REGISTERED NUMBER: 05980917 (England and Wales)

GROUP STRATEGIC REPORT, REPORT OF THE DIRECTORS AND AUDITED CONSOLIDATED FINANCIAL STATEMENTS FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

FOR

SL6 LIMITED

PARENT ACCOUNTS

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SL6 LIMITED

COMPANY INFORMATION FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

DIRECTORS:

R Y Lowenthal

P Moody

REGISTERED OFFICE:

Unit B

Tectonic Place Holyport Road Maidenhead Berkshire SL6 2YE

REGISTERED NUMBER:

05980917 (England and Wales)

SENIOR STATUTORY AUDITOR:

William Cope

AUDITORS:

Lawfords Consulting Limited

Statutory Auditors Union House Walton Lodge Bridge Street Walton-on-Thames

Surrey KT12 1BT

GROUP STRATEGIC REPORT FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

The directors present their strategic report for the period 29 May 2017 to 31 May 2018.

REVIEW OF BUSINESS

The principal activities of the Group are its managed and licensed restaurant operations and its brand partnerships. The review below relates to the group.

The group reports a post-tax loss for 2018 of £1.7m (2017 loss £0.7m).

The board is of the opinion that the loss for the year is a consequence of the current period of transition of the group's business.

The Group has started working through a business efficiency and development program that is focused is on:

- Additional income from new business
- Increasing the profitability of existing operations
- Reducing working capital needs
- Overhead cost saving projects

For the financial year ending 2019 the Group expects much better results.

PRINCIPAL RISKS AND UNCERTAINTIES

The Group faces a range of risks that may affect operations and profitability.

The Group's core strengths are its brands and supporting team. The Group depends on its ability to attract and retain the best people. The directors would like to thank the team for all their hard work and commitment.

The directors are aware of the threat to the Group's future performance that is posed by the United Kingdom leaving the European Union, National Living Wage increases and food cost inflation. These external factors make the economic and trading environment challenging for the Group and its partners.

The board of directors has significant experience in the Group's principal activity sectors and they meet every month to review business performance.

The directors are confident that the strategic, financial and operational risks faced by the Group are identified and managed appropriately.

PERFORMANCE SUMMARY

The group is monitored against a number of key performance indicators. These are agreed and reviewed at monthly board and management meetings.

- Turnover £12.4m (2017: £12.8m)
- Gross Profit £8.7m, 70% margin (2017: £8.8m, 69% margin)
- Loss after tax for the financial period £1.7m (2017; £0.7m loss)

GROUP STRATEGIC REPORT FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

FUTURE DEVELOPMENTS

The pipeline of opportunities remains strong and the Group is in negotiation on several new projects that will bring significant additional income to the Group. The new opportunities will continue to showcase the Group's capability to deliver exceptional restaurant experiences and unique food product innovation.

ON BEHALF OF THE BOARD:

P Moody - Director

Date: 22 . 02 . 19

REPORT OF THE DIRECTORS FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

The directors present their report with the financial statements of the company and the group for the period 29 May 2017 to 31 May 2018.

PRINCIPAL ACTIVITIES

The principal activities of the group in the period under review were those of restaurant and public house management, culinary innovation and associated activities.

DIVIDENDS

No dividends will be declared for the period ended 31 May 2018.

DIRECTORS

The directors shown below have held office during the whole of the period from 29 May 2017 to the date of this report.

R Y Lowenthal

P Moody

Other changes in directors holding office are as follows:

M Whitehead - resigned 15 September 2017

A Baker ceased to be a director after 31 May 2018 but prior to the date of this report.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REPORT OF THE DIRECTORS FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

ON BEHALF OF THE BOARD:

P Moody - Director

Date: 22.02.19

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF SL6 LIMITED

Opinion

We have audited the financial statements of SL6 Limited (the 'parent company') and its subsidiaries (the 'group') for the period ended 31 May 2018 which comprise the Consolidated Statement of Comprehensive Income, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Statement of Changes in Equity, Company Statement of Changes in Equity, Consolidated Cash Flow Statement and Notes to the Consolidated Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company affairs as at 31 May 2018 and of the group's loss for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We would though draw the reader's attention to the Basis of Preparing the Financial Statements note in the accounting policies where the directors have outlined in detail why they believe that the group's continued use of going concern is justified.

