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MCKINSEY & COMPANY, INC. UNITED KINGDOM

BALANCE SHEET AS AT JUNE 30, 1984

Currency: Pounds (P000)

Assets

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Current Assets Cash Accounts receivable and work-in-process Other current assets	P 1,053 1,370 217 P 2,640
Fixed Assets (less reserve for depreciation)	704
Total Assets	P <u>3,344</u>
<u>Liabilities</u>	
Current Liabilities Accounts payable Payroll taxes payable Intercompany	P 738 585 1,733
Total Current Liabilities	P <u>3,056</u>
Stockholsers' Equity	
Common stock	P 1
Retained earnings	287
Total stockholders' equity	P

For and on behalf of McKinsey & Company, Inc. United Kingdom

J. Roger Morrison

Peter Foy

COMPANIES REGISTRATION

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MCKINSEY & COMPANY, INC. UNITED KINGDOM

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDING

JUNE 30, 1984

Currency: Pounds (P000)

P 7,390 Revenues

Expenses

Compensation and benefits P 4,257 General and administrative 3,061

257 061 7,318

Net income before taxes P 72

For and on behalf of McKinsey & Company, Inc. United Kingdom

J. Roger Morrison

Peter Fov

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MCKINSEY & COMPANY, INC. - UNITED KINGDOM

BALANCE SHEET AS AT JUNE 30, 1985

Currency: Pounds (P000)

Morrison

Assets

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Current Assets Cash Accounts receivable and work-in-process Other current assets	P 108 2,399 61 P 2,568
Fixed Assets (less reserve for depreciation)	814
Total Assets	P <u>3,382</u>
<u>Liabilities</u>	
Current Liabilities Accounts payable Payroll taxes payable Intercompany	P 375 466 <u>1,012</u>
Total Current Liabilities	P <u>1,853</u>
Stockholders' Equity	
Common stock	P 1
Retained earnings	1,528
Total stockholders' equity	P <u>1,529</u>

For and on behalf of McKinsey & Company, Inc. United Kingdom COMPANIES REGISTRATION

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Peter F

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