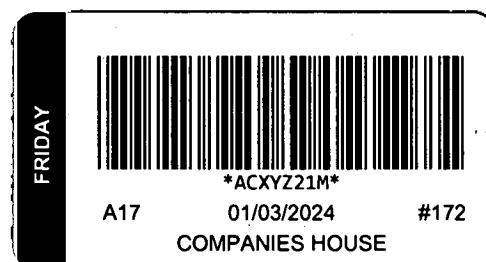


Registered number: 09683579

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023



NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

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NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 AUGUST 2023

Members

Mr M Tyler
Mr S Bridge
Mr K Pannu
Mrs C Mulvihill
Mrs D Mair

Trustees

Mrs V Ademosu	(end date 15.06.2023)
Mr S Bridge	
Mr S Baker	(appointed 03.02.2023)
Miss J Bance	(appointed 11.07.2023)
Mrs V Burke	
Miss J Capon	(Headteacher and Accounting Officer ex-officio)
J Furley	(appointed 01.09.2023)
Mrs E Hughes	
Dr C Jones	
Miss E Le Cuirot	
Mr P Manby	
Mr P McMaster	
Mr K Pannu	
Mr G Honiball	
Ms F Sheikh	
Mrs R Streek	(end date 31.01.2023)
Mr C Sutehall	
Mr G van der Knaap	(appointed 09.12.2022)
Mrs H Wheeler	(end date 30.09.2022)

Senior Management Team

Miss J Capon	Headteacher
Mrs L Allaway	Deputy Headteacher
Mr A Morbey	Deputy Headteacher
Mrs S Nuttycombe	Assistant Headteacher
Mr J O'Connell	Assistant Headteacher
Mrs G Walton	Assistant Headteacher
Miss C Bevan	Assistant Headteacher
Mrs R Good	Bursar (end date 28.02.2023)
Mrs K Foreman	School Business Manager (appointed 13.02.2023)

Company Name

Newlands Girls' School

Principal and Registered Office

Farm Road, Maidenhead, Berkshire, SL6 5JB

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

REFERENCE AND ADMINISTRATIVE DETAILS (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

Company Registered Number

09683579 (England & Wales)

Independent Auditor

MHA, Foundation Park, Roxborough Way, Maidenhead, SL6 3UD

Bankers

Lloyds Bank PLC, 25 Gresham Street, London, EC2V 7HN

Solicitors

Stone King, Boundary House, 91 Charterhouse Street, London, EC1M 6HL

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 AUGUST 2023

The trustees present their annual report together with the financial statements and auditor's report of the charitable company for the year / period 1 September 2022 to 31 August 2023. The annual report serves the purposes of both a trustees' report, and a directors' report and strategic report under company law.

The Academy Trust operates an academy for pupils aged 11 to 19 serving a catchment area in Maidenhead. It has a pupil capacity of 1200 and had a roll of 1158 in the school census in October 2022.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Academy Trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the Academy Trust. The trustees of Newlands Girls' School are also the directors of the charitable company for the purposes of company law. The charitable company operates as Newlands Girls' School.

Details of the trustees who served during the year, and to the date these accounts are approved are included in the Reference and Administrative Details on pages 1 and 2.

Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' Indemnities

Trustees benefit from the Academy having bought into the Risk Protection Arrangement (RPA) for schools. The RPA is an alternative to insurance where UK Government funds aim to protect member schools against losses due to any unforeseen and unexpected event. This protection includes indemnity insurance to cover the liability of the Trustees, which by virtue of any rule of law would otherwise attach to them in respect of any negligence, default or breach of duty of which they may be guilty in relation of the Academy Trust. The cost of the RPA in the year was £24,549. Newlands Girls' School also has additional policies in place to cover engineering inspections and insurance.

Method of Recruitment and Appointment or Election of Trustees

The Trustees are Directors of the charitable company for the purposes of the Companies Act 2006 and Trustees for the purposes of charity legislation. Trustees fall into different categories:

Member-appointed Trustees are elected by the Members.

Parent Trustees are elected by parents and carers of registered pupils and must be, as such, parents and carers at the time of their election. If insufficient parents stand for election, the Governing Body can co-opt Parent Trustees.

Staff Trustees are elected by and from the staff. If insufficient staff stand for election, the Governing Body can co-opt a Trustee from the staff.

The Headteacher is automatically a Trustee.

Co-opted Trustees are elected by those Trustees who are not themselves Co-opted trustees. Co-opted Trustees will often be sought to fill skill gaps which the Governing Body has identified within itself.

Trustees represent the local community and also bring particular knowledge, skills and expertise to the Governing Body. The Trustees are voted on by the Governing Body of the Academy.

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

Policies and Procedures Adopted for the Induction and Training of Trustees

All trustees are provided with policies on their roles and responsibilities, conduct and guidance on the general principles of behaviour. Trustees are expected to engage in annual training and attend a programme of induction. Opportunities for training are provided through courses and specialist input at Governors' meetings. All trustees are provided with documentation, such as policies, procedures, data and budgets in advance of meetings. All trustees are expected to become a 'Link' to Subject Departments and/or Year Groups and, as such, familiarise themselves with this particular aspect of the school through visits and regular communication.

Organisational Structure

The trustees meet as a Full Governing Body at least 3 times a year with various committee meetings of the 4 sub-groups, namely:

- Quality of Education
- Resources Audit & Risk
- Staff and Salaries
- Community and Wellbeing

The senior member of staff to whom day to day management is delegated is Miss Jo Capon, Headteacher. The organisational structure consists of three levels: The Trustees, the Senior Leadership Team and the Middle Leadership Team. The aim of the management structure is to distribute leadership and to encourage good decision making at all levels. The trustees are responsible for setting general policies, adopting an annual plan and budget and monitoring the Academy's capital expenditure.

The Leadership Team from 1.9.2022 to 31.8.2023 consisted of the Headteacher, 2 Deputy Heads, 4 Assistant Headteachers and the Bursar / School Business Manager. These managers control the Academy at an executive level, implementing policies laid down by the Trustees and reporting back to them. All authorisation of spending within agreed budgets is delegated to the Middle Leaders, who co-ordinate the day-to-day activities within their specific area of responsibility.

Staffing appointments below the level of Assistant Head are made by the Headteacher. Trustees are involved with appointments of Assistant Heads, Deputy Heads, the Headteacher and the School Business Manager. Pay decisions are made by the Staff and Salaries Committee. The Resources, Audit and Risk Committee receives regular reports from the School Business Manager and advises the Full Governing Body of budgetary challenges and considerations.

Arrangements for setting pay and remuneration of key management personnel

The Governing Body assign a seven-point individual school range based on the school group size and any other relevant factors as determined by the STPCD for the Headteacher's Pay Scale. For the Deputy Head posts, the Governing Body determine a seven-point pay range from within the Leadership Scale and for the Assistant Heads a five-point pay range from the Leadership Scale as contained within the STPCD. The Bursar's pay scale was agreed at the Salaries Committee in November 2015 on recommendation from the Headteacher after benchmarking against similar local providers. The Bursar's job title has now been changed to School Business Manager with the same roles and responsibility and hence salary scale.

NEWLANDS GIRLS' SCHOOL
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TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

Trade union facility time

Relevant union officials

Number of employees who were relevant union officials during the relevant period	Full-time equivalent employee number
1	1

Percentage of time spent on facility time

Percentage of time	Number of employees
0%	
1%-50%	1
51%-99%	
100%	

Percentage of pay bill spent on facility time

Provide the total cost of facility time	£988.70
Provide the total pay bill	£6,078,605
Provide the percentage of the total pay bill spent on facility time, calculated as: (total cost of facility time ÷ total pay bill) x 100	0.2%

Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time hours calculated as:	100%
--	------

(total hours spent on paid trade union activities by relevant union officials during the relevant period ÷ total paid facility time hours) x 100

Related Parties and other Connected Charities and Organisations

The school does not have any business sponsors, but works closely with other schools, both Primary and Secondary, in the local area. At Key Stage 5, Newlands works with Desborough College, Altwood, Cox Green and Furze Platt Schools to provide Sixth Form study opportunities, such as the Government and Politics and Sociology A-Level courses at Desborough and Altwood. Newlands reciprocates by providing places in A-Level subjects such as Economics, Music and Drama. Newlands Girls' School cooperates with Newlands Parents' Association (charity registration number 1117220) in the pursuit of charitable activities, but does not have a controlling interest or ownership interest.

