Registration number: 09101036

Castleman Academy Trust

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 August 2023

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REFERENCE AND ADMINISTRATIVE DETAILS

Members

H E Duncan-Jordan (resigned 21 April 2023)

Dr M E Grigsby

S Magnus

S Churchill (resigned 12 October 2022) M Brooke (resigned 9 February 2023)

P Tuttiett

J A Hutton (appointed 21 April 2023) Rev H M Bailey (appointed 12 October 2022)

Trustees (Directors) A Darley

Dr M E Grigsby, Chair of Trustees

A D Hanby

J R Heppenstall (resigned 22 March 2023)

R Moore, CEO (accounting officer)

C J Shaw M R Sheldon

N D Stebbing (resigned 7 December 2022)

A McMullen

J Anthony (appointed 8 December 2022)

S Churchill (appointed 8 September 2022)

Company Secretary

G A McDonald, Director of Governance Operations

Senior Management R Moore, CEO

Team

R Wood, Head of School (BFS) J Palmer, Head of School (BMS) S Bonham, Estates Manager M Kelly, Chief Financial Officer

T Thome, HR and Operations Director

G McDonald, Director of Governance Operations

J Bagwell, Headteacher (PFS)

D Wilks, Executive Headteacher (BFS, BMS)

G Allen, Headteacher (FMS)

J Di-Pede, Headteacher (FFS) (resigned 31 December 2022) S Watts, Headteacher (FFS) (appointed 1 January 2023)

Principal and **Registered Office** **Broadstone First School**

Tudor Road Broadstone

Dorset **BH18 8AA**

Company

09101036

Registration Number

Auditors

Albert Goodman Goodwood House Blackbrook Park Avenue

Taunton TA1 2PX

CASTLEMAN ACADEMY TRUST REFERENCE AND ADMINISTRATIVE DETAILS (CONTINUED)

Bankers

Lloyds Bank Plc Christchurch 4 Castle Street Christchurch Dorset BH23 1DU

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023

The Trustees (who are also directors of the charity for the purposes of the Companies Act) present their annual report together with the financial statements and auditors' report of Castleman Academy Trust (the Trust) for the year ended 31 August 2023. The Trustees confirm that the Annual report and financial statements of the Trust comply with the current statutory requirements, the requirements of the Trust's governing document and the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" issued in October 2019. The annual report serves the purposes of both a trustees' report and a directors' report under company law.

Structure, governance and management

Constitution

The Trust is a charitable company limited by guarantee and was set up by a Trust deed on 24 June 2014.

The Trust is constituted under a trust deed dated 24 June 2014, as a Multi-Academy Trust.

The management of the Trust is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association.

The principal object of the Trust is to advance for the public benefit, education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing schools ("the mainstream Academies") offering a broad and balanced curriculum or educational institutions which are principally concerned with providing full-time education for children of compulsory school age.

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Method of recruitment and appointment or election of Trustees

The management of the Trust is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association.

Policies and procedures adopted for the induction and training of Trustees

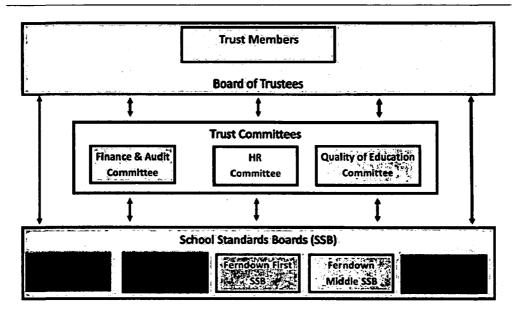
The Trust annually audits the skills and expertise of the Board members, identifying any areas where more expertise is required.

When positions become available, they are advertised locally and identify the specific area of need on the Trust Board (e.g. finance experience, HR experience etc).

Those who apply are interviewed by members of the Board and references asked for. Recommendations are made to the Board on successful candidates and these are voted on and recommended to Members for appointment.

Those who are successful undertake an Induction programme and are provided with a mentor to support them in their roles.

CASTLEMAN ACADEMY TRUST TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)



The Trust has defined the responsibilities of each person involved in the administration of Trust and School finances to avoid the duplication or omission of functions and to provide a framework of accountability for governors and staff. The financial reporting structure is illustrated below:

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

The Board of Trustees

The Board of Trustees has overall responsibility for the administration of the Trust's finances. The main responsibilities of the Board of Trustees are prescribed in the Master Funding Agreement and respective Supplemental Funding Agreements between the Trust and the DfE and in the Trust's Scheme of Delegation. The main responsibilities include:

- Ensuring that the grant from the DfE is used only for the purposes intended.
- · Approval of the annual budget for each school and the Trust.
- · Appointment of the Accounting Officer.

The Board of Trustees has wide discretion over its use of the Trust's funds, and is ultimately responsible for the proper stewardship of those funds and for ensuring economy, efficiency and effectiveness in their use - the three key elements of value for money. It must also ensure that it uses its discretion reasonably, and takes into account any and all relevant guidance on accountability or propriety.

The Trust Finance & Audit Committee is a committee of the Board of Trustees. The Committee meets at least 6 times a year, but more frequent meetings are arranged as necessary. The main responsibilities of the Finance & Audit Committee are detailed in written terms of reference which have been authorised by the Board of Trustees and they include:

- · Providing guidance and direction for the annual budget process.
- Agreeing a mechanism for accounting for central Trust services and setting the annual contribution from each school.
- The review and authorisation of the annual budget of each school and any subsequent revised budgets submitted each school year.
- The regular monitoring of actual expenditure and income against budget.
- Ensuring the annual accounts are produced in accordance with the requirements of the Companies Act 2006 and the DfE guidance issued to academies.
- · Authorising the award of contracts and leases over £25,000.
- · Authorising changes to the central Trust personnel establishment.
- Reviewing the reports of the Audit Committee on the effectiveness of the financial procedures and controls. These reports must also be reported to the full Board of Trustees meeting.
- Monitor the application of the Pay Policy across the Trust and each of its schools.

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

Chief Executive Officer - Accounting Officer

The Chief Executive Officer is the appointed Accounting Officer and has overall personal responsibility for:

- · Probity and regulatory compliance.
- Prudent and economical Trust administration
- · Keeping of proper Trust accounts.
- Ensuring value for money and avoiding waste and extravagance across the whole Trust.
- · Efficient and effective use of available Trust resources.

Much of the responsibility is delegated to the Chief Financial Officer to manage on a day-to-day basis. Additionally, within a framework that comprises the Trust vision, strategic objectives and school improvement plan, approved by the Board of Trustees, each Head Teacher has responsibility for their individual School Innovation Plans including the setting of their school's individual budget and financial activities, which is proposed by the Chief Executive Officer, then recommended by the Finance and Audit Committee and adopted by the Trust Board. Budgets are approved annually and as required.

Chief Financial Officer

The Chief Financial Officer works in close collaboration with the Accounting Officer through whom s/he is responsible to the Board of Trustees. The Chief Financial Officer also has direct access to the Board of Trustees and the Trust Finance & Audit Committee. The main responsibilities of the Chief Financial Officer are:

- The day to day management of financial issues including the establishment and operation of a suitable accounting system.
- The management of the Trust financial position at a strategic and operational level within the framework for financial control determined by the Board of Trustees.
- The maintenance of effective systems of internal control.
- Ensuring that the annual accounts are properly presented and adequately supported by the underlying books and records of the Trust.
- The preparation of monthly management accounts.
- Ensuring forms and returns are sent to the DfE in line with the timetable in the DfE guidance.

Other Staff

Other members of staff, primarily the School Finance Managers/Officers, School Finance Assistants and budget holders at each school, will have some financial responsibilities and these are detailed in the Trust Handbook, Castleman Academy Trust Financial Handbook and related job descriptions. All staff are responsible for the security of Trust property, for avoiding loss or damage, for ensuring economy and efficiency in the use of resources and for conformity with the requirements of the Trust's financial procedures.

Pay policy for key management personnel

The pay scales for the Leadership Group are set out in the Whole School Pay Policy that is reviewed by the Trustees annually. Scales are based on the scale point of the school referring to number of students as set out within the DfE's School Teachers' Pay and Conditions Document (STPCD).

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

Trustees' indemnities

The Companies Act 2006 requires disclosure concerning qualifying third party indemnity provisions. Subject to the provisions of the Companies Act 2006 every Trustee or other officer of the Multi Academy Trust shall be indemnified out of the assets of the Multi Academy Trust against any liability incurred by them in that capacity in relation to the affairs of the Multi Academy Trust. The Castleman Academy Trust holds insurance in this regard to the value of £10,000,000.

