18 March, 1991 there have been no changes in the interests of the directors.

Substantial Shareholders

As at 18 March 1991, the directors have been advised of the following shareholders, with the exception of the directors, who have an interest of 3% or more in the shares of common stock of the Company.

,	Number of	
	US\$0.10 Shares of Common	
	Stock	Percentage
Framlington Group ple	829,172	6.10
Gartmore Investment Management Limited	549,519	4,04
Phillips & Drew Fund Management Limited	109,253	3,01
Prudential Corporation Group of Companies	900,843	6.63
Royal Exchange Trust Company Limited	190,000	3.61
Schroder Unit Trusts Limited	935,000	6.88
South Tyneside Metropolitan Borough Council	460.833	3.19

Taxation Status

The Company was not a close company within the provisions of the Income and Corporation Taxes Act 1988 during the year nor has there been any change since the year end.

Auditors

A resolution proposing the reappointment of KPMG Peat Marwick McLintock as auditors to the Company will be put to the Annual General Meeting.

C.H. IMote Secretary

2 April, 1991

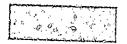
CONSOLIDATED
PROFIT
AND LOSS
ACCOUNT
FOR THE YEAR
ENDED
31 DECEMBER
1990



	Notes	1990 £000	Y000 1889
Turnover	1,	39,010	33,206
Cost of sales	,	(22,534)	(18,956)
Gross profit		16,476	14,250
Distribution costs		(3,038)	(2,591)
Administrative expenses		(4,586)	(3,993)
Other operating expenses		(4,306)	(3,686)
Other operating income		145	60
Operating profit	2	4,491	4,040
Net interest payable	3	(430)	(152)
Profit on ordinary activities before taxation		4,061	3,888
Taxation	4	(1,046)	(1.1+2)
Profit on ordinary activities after toxation		3,015	2,746
Minority interests		(122)	(152)
Profit before extraordinary Items		2,893	2,594
Extraordinary items less taxation	5	(1,491)	(225)
Profit for the financial year		1,402	2,369
Dividends	6	(1,119)	(1.119)
Retained profit for year	18	283	1,250
Earnings per share	7	17.9p	17.7p

The notes on pages 23 to 32 form a part of these financial statements.

BALANCE SHEET AT 31 DECEMBER 1990



			renh	Con	npany
	81	1998	1000	1990	1989
	Notes	£000	Tiphy	£000	L oon
Fixed Assets					
Tangible assets	8	4.946	3,717	_	
Investments	9	***		2,839	3,173
		4,046	3,717	2.839	3,173
Current assets			,	-	0,111
Stocks and work in		,			
progress	10	7,780	4. 9 11		
Debrois	11	14,322	6,823	-	
Investments	iá		14,803	9,475	12,295
Cash at bank and in hand	1.5	13	34		
and the state of		2,141	4,047	. I The Absolute -	
		24,256	25,707	9,475	12,295
Current liabilities					1-14-20
Creditors falling due					
within one year	13	(16,483)	(14,062)	(633)	(638)
Not current assets		7,773	11,645	8,842	11,657
Total assets loss current		- **	-	ACT BY AND COME.	1 1 1 2 2
liabilities		11 810			
Creditors falling due after		11,819	15,362	11,681	14.830
more than one year	14	(4 200)	4.00.0		
Provision for liabilities	""	(4,298)	(4.250)	-	
and charges					
Deferred taxation	15	(210)	10.00		
	1,3	(518)	(118)		
		7,003	10,271	11,681	14,830
Capital and reserves					
Share capital	16	969	1,163	0.00	
Reserves - Paid in	- 1/	707	1,100	969	1,168
surplus	17	13,800	13,662	12 800	
— Revaluation		1,018	1,018	13,800	13,662
- Other	18	5,047	4,861	(3,088)	-70
		SENSEMBLE SERVICE	TiOU ((3,000)	A. 12 (MATELIAN TOTAL)
. Zt. 1.89		20,834	20,709	11,681	14,830
- Goodwill					
written off	19	(14,129)	(10,697)	_	
Shareholders' funds		6,705	10,012	11,681	1/070
Minority interests		298	259	- 1,001	14,830
•			TO SELECT HOUSE COMMISS.	SHORE BY SHAPPY STANDARD .	TESHNY FRETZ
		7,003	10,271	11,681	14,830

The financial statements on pages 20 to 32 were approved by the Board of Directors on 2 April. 1991. The notes on pages 23 to 32 form part of these financial statements.

