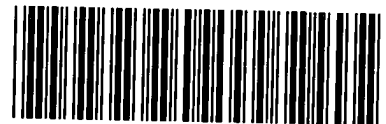


# Steenbok Newco 2B Limited

Annual Report and Financial Statements

for the Year Ended 30 September 2020

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# **Steenbok Newco 2B Limited**

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## **Steenbok Newco 2B Limited**

### **Company Information**

<b>Directors</b>	T L R De Klerk LJ Du Preez
<b>Registered office</b>	Pall Mall Works 17-19 Cockspur Street London SW1Y 5BL
<b>Auditor</b>	Mazars LLP Tower Bridge House St Katharine's Way London E1W 1DD

## **Steenbok Newco 2B Limited**

### **Strategic Report for the Year Ended 30 September 2020**

The directors present their report for the year ended 30 September 2020.

#### **Review of the business, key performance indicators and future developments**

The company is an intermediate holding company in the Steinhoff International Holdings N.V. group. It was incorporated on 14 December 2018, in anticipation of a Creditors Voluntary Arrangement then being negotiated with Steinhoff International's lenders as described in note 13. The CVA eventually went live on 13 August 2019 and since then the objective of the company and its direct and indirect subsidiaries is to monetise assets in order to make repayments of outstanding debt to the CVA lenders.

The financial statements are made up to the company's year end of 30 September 2020. As shown in the company's Income Statement, the company's performance for the year has resulted in a loss after tax of €7,052 (291 days ended 30 September 2019: €204).

The key performance indicators for the company are profit or loss after taxation and net assets or liabilities, both of which are shown in the financial statements. Due to the nature of the business the directors do not consider there to be any non-financial key performance indicators on which the business is managed.

Net liabilities at 30 September 2020 totalled €7,145 (2019: €93) following the loss for the year of €7,052. No dividends were declared during the year.

During the year, the company's subsidiaries have been affected by the ongoing COVID-19 pandemic, which has caused significant disruption both on the supplier and demand side. This disruption has continued after the year end as highlighted in the directors' report and note 15 to the financial statements.

The directors do not anticipate the principal activity of the company changing in the foreseeable future and expect the current level of activity to continue.

#### **Principal risks and uncertainties**

The company is an investment holding company with investments in subsidiaries, linked mainly to the furniture, bedding, homewares and discount retail sector. The success of these entities is therefore influenced by the economic environment in which they operate.

A review of all potential business risks is carried out, determining the potential impact on the company, the likelihood of the risk arising and the current controls in place to mitigate such risks.

A number of key cash flow assumptions and risks faced by the company are highlighted in the going concern section of note 2 to the financial statements, including:

- CVA of Steinhoff Europe AG and Steinhoff Finance Holding GmbH;
- Amounts payable to group undertakings;
- Further funding for subsidiaries, particularly due to the uncertainty surrounding the coronavirus.

Please refer to note 2 for more information on the above assumptions and risks.

A key risk to the UK based subsidiaries is the longer term impact of Brexit. Potential risks include tariffs on goods and delays in their movement, availability of labour, and instability in global currency markets. Where appropriate, more information on how Brexit may affect individual subsidiaries is included in each company's financial statements.

The financial position of the company and liquidity position are detailed in the financial statements.

## **Steenbok Newco 2B Limited**

### **Strategic Report for the Year Ended 30 September 2020 (continued)**

#### **Principal risks and uncertainties (continued)**

##### *Credit risk*

Potential concentration of credit risk consists principally of short-term cash and cash equivalent investments. The company deposits short-term cash surpluses with a reputable bank.

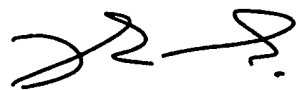
At the year end, the company did not consider there to be any other significant concentration of credit risk which had not been adequately provided for.

##### *Liquidity risk*

Liquidity risk is the risk that the company will encounter difficulty in meeting obligations associated with financial liabilities.

Liquidity risk is managed at various levels, starting at the ultimate holding company and cascading down through the group. The company and the group as a whole manage liquidity risk by monitoring forecast cash flows which are provided weekly or monthly as appropriate for the unit. Please refer to the going concern section of note 2 for assumptions made in the company's cash flow forecasts.

Approved by the Board on 16 March 2021 and signed on its behalf by:



.....  
T L R De Klerk  
Director

## **Steenbok Newco 2B Limited**

### **Directors' Report for the Year Ended 30 September 2020**

The directors present their report and the financial statements for the year ended 30 September 2020.

#### **Directors of the company**

The directors, who held office during the year and to the date of this report unless otherwise stated, were as follows:

T L R De Klerk

LJ Du Preez

#### **Matters included in the Strategic Report**

In accordance with s414C of the Companies Act 2006, included in the Strategic Report is information relating to the future development of the business which would otherwise be required by Schedule 7 of the 'large and medium sized companies and groups (accounts and reports) regulations 2008' to be contained in a Directors' Report.

#### **Going concern**

The financial statements have been prepared on the going concern basis on the assumption that the company will continue in operational existence for the foreseeable future, namely for 12 months from the date of signing the financial statements. In forming the conclusion that the accounts should be prepared on this basis, the directors have taken into account a number of factors, making certain assumptions and estimates in the process.

As discussed further in note 2 of the financial statements, the directors note that the combination of circumstances highlighted in that note represents a material uncertainty that may cast significant doubt upon the company's ability to continue as a going concern and that, therefore, the company may be unable to realise its assets and discharge its liabilities in the normal course of business.

Further details regarding the preparation of financial statements on a going concern basis can be found in note 2 of the financial statements.

## **Steenbok Newco 2B Limited**

### **Directors' Report for the Year Ended 30 September 2020 (continued)**

#### **Important non adjusting events after the financial period**

The ongoing pandemic of coronavirus disease ("COVID-19") caused by severe acute respiratory syndrome coronavirus 2 (SARS-CoV-2) remains a dynamic situation, increasing uncertainty for many of the company's subsidiaries.

Subsequent to the year end, new strains of the COVID-19 virus have resulted in Governments once again having to take strict measures. Many countries have tightened restrictions or reimposed lockdowns which impacted on store operations and trading hours for subsidiaries, increasing uncertainty.

Despite this, trading has remained robust with healthy liquidity at the operating level of the affected subsidiaries. While those subsidiaries have continued to demonstrate their resilience, management remain cautious about the trading outlook until such time as the pandemic has been brought under control.

Updates are provided frequently to the company's directors and relevant issues are discussed at regular board meetings.

In note 2 (Going concern), consideration is given to the going concern status of the company with specific reference to the uncertainty surrounding the COVID-19 pandemic. Notwithstanding the uncertainties, the directors are of the opinion that the going concern basis is appropriate in preparing the annual financial statements.

#### **Directors' liabilities**

The company has purchased directors' and officers' liability insurance cover which was in place during the year and remains in place as at the date of this report.

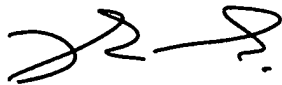
#### **Disclosure of information to the auditor**

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

#### **Reappointment of auditor**

The auditor Mazars LLP are deemed to be reappointed under section 487(2) of the Companies Act 2006.

Approved by the Board on 16 March 2021 and signed on its behalf by:



.....  
T L R De Klerk  
Director

## **Steenbok Newco 2B Limited**

### **Statement of Directors' Responsibilities**

The directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 101 'Reduced Disclosure Framework' ('FRS 101'). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether FRS 101 has been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



## **Steenbok Newco 2B Limited**

### **Independent Auditor's Report to the Members of Steenbok Newco 2B Limited**

#### **Opinion**

We have audited the financial statements of Steenbok Newco 2B Limited (the 'company') for the year ended 30 September 2020, which comprise the Income Statement, the Statement of Financial Position, the Statement of Changes in Equity and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 101 'Reduced Disclosure Framework' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 September 2020 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### ***Material uncertainty on going concern***

As set out in the Going Concern section of note 2 to the financial statements, the Group is currently in the process of implementing a proposed settlement (the "Litigation Settlement Proposal") to conclude the ongoing and disputed legal claims and pending litigation proceedings arising from the legacy accounting issues in the Group first announced in December 2017. As part of this Litigation Settlement Proposal, the terms of the debt instruments referred to above are expected to be amended to extend the maturity date past 31 December 2021. It is expected that the creditors of the Group will provide consent to the interim term extension for the maturity date of outstanding debt from December 2021 to December 2022 (12 months' interim extension), as only a simple majority creditor's vote is required, and the majority of the creditors have already expressed their support in this regard. A further term extension could be granted, initially to 30 June 2023, with a further 6 months extension to 31 December 2023, subject to the successful implementation of the global Litigation Settlement Proposal. The company's cash flow forecast assumes that the debt will not be repayable by the Group in the going concern review period, and therefore the securities that the company has granted will not be called in during that period. The Steinhoff International Group is currently in the process of renegotiating the terms of the debt instruments, to extend the maturity date past 31 December 2021, however these negotiations are still in the early stages and there is a material uncertainty regarding their outcome.

