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Registered number: FC011130

**BLACK & DECKER GROUP, LLC**

**STRATEGIC REPORT, DIRECTORS' REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2022**



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**BLACK & DECKER GROUP, LLC**

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**COMPANY INFORMATION**

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**Directors**

A Sood  
M Smiley  
S Costello

**Secretary**

Mitre Secretaries Limited

**Registered number**

FC011130

**Registered office**

251 Little Falls Road  
Wilmington  
De 19808  
United States

**Main place of business**

C/O Stanley Black & Decker  
Hellaby Lane  
Hellaby  
Rotherham  
South Yorkshire  
S66 8HN

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**BLACK & DECKER GROUP, LLC**

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**BLACK & DECKER GROUP, LLC**

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**STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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**Business review**

As an intermediary investment holding company, the company owns directly and indirectly a number of Stanley Black & Decker holding and trading companies in the UK.

The company incurred a loss before tax of \$17,446,000 (2021: loss \$24,978,000).

The directors' review of investments at the year end 2022 resulted in an impairment of \$17,466,000 (2021: \$24,978,000).

**Principal risks and uncertainties**

The principal risks and uncertainties facing the company arise from the holding of investments in subsidiary undertakings. The directors' consideration of the risks and uncertainties in this respect are outlined below.


*Investment risk*

The company holds direct and indirect investments in subsidiary undertakings, the value of these investments may be adversely affected by changes in the underlying business of these companies. The directors perform an annual review to determine if any indicators of impairment exist.

**Financial key performance indicator**

The company's key financial performance indicator is the value of its investments in its subsidiaries being \$497,966,000 (2021: \$515,432,000).

This report was approved by the board and signed on its behalf.

DocuSigned by:  
  
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**S Costello**  
Director

Date: 3 October 2023

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**BLACK & DECKER GROUP, LLC**

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**DIRECTORS' REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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The directors present their report and the financial statements for the year ended 31 December 2022.

**Principal activity**

The company acts as an investment holding company for fellow group subsidiaries within the Stanley Black & Decker, Inc group.

The company is incorporated in the United States. The company was converted to a Delaware Limited Liability Company on 1 December 2006 and is registered in the United Kingdom as an overseas company under section 1044 of the Companies Act 2006.

**Dividends and results**

The loss for the year, after taxation, amounted to \$17,446,000 (2021: \$24,978,000).

No dividends have been paid or received in the year or prior year.

**Directors**

The directors who served during the year were:

A Sood  
M Smiley  
S Costello

**Future developments**

The directors aim to maintain current management policies.

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**BLACK & DECKER GROUP, LLC**

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**DIRECTORS' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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**Qualifying third party indemnity provisions**

The company benefits from a global indemnity policy which protects its directors against liability in respect of proceedings brought by third parties, subject to the conditions set out in section 234 of the Companies Act 2006. Such qualifying third party indemnity provision remains in force as at the date of approving the Directors' Report.

**Going concern**

The company is a member of the Stanley Black & Decker, Inc. group. Given the integrated nature of its activities within the Stanley Black & Decker, Inc. group, the ultimate parent company, Stanley Black & Decker, Inc. has agreed to provide continued support to the company until 31 December 2024 to meet its obligations as and when they fall due, to the extent that the company is unable to meet its liabilities.

Stanley Black & Decker, Inc. released its 2022 Annual Report (10-K) (an annual report required by the US Securities and Exchange Commission, that gives a comprehensive summary of a company's financial performance) on 23 February 2023. The directors continue to believe the group is in a strong financial position and has significant flexibility to continue for the foreseeable future as the group:

- maintains strong investment grade credit ratings,
- possesses substantial cash on hand and manages a robust and highly rated \$3.5 billion commercial paper programme, and
- carries \$4.5 billion of revolving credit facilities backed by a well-capitalised, diversified bank group.

Based on this information, and on enquiry, the directors believe that the ultimate parent company, Stanley Black & Decker, Inc., has the ability to provide the financial support for the foreseeable future.

Taking into account the position of the ultimate parent company the directors are of the view, to the best of their current knowledge, there are no events expected to have a material adverse impact on the company's ability to continue as a going concern. Accordingly, they continue to adopt the going concern basis in preparing these financial statements.