M.J. Mousley Directors

CONSOLIDATED
STATEMENT
OF SOURCE
AND
APPLICATION
OF FUNDS
FOR THE YEAR
ENDED 31
DECEMBER
1990



	1990	1989
	€000	Luan
Source of funds	W Volument annual Com	Paris Principality System
Profit before taxation	4,061	3,888
Extraordinary reems before taxation	(1,802)	(345)
Items not involving the movement of funds:	(.,,	Ve 13
Depreciation of tangible fixed assets	490	361
Exchange differences on working capital		
taken to reserves	(294)	(44)
Quoted investments adjusted to	* ,*	, ,
market value	12	(3)
Profits on disposal of fixed assets	(14)	(28)
Funds generated from operations	2,453	3,829
Taxation in subsidiary acquired	269	
Issue of shares net of expenses	+	0,610
Proceeds on disposal of fixed assets	167	107
Creditors due after more than one year	48	3,772
Total source of funds	2,937	14,318
Application of funds		
Goodwill on acquisitions	3,432	7.024
Fixed assets purchased	1,036	1,395
Taxation paid	1,040	496
Dîvîdends paid	1,119	920
Minority interest purchased	15	108
Cancellation of shares	***	1,032
Total application of funds	6,642	10,975
Net movement of funds	(3,705)	3,343
The not movement of funds is represented		
by the following movement in working capital:		
Stocks	95 7	2,692
Debtors	(481)	3,580
Investments	(9)	14
Creditors due within one year	(1,202)	(3,725)
	(735)	2,561
Movement in net liquid funds	(2,970)	782
	(3,705)	3,343

See note 21 for a summary of the effect of the acquisitions made during the year.

1 8 A TH 32 TH

ACCOUNTING POLICIES



The significant accounting policies that have been adopted in the financial statements, which are presented under the historical cost basis of accourting (as modified by the revaleation of freehold property), are as set our below and conform with applicable UK. Accounting Standards. The Company is an 'overseas company' within the meaning of the Companies Act 1985 and has not taken advantage of the modifications and exemptions from disclosure fact are set out in the Oversea Companies (Accounts) (Modifications and Exemptions) Order 1982. The financial statements have been prepared to conform with the accounting and disclosure requirements of Schedule 4 to the Companies Act 1985.

Basis of Consolidation

The consolidated financial statements represent a consolidation of the audited accounts of the companies in the Group. The accounting reference date of the Company, Quarto Inc., Follow Me Publications Pty. Lumited, Rotovision S.A., Broughton Hall, Inc., Rockport Publishers Inc. and Concept Publications Inc. is 31 December and of all the other trading companies in the Group is 30 November. The financial statements incorporate the results of the above companies to those dates.

The results of companies acquired during the year are included from the date of acquisition. Goodwill arising on acquisition is charged directly to reserves.

In accordance with the exemptions allowed by Section 230 of the Companies Act 1985, the Company has not presented its own profit and loss account.

Foreign Currency

Assets and habilities in foreign currencies are translated into sterling at the rates of exchange at the respective balance sheet dates. Profit and loss accounts in foreign currencies are translated at average rates for the respective accounting periods. Exchange differences arising on the translation of the net assets and profit and loss accounts of non-UK companies together with exchange differences on related borrowings are accounted for through reserves. Exchange differences arising on the translation of the nominal value of the issued share capital, which is denominated in US dollars, are included as movements to share capital as set out in note 16. All other exchange differences are recorded as ordinary trading items.

Depreciation

Depreciation is calculated to write off the cost of fixed assets by annual instalments over their estimated economic lives at the following annual rates:

Long leasehold : 2% straight line

Short leaseholds : over the period of the lease Plant, equipment and motor vehicles : 15-25% straight line

Fixtures and fittings : 15 – 20% straight line

No depreciation is provided on freehold properties because the directors consider that the lives of these properties and their residual values are such that their depreciation is not significant.

Stocks and Work in Progress

Stocks and work in progress are valued at the lower of cost, including an appropriate proportion of overheads, and not realisable value. Production costs (excluding unit print costs), including an appropriate proportion of overheads, in respect of a book are written off over its estimated economic life (not more than three years) commencing from the date of first printing and are disclosed in the financial statements as work in progress.