Our opinion is not modified in respect of this matter.

## **Steenbok Newco 2B Limited**

### **Independent Auditor's Report to the Members of Steenbok Newco 2B Limited (continued)**

#### **Other information**

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of directors**

As explained more fully in the Statement of Directors' Responsibilities set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

## **Steenbok Newco 2B Limited**

### **Independent Auditor's Report to the Members of Steenbok Newco 2B Limited (continued)**

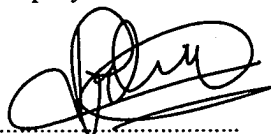
#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

#### **Use of the audit report**

This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.



.....  
David Herbinet (Senior Statutory Auditor) for and on behalf of Mazars LLP  
Chartered Accountants and Statutory Auditor  
Tower Bridge House  
St Katharine's Way  
London  
E1W 1DD

16 March 2021

# **Steenbok Newco 2B Limited**

## **Income Statement for the Year Ended 30 September 2020**

		Year ended 30 September 2020 €	291 days ended 30 September 2019 €
	Note		
Revenue		-	-
Operating expenses		<u>(6,977)</u>	<u>(204)</u>
Operating loss	4	(6,977)	(204)
Finance costs	5	<u>(75)</u>	<u>-</u>
Loss before tax		<u>(7,052)</u>	<u>(204)</u>
Loss for the year		<u><u>(7,052)</u></u>	<u><u>(204)</u></u>

The above results were derived from continuing operations.

There were no items of comprehensive income in the year or prior period other than the loss for the period and, accordingly, no statement of comprehensive income is presented.

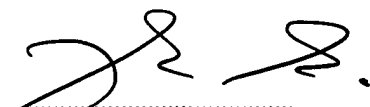
# Steenbok Newco 2B Limited

(Registration number: 11728129)

## Statement of Financial Position as at 30 September 2020

	Note	2020 €	2019 €
<b>Fixed assets</b>			
Investments	9	111	111
<b>Current assets</b>			
Cash at bank and in hand	10	237	796
<b>Creditors: Amounts falling due within one year</b>			
Trade and other payables	11	<u>(7,493)</u>	<u>(1,000)</u>
<b>Net current liabilities</b>		<u>(7,256)</u>	<u>(204)</u>
<b>Net liabilities</b>		<u>(7,145)</u>	<u>(93)</u>
<b>Capital and reserves</b>			
Called up share capital	12	110	110
Capital reserve		1	1
Retained losses		<u>(7,256)</u>	<u>(204)</u>
<b>Shareholders' deficit</b>		<u>(7,145)</u>	<u>(93)</u>

Approved by the Board on 16 March 2021 and signed on its behalf by:

  
 .....  
 T L R De Klerk  
 Director

The notes on pages 13 to 99 form an integral part of these financial statements.

# **Steenbok Newco 2B Limited**

## **Statement of Changes in Equity for the Year Ended 30 September 2020**

	Share capital €	Capital reserve €	Retained losses €	Total €
At 1 October 2019	110	1	(204)	(93)
Loss for the year and total comprehensive expense	-	-	(7,052)	(7,052)
At 30 September 2020	<u>110</u>	<u>1</u>	<u>(7,256)</u>	<u>(7,145)</u>
	Share capital €	Capital reserve €	Retained losses €	Total €
Loss for the period and total comprehensive expense	-	-	(204)	(204)
New share capital subscribed	110	-	-	110
Capital reserve arising on hive down of subsidiaries to the company	-	1	-	1
At 30 September 2019	<u>110</u>	<u>1</u>	<u>(204)</u>	<u>(93)</u>

The notes on pages 13 to 99 form an integral part of these financial statements.

## **Steenbok Newco 2B Limited**

### **Notes to the Financial Statements for the Year Ended 30 September 2020**

#### **1 General information**

The company is a private company limited by share capital, incorporated in England & Wales and domiciled in England.

The address of its registered office is:

Pall Mall Works  
17-19 Cockspur Street  
London  
SW1Y 5BL

These financial statements were authorised for issue by the Board on 16 March 2021.

#### **2 Accounting policies**

##### **Summary of significant accounting policies and key accounting estimates**

The principal accounting policies applied in the preparation of these financial statements are set out below.

##### **Basis of preparation**

The company meets the definition of a qualifying entity under FRS 100 (Financial Reporting Standard 100) issued by the Financial Reporting Council. The financial statements have therefore been prepared in accordance with FRS 101 'Reduced Disclosure Framework' as issued by the Financial Reporting Council. They have been prepared under the historical cost convention.

The functional currency of the company is considered to be Euros as that is the currency of the primary economic environment in which the company operates.

##### **Summary of disclosure exemptions**

The company has taken advantage of the following disclosure exemptions under FRS 101:

- (a) the requirements of IFRS 7 Financial Instruments: Disclosures;
- (b) the requirements of IAS 7 Statement of Cash Flows;
- (c) the requirements of paragraphs 17 and 18A of IAS 24 Related Party Disclosures;
- (d) the requirements in IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group;
- (e) the requirement in paragraph 30 and 31 of IAS 8 to disclose new IFRS's not yet effective.

Where relevant, equivalent disclosures have been given in the group accounts of Steinhoff International Holdings N.V.. The group accounts of Steinhoff International Holdings N.V. are available to the public and can be obtained from [www.steinhoffinternational.com](http://www.steinhoffinternational.com).

##### **Going concern**

In determining the appropriate basis of preparation of the financial statements, the directors are required to consider whether the company can continue in operational existence for the foreseeable future.

The company's business activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic Report. This also includes details of its risks and uncertainties.

## Steenbok Newco 2B Limited

### Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)

#### 2 Accounting policies (continued)

##### Going concern (continued)

The Directors' Report and note 15 to the financial statements also give details of events subsequent to the year end which may have a material effect on the company.

The company produces 12-month rolling cash flow forecasts. These forecasts and projections show that the company should be able to continue in operational existence for the foreseeable future, namely for 12 months from the date of signing the financial statements.

However, it is noted that these cash flow forecasts, by their very nature, have inherent assumptions and uncertainties included. The directors draw attention to the following material uncertainties that are key in arriving at the forecast cash flows, namely:

##### *CVA of Steinhoff Europe AG and Steinhoff Finance Holding GmbH*

During August 2019, Steinhoff Europe AG ("SEAG") and Steinhoff Finance Holding GmbH ("SFHG"), fellow subsidiaries of Steinhoff International Holdings N.V. ("SIHNV", "the Group"), successfully completed the implementation of a restructuring of the Group's borrowings as described in note 13, whereby existing debt instruments in SEAG and SFHG were re-issued with effect from 14 December 2018, with a common maturity date of 31 December 2021, and the company granted security over certain of its assets. The company also provided an indemnity to SFHG against certain present and future claims which may arise against SFHG in consideration of the assets and liabilities transferred. Indemnities provided are limited recourse in nature meaning that the company shall not be liable under the indemnities for any amount in excess of its assets at the relevant time. The going concern assumption assumes that these securities will not be called in within the going concern review period, as there has been no indication that they will be.

The Group are currently in the process of implementing a proposed settlement (the "Litigation Settlement Proposal") to conclude the ongoing and disputed legal claims and pending litigation proceedings arising from the legacy accounting issues in the Group first announced in December 2017. As part of this Litigation Settlement Proposal, the terms of the debt instruments referred to above are expected to be amended to extend the maturity date past 31 December 2021. It is expected that the creditors of the Group will provide consent to the interim term extension for the maturity date of outstanding debt from December 2021 to December 2022 (12 months' interim extension), as only a simple majority creditor's vote is required, and the majority of the creditors have already expressed their support in this regard. A further term extension could be granted, initially to 30 June 2023, with a further 6 months extension to 31 December 2023, subject to the successful implementation of the global Litigation Settlement Proposal. The company's cash flow forecast assumes that the debt will not be repayable by the Group in the going concern review period, and therefore the securities that the company has granted will not be called in during that period.

