# SOURDOUGH SOUTH LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 26 DECEMBER 2021



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# **COMPANY INFORMATION**

**Directors** E Blackmore

P J Bruton T C Hall S N Champ

Company number 10627049

Registered office 34 Anyards Road

Cobham Surrey KT11 2LA

Auditor Riches & Company

34 Anyards Road

Cobham Surrey KT11 2LA

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# STRATEGIC REPORT

# FOR THE YEAR ENDED 26 DECEMBER 2021

The directors present the strategic report for the year ended 26 December 2021.

### Fair review of the business

During the period, revenue was £11,061,278 (2021; £4,554,467) while the loss before tax and exceptional items for the period was £889,158 (2021; £82,086).

The current period performance includes a newly acquired subsidiary, Fistral Leisure Limited, with turnover of £612,228 and showing a profit since acquisition (4 month period) of £92,030.

The performance of the Group for the period ended 29 December 2021 was considered satisfactory considering the wider economic situation. The restaurants operated by the group were closed or customer attendance to the restaurants were limited for the first part of the year the period due to the Coronavirus pandemic.

## Principal risks and uncertainties

The following are the principal risks and uncertainties faced by the Group:

The Group's working capital requirements are met principally out of cash generated from sales made in the bars and restaurants in which the Group operates, and from financing provided by issue of shares. The most significant risk remains to be that of the Coronavirus pandemic however the risk in comparison to the previous year has been dramatically reduced, the effect of which still cannot yet be quantified, with cases in the UK reporting to be fluctuating.

Any extended period of economic uncertainty or stagnant growth in the United Kingdom could affect the Group if this results in lower disposable incomes for customers of the restaurants. In addition, the Directors see changing customer trends and an increased level of competition in the casual dining sector as risks to the Group. The Group addresses these risks by conducting thorough research of its chosen locations prior to, opening, as well as providing a unique offer and experience in the marketplace in order to attract customers and encourage repeat custom.

On behalf of the board

T C Hall Director

Date: 2710912022

## **DIRECTORS' REPORT**

### FOR THE YEAR ENDED 26 DECEMBER 2021

The directors present their annual report and financial statements for the year ended 26 December 2021.

### Principal activities

The principal activity of the company and group continued to be that of operating pizza restaurants.

### Results and dividends

The results for the year are set out on page 6.

No ordinary dividends were paid. The directors do not recommend payment of a further dividend.

### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

E Blackmore

P J Bruton

T C Hall

S N Champ

### Qualifying third party indemnity provisions

The company has made qualifying third party indemnity provisions for the benefit of its directors during the year. These provisions remain in force at the reporting date.

## Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 26 DECEMBER 2021

On behalf of the board

T C Hall

Director

Date: 24 109 12022

# INDEPENDENT AUDITOR'S REPORT

# TO THE MEMBERS OF SOURDOUGH SOUTH LIMITED

### **Opinion**

We have audited the financial statements of Sourdough South Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 26 December 2021 which comprise the group profit and loss account, the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the group statement of cash flows, the company statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 26 December 2021 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- · have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

# INDEPENDENT AUDITOR'S REPORT (CONTINUED)

# TO THE MEMBERS OF SOURDOUGH SOUTH LIMITED

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audii, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- · the parent company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

# Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the parent company or to cease operations, or have no realistic alternative but to do so.

# Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2005. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Richard Bolton (Senior Statutory Auditor)
For and on behalf of Riches & Company

Date: 27/09/2022

**Chartered Accountants Statutory Auditor** 

34 Anyards Road Cobham Surrey KT11 2LA

# GROUP PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 26 DECEMBER 2021

	N	2021	2020
	Notes	£	£
Turnover	3	11,061,278	4,554,647
Cost of sales		(5,196,208)	(1,965,436)
Gross profit		5,865,070	2,589,211
Administrative expenses		(8,121,049)	(3,302,157)
Other operating income		1,414,142	665,904
Write off of intercompany loan	4	-	2,548,199
Operating (loss)/profit	5	(841,837)	2,501,157
Interest payable and similar expenses	9	(47,321)	(35,044)
(Loss)/profit before taxation		(889,158)	2,466,113
Tax on (loss)/profit	10	320,619	(50,011)
(Loss)/profit for the financial year	28	(568,539)	2,416,102

(Loss)/profit for the financial year is all attributable to the owners of the parent company.

# GROUP STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 26 DECEMBER 2021

	2021 £	2020 £
(Loss)/profit for the year	(568,539)	2,416,102
Other comprehensive income	-	-
Total comprehensive income for the year	(568,539)	2,416,102

Total comprehensive income for the year is all attributable to the owners of the parent company.