Deferred Taxation

Provision is made for deferred taxation using the liability method on all material timing differences which are not expected to continue for the foresecable future.

Turnovo

Turnover represents the invoiced value of goods and services supplied to third parties excluding Value Added Tax.

Copyrights

The Group owns the copyright in its titles. No value is attributed to these rights.

Leases and hire purchase contracts

Where assets are acquired by hire purchase contracts the amount representing the outright purchase price of such assets is included in tangible fixed assets. Depreciation is provided at rates designed to write off this cost in equal annual amounts over the estimated useful lives of the assets.

Expenditure on operating leases is charged to the profit and loses account in the period to which it relates,

NOTES TO THE
FINANCIAL
STATEMENTS

		1990 £000	1989 Cono
		2000	£000
1	Turnover		
	Activity analysis: Publishing	31,975	27,589
	Marketing support and production services	7,035	5,617
	5 11 · · · · · 1	39,010	33,206
	Geographical analysis:		
	United Kingdom	11,347	11,574
	United States of America	15,441	12,369
	Canada	460	565
	Europe Australasia and the Far East	4,752 5,529	3,663 4,285
	Rest of the World	1,481	750
	and the state of	39,010	33,206
			
2	Operating profit Activity analysis:		
,	Publishing	3,729	3,377
	Marketing support and production services	762	663
	Our minister of the Company of the C	4,491	4,040
	Operating profit is stated after charging (crediting):		
,	Depreciation	490	361
	Auditors' remuneration Exchange difference on foreign currency	109	90
	borrowings	(84)	200
	Operating lease rentals in respect of		
	Plant and machinery	84	65
	Other assets	415	349
	Income from quoted investments	(1)	(2)
	Of the profit for the year a loss of £1,969,000 (1989; profit £1,119,000) has been dealt with in the accounts of the Company.		
	Employeos Staff costs including directors' emoluments		
	comprise: Wages and salaries	6,213	4,987
	Social security costs	531	431
	Pension costs	85	89
		6,829	5,507
	All of the Group's pension schemes are defined contribution schemes, costs are charged to profit and loss account as they arise. The average weekly number of persons employed by the Group during the year was:		
	and the state of t	1990	1989
		Number	Number
	Publishing	233	175
	Marketing support and production services	146	141
	Group administration	20	20
		399	336

2 Operating profit (continued)

NOTES TO THE	
FINANCIAL	
STATEMENTS	

2	Operating protit (continued)	1990 L000	T000 1989
	Directors' remuneration Directors' emoluments including the estimated monetary value of benefits in kind in respect of motor vehicles and health insurance amounted to: Emoluments (including pension		
	contributions)	252	244
	The directors' remuneration disclosed above included amounts (excluding pension contributions) paid in respect of: Chairman and highest paid director	81	67
	The number of other directors who received		
	emoluments (excluding pension		
	contributions) in the following ranges was:	1990	1989
		Number	Number
	\mathcal{L} 5,001 – \mathcal{L} 10,000	_	1
	£40,061 - £45,000	-	2
	£45,001 — £50,000	l 1	ora .w/
	£50,001 — £55,000 £55,001 — £60,000	-	1
	£70,001 — £75,000	1	
		1990	1989
3	Mat interest wayable		<u> </u>
J	Not interest payable		
	Interest payable On bank overdrafts and other loans		
	repayable within 5 years by instalments	418	260
	On loans repayable after more than 5 years	99	63
	Hire purchase and other	143	120
		660	443
	Interest receivable	(230)	(291)
		430	152
4	Taxotion On profit for the year United Kingdom corporation tax at		
	34.25 percent Deferred taxation — UK.	460	624
	— Overseas	91 (125)	(32) 461
	Overseas tax	620	89
		1,046	1,142
5	Extraordinary Items less taxation		
	Loss on disposal of magazines	1,688	345
	Taxation credit	(311)	(120)
		1,377	225
	Expenses of full listing	114	٦٠.
		1,491	225

6 Dividends

	1,119	1,119
	456	456
(1989: 3.375p per share) Preference:	459	459
(1989: 1.5p per share) Ordinary: Final proposed of 3 375p per share	204	204
Ordinary: Intexim paid of 1.5p per share		

NOTES TO THE FINANCIAL STATEMENTS

7 Farnings per share

The calculation of base earnings per share is based on post-tax profit attributable to shareholders before extraordinary items, after deducting preference dividends, of £2.437,000 (1983; £2,138,000) and the weighted average number of shares in issueduring they car of 13,887,015 (1989; 12,065,447). Fully diluted earnings per share is not materially different from basic earnings per share (1990; 17.3p. 1989; 17.0p).

