REGISTERED NUMBER: 10299013 (England and Wales)

Report of the Director and

<u>Unaudited Consolidated Financial Statements</u>

for the Period 27 July 2016 to 31 March 2017

<u>for</u>

B&A Group Holdings Ltd (Group)

Amended

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Company Information for the Period 27 July 2016 to 31 March 2017

DIRECTOR:

Dr S S Riahi

REGISTERED OFFICE:

The Retreat

406 Roding Lane South

Woodford Green

Essex IG8 8EY

REGISTERED NUMBER:

10299013 (England and Wales)

ACCOUNTANTS:

Nordens

The Retreat

406 Roding Lane South

Woodford Green

Essex IG8 8EY

Report of the Director for the Period 27 July 2016 to 31 March 2017

The director presents his report with the financial statements of the company and the group for the period 27 July 2016 to 31 March 2017.

INCORPORATION

The group was incorporated on 27 July 2016.

DIRECTORS

The directors who have held office during the period from 27 July 2016 to the date of this report are as follows:

S A Banks - appointed 27 July 2016 - resigned 14 November 2016

Dr S S Riahi - appointed 27 July 2016

R A Ward - appointed 27 July 2016 - resigned 14 November 2016 M Schaberg - appointed 27 July 2016 - resigned 14 November 2016 Ms E Amphlett - appointed 27 July 2016 - resigned 14 November 2016

The director who is eligible offers himself for election at the forthcoming first Annual General Meeting.

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

Dr S S Riahi - Director

31 December 2017

Consolidated Income Statement for the Period 27 July 2016 to 31 March 2017

	Notes	£
TURNOVER		5,686,458
Cost of sales		3,434,611
GROSS PROFIT		2,251,847
Administrative expenses		1,782,901
OPERATING PROFIT	4	468,946
Interest payable and similar expenses		51,274
PROFIT BEFORE TAXATION		417,672
Tax on profit		82,962
PROFIT FOR THE FINANCIAL P	PERIOD	334,710
Profit attributable to: Owners of the parent		334,710

Consolidated Balance Sheet

31 March 2017

	Notes	£	£
FIXED ASSETS	6		194,890
Intangible assets Tangible assets	7		1,287,130
Investments	8		1,207,130
			
			1,482,020
CURRENT ASSETS			
Debtors	9	871,194	
Investments	10	1,200	
Cash at bank and in hand		181,810	
		1,054,204	
CREDITORS		_,,	
Amounts falling due within one year	11	1,169,114	
NET CURRENT LIABILITIES			(114,910)
TOTAL ASSETS LESS CURRENT LIABILITIES			1,367,110
CREDITORS			
Amounts falling due after more than one year	12		(1,221,749)
			(10.120)
PROVISIONS FOR LIABILITIES			(19,139)
NET ASSETS			126,222
C			•
CAPITAL AND RESERVES			1 500
Called up share capital Share premium			1,500 34,990
Retained earnings			34,990 89,732
Nouniou carnings			
SHAREHOLDERS' FUNDS			126,222

The company and the group are entitled to exemption from audit under Section 477 of the Companies Act 2006 for the period ended 31 March 2017.

The members have not required the company and the group to obtain an audit of its financial statements for the period ended 31 March 2017 in accordance with Section 476 of the Companies Act 2006.

The director acknowledges his responsibilities for:

- (a) ensuring that the group keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the company and the group as at the end of each financial year and of the group's profit or loss for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company and the group.

<u>Consolidated Balance Sheet - continued</u> 31 March 2017

The financial statements have been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved by the director on 31 December 2017 and were signed by:

Dr S S Riahi - Director

Company Balance Sheet

31 March 2017

	Notes	£
CURRENT ASSETS		
Debtors	9	783,347
Investments	10	1,200
Cash at bank and in hand		84,960
		869,507
CREDITORS		
Amounts falling due within one year	11	65,496
NET CURRENT ASSETS		804,011
TOTAL ASSETS LESS CURRENT LIABILITIES		804,011
CREDITORS Amounts falling due after more than one		
year	12	822,417
NET LIABILITIES		(18,406)
CAPITAL AND RESERVES		
Called up share capital		200
Retained earnings		(18,606)
SHAREHOLDERS' FUNDS		(18,406)
Company's profit for the financial year		384,090

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the period ended 31 March 2017.