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

OBJECTIVES AND ACTIVITIES

Objects and Aims

Our vision is to build an ambitious and caring community of people who eagerly contribute to every aspect of school life, whilst instilling the ethos that there are no limits to what can be achieved.

This is underpinned by our values: **The 3Cs**

Courage
Commitment
Compassion

Which feeds into our **core purpose**:

We aim to provide a dynamic, rigorous, single sex education fit for the young people in our school. We will offer a rich curriculum which develops character and thrives on aspiration, respect and positive relationships. Our core purpose is to equip our students for life beyond school, preparing them with confidence and enthusiasm for the next steps in their journey.

Objectives, Strategies and Activities

Our objectives are taken from our School Development Plan and in particular, we aimed to:

- Enable the more able to access a wide range of supra curricular opportunities
- Focus on ensuring and assuring curriculum development at all levels including SEND and adaptive teaching
- Have clearly identified links between KS2-3 transition, KS3-4 transition and KS4-5 to develop sequencing of the 5-18 curriculum
- Have a whole school attendance exceeding 94% PA
- To ensure that pupils conduct and behaviour is impeccable, underpinned by our values – the 3Cs
- To ensure that pupil health and wellbeing are improved and that students feel safe and happy at school
- To ensure that there are a wide range of clubs and activities on offer with 85% of pupils at KS3 involved in a club
- To ensure that safeguarding remains highly effective

The school development plan and progress against it is closely monitored by committees of the Governing Body. All teachers targets set were linked to targets in the School Development Plan.

Public Benefit

In setting our objective and planning out activities the trustees have carefully considered the Charity Commission's general guidance on public benefit.

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

STRATEGIC REPORT

Achievements and Performance

Teaching and learning at Newlands is outstanding (OFSTED 2018). Successful achievement of the school's aims were shown by 87% of year 11 gaining grade 4 or above in both GCSE English and GCSE Maths in summer 2023. E-Bacc outcomes were 53.6%. At A-level grades A*-B were at 60% and A*-E 98.2%. Attendance at Newlands was 93% which demonstrates good pupil well-being. Progress 8 for GCSE is estimated to be a pleasing +0.64 for summer 2023.

Key Performance Indicators

Newlands Girls' School represents excellent value for money, achieving an estimated Progress 8 score of 0.64.

The OFSTED inspection that took place in October 2018 judged the school to be 'outstanding'.

	2019 – 20	2020-21	2021-22	2022-23
Staff costs as a percentage of ESFA / DFE Funding	93	91	88	89
% of year 7 available entry level places filled	100	100	100	100
Number of year 12 places filled	109	129	94	100
% of pupils achieving Grades 9-4 GCSE in both English and Maths	92	92	89	87
Value of Lettings Income	£67K	£34K	£71K	£93K

Going Concern

After making appropriate enquiries, the board of trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

Our 3-year budget plan illustrates that cost-saving mechanisms have been successful in ensuring a stable and sustainable financial situation. The Board's major concern has been regarding continued funding challenges – e.g. Teachers and Support Staff Pension and Pay Awards.

The COVID -19 pandemic caused a large loss in our letting's income and increased expenditure in connection to our catering contract. However last year the lettings income exceeded the pre COVID level, we have changed catering providers which guarantees us £10K income per annum.

FINANCIAL REVIEW

The academy remains financially viable. The mainstream schools additional grant (MSAG) for £82,858 and the Capital Grant for energy efficiencies £48,013 helped maintain the level of reserves as per 22/23. Part of the capital grant is to be spent on the installation of LED lighting throughout the school.

The school suffered from relatively low sixth form numbers in 21/22 and 22/23 which resulted in less funding, additional marketing has resulted in 41% more year 12 places filled for 23/24, marketing and investment in that area will continue for the future to secure stable numbers moving forward.

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

FINANCIAL REVIEW (continued)

We anticipate continued pressure on our finances due to under-funding of schools (particularly capital funding), the increase of teacher and support staff pay awards and the lateness of such increases being agreed with the unions making it very difficult to budget accurately.

During 22/23 we changed catering provider where the food offering has improved. The new provider will guarantee at least £10K profit share with the school. They have also invested in a new café in the 6th form block which is increasing sales and makes our 6th form more attractive to students.

We adhere to the procedures set out in the Financial Manual written in accordance with the guidelines set down by SORP (Statement of Recommended Practice).

The school managed to secure an external grant in excess of £45K to upgrade the lighting and acoustics in the main hall, improving the facilities for public events and performances. The school have managed to exceed pre-pandemic levels of lettings, resulting in nearly £100K income in 22/23, we are continuing to market our facilities with a view to increasing lettings in the future.

The Newlands Parents Association work hard to raise funds. The pandemic contained their usual activities however, with the return of the concerts and the summer shows, they were able to raise funds for the school back to pre-pandemic levels. There is also a new second hand uniform shop that has proved very popular.

The majority of expenditure is on staff salaries and the resources necessary to meet the Academy's key objectives.

The majority of the Academy's income is obtained from the ESFA in the form of the General Annual Grant. The funds are restricted as shown in the statement of financial activities. The Academy also receives other grants such as Pupil Premium and Special Needs Funding. Any other items of funding have been assigned in the financial statements in accordance with the guidelines set down by the SORP.

Reserves Policy

The reserves policy remains fit for purposes and is appropriate. The policy is to carry forward a prudent level of resources where possible of not less than 2% of funding from the ESFA designed to meet the long-term cyclical needs of renewal and any other unforeseen contingencies. Where the Governors and SLT have identified a number of long-term projects a higher reserve value will be sought.

The balance of our restricted funds at 31st August 23 excluding the pension liability, is £360,852 (2022: £297,331) and the balance of our unrestricted funds at 31st August is £339,115 (2022: £267,500). Much of these funds will be required to cover the increase to 6.5% in the Teacher Pay Award as well as to continue to balance the budget for the next 3 years.

Additionally, monies will be needed to continue works identified by the Leadership Team and Governors that are included within our Capital Works Priority List that is updated throughout the year. The Capital Works Priority List includes items such as further replacement of flat roofs as well as more repairs to the paths, flooring around the school, investment in the sixth form area due to the increase in student numbers and further energy saving measures e.g. LED lights, solar panels.

There are also further expected costs that will have to be met in order to continue to update the school IT infrastructure which is at the end of life for switches and WAPS.

NEWLANDS GIRLS' SCHOOL
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TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

Reserves Policy (continued)

The trustees are also aware that a deficit position of the pension scheme would result in a cash flow effect for the school in the form of an increase in employers' pension contributions over a period of years.

At 31 August 2023 the total funds comprised:

Unrestricted		339,115
Restricted:	Fixed asset funds	26,577,823
	Pension reserve	(675,000)
	Other	360,852
		<u>26,602,790</u>

Investment Policy

Our surplus funds are currently held within our Lloyds bank account as per our Financial Manual. The trustees have previously agreed that the surplus funds should remain within our Lloyds bank account, however they are now exploring higher interest bank accounts in order to create further income.

Principal Risks and Uncertainties

Compliance risk – mitigated by the Senior Leadership Team and Trustees keeping up to date with legal and legislative requirements, seeking appropriate advice and guidance when required.

Financial risk – mitigated by strenuous efforts to keep pupil numbers up, rigorous attention to driving down costs, close monitoring of cash flow, segregation of duties and tight adherence to budgets.

Operational risk – mitigated by succession planning, training for Trustees and staff, policies and procedures kept up to date and adhered to and strategic plans for staffing including staff wellbeing.

Strategic and Reputational Risks – mitigated by strong leadership, financial compliance, publication of accounts, media management, school development plan, training for Trustees and the Governance Professional.

Risks associated with personnel - mitigated by adherence to safer recruitment principles, DBS and medical checks, service level agreement with RBWM HR Department and commitment to keeping up to date with changes to employment law.

