

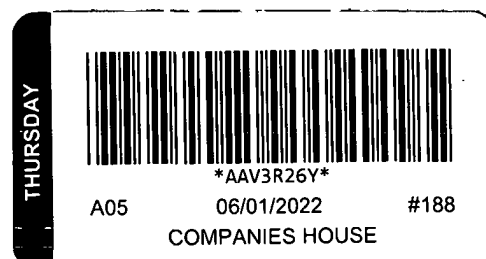
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Registered number: FC010558

**BLACK & DECKER INVESTMENT COMPANY, LLC**

**STRATEGIC REPORT, DIRECTORS' REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2020**



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**BLACK & DECKER INVESTMENT COMPANY, LLC**

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**COMPANY INFORMATION**

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<b>Directors</b>	A Sood M Smiley S Costello
<b>Secretary</b>	Mitre Secretaries Limited
<b>Registered number</b>	FC010558
<b>Registered office</b>	251 Little Falls Road Wilmington De 19808 United States
<b>Main place of business</b>	3 Europa Court Sheffield Business Park Sheffield S9 1XE United Kingdom

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**BLACK & DECKER INVESTMENT COMPANY, LLC**

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**BLACK & DECKER INVESTMENT COMPANY, LLC**

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**STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2020**

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**Business review**

The company continues to provide finance to affiliate companies within the Stanley Black & Decker, Inc. group. There was no change to the company's activities during the year and the results for the year ended 31 December 2020 are in line with the directors' expectations with a decrease in interest income in line with a decrease in interest rates.

**Principal risks and uncertainties**

The company's principal financial instruments comprise of intercompany loans to fellow group undertakings, the main purpose of which is to provide finance for their normal operations. The company finances its operations by equity funding from its immediate parent. The main risks arising from the company's financial instruments are detailed below:

**Credit risk**

The directors consider that the credit risk exposure is limited as the loans are with fellow group companies.

**Liquidity and refinancing risk**

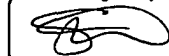
The company's objective is to maintain continuity of funding at a reasonable cost. To do this it seeks to arrange committed funding where necessary from its immediate parent company or other group undertakings.

**Financial key performance indicators**

The company's key financial performance indicator is interest receivable on a loan issued to an affiliate of \$646,000 (2019: \$1,069,000).

This report was approved by the board and signed on its behalf.

DocuSigned by:



3B456B3DB15246E

**S Costello**

Director

Date: 22 December 2021

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**BLACK & DECKER INVESTMENT COMPANY, LLC**

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**DIRECTORS' REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2020**

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The directors present their report and the financial statements for the year ended 31 December 2020.

**Principal activity**

The principal activity of the company was the provision of finance to other group companies.

The company is incorporated in the United States of America. The corporation was converted to a Delaware Limited Liability Company on 1 December 2006 and is registered in the United Kingdom as an overseas company under section 1044 of the Companies Act 2006.

**Results and dividends**

The profit for the year, after taxation, amounted to \$322,000 (2019: \$1,068,000).

No dividends were declared or paid during the year (2019: £NIL).

**Directors**

The directors who served during the year were:

A Sood  
M Smiley  
S Costello

**Future developments**

The directors aim to maintain current management policies to remain profitable.

**Financial instruments**

Details of financial instruments are provided in the Strategic Report.

**Qualifying third party indemnity provisions**

The company benefits from a global indemnity policy which protects its directors against liability in respect of proceedings brought by third parties, subject to conditions set out in section 234 of the Companies Act 2006. Such qualifying third party indemnity provision remains in force as at the date of approving the Directors' Report.

**Post balance sheet events**

The EU-UK Trade and Cooperation Agreement, governing the trading arrangements between UK and EU, was signed on 30 December 2020. It applied provisionally from 1 January 2021 when the Brexit transition period ended before coming into force on 1 May 2021.

The directors consider that the new trading arrangements will have no significant negative effect on the company or its subsidiaries and no amendment to the figures in the accounts is therefore required.