Other information

The directors are responsible for the other information. The other information comprises the information in the Group Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF SL6 LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

William Cope (Senior Statutory Auditor)

for and on behalf of Lawfords Consulting Limited

Statutory Auditors Union House

Walton Lodge **Bridge Street**

Walton-on-Thames

Surrey

KT12 IBT

Date: 22rd Rebrury 2019

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

		Period	Period
		29.5.17	30.5.16
		to 31,5,18	to 28.5.17
	Notes	£	£
TURNOVER		12,395,267	12,740,84 1
Cost of sales		3,683,857	3,928,238
GROSS PROFIT		8,711,410	8,812,603
Administrative expenses		10,667,863	9,822,564
OPERATING LOSS	6	(1,956,453)	(1,009,961)
Interest receivable and similar income		102,164	97,829
Gain on discontinued operation		(1,854,289) 101,555	(912,132)
		(1,752,734)	(912,132)
Interest payable and similar expenses	7	57,103	61,726
LOSS BEFORE TAXATION		(1,809,837)	(973,858)
Tax on loss	8	(2,677)	(164,265)
LOSS FOR THE FINANCIAL PERIOD		(1,807,160)	(809,593)
OTHER COMPREHENSIVE INCOME		<u>.</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME F THE PERIOD	OR	(1,807,160)	(809,593)
Loss attributable to:			
Owners of the parent Non-controlling interests		(1,719,477) (87,683)	(731,307) (78,286)
		(1,807,160)	(809,593)
Total comprehensive income attributable to:			
Owners of the parent		(1,724,477)	(731,307)
Non-controlling interests		(82,683)	(78,286)
		(1,807,160)	(809,593)

CONSOLIDATED BALANCE SHEET 31 MAY 2018

		201	8	201	7
	Notes	£	£	£	£
FIXED ASSETS			1 (00 440		0.000.000
Intangible assets	11		1,689,448		2,233,328
Tangible assets	12		6,107,550		6,775,330
Investments	13		· · · · · · · · · · · · · · · · · · ·		
			7,796,998		9,008,658
CURRENT ASSETS					
Stocks	14	1,096,087		1,151,482	
Debtors	15	917,891		4,089,853	
Cash at bank and in hand		84,026		948,355	
		2,098,004	·	6,189,690	
CREDITORS	16	7 720 594		11 170 062	
Amounts falling due within one year	10	7,729,584		11,160,962	
NET CURRENT LIABILITIES			(5,631,580)		(4,971,272)
TOTAL ASSETS LESS CURRENT LIABILITIES			2,165,418		4,037,386
CREDITORS Amounts falling due after more than one year	17		(2,245,794)		(2,341,710)
PROVISIONS FOR LIABILITIES	22		(31,108)		-
NET / IADH ITIPS/ASSETS			(111 494)	-	1 606 676
NET (LIABILITIES)/ASSETS			(111,484)	:	1,695,676
CAPITAL AND RESERVES					
Called up share capital	23		1		1
Retained earnings	24		(19,007)		1,700,470
SHAREHOLDERS' FUNDS			(19,006)	-	1,700,471
NON-CONTROLLING INTERESTS			(92,478)		(4,795)
FOTAL EQUITY		•	(111,484)	_	1,695,676

The financial statements were approved by the Board of Directors on 22:2:19 and were signed on its behalf by:

P Moody - Birector

COMPANY BALANCE SHEET 31 MAY 2018

		2018	8	2017	7
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	11		******		50.305
Tangible assets Investments	12 13		56,133 2,635,319		50,327
investments	13		2,035,319		2,635,319
			2,691,452		2,685,646
CURRENT ASSETS					
Debtors	15	3,079,604		8,038,841	
Cash at bank				41,965	
CDVD		3,079,604		8,080,806	
CREDITORS Amounts falling due within one year	16	5,930,199		9,086,422	
NET CURRENT LIABILITIES			(2,850,595)		(1,005,616)
TOTAL ASSETS LESS CURRENT LIABILITIES			(159,143)		1,680,030
PROVISIONS FOR LIABILITIES	22		5,571		5,571
NET (LIABILITIES)/ASSETS			(164,714)		1,674,459
CAPITAL AND RESERVES					
Called up share capital	23		1		1
Retained earnings	24		(164,715)		1,674,458
SHAREHOLDERS' FUNDS			(164,714)		1,674,459
Company's (loss)/profit for the financial year			(1,839,173)		59,557

The financial statements were approved by the Board of Directors on 22:23 and were signed on its behalf by:

P Moody - Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

	Called up share capital £	Retained earnings £	Total £	Non-controlling interests £	Total equity £
Balance at 30 May 2016	1	2,431,777	2,431,778	73,491	2,505,269
Changes in equity Total comprehensive income	<u> </u>	(731,307)	(731,307)	(78,286)	(809,593)
Balance at 28 May 2017	1	1,700,470	1,700,471	(4,795)	1,695,676
Changes in equity Total comprehensive income		(1,719,477)	(1,719,477)	(82,683)	(1,802,160)
Balance at 31 May 2018	1	(19,007)	(19,006)	(87,478)	(106,484)

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

	Called up share capital £	Retained earnings £	Total equity £
Balance at 30 May 2016	1	1,614,901	1,614,902
Changes in equity Total comprehensive income		59,557	59,557
Balance at 28 May 2017	1	1,674,458	1,674,459
Changes in equity Total comprehensive income		(1,839,173)	(1,839,173)
Balance at 31 May 2018	1	(164,715)	(164,714)

CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

		Period 29.5.17	Period 30.5.16
		to	to
		31.5,18	28.5.17
	Notes	£	£
Cash flows from operating activities			
Cash generated from operations	1	3,410,844	(2,187,644)
Interest paid		(59,056)	(45,863)
Tax paid		(110,915)	564
Net cash from operating activities		3,240,873	(2,232,943)
Cash flows from investing activities			
Purchase of intangible fixed assets		• · · · · · · ·	85,312
Purchase of tangible fixed assets		(162,186)	(2,829,788)
Sale of tangible fixed assets		3,076	-
Sale of fixed asset investments		-	(87,935)
Sale of current asset investment			2,152,767
Interest received		116,707	83,286
Net cash from investing activities		(42,403)	(596,358)
Cash flows from financing activities			
New loans in year		-	2,519,600
Loan repayments in year	•	(95,915)	(587,523)
Increase in parent company balance		(3,966,884)	1,282,050
Net cash from financing activities		(4,062,799)	3,214,127
(Decrease)/increase in cash and cash equivale	ents	(864,329)	384,826
Cash and cash equivalents at beginning of period	2	948,355	563,529
•		<u>, </u>	,
Cash and cash equivalents at end of period	2	84,026	948,355

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

	Period	Period
	29.5.17	30.5.16
	to	to
	31.5.18	28.5.17
	£	£
Loss before taxation	(1,809,837)	(973,858)
Depreciation charges	1,320,045	1,178,766
(Profit)/loss on disposal of fixed assets	(3,076)	146,265
Loss on sale of current asset investment	-	87,935
Finance costs	57,103	61,726
Finance income	(102,164)	(97,829)
	(537,929)	403,005
Decrease in stocks	55,395	55,423
Decrease/(increase) in trade and other debtors	3,191,800	(2,249,697)
Increase/(decrease) in trade and other creditors	701,578	(396,375)
Cash generated from operations	3,410,844	(2,187,644)

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Period	endeđ	31	May	2018

	31.5.18	29.5.17
	£	£
Cash and cash equivalents	84,026	948,355
Period ended 28 May 2017		
·	28.5.17	30.5.16
	£	£
Cash and cash equivalents	948,355	563,529
•		

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

1. GENERAL INFORMATION

SL6 Limited is a limited company registered in England and Wales. The principal place of business is Unit B, Tectonic Place, Holyport Road, Maidenhead, Berkshire, SL6 2YE. The principal activity of the company during the year was that of holding company. The principal activities of the subsidiary companies during the year are disclosed in note 14.