		Freehold property £000	Leasehold property £000	Plant, equipment and motor vehicles £000	Fixtures and fittings £000	Total
8	Tangible fixed assets		***************************************	****		
	Group Cost or valuation					
	At I January 1990	2,074	100			
	Exchange differences	2,074	187	2.153	574	4,988
	Additions	nac.	(18) 292	(62)	(28)	(101)
	Subsidiaries acquired	*5%4		636 56	68	996
	Disposals	*H,	a*	(232)		56
	At 31 December 1990	2.001			(11)	(243)
		2,081	461	2,551	603	5,696
	Depreciation					
	At I January 1990 Exchange differences	33	72	914	252	1,271
	Subsidiaries acquired	08	(6)	(18)	(13)	(37)
	Charge for the year	- N Car	W.L.	16	Fa	16
	Eliminated in respect	\ <u>~</u>	21	388	81	490
	of disposals	-		(83)	(7)	(90)
	At 31 December 1990	33	87	1,217	313	1,650
	Net book value		······································			1,000
	At 31 December 1990	2,048	374	1,334	290	+,046
	At 31 December 1989	2,041	115	1,239	322	3,717
	Cost or valuation at 31 December 1990 is represented by:					
:	Surplus on valuation	1,018	4			4.015
(Cost	1,063	461	2,551	603	1,018
	•	2,081				4,678
		4,901	461	2,551	603	5,696

The net book value of plant, equipment and motor vehicles included £620,000 (1989; £601,000) in respect of assets held under hire purchase contracts. The depreciation charged on these assets during the year was £127,000 (1989; £122,000). The total charge to revenue during the year was £177,000 (1989;

Included in additions to leasehold property is L290,000 in respect of a long leasehold. The net book value at 31 December 1990 was L287,000.

Freehold property in the UK was revalued on the basis of an open market value for existing use at 3t December 1989 by Conway Kersh, Professional Valuers. The valuation was £1.7 million but the directors have ascribed a value of £1.4 million in view of the current market conditions.

HOTES TO THE FINANCIAL STATEMENTS

	Company			
	1990	1489		
Fixed asset investments	£000	¥000		
Subsidiaries	3,173	870		
Cost at 1 January 1990	414	2,302		
Additions	-	(39)		
Disposals	(684)	1200		
Amount written off	(64)	40		
Exchange differences		, 		
At 31 December 14/10	2,839	3,173		

The Company has the following trading subsidiaries, which operate principally in their piece of incorporation, all of which, other than Quarto Publishing plc, are private companies:

lame [.]	Place and date of Incorporation	issued and fully paid share capital	Percentage held	Business
Juarto Publishing ple	England: I April 1976	100,000 shares of £1 each	AND	Publishing
Juarro Inc.	Florida, USA: 16 October 1986	60 shares of no par value	100	Publishing
Quarto International	England: 27 July 1981	100 shares of L1 each	100	Publishing
Western Signeralit	England: 24 November 1901	1500 shares of L1	(10)	Production Services
Bridgewater Design Lunited	England: 11 March 1987	100 shares of £1 each	100	Production Services Publishing
The Great American Trading Company Ltd.	England: 24 February 1982	100 shares of LI each	31	Production Services
The Artist's & Illustrator's Magazine Limited	England: 20 May 1986	1,000 shares of £1 each	(00)	Publishing
Arlas Photography	England: 23 June 1949	9,020 shares of £1 each	100	Production Services
Regent Publishing Services Lumred	Hong Kong: 23 October 1985	1,000 sharrs of HK\$10 cach	70	Production Services Publishing
Apple Press	England: 5 June 1984	100 shares of £1 each	100	Publishing
Design Base Limited	Hong Kong: 22 August 1986	250,000 shares of HK\$1 each	90	Production Service Publishing
Follow Me Publications Pry Limited	Australia: 14 September 1981	B redeemable preference shares of ASI each and 103 ordinary shares of AS each	100	Publishing
AP Screenprinters	England: 30 September 1980	1,000 shares of LI each	IOO	
Quarto Magazine Corp tration	New York, ÚSA: 17 June 1988	10 shares of US\$1 each	100	Publishing
Lefax Publishing	England: 11 June 1988	2 shares of L1 cach	100	Publishing
Lefax Publishing Company Inc.	New York, USA: 25 July 1984	10 shares of no par value	(0)	Publishing
Lefax France	Frances 30 May 1988	500 shares of FF100 each	(X)]	Publishing
RotoVision S.A.	Switzerland: 18 July 1977	1,500 shares of SFr500 each	[00]	Publishing
Broughton Hall Inc.	Florida, USA: 16 March 1989	100 shares of \$1 each	100	Publishing
Rockport Publishers Inc.	Massachusetts, USA + December 1985	: 4,000 shares of no par value	100	Publishing
Concept Publications Inc	Car to a second production of the contract of	and the second s	100	Publishing