Arrangements for setting pay and remuneration of key management personnel

Headteachers carry out Performance Management reviews of Senior Leaders in their schools. These are shared with the Chief Executive Officer and moderated to ensure equality across the Trust. At least two Governors, including the Chair of Governors (or their representative), meet to review and agree the recommendations of the Headteachers of each school.

Head Teacher's Performance Reviews are carried out by the Chief Executive Officer and the Chair of Governors from the school they are responsible for.

The Chief Executive Officer's Performance Review is carried out by two members of the Trust Board and assisted by an external advisor.

The HR Committee meets three times a year. In the Autumn meeting they review the recommendations for teaching staff pay changes (this includes the senior management team) and the recommendations for support staff pay changes.

Objectives and activities

Objects and aims

Objects and Aims - taken from the Objects as described in the Articles of Association:

(a) to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing Academies which shall offer a broad and balanced curriculum.

Objectives, strategies and activities

Castleman Academy Trust Vision statement approved by the Board of Trustees:

The Trust encourages and nurtures strong relationships between member schools and within our locality, fostering the dissemination of good practice and a self-sustaining culture of aspiration for education excellence across our schools. We aim to provide a sharp focus on accountability and continuous improvement in all our work and operate as a financially effective organisation so that resource can be focussed on ensuring the best possible learning for our students.

We revisit this annually to ensure our provision is fit for purpose and reflects the most up to date educational thinking and practice.

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

Key performance indicators

The Trust has outlined its priorities for the year in the Trust Development Plan, the key priorities covering:

- 1. Develop a curriculum which prepares learners for the future, and ensure they make the best possible progress, with all schools to be judged at least 'good', if not better.
- 2. Embedding and refining procedures and processes related to financial management and governance.
- 3. Develop CAT sites to ensure learning and working environments comply with Health & Safety regulation, support the work of individual schools and provide inspirational learning environments for learners and adults.
- 4. Continually look for ways to achieve economies of scale in staffing, procurement and professional services to ensure better value for money and savings that can be redirected to learning.
- 5. Develop and enhance SEND and Mental Health support and practice across our schools.
- 6. Ensure the workforce is highly skilled to ensure Trust objectives are met.
- 7. Securing long term security and stability for the Trust through reputational and offer excellence, thereby increasing pupil numbers and therefore funding. This will enable us to provide greater support to our schools to make them even more successful.
- 8. Ensure the well-being of staff is considered and supported to ensure their work/life balance, to support staff retention and recruitment.
- 9. Ensure that Governance at all levels is robust, fit for purpose and well supported.

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

Activities for achieving objectives

- · High quality CPD programme for all staff, including leadership development.
- Curriculum provision that is contextual in approach, ensures total coverage of the National Curriculum
- "Cabinet Group" meetings to develop and refine curriculum principles, pedagogy, progression and offer
- · Appointing key staff to take responsibility for specific KPIs e.g. appointment of SEND Strategic Lead
- · Regular monitoring of school performance, including inspections, reviews, observations, audits
- Rigorous Performance Management procedures for all staff in the Trust
- i. Our aim is to be a leading Multi Academy Trust in southern England Performance Indicators:
- · All Trust schools to have an Ofsted outstanding rating.
- · All Trust schools to consistently achieve attainment standards within the top 25% nationally.
- ii. We want to achieve seamless progression across all key stages Performance Indicators:
- · Implement a 'through-life' teaching and learning strategy.
- Create a rich and motivating curriculum acknowledged through student and parental 'voice' feedback and independent verification.
- iii. Maximise engagement with students, their families and the local community to be a part of a vibrant community by auditing the Trust's delivery of a 'safe, creative and ethical environment' with staff, parents and the local community.
- iv. Build a viable and sustainable long-term Education Strategy Performance Indicators:
- Produce and publish a Castleman Academy Trust Development Plan.
- Proactively support the conversion of Partnership schools to academy status with feedback via the Headteacher Steering Group.
- v. Ensure that our Trust proactively adds value to member schools Performance Indicators:
- Trust Board to subjectively assess the quality of approved 'Added Value Projects' being successfully implemented each year; and/or assessment by School Standards Boards using questionnaires with ratings on added-value progress.
- Additional investment made available per year by becoming a Multi-Academy Trust whether derived via economies of scale or other savings (measured as absolute quantum or % of total budget).

Public benefit

The Governors confirm that they have complied with the duty in Section 4 of the Charities Act 2011 to have due regard to the Charity Commissioner's general guidance on public benefit in exercising this guidance when reviewing the Trust's aims and objectives and in planning its future activities.

Trade union facility time

There are two union representatives in one Castleman Academy Trust school. They took two (2) hours of facility time.

Strategic Report

Achievements and performance

School summary

End of KS	Statutory Asses	sments (%)	Commentary:
	National	School	Our overarching curriculum aims to prepare children for 'a
EYFS:	TBC	78	life well lived? embraces four pillars: 1. Knowledge acquisition
Reading	68	70	2. Preparation for work
Writing	60	63	Self-agency (including control of own actions and consequences including SMSC and BV.)
Maths	70	78	Taking positive action (understanding place and
SPAG			impact on the world)
Year 1 Phonics	79	92	These are mapped and reviewed regularly to ensure our curriculum taught and lived provides opportunities to
Year 2 Phonics	.89	96	develop each pillar equally. Outcomes across school continue to be either in line or
Year 4 Tables	ТВС	39	above national for EYFS, end of KS1 and phonics screening checks.
Attendance	92,5	94.3	Our school continues to be oversubscribed. We currently have 305 (+12) children on tole. The development of our curriculum is a particular strength, with clear progression maps for each subject. Key learning has been identified and supports teaching throughout year groups. Progression maps have been specifically designed be completely coherent with the Broadstone Middle School curriculum and is mapped from Reception to Year 8. Our curriculum intent is strong and we are now continuing embed the implementation of this. Through our pillars of preparation for work, self-agency and taking positive action we give strong attention to personal development e.g. quests in which pupils apply their knowledge are included in every module and give the opportunity to develop personal skills in tandem with this, the university of Broadstone Curriculum and co-curricular offer. The school building has continued to improve and the following works have been completed; toilet project—these are now open plan and fit for purpose. As a result of successful CIF bids Fire compartmentation, new fire doors fitted throughout the school and roof replacement on a par of school have all been completed.

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

End of KS/Sta	itutory Assess	ments (%)	Commentary:
	National	School	We were pleased with our end of KS2 outcomes for 2022-23. The
EYFS			pupils achieved either in line or above national average in all
Reading	73	77	areas.
Writing	71	71	The school building has had the following updates completed:
Maths.	73	73	 KS2 and KS3 tollet projects have been completed using CIF bid funding. These are open plan and gender neutral.
SPAG	72	80	Fire compartmentation and Fire Doors have been installed
Year 1 Phonics Year 2 Phonics			 across school <u>site</u> Completion of a new 'Upper Link' building for the Link specialist provision Sports Hall planning has been submitted and capacity
Year 4 Tables			survey has been created. CIF bid will be submitted in December.
Attendance	92.5	92.06	The curriculum's four pillars focus on developing 'well rounded' individuals and offers a variety of educational visits, visitors into school and residential experiences for the children. Parental engagement is achieved through Welcome Evenings, UBC Outcome Days and Book Look evenings.

CASTLEMAN ACADEMY TRUST TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

End of KS/Statutory Assessments (%)			Commentary:				
		,	The academic year 22-23 saw the school enjoy full opening with no restrictions. Events ran as expected through the year.				
			During 22-23 there was a significant change of leadership across the school. The previous Headteacher retired at the end of December: The Deputy Headteacher became the Headteacher in				
	National	School	March 23.				
EYFS'	TBC	73	Other changes to leadership include the appointment of a new				
Reading	68	64	Deputy Headteacher, an interim SENCo and EYFS leader.				
Writing	60	61	In all areas, there has been a rise in attainment from the previous				
Maths	70	80	year. There have been significant improvements in writing, phonics				
SPAG			and maths attainment.				
Year 1 Phonics	79	85	Our SDP for 23 -24 focusses on further improvements to writing, improved ways in for SEND children and metacognition. This will				
Year 2 Phonics	89	90	raise attainment further.				
Year 4 Tables	TBC	39	We are on a positive trajectory to our pre Covid attainment. A clear focus on targeting children to close gaps is paying off.				
1146 a. 4		92.85	Individual "catch up" tuition was offered to children Year 1. This was led by a trained reading teacher. The focus was reading and application of phonics.				
			We are disappointed by our reading attainment, Only 75% of the current Year2 cohort passed the phonics screening when in Year 1. This year, we had to prioritise time for closing gaps in phonic knowledge and securing children's decoding skills. We anticipate reading attainment will improve in 23-24.				
			We worked hard to challenge persistent absence and continue to do all we can to improve children's attendance at school.				