2. STATUTORY INFORMATION

SL6 Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the General Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

3. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The directors acknowledge the two years consecutive losses and the net liability position of the balance sheet although £3.6m of the Group's liabilities is represented by interest free loans from its holding company.

The Group has started working through a programme that is focused on the business efficiency and development plan outlined in the strategic review. It plans to increase turnover with new projects for the managed restaurant operations and restaurant consultancy businesses. Greater emphasis is being placed on labour and stock management in managed restaurants to reduce costs and increase the profitability of existing operations. Several overhead cost saving projects including a significant reduction of management headcount are in progress.

The business is already seeing the benefit of this programme in the year to May 2019.

The directors believe the Group, with the continuing support of its holding company, has the resources to continue in operational existence for at least 12 months from the date of signing these accounts and until the various initiatives restore the working capital position.

Accordingly, the Group continues to adopt the going concern basis in preparing its annual report and accounts.

Basis of consolidation

The consolidated financial statements present the results of the company and its subsidiaries ("the group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The group financial statements consolidate the financial statements of SL6 Limited and all its subsidiary undertakings drawn up to between 27th May 2018 and 31st May 2018.

Significant judgements and estimates

Intangible assets

Determine whether there are indicators of impairment of the company's intangible assets. Factors taken into consideration in reaching such a decision include the economic viability and expected further financial performance of the asset.

Tangible fixed assets

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors such as technological innovation, product life cycles and maintenance programmes. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

Deferred taxation

An assessment is made on an annual basis regarding the extent to which it is probable that potential deferred tax assets will be recovered against the reversal of deferred tax liabilities or other future tax profits. An asset is recognised accordingly.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued **FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018**

3. **ACCOUNTING POLICIES - continued**

Turnover

Turnover represents the amounts derived from the provision of goods and services in the UK which fall within the group's ordinary activities, stated after trade discounts, other sales taxes and net of value added tax.

Income from royalties are recognised as it arise on an accruals basis

Income from goods and services is recognised as it arises

Income from ambassadorial roles are recognised on a straight line basis over the term of the contract.

Goodwill

Goodwill represents the difference between the amount paid on the acquisition of a business over the aggregate fair value of its separable net assets. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. It is being amortised on a straight line basis over, in the director's opinion, its estimated economic life which is between 10 and 20 years.

Intangible assets

Patents and licenses are initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. It is being amortised evenly over the term of the agreement of 10 years.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off the cost less estimated residual value of each asset over its estimated useful life.

Freehold property

2% and 10% on cost of buildings

Short leasehold

Over the term of the lease

Plant and machinery Fixtures and fittings

25% on cost

20% on cost

Computer equipment

33% on cost

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving

Financial instruments

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, not of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Taxation

Taxation for the period comprises current and deferred tax. Tax is recognised in the Consolidated Statement of Comprehensive Income, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

3. ACCOUNTING POLICIES - continued

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the period end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Research and development

Expenditure on research and development is written off in the year in which it is incurred.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to profit or loss in the period to which they relate.

Fixed asset investments

Investments in subsidiarles are measured at cost less accumulated impairment.

Impairment charges are recorded if events or changes in circumstances indicate that the carrying value may not be recoverable.