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**BLACK & DECKER GROUP, LLC**

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**DIRECTORS' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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**Directors' responsibilities statement**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under those regulations the directors have elected to prepare overseas company individual financial statements in accordance with the applicable accounting policies of the company. The financial statements are prepared to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year in all material respects, in accordance with applicable accounting policies described in note 1. In preparing these financial statements, the directors are required to:


- selecting suitable accounting policies and then applying them consistently;
- making judgements and estimates that are reasonable and prudent; and
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with section 396 of the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Post balance sheet events**

There have been no post balance sheet events affecting the company since the year end.

This report was approved by the board and signed on its behalf.

DocuSigned by:  
  
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**S Costello**  
Director

Date: 3 October 2023

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**BLACK & DECKER GROUP, LLC**


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**INCOME STATEMENT**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**


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	Note	2022 \$000	2021 \$000
Administrative expenses		19	-
<b>Operating profit</b>	3	19	-
Amounts written off investments		(17,466)	(24,978)
Interest receivable and similar income	6	1	-
<b>Loss before tax</b>		(17,446)	(24,978)
Tax on loss	7	-	-
<b>Loss for the financial year</b>		<u>(17,446)</u>	<u>(24,978)</u>



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**BLACK & DECKER GROUP, LLC**

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**STATEMENT OF COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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	Note	2022 \$000	2021 \$000
Loss for the financial year		<u>(17,446)</u>	<u>(24,978)</u>
Other comprehensive expense		<u>          </u>	<u>          </u>
Total comprehensive expense for the year		<u><u>(17,446)</u></u>	<u><u>(24,978)</u></u>

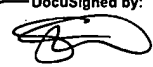
The notes on pages 9 to 16 form part of these financial statements.

**BLACK & DECKER GROUP, LLC**  
**REGISTERED NUMBER: FC011130**

**STATEMENT OF FINANCIAL POSITION**  
**AS AT 31 DECEMBER 2022**

	Note	2022 \$000	2021 \$000
<b>Fixed assets</b>			
Investments	8	497,966	515,432
		<u>497,966</u>	<u>515,432</u>
<b>Current assets</b>			
Debtors: amounts falling due within one year	9	2	1
		<u>2</u>	<u>1</u>
Creditors: amounts falling due within one year	10	(319)	(338)
		<u>(317)</u>	<u>(337)</u>
<b>Net current liabilities</b>			
		<u>(317)</u>	<u>(337)</u>
<b>Total assets less current liabilities</b>		<u>497,649</u>	<u>515,095</u>
<b>Net assets</b>		<u>497,649</u>	<u>515,095</u>
<b>Capital and reserves</b>			
Called up share capital	11	144	144
Share premium account	12	311,179	311,179
Foreign exchange reserve	12	27,707	27,707
Other reserves	12	10,053	10,053
Profit and loss account	12	148,566	166,012
		<u>497,649</u>	<u>515,095</u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 3 October 2023.

DocuSigned by:  
  
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**S Costello**  
 Director

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**BLACK & DECKER GROUP, LLC**


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**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2022**


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	Called up share capital	Share premium account	Foreign exchange reserve	Other reserves	Profit and loss account	Total equity
	\$000	\$000	\$000	\$000	\$000	\$000
At 1 January 2022	144	311,179	27,707	10,053	166,012	515,095
<b>Comprehensive expense for the year</b>						
Loss for the year	-	-	-	-	(17,446)	(17,446)
<b>At 31 December 2022</b>	<b>144</b>	<b>311,179</b>	<b>27,707</b>	<b>10,053</b>	<b>148,566</b>	<b>497,649</b>

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**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2021**


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	Called up share capital	Share premium account	Foreign exchange reserve	Other reserves	Profit and loss account	Total equity
	\$000	\$000	\$000	\$000	\$000	\$000
At 1 January 2021	144	311,179	27,707	10,053	190,990	540,073
<b>Comprehensive expense for the year</b>						
Loss for the year	-	-	-	-	(24,978)	(24,978)
<b>At 31 December 2021</b>	<b>144</b>	<b>311,179</b>	<b>27,707</b>	<b>10,053</b>	<b>166,012</b>	<b>515,095</b>