# **GROUP BALANCE SHEET**AS AT 26 DECEMBER 2021

		20	21	2020	
	Notes	£	£	£	£
Fixed assets					
Goodwill	11		1,911,589		-
Tangible assets	12		4,289,876		5,158,190
			6,201,465		5,158,190
Current assets					
Stocks	15	194,327		79,972	
Debtors	16	1,499,191		1,081,483	
Cash af bank and in hand		1,806,508		1,818,051	
		3,500,026		2,979,506	
Creditors: amounts falling due within one	•				
year	17	(2,771,421)		(2,254,971)	
Net current assets			728,605		724,535
Total assets less current liabilities			6,930,070		5,882,725
Creditors: amounts falling due after more					
than one year	18		(613,372)		(258,049
Provisions for dabilities					
Provisions	21	523,133		463,036	
Deferred tax liability	22	51,489		30,594	
			(574,622)		(493,630
Net assets			5,742,076		5,131,046
Net assets					
Capital and reserves					
Called up share capital	25		15,273		13,532
Share premium account	26		4,997,695		3,819,867
Other reserves	27		543,107		678,835
Profit and loss reserves	28		186,001		618,812
Total equity			5,742,076		5,131,046
, "					

The financial statements were approved by the board of directors and authorised for issue on 2.7/09/2022, and are signed on its behalf by:

T C Hall Director

# **COMPANY BALANCE SHEET**

# AS AT 26 DECEMBER 2021

		20	2021		2020	
	Notes	£	£	£	£	
Fixed assets						
Tangible assets	12		544,638		624,179	
Investments	13		4,379,252		855,302	
			4 000 000		4 470 404	
Current assets			4,923,890		1,479,481	
Stocks	15	27,944		18,947		
Debtors	16	317,567		613,627		
Cash at bank and in hand	10	1,160,751		899,119		
		1,506,262		1,531,693		
Creditors: amounts falling due within one year	17	(4,332,753)		(982,056)		
Net current (liabilities)/assets			(2,826,491)		549.637	
Total assets less current liabilities			2,097,399		2.029,118	
Creditors: amounts falling due after more than one year	18		(196,705)		(258,049)	
Provisions for liabilities						
Provisions	21	523,133		463,036		
Deferred tax liability	22	23,028		30,594		
Dolon de lax nacim,			(546,161)		(493,630)	
Net assets			1,354,533		1,277,439	
Capital and reserves						
Called up share capital	25		15,273		13,532	
Share premium account	26		4,997,695		3,819,867	
Other reserves	27		543,107		678,835	
Profit and loss reserves	28		(4,201,542)		(3,234,795)	
Total equity			1,354,533		1,277,439	
. ,						

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's loss for the year was £1,102,475 (2020 - £1,437,505 loss).

The financial statements were approved by the board of directors and authorised for issue on 27/09/2021 and are signed on its behalf by:

T C Hall Director

Company Registration No. 10627049

# GROUP STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 26 DECEMBER 2021

		Share capital	Share premium account	Other reserves	Profit and loss reserves	Total
	Notes	£	£	£	£	£
Balance at 30 December 2019		8,532	2,049,948	172,364	(1,797.290)	433,554
Year ended 27 December 2020: Profit and total comprehensive income						
for the year		-	-	-	2,416,102	2,416,102
Issue of share capital	25	5,000	1,769,919	-	-	1,774,919
Transfers				506,471		506,471
Balance at 27 December 2020		13,532	3,819,867	678,835	618,812	5,131,046
Year ended 26 December 2021: Loss and total comprehensive income						
for the year		-	-	-	(568,539)	(568,539)
Issue of share capital	25	1,741	1,177,828	-	-	1,179,569
Exercise of share options				(135,728)	135,728	
Balance at 26 December 2021		15,273	4,997,695	543,107	186,001	5,742,076

# COMPANY STATEMENT OF CHANGES IN EQUITY

# FOR THE YEAR ENDED 26 DECEMBER 2021

		Share capital	Share premium account	Other reserves	Profit and loss reserves	Total
	Notes	£	£	£	£	£
Balance at 30 December 2019		8,532	2,049,948	172,364	(1,797,290)	433,554
Year ended 27 December 2020:						
Loss and total comprehensive income for the year		_	•	-	(1,437,505)	(1,437,505)
Issue of share capital	25	5,000	1,769,919	-	-	1,774,919
Transfers			-	506,471	<u>-</u>	506,471
Balance at 27 December 2020		13,532	3,819,867	678,835	(3,234,795)	1,277,439
Year ended 26 December 2021:						
Loss and total comprehensive income for the year				_	(1,102,475)	(1,102,475)
Issue of share capital	25	1,741	1,177,828		(1,102,410)	1,179,569
Exercise of share options		-	-	(135,728)	135,728	-
Balance at 26 December 2021		15,273	4,997,695	543,107	(4,201,542)	1,354,533