4. EMPLOYEES AND DIRECTORS

	Period	Period
	29.5.17	30.5.16
	to	to
	31.5.18	28.5.17
	£	£
Wages and salaries	5,154,455	4,663,147
Social security costs	440,485	408,333
Other pension costs	32,977	25,959
	5,627,917	5,097,439
The average number of employees during the period was as follows:		
	Period	Period
	29.5.17	30.5.16
	to	to
	31.5,18	28.5.17
Directors	2	3
Administration	29	35
Restaurant and bar	172	154
	203	192
	===	===

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

5.	DIRECTORS' EMOLUMENTS		
		Period	Period
		29.5.17	30.5.16
		to	to
		31.5,18	28.5.17
	The second of the second of	£	£
	Directors' remuneration	172,545	133,240
	Compensation to director for loss of office	87,500	
			
6.	OPERATING LOSS		
	The operating loss is stated after charging/(crediting):		
		Period	Period
		29.5.17	30,5,16
		to	to
		31.5.18	28.5.17
		£	£
	Hire of plant and machinery	104,722	73,446
	Other operating leases	323,450	441,466
	Depreciation - owned assets	776,166	718,106
	(Profit)/loss on disposal of fixed assets	(3,076)	146,265
	Goodwill amortisation	109,080	109,080
	Patents and licences amortisation	434,800	434,800
	Auditors' remuneration	43,750	47,000
	Auditors' remuneration for non audit work	26,919	37,637
	Foreign exchange differences	2,192	32,632
			
7.	INTEREST PAYABLE AND SIMILAR EXPENSES		
		Period	Period
	,	29.5.17	30.5.16
		to	to
		31.5.18	28.5.17
		£	£
	Bank interest	2,470	7,110
	Bank loan interest	54,633	54,616
		57,103	61,726
			

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

8. TAXATION

Analysis of the tax credit

The tax credit on the loss for the period was as follows:

	Period	Period
	29.5.17	30.5.16
	to	to
	31.5.18	28.5.17
	£	£
Current tax:		
UK corporation tax	-	110,328
Adjustment to prior periods	(68,402)	-
Total current tax	(68,402)	110,328
Deferred tax	65,725	(274,593)
Tax on loss	(2,677)	(164,265)
	=====	====

UK corporation tax has been charged at 19%.

Reconciliation of total tax credit included in profit and loss

The tax assessed for the period is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	Period	Period
	29.5.17	30.5.16
	to	to
	31.5.18	28.5.17
	£	£
Loss before tax	(1,809,837)	(973,858)
Loss multiplied by the standard rate of corporation tax in the UK of 19% (2017 -		***************************************
19.830%)	(343,869)	(193,116)
Effects of:		
Expenses not deductible for tax purposes	(1,670)	-
Depreciation in excess of capital allowances	47,275	39,185
Utilisation of tax losses	48,290	9,579
Adjustments to tax charge in respect of previous periods	(68,402)	· -
Net tax effect on capital gain	•	(22,216)
Deferred tax not recognised on taxable losses	313,425	•
other	2,274	2,303
Total tax credit	(2,677)	(164,265)
		

9. INDIVIDUAL STATEMENT OF COMPREHENSIVE INCOME

As permitted by Section 408 of the Companies Act 2006, the Income Statement of the parent company is not presented as part of these financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

10. EXCEPTIONAL ITEM

Included in the company profit and loss account is a provision of £558,956 against the amount owed by Corona Realty Limited, a subsidiary, which in the directors opinion is not recoverable.

11. INTANGIBLE FIXED ASSETS

12.

At 28 May 2017

Group	Goodwill £	Patents and licences £	Totals £
COST			
At 29 May 2017 and 31 May 2018	1,896,323	4,348,000	6,244,323
AMORTISATION			
At 29 May 2017	990,028	3,020,967	4,010,995
Amortisation for period	109,080	434,800	543,880
At 31 May 2018	1,099,108	3,455,767	4,554,875
NET BOOK VALUE			
At 31 May 2018	797,215	892,233	1,689,448
At 28 May 2017	906,295	1,327,033	2,233,328
TANGIBLE FIXED ASSETS			
Group			
•	Freehold	Short	Plant and
	property	leasehold	machinery
COST	£	£	£
COST At 29 May 2017	5,258,098	214,251	1,408,954
Additions	7,381	1,735	37,523
At 31 May 2018	5,265,479	215,986	1,446,477
DEPRECIATION			
At 29 May 2017	267,946	56,750	799,299
Charge for period	148,350	18,320	249,379
Eliminated on disposal			
At 31 May 2018	416,296	75,070	1,048,678
NET BOOK VALUE			
At 31 May 2018	4,849,183	140,916	397,799
		=======================================	