Through its Governing Body and sub-committees, the Academy practices risk management principles. Any major risks highlighted at any committee are brought to the Full Governing Body with proposed actions and continue to be reported until the risk is adequately mitigated. The Governing Body accepts managed risks as an inevitable part of its operations, but maintains an objective not to run unacceptable levels of risk in any area.

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

FUNDRAISING

The Academy Trust does not use any external fundraisers. All fundraising undertaken during the year was monitored by the Trustees.

The school raised funds in 2022-23 by submitting bids to Wolfson Foundation, a charitable trust based in the UK where 85% of grants fund capital infrastructure and equipment. This enabled the school to upgrade the hall lighting and audio equipment to enhance the learning of music and drama through the curriculum. The school also received further income for art and photography equipment from the Wellington College Arts Fund.

Our Parent's Association, who are a separate charity in their own right, raised funds by a selection of activities, including second hand uniform sales, raffles, and theatre trips. The school's approach to fundraising is to avoid approaching parents directly other than by asking for voluntary contributions to the Development for the Future Fund where parents are able to decide how much they would like to contribute. Pupils also participated in Non School Uniform Days and Bake Sales. The school is looking to further their fundraising activities in the next academic year.

PLANS FOR FUTURE PERIODS

The trustees and senior staff continue to strive for provision that is consistent with Newlands 'Outstanding' rating. Despite some capital works to the site and IT infrastructure, the school continues require a large amount of improvement work such as to the paths, flat roofs, IT infrastructure and the swimming pool building.

FUNDS HELD AS CUSTODIAN TRUSTEE ON BEHALF OF OTHERS

Newlands Girls' School does not hold any funds as custodian trustee on behalf of others.


AUDITOR

Insofar as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

MHA were reappointed as the external auditor for Newlands Girls' School for 2022-23

Trustees' report, incorporating a strategic report, was approved by order of the board of trustees, as the company directors, on 11 December 2023 and signed on the board's behalf by:



Mr S Bridge
Chair of Trustees

NEWLANDS GIRLS' SCHOOL
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**GOVERNANCE STATEMENT
FOR THE YEAR ENDED 31 AUGUST 2023**

SCOPE OF RESPONSIBILITY

As trustees we acknowledge we have overall responsibility for ensuring that Newlands Girls' School has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The board of trustees has delegated the day-to-day responsibility to Miss J Capon, Headteacher as accounting officer for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Newlands Girls' School and the Secretary of State for Education. They are also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

GOVERNANCE

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The board of trustees has formally met 5 times during the year which is considered appropriate for a school of this nature. Each of the three main committees of the Board of Trustees also met termly. Attendance during the year at meetings of the board of trustees was as follows:

Name	Class	Appointment/ Reappointment	Current Term Ends	Member	Trustee	Meetings Attended			
						FGB / AGM	Quality of Education	Resources, Audit and Risk	Community and Well- Being
Jo Capon	Headteacher	Sept 21	Ex Officio	No	Yes	5 of 5	3 of 3	3 of 3	3 of 3
Karnail Pannu	Member Appointed	Dec 22	Dec 26	Yes		3 of 5		2 of 3	1 of 1
Paul Manby	Member Appointed	Dec 22	Dec 26	No		4 of 5	1 of 3		
Stephen Bridge	Member Appointed	Dec 22	Dec 26	Yes		5 of 5	3 of 3	3 of 3	3 of 3
Clare Jones	Member Appointed	Dec 22	Dec 26	No		4 of 5	3 of 3		3 of 3
Patrick McMaster	Member Appointed	May 21	May 25	No		5 of 5			3 of 3
Guy Van Der Knapp	Parent	Dec 22	Dec 26	No		4 of 4		1 of 2	
George Honiball	Co-opted	Jan 23	Jan 27	No		4 of 5			2 of 3
Emily Hughes	Co-opted	Jan 23	Jan 27	No		5 of 5	1 of 3		
Vanessa Burke	Co-opted	Mar 22	Mar 26	No		3 of 5	2 of 3		0 of 3
Farah Sheikh	Co-opted	Jun 20	Jun 24	No		0 of 5		0 of 3	1 of 1
Chris Sutehall	Co-opted	Jun 23	Jun 27	No		3 of 5		3 of 3	
Simon Baker	Co-opted	Feb 23	Feb 25	No		2 of 3	1 of 1		
Jo Bance	Co-opted	Jul 23	Jul 25	No					
Eve LeCuirot	Staff	Mar 22	Mar 26	No		4 of 5		2 of 3	
Hannah Wheeler	Co-opted	Sept 17	Left Sept 22	No		0 of 1			
Rachel Streek	Parent	Feb 23	Left Jan 23	No		1 of 2			0 of 1
Victoria Ademosu	Co-opted	Jun 23	Left Jun 23	No		1 of 5	0 of 3		
Martin Tyler	Member only	Jul 15	Indefinite	Yes	No	1 of 1			
Dinah Mair	Member only	Feb 20	Indefinite	Yes		0 of 1			
Caroline Mulvihill	Member only	Jan 21	Indefinite	Yes		1 of 1			

NEWLANDS GIRLS' SCHOOL
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GOVERNANCE STATEMENT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

GOVERNANCE (continued)

The Outstanding Ofsted Inspection report for 9th to 10th October 2018 stated that:

"Governance of the school Governors share leaders' high aspirations. Governors have worked closely with leaders to ensure that improvements to teaching in recent years have resulted in high rates of progress and attainment, particularly in key stage 4. Governors have a wide range of experience. They provide high levels of challenge to leaders and use school visits to monitor regularly the effect of leaders' actions on standards. For example, each governor is linked to a department so that they can attend department meetings, ask pertinent questions, and provide support. Governors ensure that they are well trained. Those who are new to the governing body receive timely support and appropriate training. As a result, governors have a deep understanding of their responsibilities and have an accurate view of the school's strengths and weaknesses."

The Governing Body continues to work to maintain these high standards. Vacancies with the Governing Body are filled quickly while maintaining a range of skills within the group. Sub-committees of the Governing Body focus on Curriculum, Resources (Finance, Site & Buildings) and Risk/Audit (see below). Individual Governors are linked to each subject department, year group and other areas (e.g. Careers, Pupil Premium, Safeguarding, SEND, etc.). Occasional presentations to the Full Governing Body on selected topics (e.g. Pupil Premium, Safeguarding) provide all Governors with a detailed understanding the requirements of those areas, the challenges that the school faces and how it responds to them.

Conflicts of interest

At the first meeting of each academic year, the Governing Body approves both a Code of Conduct, a Scheme of Delegation and a Conflict of Interest Policy. They also formally declare their interests, both annually and if changed since their previous declaration.

Meetings

There were 5 Full Governing Body meetings, 3 Quality of Education Committee Meetings, 3 Resources, Audit and Risk Committee Meetings and 3 Wellbeing and 3 Community and Well-being meetings. All meetings were quorate.

Governance reviews

To improve the Governing Body's ability to monitor the progress in delivering the 5 year strategy (2022-27) and 2 year School Development Plan (2022-24) as agreed by the Governing Body in the summer of 2022, two key changes to governance were made in 2022-23.

A new committee was introduced with an agenda to look at those aspects of the Strategic Plan and School Development Plan relating to Behaviour & Attitudes, Personal Development, and Leadership & Management. This committee meet 3 times during the year, and chose to focus on one key topic in each meeting, and will continue to work in the same way in the current school year.

A set of 12 Key Performance Indicators (KPIs) was introduced covering Quality of Education (KS4 Results, KS5 Results, Destinations), Community (Extra Curricular Participation, Governor Link Visits, Parents Evening Attendance), Well-Being (Attendance and Persistent Absence, Bullying Incidents, Suspensions) and Resources (Pupil Numbers, Non-Government Income, Reserves).

GOVERNANCE STATEMENT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

Governance reviews (continued)

An internal audit of Governance arrangements had reported in September 2022 with an overall assessment of 'reasonable assurance' and the points raised in it were addressed with during the year.