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**BLACK & DECKER INVESTMENT COMPANY, LLC**

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**DIRECTORS' REPORT (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2020**

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**Directors' responsibilities statement**

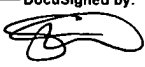
The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under those regulations the directors have elected to prepare overseas company individual financial statements in accordance with the applicable accounting policies of the company. The financial statements are prepared to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year in all material respects, in accordance with applicable accounting policies described in note 2. In preparing these financial statements, the directors are required to:

- selecting suitable accounting policies and then applying them consistently;
- making judgements and accounting estimates that are reasonable and prudent; and
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with section 396 of the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the board and signed on its behalf.

DocuSigned by:  
  
3B456B3DB15246E...

**S Costello**  
Director

Date: 22 December 2021

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**BLACK & DECKER INVESTMENT COMPANY, LLC**

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**INCOME STATEMENT  
FOR THE YEAR ENDED 31 DECEMBER 2020**

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	Note	2020 \$000	2019 \$000
Administrative expenses		(1)	(1)
Interest receivable and similar income	7	646	1,069
<b>Profit on ordinary activities before taxation</b>		<b>645</b>	<b>1,068</b>
Taxation on profit on ordinary activities	8	(323)	-
<b>Profit for the year</b>		<b>322</b>	<b>1,068</b>

**STATEMENT OF COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 DECEMBER 2020**

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	Note	2020 \$000	2019 \$000
Profit for the financial year		322	1,068
<b>Total comprehensive income for the year</b>		<b>322</b>	<b>1,068</b>

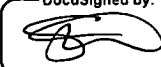
The notes on pages 7 to 13 form part of these financial statements.

**BLACK & DECKER INVESTMENT COMPANY, LLC**  
**REGISTERED NUMBER: FC010558**

**STATEMENT OF FINANCIAL POSITION**  
**AS AT 31 DECEMBER 2020**

	Note	2020 \$000	2019 \$000
<b>Current assets</b>			
Debtors: amounts falling due within one year	9	53,271	52,626
		<u>53,271</u>	<u>52,626</u>
Creditors: amounts falling due within one year	10	(323)	-
<b>Net current assets</b>		<u>52,948</u>	<u>52,626</u>
<b>Total assets less current liabilities</b>		<u>52,948</u>	<u>52,626</u>
<b>Net assets</b>		<u><u>52,948</u></u>	<u><u>52,626</u></u>
<b>Capital and reserves</b>			
Called up share capital	11	128	128
Share premium account	12	24,000	24,000
Foreign exchange reserve	12	(11)	(11)
Profit and loss account	12	28,831	28,509
		<u>52,948</u>	<u>52,626</u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 22 December 2021.

DocuSigned by:  
  
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**S Costello**  
 Director

The notes on pages 7 to 13 form part of these financial statements.



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**BLACK & DECKER INVESTMENT COMPANY, LLC**


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**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2020**


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	Called up share capital	Share premium account	Foreign exchange reserve	Profit and loss account	Total equity
	\$000	\$000	\$000	\$000	\$000
At 1 January 2020	128	24,000	(11)	28,509	52,626
<b>Comprehensive income for the year</b>					
Profit for the year	-	-	-	322	322
<b>At 31 December 2020</b>	<b>128</b>	<b>24,000</b>	<b>(11)</b>	<b>28,831</b>	<b>52,948</b>

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**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2019**


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	Called up share capital	Share premium account	Foreign exchange reserve	Profit and loss account	Total equity
	\$000	\$000	\$000	\$000	\$000
At 1 January 2019	128	24,000	(11)	27,441	51,558
<b>Comprehensive income for the year</b>					
Profit for the year	-	-	-	1,068	1,068
<b>At 31 December 2019</b>	<b>128</b>	<b>24,000</b>	<b>(11)</b>	<b>28,509</b>	<b>52,626</b>

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**BLACK & DECKER INVESTMENT COMPANY, LLC**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

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**1. General information**

Black & Decker Investment Company, LLC is a limited liability company incorporated in the United States and registered in the United Kingdom as an overseas company under section 1044 of the Companies Act 2006. The company's registered office is 2711 Centerville Road, Suite 400, Wilmington, Newcastle, United States. The UK registered office is 3 Europa Court, Sheffield Business Park, Sheffield, S9 1XE.