609,655

4,990,152

157,501

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

12. TANGIBLE FIXED ASSETS - continued

Group

	Fixtures		
	and	Computer	
	fittings	equipment	Totals
	£	£	£
COST			
At 29 May 2017	1,459,329	429,337	8,769,969
Additions	10,845	50,902	108,386
Disposals	(2,611)	(1,042)	(3,653)
At 31 May 2018	1,467,563	479,197	8,874,702
DEPRECIATION			
At 29 May 2017	565,886	304,758	1,994,639
Charge for period	267,113	93,004	776,166
Eliminated on disposal	(2,611)	(1,042)	(3,653)
At 31 May 2018	830,388	396,720	2,767,152
NET BOOK VALUE			
At 31 May 2018	637,175	82,477	6,107,550
At 28 May 2017	893,443	124,579	6,775,330

Included in cost of land and buildings is freehold land of £1,854,921 (2017 - £1,854,921) which is not depreciated.

~	_				
	n	m	n.a	n	w

Company	Freehold property £	Short leasehold £	Computer equipment £	Totals £
COST	-	-	~	~
At 29 May 2017	15,225	18,051	82,385	115,661
Additions		_	20,551	20,551
At 31 May 2018	15,225	18,051	102,936	136,212
DEPRECIATION				
At 29 May 2017	-	-	65,334	65,334
Charge for period		361	14,384	14,745
At 31 May 2018	-	361	79,718	80,079
NET BOOK VALUE				
At 31 May 2018	15,225	17,690	23,218	56,133
At 28 May 2017	15,225	18,051	17,051	50,327
•				

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

13. FIXED ASSET INVESTMENTS

Company

Shares in group undertakings £

COST

At 29 May 2017 and 31 May 2018

2,635,319

NET BOOK VALUE

At 31 May 2018

2,635,319

At 28 May 2017

2,635,319

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

Subsidiaries

TFDG Limited

Registered office: United Kingdom Nature of business: Dormant

Class of shares: holding
Ordinary 'A' shares 100.00
Ordinary 'B' shares 100.00

The Fat Duck Limited

Registered office: United Kingdom Nature of business: Restaurant

Class of shares: holding
Ordinary shares 100.00

The Hinds Head Limited

Registered office: United Kingdom Nature of business: Public house

Class of shares: holding Ordinary shares 75.00

Snail Porridge Limited

Registered office: United Kingdom

Nature of business: Television programming

Class of shares: holding Ordinary shares 100.00

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

13. FIXED ASSET INVESTMENTS - continued

Registered office: United Kingdom Nature of business: Dormant company

Class of shares: holding
Ordinary shares 100.00

Heston Blumenthal Studios Limited

Registered office: United Kingdom Nature of business: Dormant company

Class of shares: holding Ordinary shares 100.00

Tapestry Management Limited Registered office: United Kingdom

Nature of business: Management consultancy

Class of shares: holding
Ordinary shares 100.00

SL6 Appliances Limited

Registered office: United Kingdom

Nature of business: Design of small kitchen appliances

Class of shares: holding Ordinary 100.00

Corona Realty Limited

Registered office: United Kingdom Nature of business: Public house

Class of shares: holding
Ordinary shares 100.00

Triple Cooked Chips Limited

Registered office: United Kingdom

Nature of business: Exploitation of intellectual property

Class of shares: holding Ordinary 60.00

SL6 Investments Limited

Registered office: United Kingdom Nature of business; Dormant

Class of shares: holding Ordinary 100.00

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%

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

13. FIXED ASSET INVESTMENTS - continued

Breton Crust L	imited
----------------	--------

Registered office: United Kingdom Nature of business: Dormant

Class of shares: holding Ordinary 100.00

Zanilla Limited

Registered office: United Kingdom Nature of business: Dormant

Class of shares: holding Ordinary 100.00

FD Experimental Kitchen Limited Registered office: United Kingdom Nature of business: Recipe development