NOTES TO THE FINANCIAL STATEMENTS

•	Gross		Company		
	1990	1989	1990	2989	
10 Stocks and work in progress	£000	£000	L 000	Linn	
	2,444	2,429	***		
Finished goods	5,311	4,415	-		
Work in progress Raw inaterials	140	152	-		
Less: Payments on account	(115)	(173)	_	,	
bear, against the second	7,780	6,823	_		
•					
13 Debiors	12 104	14,029			
Trade debrors	13,486	14,029	9,322	12.117	
Amounts due from subsidiaries	376	337			
Prepayments and accrued income	307	284	_	25	
Other debtors Advance corporation (as	• • •				
recoverable	153	153	153	153	
1000yeraone	14,322	14,893	9,475	12,295	
			·		
12 Current asset investments					
Quoted investments at marker					
value:					
On The International Stock		13	_	•	
Exchange in London	13	21	_	ž.	
Other	COVER SHIP STORY SEASONS	34	ALTERNATION OF THE SECOND	patient (Carbination)	
	13		······································		
33 Creditors falling due within					
ane year	1 1 20	2,010	-	غوند	
Bank overdrafts	3,128 467	521	_	**	
Current loan instalments	6,660	6,390			
Trade creditors		**	21	26	
Amounts due to subsidiaries Other creditors including taxation					
and social security:					
Corporation tax	810	655	-	-	
Advance corporation tax					
payable	297	297	153	153	
Dividend payable	459	459	459	459	
Social security	238	250	-	31.0	
Other creditors	3,511	2,053 1,427	_	*	
Accruals and deferred income	913	100 M 100 M	·		
	16,483	14,062	633	638	
14 Craditors falling due after					
more than one year					
Bank loans (£946,000 secured on					
freehold premises and long leasehold)	3,729	2,799	-		
Other creditors including tax and					
social security:		23.1	-		
Loans	*	466 245			
Hire purchase liabilities	219 350				
Other creditors		, waster of	y 2 MMC - MINISTER	o commerciment	
	4,298	4,250			
Repayable as follows:			, _		
Between one and two years	728			_	
Between two and five years	2,83			•	
In five years or more	730		_{4,9} − q ₁ , _ cas =	Le silve Asima	
	4,29	3 4,250	3 -		

The above loans are at commercial rates.