# GROUP STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 26 DECEMBER 2021

		2021		20	2020	
	Notes	£	£	£	£	
Cash flows from operating activities						
Cash generated from operations	31		1,680,112		1,163,834	
Interest paid			(17,224)		(20,469)	
Income taxes poid			(95,034)			
Net cash inflow from operating activities			1,567,854		1,143,365	
Investing activities						
Purchase of bus.ness		(2,731,922)		(343,266)		
Purchase of tangible fixed assets		(292,304)		(1,326,274)		
Proceeds from disposal of tangible fixed asse	ets	(59,200)		133,232		
Repayment of loar.s		(93,917)		(3,562)		
Net cash used in investing activities			(3,177,343)		(1,539,870)	
Financing activities						
Proceeds from issue of shares		1,179,569		1,774,919		
Proceeds from new bank loans		500,000		50,000		
Repayment of bank loans		(22,809)		(7,256)		
Payment of finance leases obligations		(58,814)		(59,603)		
Net cash generated from financing						
activities			1,597,946		1,758,060	
Net (decrease)/increase in cash and cash						
equivalents			(11,543)		1,361,555	
Cash and cash equivalents at beginning of you	ear		1,818,051		456,496	
Cash and cash equivalents at end of year			1,806,508		1,818,051	
·						

# COMPANY STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 26 DECEMBER 2021

		2021		2020	
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from/(absorbed by)	32				
operations			2,830,398		(404,681)
Interest paid			(13,978)		(20,469)
Income taxes refunded			125		
Net cash inflow/(outflow) from operating					
activities			2,816,545		(425,150)
Investing activities					
Purchase of rangible fixed assets		(34,992)		(43,674)	
Proceeds from discussit of tangible fixed as	sets	-		12,251	
Purchase of subsidiaries		(3,523,950)		(855,302)	
Repayment of losks		(93,917)		(3,562)	
Net cash used in investing activities	•	<u></u>	(3,652,859)		(890,287)
Financing activities					
Proceeds from issue of shares		1,179,569		1,774,919	
Proceeds from new bank loans		_		50,000	
Repayment of bank loans		(22,809)		(7,256)	
Payment of finance leases obligations		(58,814)		(59,603)	
Net cash generated from financing					
activities			1,097,946		1,758,060
Net increase in cash and cash equivalen	ts		261,632		442,623
Cash and cash equivalents at beginning of	уеаг		899,119		456,496
Cash and cash equivalents at end of year	r		1,160,751		899,119
Cash and cash equivalents at end of year	r		1,160,751		899,119

# NOTES TO THE GROUP FINANCIAL STATEMENTS FOR THE YEAR ENDED 26 DECEMBER 2021

### 1 Accounting policies

### Company information

Sourdough South Limited ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is 34 Anyards Road, Cobham, Surrey, KT11 2LA.

The group consists of Sourdough South Limited and all of its subsidiaries.

### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard a, pricable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006

The financial intatements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies accorded are set out below.

### 1.2 Business combinations

In the parameter, company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

## 1.3 Basis of consolidation

The consolidated group financial statements consist of the financial statements of the parent company Sourdoug's South Limited together with all entities controlled by the parent company (its subsidiaries) and the group's share of its interests in joint ventures and associates.

All financial statements are made up to 26 December 2021. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Subsidiaries are consolidated in the group's financial statements from the date that control commences until the date that control ceases.

Entities in which the group noids an interest and which are jointly controlled by the group and one or more other venturers under a contractual arrangement are treated as joint ventures. Entities other than subsidiary undertakings or joint ventures, in which the group has a participating interest and over whose operating and financial policies the group exercises a significant influence, are treated as associates.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 26 DECEMBER 2021

### 1 Accounting policies

(Continued)

Investment in joint ventures and associates are carried in the group balance sheet at cost plus post-acquisition changes in the group's share of the net assets of the entity, less any impairment in value. The carrying values of investments in joint ventures and associates include acquired goodwill.