Class of shares: holding Ordinary 100.00

Blue Mentality Limited

Registered office: United Kingdom Nature of business: Dormant

Class of shares: holding
Ordinary Shares 100.00

Nature by Heston

Registered office: United Kingdom Nature of business: Dormant

Class of shares: holding
Limited by guarantee

Human Nature by HB Limited Registered office: United Kingdom Nature of business: Dormant

Class of shares: holding Ordinary 100.00

Human Nature by Heston Limited Registered office: United Kingdom Nature of business: Dormant

Class of shares: holding Ordinary 100.00

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

13.	FIXED ASSET INVESTMENTS - continued				
	Human Nature by Heston Blumenthal Limited Registered office: United Kingdom Nature of business: Dormant				
	m	•	%		
	Class of shares:		ol ding 00.00		
	Ordinary	1	00.00		
14.	STOCKS				
				Gr	оир
				2018	2017
				£	£
	Stocks			1,096,087	1,151,482
					 =
15.	DEBTORS				
		Gr	quo	Com	pany
		2018	2017	2018	2017
		£	£	£	£
	Amounts falling due within one year:	061.011	1.4.50.5		
	Trade debtors	251,811	164,726	2,856,681	21,794
	Amounts owed by group undertakings Other debtors	12,861	3,234,889	2,830,081	4,623,181 3,167,775
	Tax	68,999	5,254,007	53,861	5,107,775
	Deferred tax asset	-	34,618	-	_
	Prepayments and accrued income	534,855	606,076	168,937	226,091
		868,526	4,040,309	3,079,604	8,038,841
	Amounts falling due after more than one year:				
	Other debtors	49,365	49,544	-	_
					
	Aggregate amounts	917,891	4,089,853	3,079,604	8,038,8 41
		·	<u></u>		
	Deferred tax asset				
		2018	oup 2017	Com 2018	рапу 2017
		2018 £	2017 £	2018 £	2017 £
	Accelerated capital allowances	~	(88,840)	~ -	~ -
	Tax losses carried forward	-	123,458	-	•
			34,618	-	

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

16. CREDITORS; AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2018	2017	2018	2017
	£	£	£	£
Bank loans and overdrafts (see note 18)	100,000	100,000	364,156	-
Trade creditors	879,259	756,158	178,772	73,101
Amounts owed to group undertakings	3,582,358	7,549,243	4,740,848	8,643,378
Corporation tax	663	110,981	-	53,852
Social security and other taxes	496,762	451,805	20,489	33,327
Other creditors	892,147	216,962	365,351	3,371
Accruals and deferred income	1,778,395	1,975,813	260,583	279,393
	7,729,584	11,160,962	5,930,199	9,086,422
				

17. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Gr	Group	
	2018	2017	
	£	£	
Bank loans (see note 18)	2,245,794	2,341,710	

18. LOANS

An analysis of the maturity of loans is given below:

	Group		Company	
	2018	2017	2018	2017
	£	£	£	£
Amounts falling due within one year or on demand:				
Bank overdrafts	-	-	364,156	_
Bank loan	100,000	100,000	•	-
	100,000	100,000	364,156	-
				===
Amounts falling due between one and two years:				
Bank loans	100,000	100,000	-	-
				====
Amounts falling due between two and five years:				
Bank loans	2,145,794	2,241,710	.	-

19. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

Group		Non-cancellable operating leases	
	2018	2017	
Within one year	£ 151,922	£ 143,589	
Between one and five years	498,285	455,040	
In more than five years	628,000	706,500	
	1,278,207	1,305,129	

20. SECURED DEBTS

The following secured debts are included within creditors:

	Gr	Group	
	2018	2017	
	£	£	
Bank loans	2,345,794	2,441,710	

The group has three bank loans which are secured by group cross guarantees incorporating first legal charges over the group's leasehold and freehold premises and unlimited guarantees from various group companies.

The first loan originally for £500,000 is repayable monthly over 5 years.