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

School: Fernd	own Middle S	School 2022	/2023					
End of KS/Statutory Assessments (%)		essments ·	Commentary:					
	National	School	Staffing absences impacted on the overall results. The pupils also					
EYFS			started from a very low base, especially in Maths.					
Reading	7.3	76	English writing has improved significantly from the previous year. Reading is above the national average.					
Writing	71	.72	The curriculum has been re written to address gaps and ensure					
Maths	73	.65	learners access key learning concepts.					
SPAG	72	69	This will ensure learners make better progress and gaps in					
Year 1 Phonics			learning can be addressed. The school underwent an OISTED "ungraded inspection" and was found to continue to be a "good" school in June 2023.					
Year 2 Phonics			nound to conjuride to be a 18000 - scinos in Julie 2025.					
Year 4 Tables								
Attendance	92.5	KS2: 94.6 KS3: 91						

School: Parl	ey First Schoo	1 2022/202	23				
End of KS/S	tatutory Asse	ssments (%)	Commentary:				
	National	School	We are particularly pleased with the improvement in the				
EYFS	(2022) 65	68	attainment of children across the school in 2022/23 with the exception of Maths which was below national for this cohort. We are particularly pleased with the improvement in the percentage o				
Reading	68	75	children achieving GLD at the end of Early Years. The percentage o				
Writing	60	62	children achieving a Greater Depth was also very encouraging with				
Maths	70	67	significantly higher percentage of pupils achieving across all core subjects. We are pleased with the attainment of children in the				
SPAG	N/A	56	Multiplication checks which improved again from the previous yea				
Year 1 Phonics	79	85%	Attendance remained well above National averages.				
Year 2 Phonics	89	92					
Year 4 Tables	Scored 25 27%	Scored 25 39%					
Attendance	92.5%	94.2%					

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

Going concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

We can be confident that we are a going concern due to:

- A) Government funding is supplied in line with funding formula, ensuring a sustained income.
- B) Our schools have stable numbers and planning shows that this should continue.
- C) The Trust is expected to grow, therefore income as well.

It is clear that the value of the funding being provided to schools, after adjusting for inflation is reducing and that the costs being experienced by schools are increasing, in particular with regard to energy and staff wages and salaries. The Trust has approved sustainable budgets for the coming three years, which envisage a small usage of the Trust's reserves in accordance with the Reserves Policy.

As such, the Board of Trustees believe that the financial position of the Trust remains secure and viable.

Review of activities

- Schools reopened, without restrictions and events ran as usual throughout the school year.
- Four of the five schools were inspected for the first time since academization and all received an OfSTED "Good" judgement.
- Development of Trust structure, financial plans and governance in preparation for an expanded Trust, including an External Governance review.
- Marketing activities and developing school processes to ensure continued high levels of subscription to schools.
- Rolling programme of site maintenance in place to ensure site is managed effectively, is health and safety compliant and fit for purpose.
- · Successful bidding for CIF money to carry out major site works.
- ICT strategic responsibility post in place and developed over the year to ensure value for money and long-term viability of IT resource and delivery.
- Appointment of Curriculum Director to provide curriculum development support across the Trust.
- Major commitment to SEND learners through the expansion the Resourced Bases for specific SEN children.
- All positions successfully recruited to for 2022/2023.
- · Governor training and development.
- Staff training to ensure staff understand excellent progress and how they can impact on this.
- Maintained links and reviewed structures with other Multi Academy Trusts both locally and nationally to ensure that optimum structures and opportunities are maintained.
- Continual exploration of developing relationships with other schools in the local area to further optimise and improve academic and financial performance.

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

Financial review

Investment policy

Investments will be made only in accordance with written procedures approved by the Board of Trustees. During the year, surplus cash balances were invested in fixed term deposits with Lloyds Banking Group to maximise the investment return in accordance with our investment policy.

Streamlined Energy & Carbon Reporting

We are using this report to support our commitment to sustainability for which we have a published statement on our website, which includes commitments to measure and take action to reduce the carbon footprint of our activities and ensure our buildings and services are able to adapt to environmental change.

Quantification and Reporting Methodology

The adopted methodology used is based on the Greenhouse Gas Protocol Corporate Reporting Standard reporting on equivalent CO2 emissions from the organisation boundary. Information has been gathered from utility supplier invoices and transport mileage records, and collated into kWh for all corresponding UK based operations, directly owned or operated by Castleman Academy Trust. These have been converted to equivalent tonnes of carbon dioxide (tCO2e) using the published UK Government GHG Conversion Factors for Company Reporting for 2023.

Summary of our emissions

	Reporting Year	- 31 August 2023	Baseline Year - 31 August 2022		
Scope 1	1,087,477 kWh	199.3 tCO2e	1,252,750 kWh	228.4 tCO2e	
Scope 2	461,149 kWh	95.5 tCO2e	502,755 kWh	97.2 tCO2e	
Scope 3	0 kWh	0 tCO2e	0 kWh	0 tCO2e	
Total	1,548,496 kWh 294.8 tCO2e		1,755,505 kWh	325.6 tCO2e	
Intensity Ratio	0.13 TCO2e per pupil		0.15 TCO2e per pupil		

Intensity measurement

The chosen intensity measurement ratio is total gross emissions in metric tonnes CO2 equivalent per pupil, the recommended ratio for the sector.

Measures taken to improve energy efficiency

We continue to pursue opportunities to reduce our energy usage. During the year we have:

- · Increased use of video conferencing for staff meetings to reduce the need for travel between sites
- · Upgraded roof insulation at one of our Schools
- · Completed the upgrade of heating and hot water boilers at one of our Schools
- · Replaced boiler controls at one of our Schools

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

Engagement with employees

Castleman Academy Trust is medium sized employer, which prides itself on its relationships at all levels. In the community we are known for our strong commitment to treating all stakeholders, including employees, professionally, fairly and equitably.

Well-Being

The "Well-Being Steering Group", made up of representatives in each school, has worked this year to define a Trust well-being definition and the CAT offer to staff around well-being.

The three areas we focus on include Personal Well-being, Workload Reduction and Workforce benefits.

Our schools actively seek ways to reduce workload for all employees, engaging the support of IT where appropriate. Where extra capacity is needed to ensure the smooth running of the organisation, this is considered and planned for.

Professional Development

Professional development is a high priority for all Trust Leaders. Ensuring our most important resource - our employees - are trained to the highest possible standard is reflected in the "People Plans" held in our schools. These relate not only to school priorities but also to personal development. We have reviewed how appraisal conversations are carried out and moved to a "Professional Growth Model" which staff report is more supportive and challenging, leading to better outcomes for children.

All schools now support Early Career Teachers through the Early Career Framework, Our Professional Learning arm, the Castleman Learning Network, has partnered with Worcester University to deliver the framework for teacher training. We actively engage with the local Teaching School Hub to develop practice across our schools.

Teaching Assistants are now offered bespoke training. TAs from across the Trust meet together to explore ways of improving learning and behaviour management. This work is led by CLN.

We are developing our Apprenticeship programme with Worcester University to engage more Teaching Assistants and high quality Teachers.

Bespoke Support

On a practical basis, we offer:

- a) direct engagement with Trust Board to discuss well-being and workload issues through the Well-Being steering group, Governor Forums and Chairs of SSB meetings.
- b) The Trust buys into the services of the "Employee Assistance Programme" which provides bespoke support to employees on a number of issues ranging from Mental Health to Finance.
- c) HR support to all employees
- d) Health and Safety reviews, with direct input from employees, to ensure work spaces are safe and fit for purpose
- e) Salary sacrifice schemes for purchasing bikes to support health and well-being

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

Reserves policy

The Trust requires that reserves are created to fund future capital expenditure, future development plans and strategic long term aims and developments.

The Trust has developed a Reserves Policy to ensure the stability of the Trust's operations so that it has the ability to adjust quickly to changing financial circumstances, such as large unbudgeted expenditure, cyclical maintenance and working capital fluctuations.

The Reserves Policy permits the Trust's Schools through their SSB, to authorise the usage of £50,000 of their reserves in each financial year in order to pursue projects for the School's benefit.

Any usage of reserves above this amount requires authorisation in advance by the Trust Finance, Audit and Risk Committee.