**2. Accounting policies****2.1 Basis of preparation of financial statements**

The financial statements are prepared in US Dollar which is the presentational and functional currency of the company and rounded to the nearest thousand.

The financial statements have been prepared under the historical cost convention and in accordance with section 396 ("overseas companies individual accounts") of the Companies Act 2006 as applied by the Overseas Companies Regulations 2009 and with the applicable accounting policies of the company which are aligned with Financial Reporting Standard 102.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the company's accounting policies (see note 3).

**2.2 Financial reporting standard 102 - reduced disclosure exemptions**

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.42, 11.44 to 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of Stanley Black & Decker, Inc. as at 2 January 2021 and these financial statements may be obtained from Stanley Black & Decker, Inc., 1000 Stanley Drive, New Britain, CT 06053, United States.

**2.3 Debtors**

Debtors due within one year are measured at transaction price. Any losses arising from impairment are recognised in the income statement in other operating expenses.

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**BLACK & DECKER INVESTMENT COMPANY, LLC**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

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**2. Accounting policies (continued)**

**2.4 Foreign currency translation**

**Functional and presentation currency**

The company's functional and presentational currency is US Dollars.

**Transactions and balances**

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Income Statement except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Income Statement within 'finance income or costs'. All other foreign exchange gains and losses are presented in the Income Statement within 'other operating income'.

**2.5 Interest income**

Interest income is recognised in the Income Statement using the effective interest method.

**2.6 Borrowing costs**

All borrowing costs are recognised in profit or loss in the year in which they are incurred.

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**BLACK & DECKER INVESTMENT COMPANY, LLC**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

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**2. Accounting policies (continued)****2.7 Taxation**

Tax is recognised in the Income Statement, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

**3. Judgments in applying accounting policies and key sources of estimation uncertainty**

The preparation of the financial statements requires management to make judgments, estimates and assumptions that affect amounts reported for assets and liabilities as at the statement of financial position date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

**Taxation**

Management estimation is required to determine the amount of deferred tax asset that can be recognised. Such calculations are sensitive to the likely timing and the level of future taxable profits.

**4. Operating profit**

Operating profit is stated after charging a foreign exchange translation loss of \$27 (2019: \$18 gain).

**5. Employees**

The company does not employ any staff, the business and administration of the company is carried out by staff of another group undertaking.

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**BLACK & DECKER INVESTMENT COMPANY, LLC**


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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**


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**6. Directors' remuneration**

Directors' remuneration was paid by fellow group companies as the directors of the company are also directors of other group undertakings.

Although the UK directors carried out qualifying services for each company, they do not believe that it is practical to apportion their remuneration between companies.

The aggregate UK directors emoluments in respect of qualifying services for the year were \$840,000 (2019: \$945,000). The qualifying services of non UK directors were negligible.

The highest paid director received remuneration of \$454,000 (2019: \$524,000).

The value of the company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to \$8,000 (2019: \$20,000).

**7. Interest receivable**

	2020 \$000	2019 \$000
Interest receivable from group companies	646	1,069
	<u>646</u>	<u>1,069</u>

**8. Taxation**

	2020 \$000	2019 \$000
<b>Corporation tax</b>		
Current tax on profits for the year	121	-
Adjustments in respect of previous periods	202	-
<b>Total current tax</b>	<u>323</u>	<u>-</u>
<b>Taxation on profit on ordinary activities</b>	<u>323</u>	<u>-</u>

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**BLACK & DECKER INVESTMENT COMPANY, LLC**


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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**


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**8. Taxation (continued)****Factors affecting tax charge for the year**

The tax assessed for the year is higher than (2019: lower than) the standard rate of corporation tax in the UK of 19% (2019: 19%). The differences are explained below:

	<b>2020</b>	<b>2019</b>
	<b>\$000</b>	<b>\$000</b>
Profit on ordinary activities before tax	<b>645</b>	1,068
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2019: 19%)	<b>123</b>	203
<b>Effects of:</b>		
Adjustments to tax charge in respect of prior periods	<b>202</b>	-
Group relief for no consideration	-	(202)
Transfer pricing adjustments	<b>(2)</b>	(1)
<b>Total tax charge for the year</b>	<b>323</b>	-