a su de a char	Usoap		Chengam	
Creditors falling due after more than one year (continued)	1990	Youn Josep	M 40 - 4	Çana 168a
Total bank loans and other borrowings are repayable as follows:	200			
Bank loans and overdrafts:	3,595	2,531	-	
In one year or less, or on demand	464	530	-	
Between one and two years	2,529	1.589		
Between two and tive years	736	680		
In five years or more	7 174	5,330	~*	
•	7,324	-		
Other borrowings:		101		
In one year or less, or on demand	381	304 614	***	
Between one and two years	164	62		
Between two and five years	.55	35		
In five years or more	- ·	***		E
	600	1,015		
Total loans and other borrowings:				
In one year or less, or on demand	3,976	2,835		
Between one and two years	628	1,144		
Between two and five years	2,584	1,651	_	×
In five years or more	736	715	T TI WHITE THE	e server
the time years and	7,924	6,345		
	 ;	Gre	oup	•
15 Deferred taxation	Amount		Potential	
	1990	1989	1990	1989
•	£000	T000	C00G	Long
Deferred taxation provided in the	,, • * * * * * * * * * * * * * * * * * *			
financial statements is as follows:			**	
Excess of capital allowances	178	139	125	139
over depreciation	125 (301)			(95)
Other - UK	(301)	797	791	898
Other — overseas	024	• * * *	338	356
Revaluation of freehold property	, ₁₀ ay 10.00°	** * * *	000	1,298
	518	841		
The movement on the provision for def	erred taxanor	ı is		Group
/ as follows:				T000
, , , , , , , , , , , , , , , , , , , ,				وفيدانية بياو
n - 1.5 m se Llaminer 1900				841
Provision at 1 January 1990 Exchange difference				(132)
Subsidiary acquired				154
Transfer to profit and loss account				(34) (311)
Transfer from extraordinary items				
Provision at 31 December 1990				518
			199	
			L00	00 £000
16 Share capital		į k	,	7 74.5
Authorised 22,000,000 Shares of con par value US\$0.10 each ("shares of con Authorised 5,212,587 8,75p (net) co	mmon stock)	l	1,13	4 1,025
cumulative redeemable shares of prei-	erred stock of	•	26	59 324
US\$0,10 each ("shares of preferred sto	ock")		1,40	
			1,41	

NOTES TO THE FINANCIAL STATEMENTS

NOTES TO THE FINANCIAL STATEMENTS

	L000	T000 1888
15 Share capital (continued)		
Allotted, called up and fully paid: 13,587,015		
Shares of common stock of par value		
US\$0.10 each	844	782
Exchange difference	(144)	62
	700	844
Allotted, called up and fully paid:		
5,212,587 shares of preferred stock of		
US\$0,10 each	324	289
Exchange difference	(55)	35
	269	324
	969	1,168

At 31 December 1990 the following shares of common stock were subject to opnons under The Quarro Group Inc. Executive Share Opnon Schemes.

Number of Shares		Dureverchable	Option price per share
1,13,000		10 November 1990 - 15 November 1997	130p
188,000		12 April 1992 - 11 April 1999	1825
68,000	5.3	14 November 1992 - 13 November 1999	400p

The shates of preferred stock are convertible into shares of common stock on 1 June 1990 and annually thereafter at a rate of 60 shares of common stock for every 100 shares of preferred stock. The Company may at any time purchase shares of preferred stock in the manner described in the rights attaching to such shares. The Company is obliged to redeem all outstanding shares of preferred stock in 2005 at a price of £15.

		Gre	oup	Company		
		1990	1989	1990	1989	
17	Reserves — Paid in surplus	£000	£ 000	£000	7000	
	At 1 January 1990					
	- as previously reported	3,378	5,133	13,662	8,393	
	- goodwill written off in prior years					
	separately disclosed	10,284	3,260	~	**	
	- as restated	13,662	8,393	13,662	8.393	
	Excess of proceeds from share issue					
	during the year over nominal value of					
	shares	-	6,872	•••	6,872	
	Excess of purchase price of shares					
	purchased from A.N. Campbell over					
	nominal value of shares		(945)	-	(945)	
	Expenses payable by Company in					
	connection with the share issue and the					
	purchase of shares from A.N. Campbell	-	(599)	-	(599)	
	Exchange difference	138	(59)	138	(59)	
	At 31 December 1990	13,800	13,662	13,800	13,662	