The members have not required the company to obtain an audit of its financial statements for the period ended 31 March 2017 in accordance with Section 476 of the Companies Act 2006.

The director acknowledges his responsibilities for:

- (a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its profit or loss for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

Company Balance Sheet - continued 31 March 2017

The financial statements have been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved by the director on 19 December 2017 and were signed by:

Dr S S Riahi - Director

Notes to the Consolidated Financial Statements for the Period 27 July 2016 to 31 March 2017

1. STATUTORY INFORMATION

B&A Group Holdings Ltd (Group) is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the General Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with the provisions of Section 1A "Small Entities" of Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Turnover

Turnover is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Goodwill

Goodwill, being the amount paid in connection with the acquisition of a business in 0, is being amortised evenly over its estimated useful life of nil years.

The difference between the cost of acquisition and the fair value of the net assets acquired at the date of acquisition is capitalised in the balance sheet. In conformity with long-term nature of the Groups business, the directors are amortising goodwill on a straight line basis over its estimated useful life: this is five years. For goodwill that is amortised over 5 years, a review for impairment at the end of the first full financial year following the acquisition is carried out and in other periods if events or changes in circumstances indicate that the carrying value may not be recoverable.

If a subsidiary, associate or business is subsequently sold or closed, any goodwill arising on acquisition that has not been amortised through the profit and loss account is taken into account on determining the profit or loss on sale or closure.

Intangible assets

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Land and buildings

5% on reducing balance

Plant and machinery etc

- 25% on reducing balance and 15% on reducing balance

Taxation

Taxation for the period comprises current and deferred tax. Tax is recognised in the Consolidated Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Page 8 continued...

Notes to the Consolidated Financial Statements - continued for the Period 27 July 2016 to 31 March 2017

2. ACCOUNTING POLICIES - continued

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the period end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to profit or loss over the relevant period. The capital element of the future payments is treated as a liability.

3. EMPLOYEES AND DIRECTORS

The average number of employees during the period was 30.

The average number of employees by undertakings that were proportionately consolidated during the period was 13.

4. **OPERATING PROFIT**

The operating profit is stated after charging:

Depreciation - owned assets Goodwill amortisation

£
41,810
48,722

5. INDIVIDUAL INCOME STATEMENT

As permitted by Section 408 of the Companies Act 2006, the Income Statement of the parent company is not presented as part of these financial statements.

Page 9 continued...

At 26 July 2016

7.

Notes to the Consolidated Financial Statements - continued for the Period 27 July 2016 to 31 March 2017

6. INTANGIBLE FIXED ASSETS

Group			Goodwill
COST			£
Additions			243,612
At 31 March 2017			243,612
AMORTISATION			40.500
Charge for period			48,722
At 31 March 2017			48,722
NET BOOK VALUE			
At 31 March 2017			194,890
TANGIBLE FIXED ASSETS			
Group			
	_		Fixtures
	Long leasehold	Plant and machinery	and fittings
	£	£	£
COST			
At 27 July 2016	65,000	-	150,212
Additions	221,197	1,012,851	<u> </u>
At 31 March 2017	286,197	1,012,851	150,212
DEPRECIATION			
At 27 July 2016	3,250	-	25,092
Charge for period	14,147	131,853	18,768
At 31 March 2017	17,397	131,853	43,860
NET BOOK VALUE			1
At 31 March 2017	268,800	880,998	106,352
	=====		

61,750

125,120

Notes to the Consolidated Financial Statements - continued for the Period 27 July 2016 to 31 March 2017