Further information on the Litigation Settlement Proposal can be found in the SIHNV Group consolidated financial statements, released on 26 February 2021, and as the process continues, updates, when available, will be given on the Group's website, [www.steinhoffinternational.com](http://www.steinhoffinternational.com).

##### *Amounts payable to group undertakings*

As an intermediate holding company in the Steinhoff International Group, the company is not expected to have material cash outflows, and in particular the company does not expect the amounts due to group undertakings to be called in unless the company has adequate resources to do so. Therefore, although the company technically has net current liabilities as at 30 September 2020 as a result of the amounts owed to group undertakings, the cash flow forecast assumes that these amounts will not be settled in the foreseeable future, unless the company has adequate resources to do so.



## **Steenbok Newco 2B Limited**

### **Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

#### **2 Accounting policies (continued)**

##### **Going concern (continued)**

###### *Further funding for subsidiaries*

It is assumed that the company's subsidiaries require no further funding from the company. Finance has been arranged for subsidiaries within their particular subgroups and the company has had no indication that these subgroups will require further funding or support from the company. The directors continue to monitor the performance of the company's subsidiaries on a regular basis.

In particular, the ongoing pandemic of coronavirus disease ("COVID-19") remains a dynamic situation, increasing uncertainty for many of the company's subsidiaries, as highlighted in note 15. Trading has remained robust in the affected subsidiaries, with healthy liquidity at operating level, but management remain cautious about the trading outlook until such time as the pandemic has been brought under control.

These material uncertainties cast significant doubt upon the company's ability to continue as a going concern beyond the foreseeable future; however after making enquiries and in particular considering the assumptions and uncertainties described above, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future, namely for 12 months from the date of signing the financial statements. For these reasons, they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

##### **Exemption from preparing group accounts**

The financial statements contain information about Steenbok Newco 2B Limited as an individual company and do not contain consolidated financial information as the parent of a group.

The company is exempt under section 400 of the Companies Act 2006 from the requirement to prepare consolidated financial statements as it and its subsidiary undertakings are included by full consolidation in the consolidated financial statements of its ultimate parent, Steinhoff International Holdings N.V., a company incorporated in The Netherlands.

##### **Changes in accounting policy**

None of the standards, interpretations and amendments effective for the first time from 1 October 2019 have had a material effect on the financial statements.

##### **Foreign currency transactions and balances**

Transactions in foreign currencies are initially recorded at the functional currency rate prevailing at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated into the respective functional currency of the entity at the rates prevailing on the reporting period date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the initial transaction dates.

Non-monetary items measured in terms of historical cost in a foreign currency are not retranslated.

##### **Investments**

Investments in subsidiary undertakings are initially measured at cost, including transaction costs. At subsequent reporting dates, investments are carried at cost subject to annual impairment review.

## **Steenbok Newco 2B Limited**

### **Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

#### **2 Accounting policies (continued)**

##### **Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

##### **Share capital**

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

##### **Financial instruments**

###### **Initial recognition**

Financial assets and financial liabilities comprise all assets and liabilities reflected in the statement of financial position, although excluding investments.

The company recognises financial assets and financial liabilities in the statement of financial position when, and only when, the company becomes party to the contractual provisions of the financial instrument.

Financial assets are initially recognised at fair value. Financial liabilities are initially recognised at fair value, representing the proceeds received net of premiums, discounts and transaction costs that are directly attributable to the financial liability.

Subsequent to initial measurement, financial assets and financial liabilities are measured at amortised cost.

###### **Derecognition**

###### *Financial assets*

The company derecognises a financial asset when;

- the contractual rights to the cash flows from the financial asset expire,
- it transfers the right to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred; or
- the company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

On derecognition of a financial asset, the difference between the carrying amount of the asset and the sum of the consideration received is recognised as a gain or loss in the profit or loss.

###### *Financial liabilities*

The company derecognises a financial liability when its contractual obligations are discharged, cancelled, or expire.

###### **Impairment of financial assets**

###### *Measurement of expected credit losses*

The company assesses on a forward-looking basis the expected credit loss associated with its financial assets. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

###### **Derivative financial instruments and hedging**

The company does not enter into derivative financial instruments including forward foreign exchange contracts.

## Steenbok Newco 2B Limited

### Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)

#### 3 Critical accounting judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### *Critical judgements in applying the company's accounting policies*

The critical judgement to be disclosed that has a material impact on the financial statements is as follows:

#### **Going concern**

For the assumptions made in forming the going concern opinion, refer note 2.

#### 4 Operating loss

Arrived at after crediting:

	Year ended 30 September 2020 €	291 days ended 30 September 2019 €
Foreign exchange gains	-	(4)

#### 5 Interest payable and similar expenses

	Year ended 30 September 2020 €	291 days ended 30 September 2019 €
Interest on bank overdrafts and borrowings	72	-
Foreign exchange losses	3	-
	<u>75</u>	<u>-</u>

#### 6 Staff costs and directors' remuneration

The company has no employees other than the directors. There were no staff costs during the year or prior period.

The emoluments of the directors were paid by fellow subsidiaries of Steinhoff International Holdings N.V..

## Steenbok Newco 2B Limited

### Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)

#### 7 Auditor's remuneration

Audit fees of €11,000 (2019: €11,000) were borne by a fellow group company and not recharged. There were no amounts paid to the auditor for non-audit services in the year or prior period.

#### 8 Income tax

The tax on loss before tax for the year is lower than the standard rate of corporation tax in the UK of 19%.

The differences are reconciled below:

	Year ended 30 September 2020 €	291 days ended 30 September 2019 €
Loss before tax	(7,052)	(204)
Corporation tax at standard rate	(1,340)	(39)
Decrease from tax losses for which no deferred tax asset was recognised	1,340	39
Total tax charge/(credit)	-	-

A change to the main UK corporation tax rate, announced in the Budget on 11 March 2020, was substantively enacted on 17 March 2020. The rate applicable from 1 April 2020 now remains at 19%.

There was no deferred tax recognised at the end of the year due to the uncertainty of when tax losses carried forward will be utilised in the future.

#### 9 Investments

<b>Subsidiaries</b>	<b>€</b>
<b>Cost</b>	
At 1 October 2019	111
At 30 September 2020	111
<b>Carrying amount</b>	
At 30 September 2020	111

A full list of the company's subsidiaries is given in note 16.

#### 10 Cash and cash equivalents

	2020 €	2019 €
Cash at bank	237	796

## Steenbok Newco 2B Limited

### Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)

#### 11 Trade and other payables

	2020	2019
	€	€
Amounts due to group undertakings	<u>7,493</u>	<u>1,000</u>

Amounts due to group undertakings are unsecured, interest free, and have no fixed date of repayment.

#### 12 Share capital

##### Allotted, called up and fully paid shares

	2020		2019	
	No.	€	No.	€
Ordinary shares of £1 each	<u>100</u>	<u>110</u>	<u>100</u>	<u>110</u>

#### 13 Contingent liabilities

In August 2019, Steinhoff Europe AG ("SEAG") and Steinhoff Finance Holding GmbH ("SFHG"), fellow subsidiaries of Steinhoff International Holdings N.V. ("SIHNV"), successfully completed the implementation of the Restructuring (as detailed in the SEAG CVA and the SFHG CVA which can be found on the International company website <http://www.steinhoffinternational.com>). Among other things, the SIHNV Group has implemented certain changes to the Group's European corporate holding structure and the restructuring of SEAG's and SFHG's financial indebtedness extending the expiry of debt instruments to 31 December 2021.

As part of the SFHG CVA, the company granted security over its bank accounts.