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**BLACK & DECKER GROUP, LLC**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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**1. Accounting policies**

**1.1 Basis of preparation of financial statements**

Black & Decker Group, LLC is a limited liability company incorporated in the United States and registered in the United Kingdom as an overseas company under section 1044 of the Companies Act 2006. The company's registered office is 251 Little Falls Road, Wilmington, De 19808, United States. The UK registered office is C/O Stanley Black & Decker, Hellaby Lane, Hellaby, Rotherham, South Yorkshire, S66 8HN. The financial statements are prepared in US Dollar which is the presentational and functional currency of the company and rounded to the nearest thousand.

The financial statements have been prepared under the historical cost convention and in accordance with section 396 ("overseas companies individual accounts") of the Companies Act 2006 as applied by the Overseas Companies Regulations 2009 and with the applicable accounting policies of the company which are aligned with Financial Reporting Standard 102.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the company's accounting policies (see note 2).

**Going concern**

The company is a member of the Stanley Black & Decker, Inc. group. Given the integrated nature of its activities within the Stanley Black & Decker, Inc. group, the ultimate parent company, Stanley Black & Decker, Inc. has agreed to provide continued support to the company until 31 December 2024 to meet its obligations as and when they fall due, to the extent that the company is unable to meet its liabilities.

Stanley Black & Decker, Inc. released its 2022 Annual Report (10-K) (an annual report required by the US Securities and Exchange Commission, that gives a comprehensive summary of a company's financial performance) on 23 February 2023. The directors continue to believe the group is in a strong financial position and has significant flexibility to continue for the foreseeable future as the group:

- maintains strong investment grade credit ratings,
- possesses substantial cash on hand and manages a robust and highly rated \$3.5 billion commercial paper programme, and
- carries \$4.5 billion of revolving credit facilities backed by a well-capitalised, diversified bank group.

Based on this information, and on enquiry, the directors believe that the ultimate parent company, Stanley Black & Decker, Inc., has the ability to provide the financial support for the foreseeable future.

Taking into account the position of the ultimate parent company the directors are of the view, to the best of their current knowledge, there are no events expected to have a material adverse impact on the company's ability to continue as a going concern. Accordingly, they continue to adopt the going concern basis in preparing these financial statements.

**1.2 Interest income**

Interest income is recognised in profit or loss using the effective interest method.

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**BLACK & DECKER GROUP, LLC**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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**1. Accounting policies (continued)**

**1.3 Taxation**

Tax is recognised in the Income Statement, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

**1.4 Valuation of investments**

The directors undertake a review of the investments held each year. The recoverable amount is estimated based on the fair value less the costs to sell or a value in use calculation. Value in use is based on a discounted cash flow model.

**1.5 Dividends**

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting. Dividends receivable are recognised when the company's right to receive payment is established.

**1.6 Debtors**

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

**1.7 Creditors**

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

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**BLACK & DECKER GROUP, LLC**


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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**


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**2. Judgements in applying accounting policies and key sources of estimation uncertainty**
**Judgements**

In the process of applying the company's accounting policies management considered there to be no key sources of judgement in preparing these financial statements.

**Estimates and assumptions**

The area where assumptions and estimates are significant to the financial statements is described below. The estimates and associated assumptions are based on historical experience and various other factors which are believed to be reasonable under the circumstances.

*Valuation of investments*

The company carries its investments at cost less accumulated impairment. Management performs an annual review to determine if any indicators of impairment exist. Where an indicator of impairment is noted, management assess the value in use of the investments in subsidiaries as there is a lack of comparable market data due of the nature of the investments (note 8). For the discounted cashflow calculations the key assumptions to which the valuation amounts are most sensitive are discount rates and the estimated cash generated from forecasted results and the investment in Black & Decker Holdings, LLC is most sensitive to changes in these assumptions. An impairment has been realised in the year of \$17,466,000 (2021: \$24,978,000) on the investment in Black & Decker Holdings, LLC.

**3. Operating profit**

The operating profit is stated after charging/(crediting):

	<b>2022</b>	2021
	<b>\$000</b>	\$000
Exchange gain	<u>(18)</u>	<u>-</u>

**4. Employees**

The company does not employ any staff, the business and administration of the company is being carried out by staff of another group undertaking.