Reserve levels

The Trustees have determined that the appropriate level of reserves at each of the Trust's Schools, and across the Trust as a whole, should be equivalent to one month's average operational costs which will include salaries and pensions, occupancy costs and external services costs. The Trust will review the reserve levels annually and this review will encompass the nature of the income and expenditure streams, the need to match income with commitments and the nature of reserves. The reason for this is to provide sufficient working capital to cover delays between spending and receipts of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance.

Restricted Funds

Restricted funds are generated from the main income for the Trust schools, which is the General Annual Grant (GAG) and other grant contributions or donations that are received for a specific project or purpose. These funds are restricted for the use according to the funding agreements or donor's instructions.

Academies can carry forward GAG restricted funds to be used for future years, primarily to fund capital expenditure together with a small percentage for operational purposes.

Restricted funds are reported and reviewed regularly at management meetings and expenditure from Restricted funds is approved by the Trustees where required under the terms of the Reserves Policy.

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

Unrestricted Funds

Unrestricted funds are generated from the Trust's activities for raising funds, investment income and other donations which are expendable at the discretion of the Trustees to achieve the objectives of the Trust and its Schools.

These funds are generally built up over time from fund generating activities and investments and through one-off donations.

Unrestricted Funds are reported and reviewed regularly at management meetings and expenditure from Unrestricted Funds is approved by the Trustees where required under the terms of this Reserves Policy.

Designated Funds

These are unrestricted funds that have been allocated by the Trustees for a particular purpose.

Designated funds are reviewed regularly and approved by the Trustees and the Finance Committee.

Principal risks and uncertainties

The Board acknowledges that our future success is inextricably linked to the performance of each of our schools and the continuous improvement of our reputation and achievements. Consequently, the Board acknowledges this risk.

Regular external review of schools in the Trust are carried out to validate the judgements of Senior Leaders. Whilst we recognise the great amount of high-quality improvement work carried out by Trustees, Governors, Senior Leaders and staff, the risk still remains.

We have worked hard this year to restructure staffing and ensure succession planning and coverage of key posts is in place to ensure business continuity.

We conduct regular condition surveys no our estate to ensure that essential items of maintenance and other compliance activities are identified and completed on a timely basis.

Financial and risk management objectives and policies

The Board of Trustees approved an overall Academy budget for the period 1st September 2022 to 31st August 2023. During this period, our total General Annual Grant was £10,151,729. For this period:

- The Academy predicted a total income of £12,938,000 and we received £13,463,000.
- The Academy predicted staffing costs at £10,505,000 and we actually spent £10,849,000.
- The Academy predicted total revenue expenditure at £2,492,000 and we actually spent £2,318,000.

In summary, the Board of Trustees are pleased with the financial performance during a period where the Trust has continued to establish itself and realise changes that have resulted in improved academic standards and operating efficiency. The financial structure of the Trust has been reviewed this year, specifically financial delegation and staffing structures.

Principle funding

The Trusts funding is from the DfE.

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

Fundraising

The Trust's schools rely heavily on the Parent Teacher Associations related to each school, to fundraise. These PTAs are registered with the Charity Commission and use the monies raised to support the school with equipment and resources to enhance pupil experiences.

Each school has Senior Leaders represented on the Committees for each PTA. Events are diarised a year in advance and kept to a reasonable amount to ensure the protection of the public, including vulnerable people, from unreasonably intrusive or persistent fundraising approaches, and undue pressure to donate.

Plans for future periods

As per our Business Plan, we remain focussed on:

- 1. Continuous School Improvement and Effectiveness. We aim to ensure that schools within the Trust are judged, at least, as "Good" by OfSTED and strive to work towards an "Outstanding" rating where ever possible.
- 2. Securing growth of the Trust by developing formal partnerships with schools in our local area, both mainstream and those schools supporting Special Educational Needs. After a positive DfE review, the Trust is now exploring opportunities for further growth. In order to welcome local schools into the Trust, the majority of which are faith schools, the Board agreed to change the Articles of Association should a faith school be identified as a suitable partner.
- 3. Our commitment to SEND support in our schools and community is reflected in our plans to increase the capacity of Resourced Base provisions on our sites.
- 4. Continuing to manage finances, on a day to day basis and strategically to ensure future financial security.

Auditor

Insofar as the management of Castleman Academy Trust, being the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association, are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- that the management of Castleman Academy Trust, being the responsibility of the trustees who are elected and co-opted under the terms of the Articles of Association, have taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

The trustees' report, incorporating a Strategic Report, was approved by order of the members of the Board of Trustees on .7.1.12.23.... and signed on its behalf by:

Dr M E Grigsby

Trustee

GOVERNANCE STATEMENT

Scope of responsibility

As trustees, we acknowledge we have overall responsibility for ensuring that Castleman Academy Trust has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the Chief Executive Officer, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Castleman Academy Trust and the Secretary of State for Education. The Chief Executive Officer is also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' report and in the Trustees' responsibilities statement. The Board of Trustees has formally met 6 times during the year.

The Articles of Association of Castleman Academy Trust ensure that Trustees are appointed according to relative skills required to support the successful running of the Trust rather than by school representation. This also moves the governance segregation between Members, Trustees and Governors towards the recommended structure set out by the DfE where instances of cross-over should be minimised.

Attendance during the year at meetings of the board of trustees was as follows:-

Trustee	Meetings attended	Out of a possible
A McMullen	4	6
R Moore	6	6
A D Hanby	3	6
J R Heppenstall	2	4
N D Stebbing	2	2
Dr M E Grigsby	6	6
C J Shaw	5	6
A Darley	2	6
M R Sheldon	5	6
J Anthony ·	4	5
S Churchill	6	6

GOVERNANCE STATEMENT (CONTINUED)

The Finance and Audit Committee is a sub-committee of the main board of trustees. Its purpose is outlined in the Academy Trust Handbook.

Attendance at the meetings in the year was as follows:-

Trustee	Meetings attended	Out of a possible
R Moore	5	7
N D Stebbing	2	2
Dr M E Grigsby	7	7
C J Shaw	3	7
A Darley	0	7
J Anthony	6	6
S Churchill	6	7

One of the Board's finance trustees left during the year, and was replaced by an accountant with appropriate financial knowledge. An HR trustee also left but succession-planning had already been covered in previous recruitment. The board ended the year with one vacancy, although expressions of interest had been received to fill the role.

The Board has carried out a skills audit and believes that key areas of expertise are covered amongst trustees. The Board signed up to the NGA's Development for MATs programme which reinforced to trustees that we are in a strong position and gave the board some insights into improvements that could be made.

A new Quality of Education Committee has embedded into the work of the board over the course of the year, with an important strategic role to play in curriculum, assessment and pupil progress. It has been challenging to understand how this committee can be most effective, but the NGA Development for MATs programme has been particularly helpful in this regard, together with the expertise of one of the trustees. The biggest challenge for this committee has been data collection for its strategic monitoring role, to ensure that it has oversight but without getting bogged down by detail. Work is ongoing with the Curriculum Director in this regard.

The HR Committee receives data every half term around staffing, which gives a full overview of starters, leavers, sickness etc. and enables high-level strategic oversight.

The Finance and Audit Committee was re-named during the year to Finance, Audit and Risk to ensure that this important element is incorporated. The committee receives comprehensive management accounts with accompanying commentary on a monthly basis, and meets every half term, which enables high-level monitoring of the trust's financial position. The committee has the appropriate expertise amongst its members to provide effective challenge. The committee has approved significant capital expenditure from reserves over the year, in the knowledge that the trust's financial position will be more difficult in years to come.

The Board receives a report from the CEO every half term, which is comprehensive and gives sufficient information for oversight in all areas, without going into great operational detail. The Board has had input into the structure of this report, to ensure that it meets their requirements.

GOVERNANCE STATEMENT (CONTINUED)

The Board commissioned an External Review of Governance and this report was received in March 2022. Trustees were pleased that the work of the Board was rated as good in this report.

A considerable part of the Board's work over the course of this year has been led by the findings of that review. As part of this work, the Scheme of Delegation has undergone a major review, with a more simplified version to be in place for the new academic year. The Board has also introduced a Heat Map during the year, as means to seek assurances that School Standards Boards are fulfilling their delegated functions and to ensure that concerns of governors are raised.

Review of value for money

As accounting officer the Chief Executive Officer has responsibility for ensuring that the Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the Trust has delivered improved value for money during the year by:

- Following the rules and regulations set down in the Academy Trust Handbook
- Training staff to look for best value when ordering or securing support for their departments
- Seeking advice from experts regarding how to improve with regard to value for money (audit and Local Authority representatives)
- · Meet with colleagues to research good practice
- · Attend briefings/meetings to keep up to date with latest developments
- · Restructuring teaching and support staff
- · Securing high quality financial leadership
- Identifying essential maintenance requirements and ensuring that significant works are subject to rigorous tendering processes.