Also as part of the SFHG CVA, two facilities agreements dated 12 August 2019 were entered into under broadly similar terms - the 21/22 Term Loan Facility Agreement and the 23 Term Loan Facility Agreement (the "Facilities Agreements"). The company is one of the guarantors under the Facilities Agreements (the "Guarantors"). The Guarantors irrevocably and unconditionally jointly and severally guaranteed the punctual performance by Steenbok Lux Finco 1 SARL (the borrower under the Facilities Agreements) and each other Guarantors (together with the borrower, the "Obligor"s) of all of the Obligors' payment obligations under the Facility Agreements documents. The guarantee obligations under the first and second lien finance documents are limited recourse meaning that the company's liability is limited to its realisable assets. The Obligor entities have no liability to pay or otherwise make good any insufficiency once all assets have been exhausted and distributed (including via a formal process such as solvent liquidation).

The outstanding amounts under the Facilities Agreements at 30 September 2020 were €1,961 million (2019: €1,775 million) under the 21/22 Term Loan Facility Agreement and €1,340 million (2019: €1,214 million) under the 23 Term Loan Facility Agreement.

These have been disclosed as contingent liabilities as there is a possible obligation to the company that arises from past events and whose existence will be confirmed only by the occurrence of uncertain future events not wholly within the control of the entity.

## **Steenbok Newco 2B Limited**

### **Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

#### **14 Parent and ultimate parent undertaking**

The company's immediate parent is Steenbok Newco 2A Limited. The ultimate parent is Steinhoff International Holdings N.V..

The most senior parent entity producing publicly available financial statements is Steinhoff International Holdings N.V.. These financial statements are available upon request from [www.steinhoffinternational.com](http://www.steinhoffinternational.com)

#### **Relationship between entity and parents**

The parent of the largest and smallest group in which these financial statements are consolidated is Steinhoff International Holdings N.V., incorporated in The Netherlands.

The registered office of Steinhoff International Holdings N.V. is:

Building B2  
Vineyard Office Park  
Cnr Adam Tas & Devon Valley Road  
Stellenbosch 7600  
South Africa

#### **15 Non adjusting events after the financial period**

The ongoing pandemic of coronavirus disease ("COVID-19") caused by severe acute respiratory syndrome coronavirus 2 (SARS-CoV-2) remains a dynamic situation, increasing uncertainty for many of the company's subsidiaries.

Subsequent to the year end, new strains of the COVID-19 virus have resulted in Governments once again having to take strict measures. Many countries have tightened restrictions or reimposed lockdowns which impacted on store operations and trading hours for subsidiaries, increasing uncertainty.

Despite this, trading has remained robust with healthy liquidity at the operating level of the affected subsidiaries. While those subsidiaries have continued to demonstrate their resilience, management remain cautious about the trading outlook until such time as the pandemic has been brought under control.

Updates are provided frequently to the company's directors and relevant issues are discussed at regular board meetings.

In note 2 (Going concern), consideration is given to the going concern status of the company with specific reference to the uncertainty surrounding the COVID-19 pandemic. Notwithstanding the uncertainties, the directors are of the opinion that the going concern basis is appropriate in preparing the annual financial statements.

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments**

Details of the subsidiaries and other investments of the company as at 30 September 2020 are as follows:

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Steenbok Newco 3 Limited*	Investment	Pall Mall Works, 17-19 Cockscur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	100%
Steenbok Newco 4 Limited	Investment	Pall Mall Works, 17-19 Cockscur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	100%
Steinhoff Mobel Holding Alpha GmbH	Investment	2345 Brunn am Gebirge, Rennweg 77 Austria	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Steinhoff Europe AG	Investment	2345 Brunn am Gebirge, Rennweg 77 Austria	Ordinary	100%	100%
Steenbok Newco 10 SarL	Investment	58, rue Charles Martel, L-2134 Luxembourg Luxembourg	Ordinary	100%	100%
Steinhoff Service GmbH	Investment	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	100%	100%
Steinhoff Europe Consult Sp. z o.o.	Service company	50-079 Wroclaw, ul. Ruska 37/38 Poland	Ordinary	100%	100%
Steinhoff Europe Group Services GmbH	Group services	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	0%	100%



# **Steenbok Newco 2B Limited**

## **Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

### **16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Pada Sp. z o.o.	Financing (in liquidation)	50-079 Wroclaw, ul. Ruska 37/38 Poland	Ordinary	92%	99.5%
Steenbok Newco 5 Limited	Investment	3rd Floor 44 Esplanade, St Helier, JE4 9WG Jersey	Ordinary	100%	100%
Steenbok Lux Finco 2 SarL	Financing	56 rue Charles Martel, Luxembourg, 230883 Luxembourg	Ordinary	100%	100%
Ibex Retail Investments Limited	Investment	3rd Floor 44 Esplanade, St Helier, JE4 9WG Jersey	Ordinary	100%	100%
Steenbok Newco 6 Limited	Investment	Pall Mall Works, 17-19 Cockspur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Steinhoff Europe AG	Investment	6340 Baar, Sihlbruggstr. 105 Switzerland	Ordinary	100%	100%
Retail Interests Ltd	In liquidation	Pall Mall Works, 17-19 Cockspur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	100%
JWC (Int) Ltd	In liquidation	Pall Mall Works, 17-19 Cockspur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	100%
Lidstone Investments SA	Investment	Avenue Jules Bordet, 160, 1140 Evere Belgium	Ordinary	100%	100%
LiVest Management GmbH & Co. KG	Investment	26655 Westerstede, Zum Stadtspark 2 Germany	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
LiVest GmbH	Investment	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	99.97%	99.97%
LiVest Management Verwaltungs GmbH	Investment	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	100%	100%
Steinhoff Möbel Holding GmbH	Investment	2345 Brunn am Gebirge, Rennweg 77 Austria	Ordinary	100%	100%
Pat Cornick International B.V.	Investment & financing	Noord Brabantlaan 265, 5652LD Eindhoven The Netherlands	Ordinary	100%	100%
LTW Transport GmbH	Investment	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Global Warehouse and Logistics West GmbH	Investment	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	100%	100%
Global Warehouse and Logistics Service GmbH	Investment	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	100%	100%
Global Warehouse and Logistics GmbH	Investment	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	100%	100%
Global Warehouse and Logistics AG	Investment	4552 Derendingen, Fabrikstraße 18 Switzerland	Ordinary	100%	100%
WL Westersteder Lagerhaus GmbH	Investment	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Westersteder ST GmbH	Investment	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	100%	100%
SBG Service GmbH	Investment	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	100%	100%
Cofel SA	Investment	57 rue Yves Kermen, 92100 Boulogne-Billancourt France	Ordinary	0%	50%
COPIREL SA	Manufacturing & distribution of bedding products	57 rue Yves Kermen, 92100 Boulogne-Billancourt France	Ordinary	0%	50%
Euroventes SPRL	Retail of bedding products	400 Chaussée de namur, 5030 Beuzet Belgium	Ordinary	0%	50%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Literie Italia	Manufacturing & distribution of bedding products	Via Corticella n.11. 40013 Castel Maggiore Italy	Ordinary	0%	24.5%
Steinhoff Eta GmbH	Investment	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	100%	100%
Pike Sp. z o.o.	Investment	50-079 Wroclaw, ul. Ruska 37/38 Poland	Ordinary	100%	100%
Nova Engineering sp. z o.o	Renting factory equipment	50-079 Wroclaw, ul. Ruska 37/38 Poland	Ordinary	100%	100%
Steinhoff Schweiz AG	Investment	6340 Baar, Sihlbruggstr. 105 Switzerland	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Steinhoff International Sourcing & Logistics Poland Sp. z o.o.	Sourcing	02-822 Warszawa, ul. Poleczki 23H Poland	Ordinary	100%	100%
Steinhoff Digital GmbH	Investment	26655 Westerstede, Zum Stadtpark 2 Germany	Ordinary	100%	100%
White Rock Insurance (Gibraltar) PCC Ltd	Segregated Cell Insurer	Suite 913 Europort, 1st Floor, GX11 1AA Gibraltar	Non-voting ordinary	100%	100%
Norfolk Reinsurance Company Ltd	Investment	Suite 551, 48 Par la Ville Road, Hamilton Bermuda, HM 11 Bermuda	Ordinary	100%	100%
Conforama Investissement 2 SAS	Struck off	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Steinhoff International Sourcing and Trading Ltd.	Investment	19/F, Seaview Commercial Building, 21-24 Connaught Road West Hong Kong	Ordinary	100%	100%
Steinhoff International Sourcing Ltd.	Sourcing	19/F, Seaview Commercial Building, 21-24 Connaught Road West Hong Kong	Ordinary	100%	100%
Steinhoff International Sourcing (Shenzhen) Ltd.	Sourcing	3/F Tower 2, Shenzhen Beihang Mansion, No.53, Gaoxin South 9th road, Nanshan District, Shenzhen China	NA	100%	100%
Steinhoff International Sourcing (Shanghai) Ltd.	Sourcing	Room 710, Block T1, Venke Zone One, No 168 Tai Hong Road, Minhang District, Shanghai, China	NA	100%	100%