The Quality of Education committee is a sub-committee of the main board of trustees. It has a remit to:

- Review and advise the Governing Body on progress towards the objectives in the Strategic Plan and School Development Plan relating to Quality of Education
- Review and advise the Governing Body on standards, achievement and attainment, including the analysis of the performance of different groups, subjects and cohorts and comparison to local and national information
- Consider and determine any matter relating to the school's curriculum, including:
 - compliance with statutory requirements
 - the appropriateness and effectiveness of the curriculum for students with additional needs – e.g. SEND
 - provision for vulnerable groups – e.g. pupils for whom the school receives the Pupil Premium and the measurable impact of this type of funding
 - the quality of teaching and learning
 - policies and provision for sex and relationships education and special educational needs
- Consider curricular issues which have financial and staffing implications and to make recommendations to the FGB or relevant committees.
- Make arrangements for the Governing Body to be represented at School Standards/School Improvement discussions with Ofsted/LA/ESFA/DfE and for reports to be received by Governors.
- Evaluate arrangements for individual Governors to link with curriculum subjects and pastoral cohorts
- To review and update policies related to the curriculum

The Resources, Audit & Risk Committee has 5 areas of reference:

Finance

- To ensure that the school conducts its financial affairs in an organised and efficient manner, observe good standards of financial stewardship to avoid corruption, mismanagement or maladministration
- To ensure that all available funding is used to meet the school's aims, including educational priorities as identified in the school development plan
- To undertake the monitoring, evaluating and reviewing of the budget and patterns of spending including benchmarking against other schools.
- To approve virements (changes of allocations between budget headings) as set out in the Financial Regulations.
- To ensure that adequate insurance for all considerable risks is maintained.
- To ensure compliance with the Education Funding Authority's (EFA) Academies Financial Handbook and the schools funding agreement with EFA.
- To oversee, monitor and keep under review the school's financial procedures and make any necessary recommendations for change to Governing Body as appropriate in accordance with Annex 3.

NEWLANDS GIRLS' SCHOOL
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GOVERNANCE STATEMENT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

Governance reviews (continued)

Sites & Buildings

The main function is to ensure the school provides a safe, healthy and sustainable environment for pupils, staff and visitors. It also advises the senior staff on matters relating to the maintenance and development of the buildings and sites.

- To provide support and guidance to the Headteacher on all matters relating to the school premises, grounds, security and health and safety
- To carry out regular inspections of the premises and grounds and approve the annual statement of priorities for maintenance and development. To inform the FGB of the results of the inspection and the priorities
- To oversee the procurement of contracts for services to the school e.g. cleaning, catering.
- To oversee, monitor and keep under review the Health & Safety Policy, Lettings Policy and Premises Management Policy for the Governing Body and any other relevant policies.
- To assist the Governing Body and Headteacher to discharge their responsibilities under the Health and Safety at Work Act and other relevant legislation, in collaboration with the local authority.
- To make periodic inspections of buildings, plant and equipment and report to the Governing Body as appropriate.
- To draft up medium and long-term plans relating to the repair, maintenance and development of premises and recommend action to the Governing Body.
- To review the incident log of injuries and dangerous occurrences.

IT

- To review the provision of IT infrastructure
- To review the arrangements to maintain the integrity of IT systems

Risk

- Oversee the trust's risk register and, on the advice of the Headteacher and Bursar, conduct a regular review of risks.
- Take delegated responsibility on behalf of the board of trustees for examining and reviewing all systems and methods of control both financial and otherwise including risk analysis and risk management; and for ensuring the Trust is complying with the overall requirements for internal scrutiny, as specified in the Academy Trust Handbook.
- Provide assurance to the Trust Board that risks are being adequately identified and managed.
- Advise the Trustees on the adequacy and effectiveness of the Academy Trust's systems of internal control and governance processes, securing economy, efficiency and effectiveness (value for money).
- Be advised of any business integrity matters, such as fraud against the school.
- Encourage a culture within the trust whereby each individual feel that they have a part to play in guarding the probity of the Trust, and is able to take any concerns or worries to an appropriate member of the management team or in exceptional circumstances directly to the Board of Trustees.

Audit

- Agree an annual programme of internal scrutiny with the trust's internal auditors for checking financial systems, controls, transactions and risks.
- Ensure that the programme of internal scrutiny delivers objective and independent assurance.
- Advise the Trust Board on the appointment, reappointment, dismissal and remuneration of auditors (both external auditors and internal audit).
- Monitor the effectiveness of auditors.
- Review the findings of the external auditors and agree any action plan arising from it.
- Consider the appropriateness of executive action following internal audit/internal scrutiny reviews and to advise senior management on any additional or alternative steps to be taken.

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

GOVERNANCE STATEMENT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

Governance reviews (continued)

The Community and Wellbeing Committee has a remit to:

- Review and advise the Governing Body on aspects of school life as covered in the Ofsted Framework under Behaviour & Attitudes and Personal Development e.g.
 - Behaviour
 - Pupil Mental Health and Well-Being
 - Safeguarding
 - Character Education
 - Community Service
 - Extra-Curricular Activities
 - Careers
 - Work Experience

This should include consideration of the appropriateness and effectiveness of the provision for students with additional needs – e.g. SEND, vulnerable groups.

- Review and advise the Governing Body on the following aspects of school life as covered in the Ofsted Framework under Leadership & Management:
 - Communications
 - Staff Well-Being

REVIEW OF VALUE FOR MONEY

As accounting officer, Miss J Capon, Headteacher has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes, as well as estates safety and management achieved in return for the taxpayer resources received.

The accounting officer considers how the Academy Trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where appropriate. The accounting officer for the Academy Trust has delivered improved value for money during the year by:

- Continued significant reduction in the use of recruitment agencies
- Ensuring that pupil performance outcomes are at the highest level as indicated by Newlands Girls' School performance at a consistently above average rate so as to ensure the ongoing popularity of the school
- Ensuring that pupil numbers are kept at a high level in order to improve outcome (we are full in years groups 7-11)
- Increasing year 12 pupil numbers by 41% on previous year allowing for additional funding moving forwards
- Looking carefully at staffing to ensure efficiency
- Commissioned a Fire Safety and Health and Safety Audit to ensure compliance
- Encouraging applications for external grant funding
- Increasing in premises lettings to improve income

GOVERNANCE STATEMENT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

THE PURPOSE OF THE SYSTEM OF INTERNAL CONTROL

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Newlands Girls' School for the period 01 September 2022 to 31 August 2023 and up to the date of approval of the annual report and financial statements.

CAPACITY TO HANDLE RISK

The board of trustees has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the 1 September 2022 to 31 August 2023 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

THE RISK AND CONTROL FRAMEWORK

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees
- regular reviews by the Resources Audit and Risk committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes
- setting targets to measure financial and other performance
- clearly defined purchasing (asset purchase or capital investment) guidelines
- identification and management of risks

The board of trustees has decided:

- to buy-in an internal audit service from **TIAA**
- to buy-in a H&S Audit service from **RBWM**
- to buy-in a Careers Audit service from **Future Smart Careers**

These options were chosen because each provider are experts in their field and were able to fulfil the audits within a timely and efficient manner and price.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the Academy Trust's financial systems. In particular, the checks carried out in the current period included:

- testing of control account/ bank reconciliations
- checking of management accounts
- testing of purchasing systems
- checking of revenue budget
- checking of governance
- checking of premises health and safety processes, certificates and audit reports
- checking fire evacuation procedures and equipment
- checking the careers provision provided by the school

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

GOVERNANCE STATEMENT (continued)
FOR THE YEAR ENDED 31 AUGUST 2023

THE RISK AND CONTROL FRAMEWORK (continued)

On a termly basis, TIAA reports to the board of trustees, through the audit and risk committee on the operation of the systems of control and on the discharge of the board of trustees' financial responsibilities. On an annual basis TIAA prepare a summary report to the committee outlining the areas reviewed, key findings, recommendations and conclusions to help the committee consider actions and assess year on year progress.