7. TANGIBLE FIXED ASSETS - continued

Group

		Motor	Computer	
		vehicles	equipment	Totals
COCT	•	£	£	£
COST At 27 July 2016		7,634	56,226	279,072
Additions		7,034	30,220	1,234,048
Additions				
At 31 March 2017		7,634	56,226	1,513,120
DEPRECIATION		•		
At 27 July 2016		1,909	20,645	50,896
Charge for period		1,431	8,895	175,094
At 31 March 2017		3,340	29,540	225,990
NET BOOK VALUE				
At 31 March 2017		4,294	26,686	1,287,130
At 26 July 2016		5,725	35,581	228,176
Fixed assets, included in the above, which are he	Plant and machinery	leases are as fol Fixtures and fittings £	Motor vehicles £	Totals
COST	~	~	~	~
At 27 July 2016	-	128,352	7,634	135,986
Additions	1,012,851	•	-	1,012,851
At 31 March 2017	1,012,851	128,352	7,634	1,148,837
DEPRECIATION		· · · · · · · · · · · · · · · · · · ·		
At 27 July 2016	-	19,253	1,909	21,162
Charge for period	131,853	-	1,431	133,284
At 31 March 2017	131,853	19,253	3,340	154,446
NET BOOK VALUE				
At 31 March 2017	880,998	109,099	4,294	994,391
At 26 July 2016		109,099	5,725	114,824

Notes to the Consolidated Financial Statements - continued for the Period 27 July 2016 to 31 March 2017

8. FIXED ASSET INVESTMENTS

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

Subsidiaries

B&A	Group	Limi	ted
-----	-------	------	-----

Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

%

Class of shares: Ordinary shares holding 100.00

31.3.17

£

Aggregate capital and reserves

(1,696,386)

Loss for the year

(1,889,194)

B&A Group Essex Limited

Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

%

Class of shares: Ordinary shares holding 100.00

31.3.17 £

Aggregate capital and reserves

(63,278)

Loss for the period

(63,378)

B&A Group Bermondsey Limited

Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

%

Class of shares:

holding

Ordinary shares

100.00

Aggregate capital and reserves

31.3.17 £

I ass for the norted

£ (22,128)

Loss for the period

(22,228)

B&A Group Cannon Street Limited

Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

01.

Class of shares: Ordinary shares holding 100.00

31.3.17

Aggregate capital and reserves

(16,354)

Loss for the period

(16,454)

Notes to the Consolidated Financial Statements - continued for the Period 27 July 2016 to 31 March 2017

8. FIXED ASSET INVESTMENTS - continued

B&A Group L	aboratories Limited
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Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

Class of shares:

holding 100.00 Ordinary shares

31.3.17 £ Aggregate capital and reserves (162,603)Loss for the period (162,703)

B&A Group Leicester Limited

Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

Class of shares: holding Ordinary shares 100.00

31.3.17 £ Aggregate capital and reserves (47,837)Loss for the period (47,937)

B&A Group Liverpool Street Limited

Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

Class of shares: holding Ordinary shares 100.00

31.3.17 £ Aggregate capital and reserves 1,162,956 Profit for the year 1,565,552

B&A Group Milton Keynes Limited

Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

%

Class of shares: holding Ordinary shares 100.00

311,807 Aggregate capital and reserves Profit for the period 311,707

31.3.17

Notes to the Consolidated Financial Statements - continued for the Period 27 July 2016 to 31 March 2017

8. **FIXED ASSET INVESTMENTS - continued**

Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

Class of shares: Ordinary shares holding 100.00

Aggregate capital and reserves

386,153

31.3.17

Profit for the period

386,053

B&A Group Wokingham Limited

Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

%

Class of shares:

holding

Ordinary shares

100.00

Aggregate capital and reserves

Profit for the period

31.3.17 £ 291,997

291,897

B&A Group Chelmsford Laboratories Limited Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

Class of shares:

holding

Ordinary shares

100.00

Aggregate capital and reserves

100

31.3.17

B&A Group Manchester Limited

Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

Class of shares:

holding

Ordinary shares

100.00

Aggregate capital and reserves

31.3.17 100

Notes to the Consolidated Financial Statements - continued for the Period 27 July 2016 to 31 March 2017

8. FIXED ASSET INVESTMENTS - continued

B&A Group Birmingham Limite	B&A	Group	Birmin	igham	Limited
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Registered office: The Retreat, 406 Roding Lane South, Woodford Green, Essex, IG8 8EY