**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Steinhoff International Trading Services Ltd	Trading	19/F, Seaview Commercial Building, 21-24 Connaught Road West Hong Kong	Ordinary	100%	100%
GT Branding Holding SA	Investment	Avenue de la Gare 46b, 1920 Martigny Switzerland	Ordinary	100%	100%
GT Global Trademarks SA	Trademark ownership	Avenue de la Gare 46b, 1920 Martigny Switzerland	Ordinary	100%	100%
Genesis Investment Holding GmbH	Investment	2345 Brunn am Gebirge, Rennweg 77 Austria	Ordinary	100%	100%
Genesis Branding Holding AG	Investment	2345 Brunn am Gebirge, Rennweg 77 Austria	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Steinhoff Global Investments GmbH	Investment	2345 Brunn am Gebirge, Rennweg 77 Austria	Ordinary	100%	100%
Steinhoff Retail GmbH	Investment	2345 Brunn am Gebirge, Rennweg 77 Austria	Ordinary	100%	100%
Pepco Holdco Limited	Investment	Pall Mall Works, 17-19 Cockspur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	0%
Steenbok Newco 7 Limited	Investment	Pall Mall Works, 17-19 Cockspur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Steinhoff UK Holdings Limited	Investment	Pall Mall Works, 17-19 Cockspar Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	100%
Bedshed	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Bensons Beds Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Cargo Homeshop Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Concorde Logistics Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Dunlopillo Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Fantastic Furniture Limited	Dissolved	5th Floor, Festival House, Jessop Avenue, Cheltenham, GL50 3SH United Kingdom	Ordinary	0%	100%
Sprung Slumber Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Furniture Shed Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Harveys Furniture Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Homestyle 2007 Pension Scheme Trustee Limited	Pension Scheme Trustee	Pall Mall Works, 17-19 Cockspur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	100%
Homestyle Group Operations Limited	Property Management (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Homestyle Operations Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Localbasis Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Myer's Beds Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Property Portfolio (No 1) Limited	Dormant (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Property Portfolio (No 2) Limited	Dormant (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Property Portfolio (No 3) Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Property Portfolio (No 7) Limited	Dormant (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Property Portfolio (No 8) Limited	Dormant (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Property Portfolio (No 11)	Dormant (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Property Portfolio (No 14) Limited	Dormant (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Property Portfolio (No 15) Limited	Dormant (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Property Portfolio (No 17) Limited	Dormant (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%



**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Reid Furniture (2014) Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Wellington Realisations Group Limited (formerly Relyon Group Limited)	Investment (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Wellington Realisations Limited (formerly Relyon Limited)	Manufacture (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Serais Investments Limited	Property Management (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary & deferred	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Sleepmasters Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Slumberland Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Sofa Shed Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Springtex Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Staples & Co Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Blue Group UK Beds Limited	Manufacture (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Blue Group UK Furniture Limited	Dormant (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Blue Group UK Group Properties Limited	Property Management (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Blue Group UK Manufacturing Limited	Investment (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Blue Group UK Retail Limited	Retail (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Formation Furniture Limited	Import/distribution (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
TechXpress Limited	Dormant	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
The Package Deal Kings Limited	Dissolved	5th Floor, Festival House, Jessop Avenue, Cheltenham, GL50 3SH United Kingdom	Ordinary	0%	100%
Unitrans Limited	Logistics (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
Unitrans Logistics (UK) Limited	Investment (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary & deferred	0%	100%
Unitrans UK Limited	Investment (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Blue Group Hold Co Limited	Investment (in administration)	3rd Floor, The Globe Centre, 1 St James Square, Accrington, Lancashire, BB5 0RE United Kingdom	Ordinary	0%	100%
European Furniture New Holdco Limited	Investment	Pall Mall Works, 17-19 Cockspur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	0%
APAC Holdco Limited	Investment	Pall Mall Works, 17-19 Cockspur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	0%
Greenlit Brands Pty Ltd	Investment	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Greenlit Brands Household Goods Pty Ltd	Investment	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Steinhoff Commercial Holdings Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Future Sleep Pty Ltd	Manufacture	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Bravoscar Wholesaling Pty Ltd	Financing	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Greenlit Brands Corporate Solutions Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
POCO Australia Pty Ltd	Retail	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Bravoscar Finance Company Pty Ltd	Financing	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Unitrans Property Pty Ltd	Trustee	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Unitrans Unit Trust	Property ownership	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Freedom Furniture Australia Pty Ltd	Investment	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%



**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Panda Sofa Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
G&G Furniture Imports Pty Ltd	Importer	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Steinhoff Pacific Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Steinhoff Australia Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Bay Leather Republic Pty Ltd	Retail	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Big Brand Outlet Pty Ltd	Retail	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
A.C.N. 115 732 315 Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Snooze Management Pty Ltd	Retail	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Snooze Sleep Well Pty Ltd	Retail	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Freedom Home & Cafe Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Freedom Furniture New Zealand Ltd	Retail	Level 4, 1 Epping Road, North Ryde, NSW 2113 New Zealand	Ordinary	100%	100%
F.G.L. Property Tee Pty Ltd	Trustee	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
FGL Property Discretionary Trust	Property Ownership	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Unitrans Asia Pacific Pty Ltd	Logistics	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Prosequi Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Freedom Furniture Partnership	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Bayswiss Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Swiss Delicatessen & Restaurant Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Swiss Deli Retail Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Reconquista Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Beyond the Square Promotions Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Bayteak Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Freedom Bedroom Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Freedom Unit Trust	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Bossanenja Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Lonaka Manufacturing Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
GLB Household Goods IP Company Pty Ltd	IP ownership	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Freedom Brands Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Aigls Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Freedom Properties Holding Ltd	Retail	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Moore Park Bedding Pty Ltd	Retail	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Freedom Property WA No.2 Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	100%	100%
Greenlit Brands General Merchandise Pty Ltd	Investment	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
PSEA Direct Pty Ltd	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
Best& Less Pty Ltd	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Harsyn Pty Ltd	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
Harrin Australia Pty Ltd	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
PSEA Dept. Stores Pty Ltd	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
Harris Scarfe Financial Services Pty Ltd	Finance	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
Bronsonbay Pty Ltd	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%