**5. Directors' remuneration**

Directors' remuneration was paid by fellow group companies as the directors of the company are also directors of other group undertakings. Although the UK directors carried out qualifying services for each company, the directors do not believe that it is practical to apportion their remuneration between companies.

The aggregate UK directors' emoluments in respect of qualifying services for the year were \$926,000 (2021: \$1,202,000). The qualifying services for non-UK directors were negligible.

The highest paid director received remuneration of \$448,000 (2021: \$667,000). The value of the company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to \$5,000 (2021: \$6,000).

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**BLACK & DECKER GROUP, LLC**


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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**


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**6. Interest receivable**

	<b>2022</b> <b>\$000</b>	<b>2021</b> <b>\$000</b>
Other interest receivable	<u>1</u>	<u>-</u>
	<u><u>1</u></u>	<u><u>-</u></u>

**7. Taxation**

There was no tax charge for the year (2021: \$Nil).

**Factors affecting tax charge for the year**

The tax assessed for the year is higher than (2021: higher than) the standard rate of corporation tax in the UK of 19% (2021: 19%). The differences are explained below:

	<b>2022</b> <b>\$000</b>	<b>2021</b> <b>\$000</b>
Loss on ordinary activities before tax	<u>(17,446)</u>	<u>(24,978)</u>
Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2021: 19%)	<u>(3,315)</u>	<u>(4,746)</u>
<b>Effects of:</b>		
Non-tax deductible impairment	<u>3,319</u>	<u>4,746</u>
Transfer pricing adjustments	<u>1</u>	<u>-</u>
Group relief	<u>(5)</u>	<u>-</u>
<b>Total tax charge for the year</b>	<u><u>-</u></u>	<u><u>-</u></u>

**Factors that may affect future tax charges**

The Finance Act 2021 enacted on 10 June 2021 increased the main rate of UK corporation tax from 19% to 25% effective from 1 April 2023. Given this was before the balance sheet date these changes have been reflected in the measurement of deferred tax balances at the year end. Where deferred tax balances are anticipated to unwind prior to 1 April 2023, these continue to be recognised at the current rate of UK corporation tax of 19%. Where deferred tax balances are anticipated to unwind after 1 April 2023, these have been recognised at 25%.

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**BLACK & DECKER GROUP, LLC**


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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**


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**8. Fixed asset investments**

	Shares in group undertakings \$000	Other fixed asset investments \$000	Total \$000
<b>Cost or valuation</b>			
At 1 January 2022	603,728	142,325	746,053
At 31 December 2022	603,728	142,325	746,053
<b>Impairment</b>			
At 1 January 2022	230,621	-	230,621
Charge for the period	17,466	-	17,466
At 31 December 2022	248,087	-	248,087
<b>Net book value</b>			
At 31 December 2022	355,641	142,325	497,966
At 31 December 2021	373,107	142,325	515,432

**Impairment**

The directors undertake a review of the investments held each year. The recoverable amount is estimated based on the fair value less the costs to sell or a value in use calculation. Value in use is based on a discounted cash flow model.

The investment carrying value has been impaired to the recoverable amount based on the assumptions applied, therefore any change in a key assumption could cause further impairment of the carrying value.

The directors' review of investments at the year end 2022 resulted in an impairment of \$17,466,000 (2021: \$24,978,000).



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**BLACK & DECKER GROUP, LLC**


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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**


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**8. Fixed asset investments (continued)****Subsidiary undertakings**

The following were subsidiary undertakings of the company:

\* Indirectly held through Black & Decker Holdings, LLC.