Conflicts of Interest

The Trust has the following processes to manage conflicts of interest:

- A register of interests is maintained, in line with the requirements laid down in the Academy Trust Handbook. This covers all governors, trustees and members. Summaries of interests are published annually on school and trust websites.
- A separate register of interests is maintained for all employed members of staff and held within schools.
- Register of Interests forms are renewed annually in September.
- · Declaration of Interests is a standing agenda item at the start of all governance meetings.
- Governors/trustees with a conflict of interest in a specific agenda item will be asked to leave the room for this item. This includes staff governors leaving for any personnel or confidential items.
- The Trust is mindful of the need for separation of powers, and this is maintained at all levels of governance and daily operations, particularly with regard to financial responsibilities.
- · Minutes show direct consideration of possible conflict of interests (e.g. cleaning tender).

GOVERNANCE STATEMENT (CONTINUED)

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control, including Internal Scrutiny visits, has been in place in Castleman Academy Trust for the year 1 September 2022 to 31 August 2023 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Trust's significant risks, that has been in place for the year 1 September 2022 to 31 August 2023 and up to the date of approval of the annual report and financial statements. This process is reviewed regularly by the Board of Trustees at every meeting.

The risk and control framework

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Finance, Audit and Risk Committee of reports which indicate financial
 performance against the forecasts and of major purchase plans, capital works and expenditure
 programmes;
- · setting targets to measure financial and other performance;
- · clearly defined purchasing (asset purchase or capital investment) guidelines;
- · delegation of authority and segregation of duties;
- identification and management of risks.

The Trust believes that risk should be monitored by an independent body, namely the "Responsible Officer".

In line with the DfE's expectations of a Responsible Officer, their role will include giving advice on financial matters and performing a range of checks on the academy's financial systems, in areas defined by the Trust Board. The particular checks carried out are outlined in the Responsible Officer's report, presented to the Trust Board, once or twice a year, at trustees' discretion.

Review of effectiveness

As Accounting Officer, R Moore, Trustee has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the external auditors;
- the financial management and governance self-assessment process;
- the work of the executive managers within the academy trust who have responsibility for the development and maintenance of the internal control framework.

GOVERNANCE STATEMENT (CONTINUED)

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance, Audit and Risk Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Following an External Review of Governance in the spring of 2022, the recommended actions have been completed, most notably the Quality of Education Committee has bedded in over the past twelve months, with trustees more comfortable with the role as it has become more clearly defined. A number of recommendations were surrounding the Scheme of Delegation and the board has spent considerable time over the past year in reviewing this document to ensure that it is user-friendly and meets the necessary requirements.

M.E. Solution of the control of the

R Moore Trustee

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

As accounting officer of Castleman Academy Trust I have considered my responsibility to notify the academy trust Board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management, under the funding agreement between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2022, including responsibilities for estates safety and management.

I confirm that I and the academy trust Board of Trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academy Trust Handbook 2022.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

R Moore, Trustee
Accounting officer

Date: 7/12/23

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board on ...7.112.12.3. and signed on its behalf by:

Dr M E Grigsby

RBMaare

Trustee

Trustee

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INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF CASTLEMAN ACADEMY TRUST

Opinion

We have audited the financial statements of Castleman Academy Trust (the 'Academy') for the year ended 31 August 2023, which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy trust's affairs at 31 August 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- · have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and Academies Accounts Direction 2022 to 2023.

Basis for opinion

We have been appointed as auditor under the Companies Act 2006 and report in accordance with regulations made under that act. We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Academy's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF CASTLEMAN ACADEMY TRUST (CONTINUED)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and Trustees' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of Trustees remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit,

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' Responsibilities [set out on page 26], the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Academy or to cease operations, or have no realistic alternative but to do so.

Auditor Responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF CASTLEMAN ACADEMY TRUST (CONTINUED)

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

The extent to which the audit was considered capable of detecting irregularities including fraud

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the Academy through discussions with trustees and other management, and from our commercial knowledge and experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material
 effect on the financial statements or the operations of the Academy, including the Companies Act
 2006, Academies Accounts Direction 2022 to 2023, Charities SORP 2019, taxation legislation,
 data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the Academy's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- · performed analytical procedures to identify any unusual or unexpected relationships;
- · tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- · agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- · enquiring of management as to actual and potential litigation and claims; and
- · reviewing correspondence with HMRC, relevant regulators and the academy's legal advisors.

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF CASTLEMAN ACADEMY TRUST (CONTINUED)

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustees and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Academy's Trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy and its Trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Joseph Doggrell BSc (Hons) FCA (Senior Statutory Auditor) For and on behalf of Albert Goodman, Statutory Auditor

Goodwood House Blackbrook Park Avenue Taunton

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INDEPENDENT REPORTING ACCOUNTANT'S REPORT ON REGULARITY

In accordance with the terms of our engagement letter and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2022 to 2023, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Castleman Academy Trust during the year to 31 August 2023 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Castleman Academy Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we may state to Castleman Academy Trust and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Castleman Academy Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of the Governing Body's accounting officer and the reporting accountant

The Accounting Officer is responsible, under the requirements of the Board of Trustees' funding agreement with the Secretary of State for Education dated and the Academy Trust Handbook extant from 1 September 2022, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2022 to 2023. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year to 31 August 2023 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

INDEPENDENT REPORTING ACCOUNTANT'S REPORT ON REGULARITY (CONTINUED)

The work undertaken to draw to our conclusion includes:

- Reviewing compliance against the requirements of the Academy Trust Handbook (September 2022);
- A review of the governance policies and procedures with specific consideration of financial planning, monitoring and control;
- Gaining assurance that the lines of delegation and the limits set both internally by the academy and by ESFA have been adhered to;
- · A review of all meeting minutes of the board trustees;
- · An examination of financial transactions to identify any unusual items which may be improper; and
- · A review of the declaration of interests completed by the trustees.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the year from 1 September 2022 to 31 August 2023 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Joseph Doggrell BSc (Hons) FCA

For and on behalf of Albert Goodman, Chartered Accountants

Goodwood House Blackbrook Park Avenue

Taunton TA1 2PX

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CASTLEMAN ACADEMY TRUST STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 AUGUST 2023 (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

	Note	Unrestricted Funds £	Restricted General Funds £	Restricted Fixed Asset Funds £	2022/23 Total £
Income and endowments	from:				
Donations and capital grants	2	37,400	68,217	1,418,553	1,524,170
Charitable activities: Funding for the Academy trust's educational					
operations	3	280,913	12,820,087	, -	13,101,000
Teaching schools		72,847	-	-	72,847
Other trading activities	4	133,704	32,238	-	165,942
Investments	5	17,259			17,259
Total		542,123	12,920,542	1,418,553	14,881,218
Expenditure on:					•.
Charitable activities: Academy trust educational operations Teaching schools	7	469,277 118,753	12,807,656	578,007	13,854,940 118,753
Net (expenditure)/income		(45,907)	112,886	840,546	907,525
		(43,307)	•		907,323
Transfers between funds		-	(357,032)	357,032	-
Other recognised gains and losses Actuarial gain/(losses) on defined benefit pension scheme	25		1,147,000		1,147,000
Net movement in (deficit)/funds		(45,907)	902,854	1,197,578	2,054,525
Reconciliation of funds					
Total funds/(deficit) brought forward at 1 September 2022		1,497,060	(1,924,059)	28,513,724	28,086,725
Total funds/(deficit) carried forward at 31 August 2023		1,451,153	(1,021,205)	29,711,302	30,141,250

CASTLEMAN ACADEMY TRUST STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 AUGUST 2022 (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

	Note	Unrestricted Funds £	Restricted General Funds £	Restricted Fixed Asset Funds	2021/22 Total £
Income and endowments	from:				
Donations and capital grants	2	65,507	6,000	533,247	604,754
Charitable activities: Funding for the Academy trust's educational					
operations	3	217,569	11,094,704	-	11,312,273
Teaching schools		125,998	-	-	125,998
Other trading activities	4	152,174	-	-	152,174
Investments	5	294		-	294
Total		561,542	11,100,704	533,247	12,195,493
Expenditure on:					
Charitable activities: Academy trust educational operations Teaching schools	7	437,492 147,940	11,799,651	469,833	12,706,976 147,940
Net (expenditure)/income		(23,890)	(698,947)	63,414	(659,423)
Transfers between funds		-	(528,924)	528,924	-
Other recognised gains and losses Actuarial losses on defined					
benefit pension schemes	25		5,943,000		5,943,000
Net movement in (deficit)/funds		(23,890)	4,715,129	592,338	5,283,577
Reconciliation of funds					
Total funds/(deficit) brought forward at 1 September 2021		1,520,951	(6,639,190)	27,921,386	22,803,147
Total funds/(deficit) carried forward at 31 August 2022		1,497,061	(1,924,061)	28,513,724	28,086,724