**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Allens Stores Pty Ltd	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
Harris Scarfe Insurance Pty Ltd	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
Harris Scarfe Securitisation Income Trust No. 1	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
Harris Scarfe Securitisation Trust No. 1	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
Postie Plus Group Ltd	Retail	Level 1, 646 Great South Road, Ellerslie, Auckland. 1642 New Zealand	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Mozi Australia Pty Ltd	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
Storecon Pty Ltd	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
The Kidstore Pty Ltd	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
Epiross Pty Ltd	Retail	657-673 Parramatta Rd, Leichhardt, NSW 2040 Australia	Ordinary	0%	100%
Hongyu (HK) Holdings Ltd	Recycling	Hong Kong	Ordinary	0%	50%
GLB General Merchandise IP Company Pty Ltd	IP ownership	Level 4, 1 Epping Road, North Ryde, NSW 2113 Australia	Ordinary	0%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Fantastic Holdings Limited	Investment	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%
Fantastic Furniture Pty Limited	Retail	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%
Fantastic Furniture (Licensing) Pty Limited	Dormant	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%
FHL Distribution Centre Pty Limited	Importer	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%
Royal Comfort Bedding Pty Ltd	Manufacturing	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Fantastic Metal Furniture Manufacturers Pty Limited	Manufacturing	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%
Fantastic Holdings Hong Kong Limited	Manufacturing	Room E, 16/F, CNT Tower, Hennessy Road, Wanchai Hong Kong	Ordinary	100%	100%
Fantastic International Manufacturing - FIM Limited	Manufacturing	Room E, 16/F, CNT Tower, Hennessy Road, Wanchai, Hong Kong	Ordinary	60%	60%
Fantastic International Manufacturing Jiangsu Co. Ltd	Manufacturing	1 Benniu Industrial Concentration District (North), Wujin District, Changzhou, Jiangsu Province China	Ordinary	60%	60%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Fantastic Manufacturing Vietnam Company Ltd (formerly Cong Ty TNHH Fantastic Manufacturing)	Manufacturing	Lot W, N6 – D4 Street, Nam Tan Uyen Industrial Park, Khanh Binh Ward, Tan Uyen District, Binh Duong Province Vietnam	Ordinary	100%	100%
Plush - Think Sofas Pty Limited	Retail	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%
Original Mattress Factory Pty Limited	Retail	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%
Fantastic Property Pty Limited	Property Ownership	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%
Fantastic Dandenong Property Trust	Property Ownership	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Fantastic Furniture Limited	Dormant	18-26 Amelia Earhart Avenue, Mangere, Auckland, 2022 New Zealand	Ordinary	100%	100%
Fantastic Furniture - The Package Deal Kings Limited	Dormant	18-26 Amelia Earhart Avenue, Mangere, Auckland, 2022 New Zealand	Ordinary	100%	100%
Best Buy Furniture Pty Limited	Dormant	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%
The Package Deal Kings Pty Limited	Dormant	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%
Fantastic Furniture Share Plan Pty Limited	Trustee	62 Hume Highway, Chullora, NSW 2190 Australia	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Fantastic Holdings Performance Hurdle Employee Share Trust	Share Trust	Level 4, 1 Epping Road, North Ryde, NSW Australia	Ordinary	100%	100%
White Label Investments Pty Ltd	Retail	Level 4, 1 Epping Road, North Ryde, NSW Australia	Ordinary	100%	100%
White Label Innovations Pty Ltd	Retail	Level 4, 1 Epping Road, North Ryde, NSW Australia	Ordinary	100%	100%
State Marketing and Innovation Corporation Pty Ltd	Dormant	Level 4, 1 Epping Road, North Ryde, NSW Australia	Ordinary	100%	100%
Retail Holdings SarL	Investment	56, Rue Charles Martel, L-2134, Luxembourg Luxembourg	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Flow Newco Limited	Dormant	Suite 1, 3rd Floor 11 - 12 St. James's Square, London, SW1Y 4LB United Kingdom	Ordinary	100%	0%
Dealz Poland Sp. z o.o.	General merchandise retailer	Strzeszyńska 73a Street, Poznań Poland	Ordinary	98.79%	98.79%
Pepkor Europe Limited (formerly GHM Stores Limited)	Non-trading entity	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Pepkor UK Retail Limited	Clothing retailer	Oak House, Reeds Crescent, Watford, WD24 4QP United Kingdom	Ordinary	98.79%	98.79%
Poundland UK and Europe Limited	Investment	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%



**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Vaucluse Diffusion SAS	Général merchandise retailer	1 Bis Avenue Guy de Maupassant, 13170 Les Pennes, Mirabeau France	Ordinary	98.79%	98.79%
Fully Sun China Ltd	Purchasing company	19/F., Seaview Commercial Building, 21-24 Connaught Road West Hong Kong	Ordinary	98.79%	98.79%
Pepkor Europe GmbH	Investment	Kanzlei Pilatushof, Hirschmattstrasse 15, 6003 Luzern Switzerland	Ordinary	98.79%	98.79%
Pepco Group Limited	Investment	Unit B, 120 Weston Street, London, United Kingdom, SE1 4GS United Kingdom	Ordinary	98.79%	98.79%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Southern View Finance UK Limited	Dissolved	Witan Gate House, 500 - 600 Witan Gate West, Milton Keynes, MK9 1SH United Kingdom	Ordinary	0%	100%
Capfin Limited	Dissolved	Witan Gate House, 500 - 600 Witan Gate West, Milton Keynes, MK9 1SH United Kingdom	Ordinary	0%	100%
Pepco Poland Sp. z o.o.	General merchandise retailer	Strzeszyńska 73 A, 60-479 Poznań Poland	Ordinary	98.79%	98.79%
Konopacka Holdings B.V.	Investment	Noord Brabantlaan 265, 5652LD Eindhoven The Netherlands	Ordinary	98.79%	98.79%
Rawska Holdings B.V.	Investment	Noord Brabantlaan 265, 5652LD Eindhoven The Netherlands	Ordinary	98.79%	98.79%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Cardina Investment Sp. z o.o.	Property holding	Strzeszyńska 73B/4, 60-479 Poznań Poland	Ordinary	98.79%	98.79%
Evarts Investments Sp. z o.o.	Property holding	Strzeszyńska 73B/4, 60-479 Poznań Poland	Ordinary	98.79%	98.79%
Pepkor Ingatlan Kft	Property holding	1138 Budapest Váci út 187 Hungary	Ordinary	98.79%	98.79%
Pepco Croatia d.o.o.	General merchandise retailer	Damira Tomljanovića Gavrana 11, 10020 Zagreb Croatia	Ordinary	98.79%	98.79%
Pepco Czech Republic s.r.o.	General merchandise retailer	Hvezdova 1717/2b, 14078 Prague 4 Czech Republic	Ordinary	98.79%	98.79%
Pepco Hungary Kft.	General merchandise retailer	1138 Budapest Váci út 187 Hungary	Ordinary	98.79%	98.79%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Pepco Slovakia s.r.o.	General merchandise retailer	Nevádzová 6; 821 01 Bratislava Slovakia	Ordinary	98.79%	98.79%
Pepco d.o.o.	General merchandise retailer	Tržaška cesta 515, SI-1351 Brezovica pri Ljubljani Slovenia	Ordinary	98.79%	98.79%
Pepco Lithuania UAB	General merchandise retailer	Viršuliškių al. 34-1, Vilnius, LT-05132 Lithuania	Ordinary	98.79%	98.79%
Pepco Latvia SIA	General merchandise retailer	Strēlnieku 9-7, Riga, LV-1010 Latvia	Ordinary	98.79%	98.79%
Pepco Estonia OU	General merchandise retailer	Sõpruse pst 145C, Tallinn City, Harju county, 13417 Estonia	Ordinary	98.79%	98.79%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Pepco Retail SRL, Sp. Z.o.o.	General merchandise retailer	17/3 Ceasornicului str., Sector 1, Bucharest Romania	Ordinary	98.79%	98.79%
Pepco Properties Sp. z o.o	Property holding	Strzeszyńska 73 A,60-479 Poznań Poland	Ordinary	98.79%	98.79%
Family Bargains (Retail) Limited	Dormant	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Pepkor Import B.V.	Investment	Naritaweg 165, 1043 BW, Amsterdam The Netherlands	Ordinary	98.79%	98.79%
Pepkor France SAS	Non-trading company	1, Place Boieldieu, 75002 Paris France	Ordinary	98.79%	98.79%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Pepkor Retail Espana S.L.	Non-trading company	1-3 Avenida Baix Llobregat, Barcelona 08820 Spain	Ordinary	98.79%	98.79%
Eezi Global Limited (formerly Sapphire 117 Limited)	Retail	Unit B, 120 Weston Street, London, SE1 4GS United Kingdom	Ordinary	0%	98.79%
Pepco Group Services Limited	Non-trading company	Unit B, 120 Weston Street, London, SE1 3ER United Kingdom	Ordinary	98.79%	98.79%
Pepkor GPS (Shanghai) Co Ltd	Purchasing company	8th floor, 666(H) East Beijing Rd, Huangpu District, Shanghai, Shanghai 200001 China	Ordinary	98.79%	98.79%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
PGS Partner India Private Limited	Purchasing company	Unit no-128, Suncity Success Tower Sector-65, Golf Course Extn Road, Gurugram, Haryana-122005 India	Ordinary	98.79%	98.79%
Peu (Fin) Limited	Group financing company	Unit B, 120 Weston Street, London, United Kingdom, SE1 4GS United Kingdom	Ordinary	98.79%	98.79%
Peu (Tre) Limited	Group treasury company	Unit B, 120 Weston Street, London, United Kingdom, SE1 4GS United Kingdom	Ordinary	98.79%	98.79%
Pepco Holdings sp. z o.o.	Investment	Strzeszyńska 73 A, 60-479 Poznań Poland	Ordinary	98.79%	98.79%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Pepco Bulgaria EOOD	General merchandise retailer	Sofia 1574, "Slatina" district, "Nikola Tesla №5" str., Building BSR 2, fl.4 Bulgaria	Ordinary	98.79%	98.79%
Pepco d.o.o. Beograd-Stari Grad	General merchandise retailer	Francuska 27, 11000 Beograd-Stari Grad Serbia	Ordinary	98.79%	98.79%
Pepco Italy S.r.l	General merchandise retailer	Via Michelangelo Buonarroti 39, 20145 Milano Italy	Ordinary	98.79%	98.79%
Poundland Group Limited	Investment	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Poundland Group Holdings Limited	Investment	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%