<b>Name</b>	<b>Registered office</b>	<b>Principal activity</b>	<b>Class of shares</b>	<b>Holding</b>
Black & Decker Holdings, LLC	C/O Stanley Black & Decker, Hellaby Lane, Rotherham, Hellaby, S66 8HN	Finance and investment activities	Common	100%
Black & Decker Investment Company, LLC*	251 Little Falls Road, Wilmington, De 19808, United States	Finance and activities	Common	100%
Black & Decker Finance*	C/O Stanley Black & Decker, Hellaby Lane, Rotherham, Hellaby, S66 8HN	Finance and investment activities	Ordinary	100%
Stanley Black & Decker Finance Limited*	C/O Stanley Black & Decker, Hellaby Lane, Rotherham, Hellaby, S66 8HN	Finance and investment activities	Ordinary	100%
Black & Decker International*	C/O Stanley Black & Decker, Hellaby Lane, Rotherham, Hellaby, S66 8HN	Finance and investment activities	Ordinary & Preference	100%
Bandhart*	C/O Stanley Black & Decker, Hellaby Lane, Rotherham, Hellaby, S66 8HN	Finance and investment activities	Ordinary	100%
Stanley Black & Decker UK Group Limited*	C/O Stanley Black & Decker, Hellaby Lane, Rotherham, Hellaby, S66 8HN	Finance and investment activities	Ordinary	100%
Black & Decker Europe*	270 Bath Road, Slough, Berkshire, SL1 4DX	Provision of marketing, IT and administrative support to affiliated companies	Ordinary	100%
Aven Tools Limited*	C/O Stanley Black & Decker, Hellaby Lane, Rotherham, Hellaby, S66 8HN	Finance activities	Ordinary	100%
Bandhart Overseas*	C/O Stanley Black & Decker, Hellaby Lane, Rotherham, Hellaby, S66 8HN	Finance and investment activities	Ordinary	100%
Black & Decker*	270 Bath Road, Slough, Berkshire, SL1 4DX	Provision for research and development services	Ordinary	100%

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**BLACK & DECKER GROUP, LLC**


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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**


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**8. Fixed asset investments (continued)**

Black & Decker Pension Trustee Limited*	C/O Stanley Black & Decker, Hellaby Lane, Rotherham, Hellaby, S66 8HN	Dormant company	Ordinary	100%
Tucker Products Limited*	C/O Stanley Black & Decker, Hellaby Lane, Rotherham, Hellaby, S66 8HN	Finance activities	Ordinary	100%
Dewalt Industrial Power Tool Company Limited*	C/O Cms Cameron Mckenna Nabarro Olswang LLP, 6, Queens Road, Aberdeen, Scotland, AB15 4ZT	Finance activities	Ordinary	100%

**9. Debtors**

	<b>2022</b> <b>\$000</b>	<b>2021</b> <b>\$000</b>
Amounts owed by group undertakings	1	1
Other debtors	1	-
	<u>2</u>	<u>1</u>

**10. Creditors: Amounts falling due within one year**

	<b>2022</b> <b>\$000</b>	<b>2021</b> <b>\$000</b>
Amounts owed to subsidiary undertakings	319	-
Corporation tax	-	338
	<u>319</u>	<u>338</u>

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**BLACK & DECKER GROUP, LLC**


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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**


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**11. Share capital**

	<b>2022</b>	2021
	<b>\$000</b>	\$000
<b>Allotted, called up and fully paid</b>		
100 (2021: 100) Class A Units shares of \$1,428.2 each	<b>143</b>	143
630 (2021: 630) Class B Ordinary Units shares of \$1.0 each	<b>1</b>	1
	<hr/> <b>144</b> <hr/>	<hr/> <b>144</b> <hr/>

**12. Reserves****Share premium account**

This reserve records the amount above the nominal value received for shares sold, less transaction costs.

**Foreign exchange reserve**

In 2005 the company changed its functional and reporting currency from Pounds Sterling (£) to US Dollars (\$). As a result of the change in currency, a foreign exchange reserve was generated and any foreign exchange gains or losses arising from the change in functional currency were transferred into the foreign exchange reserve.

**Other reserves**

Other reserves relate to a capital contribution from The Black & Decker Corporation.

**Profit & loss account**

The profit and loss account includes all current and prior period retained profits and losses.

**13. Ultimate parent undertaking and controlling party**

The company is a wholly owned subsidiary of The Black & Decker Corporation, a company incorporated in the United States.

The largest and smallest group in which the results of the company are consolidated is that of Stanley Black & Decker, Inc.. Consolidated accounts are available from Stanley Black & Decker, Inc. at the address below:

Stanley Black & Decker, Inc.  
1000 Stanley Drive  
New Britain  
CT 06053  
United States