**Factors that may affect future tax charges**

The Finance (No.2) Act 2015 reduced the main rate of UK corporation tax to 19%, effective from 1 April 2017. A further reduction in the UK corporation tax rate to 17% was expected to come into effect from 1 April 2020 (as enacted by Finance Act 2016 on 15 September 2016). However, legislation introduced in the Finance Act 2020 (enacted on 22 July 2020) repealed the reduction of the corporation tax, thereby maintaining the current rate of 19%. Deferred taxes on the balance sheet have been measured at 17% which represents the corporation tax rate that was enacted at the balance sheet date.

The UK Budget 2021 announcements on 3 March 2021 included measures to support economic recovery as a result of the ongoing COVID-19 pandemic. These included an increase to the UK's main corporation tax rate to 25%, which is due to be effective from 1 April 2023. These changes were not substantively enacted at the balance sheet date and hence have not been reflected in the measurement of deferred tax balances at the period end. It is not anticipated that these changes will have a material impact on the company's deferred tax balances.

**Deferred tax**

The company has an unrecognised deferred tax asset of approximately \$596,000 (2019: \$533,000) relating to connected party capital losses. This has been calculated at the 19% corporation tax rate that was substantively enacted at the balance sheet date (2019: 17%). A deferred tax asset has not been recognised in respect of these losses as its recoverability is dependent on future capital gains of arising in the group.

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**BLACK & DECKER INVESTMENT COMPANY, LLC**


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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**


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**9. Debtors: Amounts falling due within one year**

	<b>2020</b>	2019
	<b>\$000</b>	\$000
Amounts owed by group undertakings	<b>53,271</b>	52,626
	<b>53,271</b>	52,626

**10. Creditors: Amounts falling due within one year**

	<b>2020</b>	2019
	<b>\$000</b>	\$000
Corporation tax	<b>323</b>	-
	<b>323</b>	-

**11. Share capital**

	<b>2020</b>	2019
	<b>\$000</b>	\$000
<b>Allotted, called up and fully paid</b>		
12,801 (2019: 12,801) Common membership shares of \$10.00 each	<b>128</b>	128

In determining the voting powers, designations, preferences, rights and qualifications, limitations and restriction of each class of shares, the Delaware General Corporation Law ("DGCL") and the common law interpreting the DGCL shall apply as if such Common Shares were shares of common stock of a Delaware corporation.

**12. Reserves****Share premium account**

This reserve records the amount above the nominal value received for shares sold, less transaction costs.

**Foreign exchange reserve**

In 2005 the company changed its functional and reporting currency from Pounds Sterling (£) to US Dollars (\$). As a result of the change in currency, a foreign exchange reserve was generated and any foreign exchange gains or losses arising from the change in functional currency were transferred into the foreign exchange reserve.

**Profit & loss account**

This reserve records any accumulated distributable profits less dividends paid since the inception of this company.

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**BLACK & DECKER INVESTMENT COMPANY, LLC**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

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**13. Post balance sheet events**

The EU-UK Trade and Cooperation Agreement, governing the trading arrangements between UK and EU, was signed on 30 December 2020. It applied provisionally from 1 January 2021 when the Brexit transition period ended before coming into force on 1 May 2021.

The directors consider that the new trading arrangements will have no significant negative effect on the company or its subsidiaries and no amendment to the figures in the accounts is therefore required.

**14. Ultimate parent and controlling party**

The company is a wholly owned subsidiary of Black & Decker Holdings, LLC, a company incorporated in the United States and registered in the United Kingdom as an overseas company under section 1044 of the Companies Act 2006. The ultimate parent company is Stanley Black & Decker, Inc. a company incorporated in the United States.

The largest and smallest group in which the results of the company are consolidated is that of Stanley Black & Decker, Inc. Consolidated accounts are available from Stanley Black & Decker, Inc. at the address below:

Stanley Black & Decker, Inc.  
1000 Stanley Drive  
New Britain  
CT 06053  
United States