CASTLEMAN ACADEMY TRUST (REGISTRATION NUMBER: 09101036) BALANCE SHEET AS AT 31 AUGUST 2023

	Note	2023 £	2022 £
Fixed assets			
Tangible assets	12	30,000,825	28,616,883
Current assets			
Debtors	13	806,332	556,280
Cash at bank and in hand		2,490,822	2,558,878
		3,297,154	3,115,158
Liabilities			•
Creditors: Amounts falling due within one year	14	(1,533,178)	(1,245,417)
Net current assets		1,763,976	1,869,741
Total assets less current liabilities		31,764,801	30,486,624
Creditors: Amounts falling due after more than one year	15	(271,551)	(129,900)
Net assets excluding pension liability		31,493,250	30,356,724
Defined benefit pension scheme liability	25	(1,352,000)	(2,270,000)
Total net assets		30,141,250	28,086,724
Funds of the Academy:			
Restricted funds			
Restricted general fund	16	(1,021,205)	(1,924,060)
Restricted fixed asset fund	16	29,711,302	28,513,724
		28,690,097	26,589,664
Unrestricted funds			
Unrestricted general fund	16	1,451,153	1,497,060
Total funds		30,141,250	28,086,724

The financial statements on pages 33 to 61 were approved by the Trustees, and authorised for issue on ...7.[12.23]. and signed on their behalf by:

Dr M E Grigsby

Trustee

CASTLEMAN ACADEMY TRUST STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2023

		2023	2022
	Note	£	£
Cash flows from operating activities			
Net cash provided by operating activities	19	297,200	756,927
Cash flows from investing activities	21	(526,137)	(550,820)
Cash flows from financing activities	20	160,881	49,089
Change in cash and cash equivalents in the year		(68,056)	255,196
Cash and cash equivalents at 1 September		2,558,878	2,303,682
Cash and cash equivalents at 31 August	22	2,490,822	2,558,878

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty is set out below.

Basis of preparation

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2022 to 2023 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions, there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are spent on capital projects in line with the terms and conditions of the grant. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

1 Accounting policies (continued)

Sponsorship income

Sponsorship income provided to the academy trust which amounts to a donation is recognised in the Statement of Financial Activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and it can be measured reliably.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items, they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from other trading activities'.

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

Expenditure on raising funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

1 Accounting policies (continued)

Charitable activities

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

Tangible fixed assets

Assets costing £1000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a [straight-line/reducing balance] basis over its expected useful life, per the table below. Where an asset comprises of two or more components which have substantially different useful lives, each component is depreciated separately over its useful economic life.

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use and reclassified to freehold or leasehold land and buildings.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

Asset class

Long leasehold land and buildings
Furniture and equipment
Motor vehicles
Computer equipment

Depreciation method and rate

over 125 years 10% straight line 25% straight line 33.33% straight line

Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

1 Accounting policies (continued)

Provisions

Provisions are recognised when the academy trust has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

Leased assets

Rentals under operating leases are charged on a straight-line basis over the lease term.

Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

1 Accounting policies (continued)

Pension benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes. The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high-quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income/(expenditure) are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources, which are to be applied to specific capital purposes imposed by funders, where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

1 Accounting policies (continued)

Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2021. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

2 Donations and capital grants

	Unrestricted Funds £	Restricted General Funds £	Restricted Fixed Asset Funds £	2022/23 Total £	2021/22 Total £
Capital grants DfE/ESFA		_	1,418,553	1,418,553	533,247
Other donations	37,400	68,217		105,617	71,507
	37,400	68,217	1,418,553	1,524,170	604,754

3 Funding for the Academy Trust's educational operations

	Unrestricted funds	Restricted funds	2022/23 Total £	2021/22 Total £
DfE/ESFA revenue grants				
General Annual Grant (GAG)		10,151,728	10,151,728	9,535,600
Other DfE/ESFA grants	-	726,952	726,952	344,256
Local Authority Grants	-	1,227,934	1,227,934	522,139
Pupil Premium	-	532,037	532,037	500,384
UIFSM		181,436	181,436	192,325
		12,820,087	12,820,087	11,094,704
Non-government grants and other income				
Kids Club	118,255	-	118,255	95,602
Trip Income	150,499	-	150,499	121,043
Other Income	12,159		12,159	924
	280,913	•	280,913	217,569
Total grants	280,913	12,820,087	13,101,000	11,312,273

	Other trading activity	iaa				
4	Other trading activities Facilities and services Catering income Other income Lettings		Unrestricted funds £ 18,707 95,802 - 19,195 133,704	Restricted funds £ - 32,238 - 32,238	2022/23 Total £ 18,707 95,802 32,238 19,195 165,942	2021/22 Total £ 18,346 104,939 1,877 27,012
5	Investment income					
•				Unrestricted Funds £	2022/23 Total £	2021/22 Total £
	Short term deposits			17,259	17,259	294
6	Expenditure		_			
			Non Pay E	Expenditure		
		Staff costs £	Premises £	Other costs £	2022/23 Total £	2021/22 Total £
	Academy's educational operations					
	Direct costs Allocated support	9,705,128	227,169	947,318	10,879,615	9,625,031
	costs	1,305,247	956,751	713,327	2,975,325	3,081,945
	Teaching school hub					
	Teaching school hub - Direct costs	_	-	118,753	118,753	147,940
		11,010,375	1,183,920	1,779,398	13,973,693	12,854,916

6 Expenditure (continued) Net income/(expenditure) for the year includes: 2022/23 2021/22 £ £ Depreciation 578,007 469,833 Fees payable to auditor - audit 8,950 8,250 - other audit services 3,025 2,900 7 Charitable activities 2022/23 2021/22 Direct costs - educational operations 10,879,615 9,625,031 Support costs - educational operations 2,975,325 3,081,945 13,854,940 12,706,976 2022/23 2021/22 Educational operations Total Total £ £ £ **Analysis of direct costs** Teaching and educational support staff costs 9,705,128 9,705,128 8,710,416 **Energy Costs** 227,169 227,169 109,660 -Educational supplies 423,211 423,211 325,113 Staff development 72,744 72,744 58,904 **Educational consultancy** 31,780 31,780 33,717 Other direct costs 31,012 31,012 25,910 Technology costs 200,485 200,485 215,450 Trip costs 188,086 188,086 145,861 10,879,615 Total direct costs 10,879,615 9,625,031

7	Charitable activities (continued)			
		Educational operations £	2022/23 Total £	2021/22 Total £
	Analysis of support costs			
	Support staff costs	1,305,247	1,305,247	1,610,429
	Depreciation	578,008	578,008	469,833
	Recruitment and support	16,779	16,779	14,184
	Rent, rates and utilities	19,599	19,599	58,184
	Insurance	48,316	48,316	42,021
	Catering	325,733	325,733	284,854
	Maintenance of premises and equipment	243,556	243,556	180,876
	Cleaning	115,588	115,588	147,764
	Professional fees	133,279	133,279	123,515
	Other support costs	189,220	189,220	149,576
	Governance costs			709
	Total support costs	2,975,325	2,975,325	3,081,945
8	Staff			
	Staff costs		2022/23	2021/22
			£	£
	Staff costs during the year were:			
	Wages and salaries	•	8,018,631	6,988,785
	Social security costs	•	714,717	616,310
	Operating costs of defined benefit pension schemes		2,075,669	2,697,091
			10,809,017	10,302,186
	Supply staff costs		183,847	91,795
	Staff restructuring costs		36,928	-
	•		11,029,792	10,393,981
			2022/23 £	2021/22 £
	Staff restructuring costs comprise:			
	-			
	Severance payments		36,928	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

8 Staff (continued)

Staff numbers

The average number of persons employed by the academy trust during the year was as follows:

	2023 No	2022 No
Charitable Activities		
Teachers	144	105
Administration and support	217	215
Management	9	7
	370	327

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs and employer national insurance contributions) exceeded £60,000 was:

	2022/23 No	2021/22 No
£60,001 - £70,000	2	1
£70,001 - £80,000	2	4
£80.001 - £90.000	1	_

Key management personnel

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy trust was £769,759 (2022: £737,283).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

9 Central services

The academy trust charges for these services on the following basis:

- The costs for a number of finance and administrative staff, as well as members of the leadership team, are allocated to the academy trust
- Various costs associated with the running of the academy trust, including payroll, marketing, non educational IT and premises costs.