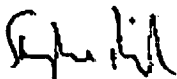
REVIEW OF EFFECTIVENESS

As accounting officer, Miss J Capon, Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

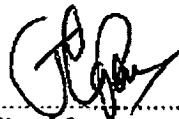
- the work of the internal auditor
- the financial management and governance self-assessment process or the school resource management self-assessment tool
- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework
- the work of the external auditor
- correspondence from ESFA

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the Resources, Audit and Risk Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the board of trustees on 11 December 2023 and signed on its behalf by:



.....
Mr S Bridge
Trustee



.....
Miss J Capon
Accounting Officer


NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE
FOR THE YEAR ENDED 31 AUGUST 2023

As accounting officer of Newlands Girls' School, I have considered my responsibility to notify the Academy Trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management, under the funding agreement between the Academy Trust and the Secretary of State for Education. As part of my consideration, I have had due regard to the requirements of the Academy Trust Handbook 2022, including responsibilities for estates safety and management.

I confirm that I and the Academy Trust board of trustees are able to identify any material irregular or improper use of all funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the Academy Trust's funding agreement and the Academy Trust Handbook 2022.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.



Miss J Capon
Accounting Officer

11 December 2023

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 AUGUST 2023

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

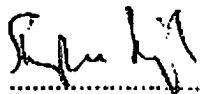
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees and signed on its behalf by:



S Bridge
Chair of Trustees



J Capon
Accounting Officer

Date: 11 December 2023

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
NEWLANDS GIRLS' SCHOOL**

Opinion

We have audited the financial statements of Newlands Girls' School (the 'academy trust') for the year ended 31 August 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy Trust's affairs as at 31 August 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023 issued by the Education and Skills Funding Agency.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Academy Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Academy Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
NEWLANDS GIRLS' SCHOOL (CONTINUED)**

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditor's Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report including the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report including the Strategic Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
NEWLANDS GIRLS' SCHOOL (CONTINUED)**

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the Trustees (who are also the directors of the Academy Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Academy Trust or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management around actual and potential litigation and claims;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias;
- Reviewing minutes of meetings of those charged with governance;
- Reviewing internal audit reports;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's Report.

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
NEWLANDS GIRLS' SCHOOL (CONTINUED)**

Use of our report

This report is made solely to the Academy Trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy Trust's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy Trust and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



BIANCA SILVA BA ACA DChA (Senior Statutory Auditor)

for and on behalf of
MHA, Statutory Auditor

Maidenhead, United Kingdom

Date: 20 December 2023

MHA is the trading name of MacIntyre Hudson LLP, a limited liability partnership in England and Wales (Registered number OC312313).

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO NEWLANDS GIRLS' SCHOOL AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 31 August 2022 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2022 to 2023, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Newlands Girls' School during the year 1 September 2022 to 31 August 2023 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Newlands Girls' School and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Newlands Girls' School and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Newlands Girls' School and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Newlands Girls' School's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Newlands Girls' School's funding agreement with the Secretary of State for Education dated 25 September 2015 and the Academy Trust Handbook, extant from 1 September 2022, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2022 to 2023. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2022 to 31 August 2023 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO NEWLANDS GIRLS' SCHOOL AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- reviewing the minutes of the meetings of the Governing Body and other evidence made available to us, relevant to our consideration of regularity;
- a review of the objectives and activities of the Academy, with reference to the income streams and other information available to us as auditors of the Academy;
- testing a sample of payroll payments to staff;
- testing a sample of payments to suppliers and other third parties;
- consideration of governance issues;
- evaluating the internal control procedures, reporting lines, and testing as appropriate;
- making appropriate enquiries of the Accounting Officer.

Conclusion

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2022 to 31 August 2023 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.



Reporting Accountant
MHA, Statutory Auditor
Maidenhead, United Kingdom

Date: 20 December 2023

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 AUGUST 2023**

	Note	Unrestricted funds 2023 £	Restricted funds 2023 £	Restricted fixed asset funds 2023 £	Total funds 2023 £	Total funds 2022 £
Income from:						
Donations and capital grants	3	-	41,699	72,885	114,584	69,373
Other trading activities	5	94,595	34,375	-	128,970	96,117
Investments	6	122	-	-	122	92
Charitable activities	4	-	7,309,004	-	7,309,004	6,830,877
Total income		94,717	7,385,078	72,885	7,552,680	6,996,459
Expenditure on:						
Raising funds		23,102	-	-	23,102	18,759
Charitable activities		-	7,376,172	420,409	7,796,581	7,474,918
Total expenditure	7	23,102	7,376,172	420,409	7,819,683	7,493,677
Net income/ (expenditure)		71,615	8,906	(347,524)	(267,003)	(497,218)
Transfers between funds	18	-	(39,385)	39,385	-	-
Other recognised gains:						
Actuarial gains on defined benefit pension schemes	25	-	445,000	-	445,000	3,239,000
Net movement in funds		71,615	414,521	(308,139)	177,997	2,741,782
Reconciliation of funds:						
Total funds brought forward		267,500	(728,669)	26,885,962	26,424,793	23,683,011
Net movement in funds		71,615	414,521	(308,139)	177,997	2,741,782
Total funds carried forward		339,115	(314,148)	26,577,823	26,602,790	26,424,793

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 30 to 59 form part of these financial statements.

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)
REGISTERED NUMBER: 09683579

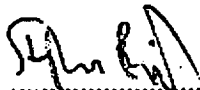
BALANCE SHEET
AS AT 31 AUGUST 2023

	Note	2023 £	2022 £
Fixed assets			
Tangible assets	13	26,529,810	26,871,492
		<u>26,529,810</u>	<u>26,871,492</u>
Current assets			
Stocks	14	-	10,211
Debtors	15	162,811	107,983
Cash at bank and in hand		997,947	555,995
		<u>1,160,758</u>	<u>674,189</u>
Creditors: amounts falling due within one year	16	(406,850)	(81,634)
Net current assets		<u>753,908</u>	<u>592,555</u>
Total assets less current liabilities		<u>27,283,718</u>	<u>27,464,047</u>
Creditors: amounts falling due after more than one year	17	(5,928)	(13,254)
Defined benefit pension scheme liability	25	(675,000)	(1,026,000)
Total net assets		<u><u>26,602,790</u></u>	<u><u>26,424,793</u></u>
Funds of the Academy Trust			
Restricted funds:			
Fixed asset funds	18	26,577,823	26,885,962
Restricted income funds	18	360,852	297,331
Pension reserve	18	(675,000)	(1,026,000)
Total restricted funds	18	<u>26,263,675</u>	<u>26,157,293</u>
Unrestricted income funds	18	<u>339,115</u>	<u>267,500</u>
Total funds		<u><u>26,602,790</u></u>	<u><u>26,424,793</u></u>

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)
REGISTERED NUMBER: 09683579

BALANCE SHEET (CONTINUED)
AS AT 31 AUGUST 2023

The financial statements on pages 26 to 59 were approved and authorised for issue by the Trustees and are signed on their behalf, by:



S Bridge
Chair of Trustees



J Capon
Accounting Officer

Date: 11 December 2023

The notes on pages 30 to 59 form part of these financial statements.

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 AUGUST 2023

	Note	2023 £	2022 £
Cash flows from operating activities			
Net cash provided by operating activities	20	454,998	316,277
Cash flows from investing activities	22	(5,720)	(99,125)
Cash flows from financing activities	21	(7,326)	-
Change in cash and cash equivalents in the year		441,952	217,152
Cash and cash equivalents at the beginning of the year		555,995	338,843
Cash and cash equivalents at the end of the year	23, 24	<u>997,947</u>	<u>555,995</u>

The notes on pages 30 to 59 form part of these financial statements

NEWLANDS GIRLS' SCHOOL
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

1. Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation of financial statements

The financial statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2022 to 2023 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Newlands Girls' School is a company limited by guarantee incorporated in England and Wales. The address of the registered office, principal place of operations and registered number are detailed on page 1. The nature of the Academy Trust's operations and principal activity are detailed in the Trustees' Report.

The Financial Statements are prepared in British Pound Sterling (£), the functional and presentational currency, rounded to the nearest £1.