**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Poundland Value Retailing Limited	Dormant	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Poundland Retail Limited	Dormant	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Poundland Holdings Limited	Investment	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Poundland Willenhall Limited	Dormant	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Poundland Trustee Limited	Investment	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Poundland Limited	General merchandise retailer	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
M&O Business Systems Limited	Dormant	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Bargain Limited	Dormant	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Homes & More Limited	Dormant	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Poundland Stores Limited	Dormant	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Poundland International Limited	Investment	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Sheptonview Limited	Dormant	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Poundland Far East Limited	Dissolved	Suite 701, 168 Queen's Road Central Hong Kong	Ordinary	0%	98.79%
Dealz Espana SL	General merchandise retailer	B86867515, Calle Bravo, Murillo 192, Madrid Spain	Ordinary	98.79%	98.79%
Dealz Retailing Ireland Limited	Dormant	Unit 3 West End Retail Park, Blanchardstown, Dublin 15 Eire	Ordinary	98.79%	98.79%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Pagewell Limited	Dissolved	24/26, City Quay, Dublin 2, D02 NY19 Eire	Ordinary	0%	98.79%
Pagewell Concession (Ilac) Limited	Dissolved	88 Harcourt Street, Dublin 2, D02 DK18 Eire	Ordinary	0%	98.79%
Poundland Elgin Limited	Property holding	Wellmans Road, Willenhall, West Midlands, WV13 2QT United Kingdom	Ordinary	98.79%	98.79%
Homestyle Pension Company Limited	Pension scheme employer company	Pall Mall Works, 17-19 Cockspur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	100%
Steenbok Newco 8 Limited	Investment	Pall Mall Works, 17-19 Cockspur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Steinhoff Holding Beta GmbH	Investment	2345 Brunn am Gebirge, Rennweg 77 Austria	Ordinary	100%	100%
AIH Investment Holding AG	Investment	2345 Brunn am Gebirge, Rennweg 77 Austria	Ordinary	100%	100%
Laguna Holdings B.V.	Investment and Financing	Noord Brabantlaan 265, 5652LD Eindhoven Netherlands	Ordinary	100%	100%
Laguna Investments Beta B.V.	Investment and Financing	Noord Brabantlaan 265, 5652LD Eindhoven Netherlands	Ordinary	100%	100%
Laguna Investments Alpha B.V.	Investment and Financing	Noord Brabantlaan 265, 5652LD Eindhoven Netherlands	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Conforama Investissement SNC	Investment	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary and one golden share	100%	100%
Conforama Developpement SASU	Investment	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary and one golden share	100%	100%
CONFO! SASU	Sales of furniture	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	0%	100%
Tulo France SASU	Sales of furniture	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Mon Lit Et Moi (formerly Il Etait Une Nuit Et Mamaf Investment) S.A.S.U	Sales of furniture	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	0%	100%
Mon Lit Et Moi Developpement S.A.S.U	Intra-group services	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	0%	100%
Malson Depot SASU	Sales of furniture	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	100%	100%
Digital Inv SASU	Investment / Dormant	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Conforama Holding SA	Investment, intra-group services and owner of trademark	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary and one golden share - Trust security	99.98%	99.98%
Conforama France SA	Sales of furniture	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary and one golden share - Trust security	0%	99.97%
Conforama Developpement 17 SASU	Property ownership/ management	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	0%	100%
Conforama Developpement 12 SASU	Property ownership/ management	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	0%	100%



**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Conforama Developpement 11 SASU	Property ownership/ management	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	0%	100%
Confimo Flers SNC	Property ownership/ management	Zone Artisanale Champ Fleury II - 2 rue de la Coulée - 72190 Saint Pavas France	Ordinary	0%	10%
Citéo SAS	Recycling	50 boulevard Haussmann - 75009 Paris France	Ordinary	0%	1.07%
S.F.G.R SNC	Property ownership/ management	Zone Artisanale Champ Fleury II - 2 rue de la Coulée - 72190 Saint Pavas France	Ordinary	0%	10%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Eco-Mobilier SAS	Recycling/refuse	50 avenue Daumesnil- 75012 - Paris France	Ordinary	0%	10.37%
ESR SAS	Recycling electrical	34-40 rue Henri Regnault - 92068 Paris la Défense Cedex France	Ordinary	0%	5.33%
Conforama Developpement 18 SASU	Investment	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary - Trust security	100%	100%
Fliba Doo	Sales of furniture	Ulica Gospodarska,5 - 10255 Donji Stupnik Croatia	Ordinary	99.98%	99.98%
Emmezeta Srbija d.o.o.	Sales of furniture	Partizanske - Avicajacije 2a - Novi Beograd Serbia	Ordinary	99.98%	99.98%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Emma Real Estate d.o.o.	Property ownership/management	Partizanske - Avicajacije 2a - Novi Beograd Serbia	Ordinary	99.98%	99.98%
Conforama Developpement 15 SASU	Investment	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary - Trust security	99.98%	99.98%
SNC Baptiste	Property investment	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	99.98%	99.98%
SCI Stella	Property ownership/management	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	99.98%	99.98%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
SCI Ophelie	Property ownership/ management	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	99.98%	99.98%
SCI Chloe	Property ownership/ management	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	99.98%	99.98%
SNC Alpha I Beta Omega	Property investment	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary - Trust security	98.98%	98.98%
SCI Manda	Property ownership/ management	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	98.98%	98.98%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
SCI La Vallee	Property ownership/management	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	98.98%	98.98%
SCI EVA	Property ownership/management	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	98.98%	98.98%
SCI Dina	Property ownership/management	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	98.98%	98.98%
SCI Alpha II Beta Omega	Property ownership/management	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	98.98%	98.98%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Adour Expansion (ADEX) SA	Property ownership/ management	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary - Trust security	99.98%	99.98%
Steinhoff International Sourcing and Logistics SASU	Sourcing suppliers	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	99.98%	99.98%
Conforama Suisse SA	Sales of furniture	Route de Reculan 6 - 1024 Ecublens Switzerland	Ordinary - Trust security	0%	99.98%
Conforama Luxembourg SA	Sales of furniture	296 route d'Arlon -8010 Strassen Luxembourg	Ordinary - Trust security	99.98%	99.98%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Conforama Espana SA	Sales of furniture	Avenida Baix Llobregat - 1/3 Planta Baja Modulo B - Poligone Mas Blau II - 08820 El Prat de Llobregat Spain	Ordinary	99.98%	99.98%
Realinvest Conforama SL	Sales of furniture	Centro Commercial la Laguna - Autopista Santa Cruz La Laguna - Salida Las Chumberas - 38205 La Laguna-Tenerife Spain	Ordinary	99.98%	99.98%
Conforama Portugal SA	Sales of furniture	EN 9 - Km 6.8 CascaisShopping 2645 - 543 Alcabideche Portugal	Ordinary	99.98%	99.98%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Immoconfo 2 SA	Property ownership/ management	EN 9 - Km 6.8 CascaisShopping 2645 - 543 Alcabideche Portugal	Ordinary	99.98%	99.98%
Immoconfo 1 SA	Property ownership/ management	EN 9 - Km 6.8 CascaisShopping 2645 - 543 Alcabideche Portugal	Ordinary	99.98%	99.98%
Conforama Italy SpA	Sales of furniture	Via Tortona n° 25 - Milano Italy	Ordinary	99.98%	99.98%
Emmezeta Moda Srl	Sales of clothes	Via Tortona n° 25 - Milano Italy	Ordinary	99.98%	99.98%
Conforama Developpement 7 SASU	Sales of furniture	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	0%	100%