The second loan of £1,700,000 is repayable by monthly installments starting 37 months after draw down with a final balloon payment of £1,508,333 after 60 months.

The third loan of £340,000 is repayable 5 years after drawn down.

Interest on all the above loans is at 2% above bank base rate.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

21	PINANCIAL	INSTRUMENTS

Balance at 29 May 2017

Balance at 31 May 2018

Accelerated capital allowances

Trading losses carried forward

22,

The company had the following financial instruments:

		Crown	Com	
	2018	Group 2017	2018	pany 2017
	£ £	£ 2017	£	£ 2017
Financial investments that are equity instruments measured at cost less impairment	~	~		~
Fixed asset investments		- p	2,635,319	2,635,319
Financial assets that are debt instruments measured at amortised cost				
Financial assets	917,8	4,089,853	3,079,604	8,038,481
Financial liabilities measured at amortized cost				
Financial liabilities	9,975,3	378 13,502,672	5,593,199	9,086,422
PROVISIONS FOR LIABILITIES				
	Group	1	Comp	Nonv
	2018	2017	2018	2017
	£	£	£	£
Deferred tax				
Accelerated capital allowances	31,523	-	5,571	5,571
Tax losses carried forward	(415)	-	-	-
	31,108		5,571	5,571
		<u> </u>	3,371	3,371
Group				
				Deferred
				tax
7.1				£

(34,618)

(57,317)

123,043

31,108

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

22.	PROVISIONS	FOR LIABILITIES	- continued			
	Company					Deferred tax
	Balance at 29 M	fay 2017				£ 5,571
	Balance at 31 M	lay 2018				5,571
23.	CALLED UP S	HARE CAPITAL		·		
	Allotted, issued	and fully paid:				
	Number:	Class:		Nominal	2018	2017
	ī	Ordinary		value: £1	£ 1	£ I
24.	RESERVES					
	Group					
	•					Retained earnings
	At 29 May 2017					1,700,470
	Deficit for the po					(1,719,477)
	At 31 May 2018					(19,007)
	Company	,				
						Retained earnings £
	At 29 May 2017					1,674,458
	Deficit for the pe	eriod				(1,839,173)
	At 31 May 2018					(164,715)

25. ULTIMATE PARENT COMPANY

The immediate parent company is Cape Proprietary Inc, which is incorporated in Nevis and the ultimate parent company is Lowenthal Corporation Limited, which is incorporated in the Isle of Man.

26. CONTINGENT LIABILITIES

The company has provided unlimited guarantees in respect of bank loans to group companies. At the balance sheet date the loan totalled £2,356,674 (2017: £2,441,710).

SL6 LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE PERIOD 29 MAY 2017 TO 31 MAY 2018

27. RELATED PARTY DISCLOSURES

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Transactions between group entities which have been eliminated on consolidation are not disclosed within the financial statements.

Entities with control, joint control or significant influence over the entity	2018	2017
Amount due to related party	£ 3,582,358	£ 7,549,243
The balances are unsecured, interest free and repayable on demand.		
Entitles over which the entity has control, joint control or significant influence	2018	2017
Sales	£ 5,000	£ 12,000
Purchases	460,000	460,000
Amount due from related party	1,124,772	1,399,198
The balances are unsecured, interest free and repayable on demand.		
Entities that provide key management personnel services to the entity		
	2018	2017
Purchases	£	£
r in chases	191,522	191,522

Purchases of services from related parties were undertaken in the normal course of business with payment being made on normal commercial terms.

28. ULTIMATE CONTROLLING PARTY

The directors are of the opinion that the ultimate controlling party at the balance sheet date was Lowenthal Corporation Limited

29. SUBSIDIARY EXEMPTION FROM AUDIT

During the year end 31st May 2018 the company provided a guarantee under section 479a of the Companies Act 2006 to enable its subsidiary, Snail Porridge Limited, to claim exemption from audit.

During the year end 31st May 2018 the company provided a guarantee under section 479a of the Companies Act 2006 to enable its subsidiary, Nature by Heston, to claim exemption from audit.