1.2 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

1. Accounting policies (continued)

1.3 Income

All incoming resources are recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

- **Grants**

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance Sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

- **Sponsorship income**

Sponsorship income provided to the Academy Trust which amounts to a donation is recognised in the Statement of Financial Activities in the year in which it is receivable (where there are no performance-related conditions) where receipt is probable and it can be measured reliably.

- **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

- **Other income**

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the Academy Trust has provided the goods or services.

- **Donated fixed assets (excluding transfers on conversion or into the Academy Trust)**

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as 'Income from Donations and Capital Grants' and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Academy Trust's accounting policies.

1.4 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Academy Trust; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

1. Accounting policies (continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

- **Expenditure on raising funds**

This includes all expenditure incurred by the Academy Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

- **Charitable activities**

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

1.6 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy Trust to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

1. Accounting policies (continued)

1.7 Tangible fixed assets

Assets costing £3,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a basis over its expected useful life, as follows:

Depreciation is provided on the following basis:

Leashold property	-	2% straight line on buildings only
Furniture and fixtures	-	20% straight line
Computer equipment	-	33% straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

1.8 Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight-line basis over the lease term.

1.9 Stocks

Catering stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks..

1.10 Debtors

Trade and other debtors are recognised at the settlement amount. Prepayments are valued at the amount prepaid.

1.11 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

1. Accounting policies (continued)

1.12 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are recognised when the Academy Trust has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

1.13 Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in notes 16 and 17. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.14 Taxation

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

1. Accounting policies (continued)

1.15 Pensions

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance Sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

2. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 25, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2023. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Critical areas of judgment:

The judgments that have a significant effect on amounts recognised in the financial statements are those concerning the choice of depreciation policies and asset lives.

NEWLANDS GIRLS' SCHOOL
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

3. Income from donations and capital grants

	Restricted funds 2023 £	Restricted fixed asset funds 2023 £	Total funds 2023 £
Donations	41,699	-	41,699
DfE/ESFA capital grants	-	72,885	72,885
	<u>41,699</u>	<u>72,885</u>	<u>114,584</u>

	<i>Restricted funds 2022 £</i>	<i>Restricted fixed asset funds 2022 £</i>	<i>Total funds 2022 £</i>
Donations	34,592	12,000	46,592
DfE/ESFA capital grants	-	19,181	19,181
Donated asset	-	3,600	3,600
	<u>34,592</u>	<u>34,781</u>	<u>69,373</u>

NEWLANDS GIRLS' SCHOOL
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

4. Funding for the Academy Trust's educational operations

	Restricted funds 2023 £	Total funds 2023 £
Educational Operations		
DfE/ESFA grants		
General Annual Grant (GAG)	6,499,280	6,499,280
Other DfE/ESFA grants		
Pupil premium	119,010	119,010
Supplementary grant	166,971	166,971
Mainstream schools additional grant	82,858	82,858
Others	74,423	74,423
	<u>6,942,542</u>	<u>6,942,542</u>
Other Government grants		
Local Authority grants & DWP	136,532	136,532
	<u>136,532</u>	<u>136,532</u>
Other income from the Academy Trust's educational operations	199,116	199,116
COVID-19 additional funding (DfE/ESFA)		
Other DfE/ESFA COVID-19 funding	30,814	30,814
	<u>30,814</u>	<u>30,814</u>
	<u><u>7,309,004</u></u>	<u><u>7,309,004</u></u>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

4. Funding for the Academy Trust's educational operations (continued)

	<i>Restricted funds 2022 £</i>	<i>Total funds 2022 £</i>
Educational Operations		
DfE/ESFA grants		
General Annual Grant (GAG)	6,357,338	6,357,338
Other DfE/ESFA grants		
Pupil premium	87,222	87,222
Supplementary grant	69,768	69,768
Others	110,599	110,599
	<u>6,624,927</u>	<u>6,624,927</u>
Other Government grants		
Local Authority grants	88,912	88,912
	<u>88,912</u>	<u>88,912</u>
Other income from the Academy Trust's educational operations	<u>70,311</u>	<u>70,311</u>
COVID-19 additional funding (DfE/ESFA)		
Other DfE/ESFA COVID-19 funding	23,476	23,476
	<u>23,476</u>	<u>23,476</u>
COVID-19 additional funding (non-DfE/ESFA)		
Other COVID-19 funding	23,251	23,251
	<u>23,251</u>	<u>23,251</u>
	<u><u>6,830,877</u></u>	<u><u>6,830,877</u></u>

5. Income from other trading activities

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
Hire of facilities and rental income	94,595	3,825	98,420
Other self generated income	-	30,550	30,550
	<u>94,595</u>	<u>34,375</u>	<u>128,970</u>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

5. Income from other trading activities (continued)

	<i>Unrestricted funds 2022 £</i>	<i>Restricted funds 2022 £</i>	<i>Total funds 2022 £</i>
Hire of facilities and rental income	71,041	3,080	74,121
Other self generated income	-	21,996	21,996
	<u>71,041</u>	<u>25,076</u>	<u>96,117</u>

6. Investment income

	<i>Unrestricted funds 2023 £</i>	<i>Total funds 2023 £</i>
Bank interest receivable	122	122
	<u>122</u>	<u>122</u>

	<i>Unrestricted funds 2022 £</i>	<i>Total funds 2022 £</i>
Bank interest receivable	92	92
	<u>92</u>	<u>92</u>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

7. Expenditure

	Staff Costs 2023 £	Premises 2023 £	Other 2023 £	Total 2023 £
Expenditure on fundraising trading activities:				
Direct costs	-	-	23,102	23,102
Academy's educational operations:				
Direct costs	5,394,120	-	497,015	5,891,135
Allocated support costs	835,336	726,304	343,806	1,905,446
	<u>6,229,456</u>	<u>726,304</u>	<u>863,923</u>	<u>7,819,683</u>
	<i>Staff Costs 2022 £</i>	<i>Premises 2022 £</i>	<i>Other 2022 £</i>	<i>Total 2022 £</i>
Expenditure on fundraising trading activities:				
Direct costs	12,313	6,446	-	18,759
Academy's educational operations:				
Direct costs	5,051,903	-	269,769	5,321,672
Allocated support costs	1,131,741	355,120	666,385	2,153,246
	<u>6,195,957</u>	<u>361,566</u>	<u>936,154</u>	<u>7,493,677</u>

NEWLANDS GIRLS' SCHOOL
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

8. Analysis of expenditure by activities

	Activities undertaken directly 2023 £	Support costs 2023 £	Total funds 2023 £
Academy's educational operations	<u>5,891,135</u>	<u>1,905,446</u>	<u>7,796,581</u>

	<i>Activities undertaken directly 2022 £</i>	<i>Support costs 2022 £</i>	<i>Total funds 2022 £</i>
Academy's educational operations	<u>5,321,672</u>	<u>2,153,246</u>	<u>7,474,918</u>

Analysis of direct costs

	Total funds 2023 £	Total funds 2022 £
Teaching and educational support staff costs	5,381,640	5,051,903
Educational supplies	105,105	53,165
Examination fees	113,966	102,471
Educational consultancy	24,254	26,508
Other staff costs and expenses	23,011	42,338
Other direct costs	243,159	45,287
	<u>5,891,135</u>	<u>5,321,672</u>

NEWLANDS GIRLS' SCHOOL
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

8. Analysis of expenditure by activities (continued)

Analysis of support costs

	Total funds 2023 £	Total funds 2022 £
Pension finance costs	39,000	62,000
Support staff costs	835,336	1,131,741
Depreciation	420,409	418,787
Technology costs	60,686	74,036
Premises costs	360,160	290,298
Other support costs	163,795	150,727
Governance costs	20,468	20,965
Legal costs	5,592	4,692
	1,905,446	2,153,246

9. Net income/(expenditure)

Net income/(expenditure) for the year includes:

	2023 £	2022 £
Operating lease rentals	-	15,559
Depreciation of tangible fixed assets - owned by charity	420,409	418,787
Fees paid to auditor for:		
- audit	11,150	9,750
- other services	7,325	8,760

NEWLANDS GIRLS' SCHOOL
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

10. Staff

a. Staff costs

Staff costs during the year were as follows:

	2023 £	2022 £
Wages and salaries	4,683,249	4,331,394
Social security costs	464,629	433,301
Pension costs	1,074,606	1,252,608
	<u>6,222,484</u>	<u>6,017,303</u>
Agency staff costs	6,972	176,882
Staff restructuring costs	-	1,772
	<u>6,229,456</u>	<u>6,195,957</u>

Staff restructuring costs comprise:

	2023 £	2022 £
Severance payments	-	1,772
	<u>-</u>	<u>1,772</u>

b. Staff numbers

The average number of persons employed by the Academy Trust during the year was as follows:

	2023 No.	2022 No.
Teaching	83	86
Administration and support	82	81
Management	3	3
	<u>168</u>	<u>170</u>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

10. Staff (continued)

c. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2023 No.	2022 No.
In the band £60,001 - £70,000	5	5
In the band £90,001 - £100,000	-	2
In the band £100,001 - £110,000	1	-

d. Key management personnel

The key management personnel of the Academy Trust comprise the Trustees and the senior management team as listed on page 119. The total amount of key management personnel benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy Trust was £821,940 (2022 - £717,318).