**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Conforama Developpement 6 SASU	Investment	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	100%	100%
SICA International Services SARL	Supply and negotiation of international services with suppliers	Route de l'Aéroport 29, 1215 Genève 15 Aéroport Switzerland	Ordinary	50%	50%
Conforama-Casino-Achats SARL (MANO)	Supply servicing for referencing and negotiation of purchasing terms	87 quai Panhard et Levassor - Immeuble le Sequana 2 - 75013 Paris France	Ordinary	50%	50%
Conforama Developpement 14 SASU	Dormant	80 boulevard du Mandinet - Lognes - 77432 Marne la Vallée Cedex 2 France	Ordinary	100%	100%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
LIPO Beteiligungen AG	Investment	Eichenstrasse 6, 8808 Pfäffikon Switzerland	Ordinary	100%	100%
LIPO Service AG	Brand licensing and marketing services company	Eichenstrasse 6, 8808 Pfäffikon Switzerland	Ordinary	100%	100%
LIPO Einrichtungsmärkte AG	Sales of furniture	Rütiweg 7, 4133 Pratteln Switzerland	Ordinary	100%	100%
Steenbok Newco 9 Limited	Investment	Pall Mall Works, 17-19 Cockspur Street, London, SW1Y 5BL United Kingdom	Ordinary	100%	100%
Stripes US Holding, Inc.	Investment	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Common Stock	50.1%	50.1%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Mattress Firm Holding, Corp.	Investment	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Common Stock	50.1%	50.1%
Mattress Holdco, Inc.	Investment	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Common Stock	50.1%	50.1%
Mattress Holding Corp.	Investment	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Common Stock	50.1%	50.1%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Mattress Firm, Inc.	Retail sale of bedding products	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Common Stock	50.1%	50.1%
CCP IV Holdings, LLC	Investment	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Membership Interests	50.1%	50.1%
CXV Holdings, LLC	Investment	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Membership Interests	50.1%	50.1%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
CCP IV SBS Holdings, LLC	Investment	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Membership Interests	50.1%	50.1%
Mattress Giant Corporation	Former operating entity	1445 Ross Avenue, Suite 3500, Dallas, TX 75202 USA	Common Stock	50.1%	50.1%
Maggie's Enterprises, LLC	Former operating entity	C T Corporation System, 4701 Cox Rd, Ste 285, Glen Allen VA 23060 USA	Membership Interests	50.1%	50.1%
Custom Fundraising Solutions, LLC	Licensor of proprietary school fundraising program	28711 North Lincoln Road, Bay Village OH 44140 USA	Membership Interests	50.1%	50.1%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Mattress Firm -- Arizona, LLC	Former operating entity	3800 N Central Ave Suite 460, PHOENIX, AZ 85012 USA	Membership Interests	50.1%	50.1%
The Mattress Venture, LLC	Franchisor	350 North St. Paul, Dallas, TX 75201 USA	Membership Interests	50.1%	50.1%
American Internet Sales LLC	Amazon licensee	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Membership Interests	50.1%	50.1%
The Sleep Train, Inc.	Retail sale of bedding products	818 W Seventh St, Suite 930, Los Angeles, CA 90017 USA	Common Stock	50.1%	50.1%
ST San Diego, LLC	Former operating entity	818 W Seventh St, Suite 930, Los Angeles, CA 90017 USA	Membership Interests	50.1%	50.1%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Sleep Country USA, LLC	Former operating entity	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Membership Interests	50.1%	50.1%
HMK Mattress Holdings LLC	Investment	Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808 USA	Membership Interests	50.1%	50.1%
HMK Intermediate Holdings LLC	Investment	Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808 USA	Membership Interests	50.1%	50.1%
MD Acquisition LLC	Investment	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Membership Interests	50.1%	50.1%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Mattress Discounters Group, LLC	Former operating entity	Corporation Service Company, 100 Shockoe Slip Fl 2, Richmond VA 23219 USA	Membership Interests	50.1%	50.1%
Mattress Discounters Operations LLC	Former operating entity	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Membership Interests	50.1%	50.1%
Mattress Discounters IP LLC	IP holding company	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, New Castle County USA	Membership Interests	50.1%	50.1%
SINT, LLC	IP holding company	Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808 USA	Membership Interests	50.1%	50.1%



**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Dial Operations, LLC	Investment	Corporation Service Company, 80 State Street, Albany, New York, 12207-2543 USA	Membership Interests	50.1%	50.1%
1800mattress.com, LLC	Former operating entity	Corporation Service Company, 80 State Street, Albany, New York, 12207-2543 USA	Membership Interests	50.1%	50.1%
1800mattress.com IP, LLC	IP holding company	Corporation Service Company, 80 State Street, Albany, New York, 12207-2543 USA	Membership Interests	50.1%	50.1%
Sleepy's, LLC	Retail sale of bedding products	Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808 USA	Membership Interests	50.1%	50.1%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Acker Realty Holdings LLC	Investment	Corporation Service Company, 80 State Street, Albany, New York, 12207-2543 USA	Membership Interests	50.1%	50.1%
South Oyster Bay Realty, LLC	Investment	Corporation Service Company, 80 State Street, Albany, New York, 12207-2543 USA	Membership Interests	50.1%	50.1%
45 South York Associates, LLC	Real property SPE	Corporation Service Company, 2595 Interstate Drive, Suite 103, Harrisburg, PA 17110 USA	Membership Interests	50.1%	50.1%
669 Sunrise Realty, LLC	Real property SPE	Corporation Service Company, 80 State Street, Albany, New York, 12207-2543 USA	Membership Interests	50.1%	50.1%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Aramingo Avenue Associates, LLC	Real property SPE	Corporation Service Company, 2595 Interstate Drive, Suite 103, Harrisburg, PA 17110 USA	Membership Interests	50.1%	50.1%
Bethlehem Pike Realty, LLC	Real property SPE	Corporation Service Company, 2595 Interstate Drive, Suite 103, Harrisburg, PA 17110 USA	Membership Interests	50.1%	50.1%
Craftsmen Realty, LLC	Real property SPE	Corporation Service Company, 50 Weston St, Hartford, CT, 06120 USA	Membership Interests	50.1%	50.1%
Robbinsville 7A Warehouse Group, LLC	Real property SPE	Corporation Service Company, Princeton South Corporate Ctr., Suite 160, 100 Charles Ewing Blvd, Ewing, NJ 08628 USA	Membership Interests	50.1%	50.1%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Viewmont Drive Realty, LLC	Real property SPE	Corporation Service Company, 2595 Interstate Drive, Suite 103, Harrisburg, PA 17110 USA	Membership Interests	50.1%	50.1%
Whitehall Management Partners, LLC	Real property SPE	Corporation Service Company, 2595 Interstate Drive, Suite 103, Harrisburg, PA 17110 USA	Membership Interests	50.1%	50.1%
Maple Shade Partners, LLC	Real property SPE	Corporation Service Company, Princeton South Corporate Ctr., Suite 160, 100 Charles Ewing Blvd, Ewing, NJ 08628 USA	Membership Interests	50.1%	50.1%
Hazlet Partners, LLC	Real property SPE	Corporation Service Company, Princeton South Corporate Ctr., Suite 160, 100 Charles Ewing Blvd, Ewing, NJ 08628 USA	Membership Interests	50.1%	50.1%

**Steenbok Newco 2B Limited**

**Notes to the Financial Statements for the Year Ended 30 September 2020 (continued)**

**16 Subsidiaries and other investments (continued)**

Name of subsidiary	Principal activity	Registered office	Holding	Proportion of ownership interest and voting rights held	
				2020	2019
Scranton Avenue Associates, LLC	Real property SPE	Corporation Service Company, 80 State Street, Albany, New York, 12207-2543 USA	Membership Interests	50.1%	50.1%
Route 352 Management Partners, LLC	Real property SPE	Corporation Service Company, 2595 Interstate Drive, Suite 103, Harrisburg, PA 17110 USA	Membership Interests	50.1%	50.1%
1520 Sunrise Highway, LLC	Real property SPE	c/o Sleepy's, Inc., 175 Central Avenue South, Bethpage, New York, 11714 USA	Membership Interests	50.1%	50.1%

\* indicates direct investment of the company