The academy charges for these services on the following basis:

Cost allocation is based on actual costs incurred, split between the schools on a 5:1 basis,

The actual amounts charged during the year were as follows:

	2023/22 £	2022/21 £
Broadstone First School	64,402	37,620
Broadstone Middle School	150,740	76,522
Ferndown First School	76,219	44,141
Ferndown Middle School	137,895	82,472
Parley First School	66,747	39,125
	496,003_	279,880

10 Related party transactions - trustees' remuneration and expenses

One or more trustees has been paid remuneration or has received other benefits from employment with the academy trust. The principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment, and not in respect of their role as trustees. The value of trustees' remuneration and other benefits was as follows:

R Moore (CEO):

Remuneration: £65,000 - £70,000 (2022 - £60,000 - £65,000)

Employer's pension contributions: £15,000 - £20,000 (2022 - £10,000 - £15,000)

Other related party transactions involving the trustees are set out in note 26.

11 Trustees' and officers' insurance

The academy trust has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme.

12 Tangible fixed assets					
	Leasehold land and buildings £	Furniture and equipment £	Computer equipment £	Motor vehicles £	Total £
Cost At 1 September					
2022 as restated Additions	28,236,185 1,826,450	2,739,634 89,104	243,150 46,395	2,000	31,220,969 1,961,949
At 31 August 2023	30,062,635	2,828,738	289,545	2,000	33,182,918
Depreciation At 1 September					
2022 as restated	1,129,216	1,422,806	50,064	2,000	2,604,086
Charge for the year	225,889	273,963	78,155	-	578,007
At 31 August 2023	1,355,105	1,696,769	128,219	2,000	3,182,093
Net book value					
At 31 August 2023	28,707,530	1,131,969	161,326	-	30,000,825
At 31 August 2022 as restated	27,106,969	1,316,828	193,086		28,616,883
13 Debtors					
				2023 £	2022 £
Trade debtors				252,070	20,053
VAT recoverable				177,729	255,986
Other debtors				11,555	2,325
Prepayments and accr	ued income		_	364,978	277,916
			=	806,332	556,280

14 Creditors: amounts falling due within one year		
	2023	2022
	£	£
Trade creditors	278,222	304,394
Other taxation and social security	170,408	146,541
Salix loans	28,667	10,851
Other creditors	222,258	178,072
Accruals and deferred income	833,623	605,559
	1,533,178	1,245,417
	2023	2022
	£	£
Deferred income		
Deferred income at 1 September 2022	217,806	146,445
Resources deferred in the period	216,978	217,806
Amounts released from previous periods	(217,806)	(146,445)
Deferred income at 31 August 2023	216,978	217,806
At the balance sheet date the academy trust was holding funds re Infant Free School Meals and Pupil Growth Funding.	eceived in advance	for Universal
15 Creditors: amounts falling due in greater than one year		
	2023	2022
	. £	£
Loans	271,551	129,900

16 Funds

	Balance at 1 September 2022 £	Incoming resources £	Resources expended £	Gains, losses and transfers £	Balance at 31 August 2023 £
Restricted funds					
Restricted general funds General Annual Grant (GAG)	345,940	10,151,729	(9,809,842)	(357,032)	330,795
Other DfE/ESFA grants	-	628,075	(628,075)	-	-
Local authority grants Other government grants	-	1,032,971 194,963	(1,032,971) (194,963)	-	-
Other revenue grants	•	105,331	(105,331)	-	-
Pupil Premium	-	532,037	(532,037)	-	•
PE Grant	-	94,000	(94,000)	-	-
UIFSM	-	181,436	(181,436)	-	-
Pension reserve	(2,270,000)		(229,000)	1,147,000	(1,352,000)
Total restricted general funds	(1,924,060)	12,920,542	(12,807,655)	789,968	(1,021,205)
Restricted fixed asset funds Fixed Asset Funds	28,513,724	1,418,553	(578,007)	357,032	29,711,302
Total restricted funds	26,589,664	14,339,095	(13,385,662)	1,147,000	28,690,097
Unrestricted general funds					
General	1,418,103	469,277	(469,277)	-	1,418,103
Teaching School	78,957	72,847	(118,754)		33,050
Total unrestricted funds	1,497,060	542,124	(588,031)	-	1,451,153
Total endowment funds			<u> </u>		
Total funds	28,086,724	14,881,219	(13,973,693)	1,147,000	30,141,250

16 Funds (continued)

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2021 £	Incoming resources	Resources expended £	Gains, losses and transfers £	Balance at 31 August 2022 £
Restricted funds					
Restricted general funds					
General Annual Grant (GAG)	374,104	9,535,600	(9,034,840)	(528,924)	345,940
Local Authority Grant	-	442,211	(442,211)	-	-
Other government grants	6,673	330,554	(337,227)	-	-
Other revenue grants	-	6,000	(6,000)	-	-
Pupil Premium	6,473	500,384	(506,857)	-	-
PE Grant	71,560	93,630	(165,190)	-	-
UIFSM	-	192,325	(192,325)	-	-
Pension reserve	(7,098,000)		(1,115,000)	5,943,000	(2,270,000)
Total restricted general funds	(6,639,190)	11,100,704	(11,799,650)	5,414,076	(1,924,060)
Restricted fixed asset funds					
Fixed Asset Funds	27,921,386	533,247	(469,833)	528,924	28,513,724
Total restricted funds	21,282,196	11,633,951	(12,269,483)	5,943,000	26,589,664
Unrestricted general funds					
General	1,418,103	435,545	(435,545)	-	1,418,103
Teaching School	102,848	125,998	(149,889)		78,957
Total unrestricted funds	1,520,951	561,543	(585,434)	-	1,497,060
Total endowment funds			. <u></u>	<u>-</u>	
Total funds	22,803,147	12,195,494	(12,854,917)	5,943,000	28,086,724

16 Funds (continued)

The specific purposes for which the funds are to be applied are as follows:

Unrestricted funds - These funds are for the general use of the academy and may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

General Annual Grant (GAG) – Funding from the Education and Skills Funding Agency to support the education and running costs of the academy. Under the funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2023.

Pupil Premium - Pupil premium represents funding received from the ESFA for children that qualify for free school meals to enable the Academy to address the current underlying inequalities between those children and their wealthier peers.

UIFSM - This represents funding received from the ESFA for the provision of school dinners to all reception and key stage one pupils.

Local authority grants - This include high needs funding to cater for pupils with learning difficulties and other disabilities

Pension Reserve – This fund represents the pension deficit for the Local Government Pension Scheme and its associated costs for the period.

Restricted fixed asset funds - Fixed assets transferred on conversion to an Academy represent the leasehold premises, equipment and motor vehicle donated to the Trust by the Borough of Poole.

DfE/ESFA Capital grants include Devolved Formula Capital grants (DFC).

Fund transfers - this transfer includes the spending of restricted fixed asset fund income on general school repair costs which were not capitalised, and a transfer from Restricted Funds to cover capital items purchased during the year.