11. Related party transactions - Trustees' remuneration and expenses

One or more Trustees has been paid remuneration or has received other benefits from an employment with the Academy Trust. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

		2023 £	2022 £
E LeCuirot	Remuneration	45,000 - 50,000	10,000 - 15,000
	Pension contributions paid	10,000 - 15,000	0 - 5,000
J Capon, Headteacher	Remuneration	100,000 - 105,000	90,000 - 95,000
	Pension contributions paid	20,000 - 25,000	20,000 - 25,000

During the year ended 31 August 2023, expenses totalling £414 were reimbursed or paid directly to 1 Trustee (2022 - £NIL to Trustee).

12. Trustees' and Officers' insurance

The Academy Trust has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme membership.

NEWLANDS GIRLS' SCHOOL
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

13. Tangible fixed assets

	Leasehold property £	Furniture and fixtures £	Computer equipment £	Total £
Cost or valuation				
At 1 September 2022	29,049,349	349,438	166,446	29,565,233
Additions	-	56,017	22,710	78,727
At 31 August 2023	29,049,349	405,455	189,156	29,643,960
Depreciation				
At 1 September 2022	2,329,487	228,360	135,894	2,693,741
Charge for the year	355,522	48,259	16,628	420,409
At 31 August 2023	2,685,009	276,619	152,522	3,114,150
Net book value				
At 31 August 2023	26,364,340	128,836	36,634	26,529,810
At 31 August 2022	26,719,862	121,078	30,552	26,871,492

Included in long-term leasehold property is long-term leasehold land at valuation £11,266,350 (2022: £11,266,350) which is not depreciated.

NEWLANDS GIRLS' SCHOOL
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

14. Stocks

	2023	2022
	£	£
Catering stock	-	10,211

15. Debtors

	2023	2022
	£	£
Due within one year		
Trade debtors	10,407	2,945
Other debtors	3,540	-
Prepayments and accrued income	125,072	71,749
VAT recoverable	23,792	33,289
	162,811	107,983

NEWLANDS GIRLS' SCHOOL
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

16. Creditors: Amounts falling due within one year

	2023 £	2022 £
Other loans	7,325	7,325
Trade creditors	123,493	-
Other taxation and social security	109,975	-
Other creditors	5,313	5,248
Accruals and deferred income	160,744	69,061
	<u>406,850</u>	<u>81,634</u>
	2023 £	2022 £
Deferred income at 1 September 2022	36,971	-
Resources deferred during the year	125,109	36,971
Amounts released from previous periods	(36,971)	-
	<u>125,109</u>	<u>36,971</u>

At the balance sheet date the Academy Trust was holding funds received in advance for school trips taking place in the next academic year.

Included within other creditors is a SALIX loan of £5,203 and a Condition Improvement Loan of £2,122 with annual interest rate of 1.06%. The SALIX loan is from the ESFA which is provided on the following terms: interest is not charged and repayments will be made through a reduction in revenue payments.

Also included within other creditors is £5,248 repayable to the ESFA in relation to a Condition Improvement Fund grant.

17. Creditors: Amounts falling due after more than one year

	2023 £	2022 £
Other creditors	5,928	13,254

Included within other creditors are two SALIX loans totalling £5,928. The SALIX loan is from the ESFA which is provided on the following terms: interest is not charged and repayments will be made through a reduction in revenue payments

NEWLANDS GIRLS' SCHOOL
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

18. Statement of funds

	Balance at 1 September 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2023 £
Unrestricted funds						
General unrestricted funds	267,500	94,717	(23,102)	-	-	339,115
Restricted general funds						
General Annual Grant	297,331	6,499,280	(6,396,374)	(39,385)	-	360,852
Pupil premium	-	119,010	(119,010)	-	-	-
Other DfE/ESFA revenue grants	-	324,252	(324,252)	-	-	-
Local authority grants	-	136,532	(136,532)	-	-	-
School fund	-	-	-	-	-	-
Other restricted funds	-	275,190	(275,190)	-	-	-
Catch-up premium	-	-	-	-	-	-
Other DfE/ESFA COVID-19	-	30,814	(30,814)	-	-	-
Other COVID-19 funding	-	-	-	-	-	-
Pension reserve	(1,026,000)	-	(94,000)	-	445,000	(675,000)
	(728,669)	7,385,078	(7,376,172)	(39,385)	445,000	(314,148)
Restricted fixed asset funds						
DfE/ESFA capital grants	14,470	72,885	-	(39,342)	-	48,013
Donations	-	-	-	-	-	-
Fixed asset fund	26,871,492	-	(420,409)	78,727	-	26,529,810
Donated assets	-	-	-	-	-	-
	26,885,962	72,885	(420,409)	39,385	-	26,577,823
Total Restricted funds	26,157,293	7,457,963	(7,796,581)	-	445,000	26,263,675
Total funds	26,424,793	7,552,680	(7,819,683)	-	445,000	26,602,790

NOTES TO THE FINANCIAL STATEMENTS
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18. Statement of funds (continued)

The specific purposes for which the funds are to be applied are as follows:

General unrestricted funds can be spent on meeting objectives at the discretion of the Trustees.

The General Annual Grant (GAG) represents the core funding for the educational activities of the school that has been provided to the academy via the Education and Skills Funding Agency and the Department for Education. The GAG fund has been set up because the GAG must be used for the normal running costs of the Academy.

The other DfE/ESFA restricted funds represent other funding received from the government which does not form part of GAG but is received in relation to specific purposes.

Other restricted income funds represents donations and miscellaneous educational income which must be used for the purposes agreed.

The pension reserve scheme deficit represents the future pension funding requirements which will be met from future employer pension contributions.

Restricted fixed asset funds represent the amounts invested in fixed assets.

Under the funding agreement with the Secretary of State, the Academy Trust was not subject to a limit on the amount of GAG it could carry forward at 31 August 2023.

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18. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

	Balance at 1 September 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2022 £
Unrestricted funds						
General unrestricted funds	215,126	71,133	(18,759)	-	-	267,500
Restricted general funds						
General Annual Grant	-	6,348,636	(5,996,756)	(54,549)	-	297,331
Pupil premium	-	87,222	(87,222)	-	-	-
Other DfE/ESFA revenue grants	-	189,069	(189,069)	-	-	-
Local authority grants	-	88,912	(88,912)	-	-	-
School fund	85,607	-	(85,607)	-	-	-
Other restricted funds	-	129,979	(129,979)	-	-	-
Catch-up premium	29,859	-	(29,859)	-	-	-
Other DfE/ESFA COVID-19	-	23,476	(23,476)	-	-	-
Other COVID-19 funding	-	23,251	(23,251)	-	-	-
Pension reserve	(3,863,000)	-	(402,000)	-	3,239,000	(1,026,000)
	<u>(3,747,534)</u>	<u>6,890,545</u>	<u>(7,056,131)</u>	<u>(54,549)</u>	<u>3,239,000</u>	<u>(728,669)</u>
Restricted fixed asset funds						
DfE/ESFA capital grants	59,138	19,181	-	(63,849)	-	14,470
Donations	-	12,000	-	(12,000)	-	-
Fixed asset fund	27,156,281	-	(418,787)	133,998	-	26,871,492
Donated assets	-	3,600	-	(3,600)	-	-
	<u>27,215,419</u>	<u>34,781</u>	<u>(418,787)</u>	<u>54,549</u>	<u>-</u>	<u>26,885,962</u>
Total Restricted funds	<u>23,467,885</u>	<u>6,925,326</u>	<u>(7,474,918)</u>	<u>-</u>	<u>3,239,000</u>	<u>26,157,293</u>
Total funds	<u>23,683,011</u>	<u>6,996,459</u>	<u>(7,493,677)</u>	<u>-</u>	<u>3,239,000</u>	<u>26,424,793</u>