Nature of business: Dental practices

%

Class of shares: Ordinary shares holding 100.00

Aggregate capital and reserves

31.3.17 £ 100

9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group	Company
	£	£
Trade debtors	764,612	-
Amounts owed by group undertakings	-	783,347
Other debtors	106,582	<u> </u>
	871,194	783,347

10. CURRENT ASSET INVESTMENTS

	Group	Company
	£	£
Unlisted investments	1,200	1,200
	==	

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group	Company
•	£	£
Finance leases	189,442	-
Trade creditors	492,317	-
Amounts owed to group undertakings	-	1,100
Taxation and social security	93,104	-
Other creditors	394,251	64,396
	1,169,114	65,496

Notes to the Consolidated Financial Statements - continued for the Period 27 July 2016 to 31 March 2017

12. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

Bank loans Finance leases		·	Group £ 822,417 399,332	Company £ 822,417
			1,221,749	822,417
Amounts falling due in more than five years:				
Repayable by instalments Finance leases	156,029	<u>-</u>	<u>-</u>	

Chartered Accountants' Report to the Members on the Unaudited Financial Statements of B&A Group Holdings Ltd (Group)

In order to assist you to fulfil your duties under the Companies Act 2006, we have prepared for your approval the financial statements of B&A Group Holdings Ltd (Group) for the period ended 31 March 2017 which comprise the Consolidated Income Statement, Consolidated Balance Sheet, Company Balance Sheet and the related notes from the company's and the group's accounting records and from information and explanations you have given us.

As a practising member firm of the Institute of Chartered Accountants in England and Wales (ICAEW), we are subject to its ethical and other professional requirements which are detailed within the ICAEW's regulations and guidance at http://www.icaew.com/en/membership/regulations-standards-and-guidance.

This report is made solely to the director of B&A Group Holdings Ltd (Group) in accordance with our terms of engagement. Our work has been undertaken solely to prepare for your approval the financial statements of B&A Group Holdings Ltd (Group) and state those matters that we have agreed to state to the director of B&A Group Holdings Ltd (Group) in this report in accordance with ICAEW Technical Release 07/16AAF. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than B&A Group Holdings Ltd (Group) the company and the group and the company's director for our work or for this report.

It is your duty to ensure that B&A Group Holdings Ltd (Group) has kept adequate accounting records and to prepare statutory financial statements that give a true and fair view of the assets, liabilities, financial position and profit of B&A Group Holdings Ltd (Group). You consider that B&A Group Holdings Ltd (Group) is exempt from the statutory audit requirement for the period.

We have not been instructed to carry out an audit or a review of the financial statements of B&A Group Holdings Ltd (Group). For this reason, we have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the statutory financial statements.

Nordens The Retreat 406 Roding Lane South Woodford Green Essex IG8 8EY

_			
Date:	 	 	

Consolidated Trading and Profit and Loss Account for the Period 27 July 2016 to 31 March 2017

	£	€ .
Sales		5,686,458
Cost of sales		
Purchases		3,434,611
GROSS PROFIT		2,251,847
Expenditure		
Rent and rates	364,725	
Insurance	29,153	
Light and heat	17,440	
Computer costs	43,943	
Salaries	736,678	
Training costs	57,034	
Telephone, fax and internet	46,099	
Print, post and stationery	8,523	
Motor, travel and subsistence	25,956	
Insurance	15,216	
Repairs and renewals	17,210	
Subscriptions	2,329	
Sundry expenses	13,383	
Accountancy	22,883	
Professional fees	114,686	
Entertainment	8,187	
Amortisation of intangible fixed assets		
Goodwill	48,722	
Depreciation of tangible fixed assets		
Long leasehold	14,147	
Plant and machinery	131,853	
Fixtures and fittings	18,768	
Motor vehicles	1,431	
Computer equipment	8,895	
		1,747,261
		504,586
Finance costs		
Bank charges	2,896	
Credit card	32,744	
Bank interest	7	
Bank loan interest	51,267	
		86,914
NET PROFIT		417,672