NOTES TO THE
FINANCIAL
STATEMENTS

		Group	•	Com	pany
		1990	1585	1990	1989
18	Reserves — Other	£000	\mathcal{L}^{000}	£000	\mathcal{L}_{000}
	At I January 1990 — goodwill written off in prior years	4,448	3,235	,	
	separately disclosed	413	413	**	40.4
	- as restated	4,861	3,648	-	
`\	Retained profit Difference on translation of net assets and profit and loss accounts of non-	283	1,250	(3,088)	
	UK companies	(97)	(37)	,	
	At 31 December 1990	5,047	4,861	(3,088)	
					aup
,	,			1990 £000	T000 1489
19	Reserves — Goodwill written off At 1 January 1990 — as previously reported				
	 goodwill written off to paid in surplus and other reserves 			10,697	3,673
	– as restated Goodwill written off in year			10,697 3,432	3,673 7,024
	Ar 31 December 1990			14,129	10,697
	The goodwill arises on the aquisitions during the year and comprises:				L000
	Rockport Publishers Inc. Others				2,285 1,147 3,432
	The acquisition of Rockport Publishers Inc	, was account	ed for as f Aco	ollows: aisition	a ,
		Book valu £00	e adjus	tments L000	Fair value £000
	Tangible fixed assets	40		95 (40
	Stocks and work in progress	219		6-1	219 735
	Debtors Creditors	735 (1,127		(205)	(1,332)
	Deferred taxation	(154	•	(-22)	(154)
	Cash	76	-	19	76
	Net liabilities	(211	1)	(205)	(416)
	Cost of investment (including expenses)				1,869
	Goodwill written off			,	2,285

Rockport Publishers Inc made a loss before tax of $\int_{0.007}^{0.007} 172,000$ in the five months to 31 May 1990 and a profit of $\int_{0.007}^{0.007} 108,000$ in the year ended 31 December 1989.

19 Reserves (continued)

The other acquisitions were accounted for as follows:

I	1 (C	T	E:	5 '	T	0	T	H	E
F	! !	N	A	N	10	: [A	£,		
5	T	Д	1	E	M	E	N	T	5	

Book value Luon	Acquisition adjustments £000	Fair value £000
5	•	5
145	(59)	86
(91)	(1)	(92)
15	V.*	15
74	(60)	14

		1,161
·		1,147
	Дия 5 145 (91) 15	Book value adjustments

The acquisition adjustments represent the cost of integrating the acquisitions into the Group structure, including development of reporting systems.

Of the consolidated profits before tax £287,000 is attributable to the acquisitions,

20	Financial commitments	Buildings £000	Other £000
	As at 31 December 1990 the Group had commitments to make payments under operating leases during the next year as follows for leases:	. , , ,	# - # W /-7
	expiring:		
	Within one year	13	29
	Between two and five years	215	34
	Over five years	154	وجو ترسمان
		382	63

The land and buildings leases are subject to rent reviews.

21 Note on the consolidated statement of source and application of funds.

The figures in the consolidated source and application of lunds include the following amounts that relate to the effect of the acquisitions made during the year:

	L 000	-	\(\chi_{000} \)
Assets acquired:		Discharged by:	
Tangible fixed assets	45	Cash	3,030
Stocks and work in			3.030
progress	305		3,030
Debtors	735		
Cash at bank and in hand	76		
Bank overdraft	(166)		
Creditors — less than one year	(1,138)		
- taxation	(115)		
- more than one year	(5)		
Deferred taxation	(154)		
Minority interest	15		
	(402)		
Goodwill	3,432		
	3,030		
	-		

Year ended 31 December

HISTORICAL COST FIVE-YEAR SUMMARY (UNAUDITED)



	1986 £000	1987 £000	1988 L000	£ 000	₹000
Turnover	9,029	11,780	19,467	33,206	39,010
Operating profit Share of associated	1,146	1,530	·· ,2,384	4,040	4,491
company profits Interest payable	20 (203)	(153)	(197)	(152)	(430)
Profic on ordinary activities before			. ,		
taxation	963	1,377	2,187	3,888	4,061
Taxation	(357)	(395)	(624)	(1,142)	(1,046)
Profit on ordinary	Procedures quantity	C MAPLETH SWEET MAP	Contract Con	Sales Alexander of Taxable	
activities after faxation	606	982	1,563	2,746	3,015
Minority interests	(32)	(71)	(106)	(152)	(122)
Profit pefore	Technical amenical angles of an	*SEMPLEAT WHO	- Water & Distriction		
extraordinary item	574	911	1,457	2,594	2,893
Extraordinary item	(3)			(225)	(1,491)
	571	911	1,457	2,369	1,402
Dividend	(37)	(296)	(444)	(1,119)	(1,119)
Retained profit	534	615	1,013	1,250	283
Earnings per share	7.8p	10.2p	14.0p	17.7 p	17.9p

Earnings per share have been adjusted to reflect the shares issued in exchange for Western Signeralt Limited in 1987, the boins issue element of the Righis Issue in 1987 and the boins element of the share issue in 1989.