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19. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2023 £	Restricted funds 2023 £	Restricted fixed asset funds 2023 £	Total funds 2023 £
Tangible fixed assets	-	-	26,529,810	26,529,810
Current assets	339,115	773,630	48,013	1,160,758
Creditors due within one year	-	(406,850)	-	(406,850)
Creditors due in more than one year	-	(5,928)	-	(5,928)
Provisions for liabilities and charges	-	(675,000)	-	(675,000)
Total	339,115	(314,148)	26,577,823	26,602,790

Analysis of net assets between funds - prior year

	Unrestricted funds 2022 £	Restricted funds 2022 £	Restricted fixed asset funds 2022 £	Total funds 2022 £
Tangible fixed assets	-	-	26,871,492	26,871,492
Current assets	267,500	392,219	14,470	674,189
Creditors due within one year	-	(81,634)	-	(81,634)
Creditors due in more than one year	-	(13,254)	-	(13,254)
Provisions for liabilities and charges	-	(1,026,000)	-	(1,026,000)
Total	267,500	(728,669)	26,885,962	26,424,793

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20. Reconciliation of net expenditure to net cash flow from operating activities

	2023 £	2022 £
Net expenditure for the year (as per Statement of Financial Activities)	(267,003)	(497,218)
Adjustments for:		
Depreciation	420,409	418,787
Capital grants from DfE and other capital income	(72,885)	(34,781)
Interest receivable	(122)	(92)
Decrease/(increase) in stocks	10,211	(4,007)
(Increase)/decrease in debtors	(54,828)	8,045
Increase in creditors	325,216	23,543
Pension adjustments	94,000	402,000
Net cash provided by operating activities	454,998	316,277

21. Cash flows from financing activities

	2023 £	2022 £
Repayments of borrowing	(7,326)	-
Net cash (used in)/provided by financing activities	(7,326)	-

22. Cash flows from investing activities

	2023 £	2022 £
Dividends, interest and rents from investments	122	92
Purchase of tangible fixed assets	(78,727)	(133,998)
Capital grants from DfE Group	72,885	19,181
Capital funding received from sponsors and others	-	15,600
Net cash used in investing activities	(5,720)	(99,125)

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23. Analysis of cash and cash equivalents

	2023 £	2022 £
Cash in hand and at bank	997,947	555,995
Total cash and cash equivalents	997,947	555,995

24. Analysis of changes in net debt

	At 1 September 2022 £	Cash flows £	At 31 August 2023 £
Cash at bank and in hand	555,995	441,952	997,947
Debt due within 1 year	(7,325)	-	(7,325)
Debt due after 1 year	(13,254)	7,326	(5,928)
	535,416	449,278	984,694

25. Pension commitments

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Royal County of Berkshire. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2019.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

NOTES TO THE FINANCIAL STATEMENTS
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25. Pension commitments (continued)

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2024.

The latest valuation was released on 27 October 2023. Employer contribution rates will increase by 5% from 23.6% to 28.6% with effect from 1 April 2024.

The employer's pension costs paid to TPS in the year amounted to £796,604 (2022 - £720,127).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (<https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx>).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy Trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2023 was £289,000 (2022 - £254,000), of which employer's contributions totalled £219,000 (2022 - £189,000) and employees' contributions totalled £70,000 (2022 - £65,000). The agreed contribution rates for future years are 21.6 per cent for employers and 5.5 and 12.5 per cent for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21st July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

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25. Pension commitments (continued)

Principal actuarial assumptions

	2023	2022
	%	%
Rate of increase in salaries	3.90	3.95
Rate of increase for pensions in payment/inflation	2.90	2.95
Discount rate for scheme liabilities	5.30	4.25
Inflation assumption (CPI)	2.90	2.95
RPI increases	3.90	3.25

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2023	2022
	Years	Years
<i>Retiring today</i>		
Males	20.7	21.0
Females	23.6	23.8
<i>Retiring in 20 years</i>		
Males	22.0	22.3
Females	25.0	25.3

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NOTES TO THE FINANCIAL STATEMENTS
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25. Pension commitments (continued)

Sensitivity analysis

	2023	2022
	£000	£000
Discount rate +0.1%	(60)	(84)
Discount rate -0.1%	62	86
Mortality assumption - 1 year increase	(97)	(111)
Mortality assumption - 1 year decrease	94	114
CPI rate +0.1%	60	79
CPI rate -0.1%	58	(77)

Share of scheme assets

The Academy Trust's share of the assets in the scheme was:

	At 31 August 2023	At 31 August 2022
	£	£
Equities	1,807,000	1,630,000
Other bonds	-	403,000
Property	267,000	349,000
Cash and other liquid assets	21,000	44,000
Alternative assets and other	568,000	181,000
Total market value of assets	2,663,000	2,607,000

The actual return on scheme assets was £(9,000) (2022 - £157,000).

The amounts recognised in the Statement of Financial Activities are as follows:

	2023	2022
	£	£
Current service cost	(272,000)	(526,000)
Interest cost	(39,000)	(62,000)
Administrative expenses	(2,000)	(3,000)
Total amount recognised in the Statement of Financial Activities	(313,000)	(591,000)

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25. Pension commitments (continued)

Changes in the present value of the defined benefit obligations were as follows:

	2023 £	2022 £
Opening defined benefit obligation	3,633,000	6,231,000
Current service cost	272,000	526,000
Interest cost	153,000	102,000
Employee contributions	70,000	65,000
Actuarial (gains)/losses	(630,000)	(3,122,000)
Benefits paid	(160,000)	(169,000)
Closing defined benefit obligation	3,338,000	3,633,000

Changes in the fair value of the Academy Trust's share of scheme assets were as follows:

	2023 £	2022 £
Opening fair value of scheme assets	2,607,000	2,368,000
Other actuarial gains/(losses)	(62,000)	-
Interest income	114,000	40,000
Return on asset less interest	(123,000)	117,000
Employer contributions	219,000	189,000
Employee contributions	70,000	65,000
Benefits paid	(160,000)	(169,000)
Administration expenses	(2,000)	(3,000)
Closing fair value of scheme assets	2,663,000	2,607,000

	2023 £	2022 £
The amount shown in the Statement of Financial Activities is:		
Changes in financial assumptions	852,000	3,132,000
Return on assets excluding amounts included in net interest	(123,000)	117,000
Other actuarial gains/(losses) on assets	(62,000)	-
Experience gain/(loss) on defined benefit obligation	(222,000)	(10,000)
Actuarial gains/(losses) on defined benefit pension schemes	445,000	3,239,000

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

25. Pension commitments (continued)

	2023 £	2022 £
The amount shown in the Balance Sheet is:		
Present value of defined benefit obligation	(3,338,000)	(3,633,000)
Fair value of scheme assets	2,663,000	2,607,000
Defined benefit pension scheme liability	(675,000)	(1,026,000)

26. Operating lease commitments

At 31 August 2023 the Academy Trust had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2023 £	2022 £
Not later than 1 year	706	706
Later than 1 year and not later than 5 years	1,060	1,412
	1,766	2,118

27. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £NIL for the debts and liabilities contracted before he/she ceases to be a member.

28. Related party transactions

Owing to the nature of the Academy Trust and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academy Trust Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the Academy Trust's financial regulations and normal procurement procedures relating to connected and related party transactions.

No related party transactions took place in the period of account, other than certain Trustees' remuneration and expenses already disclosed in note 11.