16 Funds (continued)

Analysis of academies by fund balance

Fund balances at 31 August 2023 were allocated as follows:

	2023 £	2022 £
Broadstone First School	81,075	65,218
Broadstone Middle School	834,864	750,523
Ferndown First School	290,550	274,784
Ferndown Middle School	467,358	522,010
Parley First School	322,144	307,753
Central services	(214,043)	(77,288)
Total before fixed assets and pension reserve	1,781,948	1,843,000
Restricted fixed asset funds	29,711,302	28,513,724
Pension reserve	(1,352,000)	(2,270,000)
Total	30,141,250	28,086,724
Total cost analysis by academy		

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff costs £	Other support staff costs	Educational supplies £	Other costs (excluding depreciation) £	Total 2023 £
Broadstone First School	1,347,466	146,969	44,376	271,598	1,810,409
Broadstone Middle					
School	2,814,656	245,744	76,990	513,249	3,650,639
Ferndown First School	1,293,602	301,032	82,059	294,693	1,971,386
Ferndown Middle School	2,344,447	283,411	87,586	475,385	3,190,829
Parley First School	1,300,733	161,959	132,198	236,873	1,831,763
Teaching School	49,705	17,446	239	51,363	118,753
Academy Trust	9,150,609	1,156,561	423,448	1,843,161	12,573,779

16 Funds (continued)

Comparative information in respect of the preceding period is as follows:

	Teaching and educational support staff costs £	Other support staff costs £	Educational supplies £	Other costs (excluding depreciation) £	Total 2022 £
Broadstone First School	1,004,236	294,932	36,143	214,766	1,550,077
Broadstone Middle					
School	2,333,573	386,607	92,971	427,440	3,240,591
Ferndown First School	1,380,201	271,154	57,872	219,732	1,928,959
Ferndown Middle School	2,475,705	372,275	71,980	315,400	3,235,360
Parley First School	1,312,660	223,706	127,255	203,497	1,867,118
Teaching School	56,702	16,434	-	74,804	147,940
Central services	125,274	140,521	-	149,243	415,038
Academy Trust	8,688,351	1,705,629	386,221	1,604,882	12,385,083

17 Analysis of net assets between funds

Fund balances at 31 August 2023 are represented by:

	Unrestricted Funds £	Restricted General Funds £	Restricted Fixed Asset Funds £	Total Funds £
Tangible fixed assets	-	-	30,000,825	30,000,825
Current assets	1,451,153	1,835,306	10,695	3,297,154
Current liabilities	•	(1,504,511)	(28,667)	(1,533,178)
Creditors over 1 year	-	-	(271,551)	(271,551)
Pension scheme liability		(1,352,000)		(1,352,000)
Total net assets	1,451,153	(1,021,205)	29,711,302	30,141,250

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

17 Analysis of net assets between funds (continued)

Comparative information in respect of the preceding period is as follows:

	Unrestricted Funds £	Restricted General Funds £	Restricted Fixed Asset Funds £	Total Funds £
Tangible fixed assets	-	-	28,616,883	28,616,883
Current assets	1,497,060	1,580,506	37,592	3,115,158
Current liabilities	-	(1,234,566)	(10,851)	(1,245,417)
Creditors over 1 year	-	-	(129,900)	(129,900)
Pension scheme liability		(2,270,000)		(2,270,000)
Total net assets	1,497,060	(1,924,060)	28,513,724	28,086,724

18 Long-term commitments, including operating leases

Operating leases

At 31 August 2023 the total of the Academy trust's future minimum lease payments under non-cancellable operating leases was:

	2023	2022
	£	£
Amounts due within one year	196_	587

19 Reconciliation of net income/(expenditure) to net cash inflow/(outflow) from operating activities

	2023 £	2022 £
Net income/(expenditure)	907,525	(659,423)
Depreciation	578,007	469,833
Capital grants from DfE and other capital income	(1,418,553)	(533,247)
Interest receivable	(17,259)	(294)
Defined benefit pension scheme finance cost	229,000	1,115,000
Increase in debtors	(250,052)	(221,335)
Increase in creditors	268,532	586,393
Net cash provided by Operating Activities	297,200	756,927

20 Cash flows from financing activities			
		2023 £	2022 £
Repayments of borrowing		(6,243)	(10,853)
Cash inflows from new borrowing		167,124	59,942
Net cash provided by financing activities		160,881	49,089
21 Cash flows from investing activities			
		2023 £	2022 £
Dividends, interest and rents from investments		17,259	294
Purchase of tangible fixed assets		(1,961,949)	(1,084,361)
Capital funding received from sponsors and others		1,418,553	533,247
Net cash used in investing activities		(526,137)	(550,820)
22 Analysis of cash and cash equivalents	•		
		2023 £	2022 £
Cash in hand and at bank			
Cash in hand and at bank Total cash and cash equivalents		£	£
		£ 2,490,822	£ 2,558,878
Total cash and cash equivalents	At 1	£ 2,490,822	£ 2,558,878
Total cash and cash equivalents	September	£ 2,490,822 2,490,822	£ 2,558,878 2,558,878 At 31 August
Total cash and cash equivalents	September 2022	£ 2,490,822 2,490,822 Cash flows	£ 2,558,878 2,558,878 At 31 August 2023
Total cash and cash equivalents 23 Analysis of changes in net debt	September 2022 £	£ 2,490,822 2,490,822 Cash flows £	£ 2,558,878 2,558,878 At 31 August 2023 £
Total cash and cash equivalents 23 Analysis of changes in net debt Cash	September 2022 £ 2,558,878	£ 2,490,822 2,490,822 Cash flows £ (68,056)	£ 2,558,878 2,558,878 At 31 August 2023 £ 2,490,822
Total cash and cash equivalents 23 Analysis of changes in net debt	September 2022 £ 2,558,878 (10,851)	£ 2,490,822 2,490,822 Cash flows £ (68,056) (17,816)	£ 2,558,878 2,558,878 At 31 August 2023 £ 2,490,822 (28,667)
Total cash and cash equivalents 23 Analysis of changes in net debt Cash Loans falling due within one year	September 2022 £ 2,558,878	£ 2,490,822 2,490,822 Cash flows £ (68,056)	£ 2,558,878 2,558,878 At 31 August 2023 £ 2,490,822

24 Member liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

25 Pension and similar obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Dorset County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS to the period ended 31 March 2019.

Contributions amounting to £139,879 (2022: £122,470) were payable to the schemes at 31 August and are included within creditors.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy).
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million.
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The latest actuarial TPS valuation results, as at 31 March 2020, were released in October 2023. The revised employer contribution rate, arising from this valuation, is due to be implemented from 1 April 2024.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

25 Pension and similar obligations (continued)

The employer's pension costs paid to TPS in the period amounted to £993,164 (2022: £897,624). A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

Local government pension scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2023 was £817,000 (2022 - £700,000), of which employer's contributions totalled £652,000 (2022 - £553,000) and employees' contributions totalled £165,000 (2022 - £147,000). The agreed contribution rates for future years are per cent for employers and per cent for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of an academy trust closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

Principal actuarial assumptions

	2023	2022
	%	%
Rate of increase in salaries	3.90	4.00
Rate of increase for pensions in payment/inflation	2.90	3.00
Discount rate for scheme liabilities	5.30	4.30
Inflation assumptions (CPI)	2.90	3.00

The current mortality assumptions include sufficient allowance for future improvements in the mortality rates. The assumed life expectations on retirement age 65 are:

	2023	2022
Retiring today		
Males retiring today	21.80	22.10
Females retiring today	23.90	24.20
Retiring in 20 years		*
Males retiring in 20 years	23.10	23.40
Females retiring in 20 years	25.30	25.60
Sensitivity analysis		
•	2023	2022
	£	£
Discount rate +0.1%	7,319,000	7,405,000
Discount rate -0.1%	7,615,000	7,757,000
Mortality assumption – 1 year increase	7,646,000	7,806,000
Mortality assumption – 1 year decrease	7,288,000	7,359,000

At 31 August

The academy trust's share of the assets in the scheme were:		
	2023 £	2022 £
Equities	3,774,000	2,864,000
Gilts	-	580,000
Other bonds	401,000	244,000
Property	536,000	548,000
Cash and other liquid assets	90,000	81,000
Multi asset credit	429,000	241,000
Diversified growth fund	416,000	355,000
Infrastructure	467,000	396,000
Total market value of assets	6,113,000	5,309,000
The actual return on scheme assets was £Nil (2022 - (£216,000)).		
Amounts recognised in the statement of financial activities		
	2023 £	2022 £
Current service cost	(794,000)	(1,553,000)
Interest income	241,000	86,000
Interest cost	(324,000)	(198,000)
Admin expenses	(4,000)	(3,000)
Total amount recognized in the SOFA	(881,000)	(1,668,000)
Changes in the present value of defined benefit obligations were	e as follows:	
	2023 £	2022 £
At start of period	7,579,000	11,949,000
Current service cost	794,000	1,553,000
Interest cost	324,000	198,000
Employee contributions	165,000	147,000
Actuarial (gain)/loss	(1,326,000)	(6,245,000)
Benefits paid	(71,000)	(23,000)

7,579,000

7,465,000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023 (CONTINUED)

25 Pension and similar obligations (continued)

Changes in the fair value of academy's share of scheme assets:

	2023 £	2022 £
At start of period	5,309,000	4,851,000
Interest income	241,000	86,000
Actuarial gain/(loss)	(179,000)	(302,000)
Employer contributions	652,000	553,000
Employee contributions	165,000	147,000
Benefits paid	(75,000)	(26,000)
At 31 August	6,113,000	5,309,000

Local government pension schemes

26 Related party transactions

Owing to the nature of the academy trust and the composition of the board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest.

There were no related party transactions in the year, other than certain trustees' remuneration and expenses already disclosed in note 10.