If the group's share of losses in a joint venture or associate equals or exceeds its investment in the joint venture or associate, the group does not recognise further losses unless it has incurred obligations to do so or has made payments on behalf of the joint venture or associate.

Unrealised gains arising from transactions with joint ventures and associates are eliminated to the extent of the group's interest in the entity.

### 1.4 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

### 1.5 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash indows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal arrangement received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

### 1.6 Intangible fixed assets - goodwill

Goodwill to esents the excess of the cost of acquisition of a business over the fair value of net assets acquired at a limitally recognised as an asset at cost and is subsequently measured at cost less accumulated amortisatic. And accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life, which is 5 years.

For the picuoses of impairment testing, goodwill is allocated to the cash-generating units expected to benefit from the acquisition. Cash-generating units to which goodwill has been allocated are tested for impairment at least annually or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated to the unit and then to the other assets of the unit pro-rate on the basis of the carrying amount of each asset in the unit.

# 1.7 Tangible : xec assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful liver on the following bases:

Leasehold rapid and buildings 10% Straight line Plant and equipment 20% Straight line Fixtures conditions 25% Straight line Computer. 25% Straight line

# SOURDOL SHI SOUTH LIMITED

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 26 DECEMBER 2021

### 1 Accounting policies

(Continued)

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

### 1.8 Fixed asser investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the paint' company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment tosses.

A subsidiance an entity controlled by the group. Control is the power to govern the financial and operating policies of the entageso as to obtain benefits from its activities.

An associate state entity, being neither a subsidiary nor a joint venture, in which the company holds a long-term interest and where the company has significant influence. The group considers that it has significant influence where it has the power to participate in the financial and operating decisions of the associate.

Invastments in associates are initially recognised at the transaction price (including transaction costs) and are subseque ally adjusted to reflect the group's share of the profit or loss, other comprehensive income and equity of the associate using the equity method. Any difference between the cost of acquisition and the share of the fair value of the net identifiable assets of the associate on acquisition is recognised as goodwill. Any unamortises balance of goodwill is included in the carrying value of the investment in associates.

Losses in a class of the carrying amount of an investment in an associate are recorded as a provision only when the impacy has incurred legal or constructive obligations or has made payments on behalf of the associate.

In the parent company financial statements, investments in associates are accounted for at cost less impairment.

Entities in which toe group has a long term interest and shares control under a contractual arrangement are classified as jointly controlled acrities.

# 1.9 Impairment of fixed assets

At each to distribute and intensible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recovera to amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated totale cash flows are discounted to their present value using a pre-tax discount rate that reflects current morker assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment cass is decognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 26 DECEMBER 2021

### 1 Accounting policies

(Continued)

Recognised impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the parrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised attended to the reversal of the impairment loss is treated as a revaluation increase.

# 1.10 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises a leaf materials and where applicable, direct labour costs and those overheads that have been incurred to language the stocks to their present location and condition.

Stocks her that distribution at no or nominal consideration are measured at the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

At path regarding date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversities of repairment cosess are also recognised in profit or loss.

### 1.11 Cash and cash equivalents

Cash American entirely basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts and bank overdrafts and bank overdrafts and bank overdrafts are shown within borrowings in current liabilities.

# 1.12 Financial and preside

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial first ruments are recognised in the group's balance sheet when the group becomes party to the contracts of the instrument.

Financial presents and mabilities are offset and the net amounts presented in the financial statements when there is a restably enforceable aight to set off the recognised amounts and there is an intention to settle on a net basis or to consise the asset and settle the liability simultaneously.

### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction or controlled at an embedding transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified to tracelizable withis one year are not amortised.

### Other finer old accets

Other finance assess including investments in equity instruments which are not subsidiaries, associates or joint ventures are initially measured at fair value, which is normally the transaction price. Such assets are subsective to the care at fair value and the changes in fair value are recognised in profit or loss, except that investments are initially are invasioned accostness impairment.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 26 DECEMBER 2021

# 1 Accounting policies

(Continued)

### Impairate 1 of fine, cial assess

Financial lassets, other than those held at fair value through profit and loss, are assessed for indicators of impairment a pach reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred of the indicated agreement of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is reconcessed to profit or loss.

If there is a flecrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed when the contribution, would have been, had the impairment not previously been recognised. The impairment is recognised in profit or loss.

### Derecoor for enforancial rispets

Financial stocks are derecognised only when the contractual rights to the cash flows from the asset expire or are settled or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or it some significant risks and rewards of ownership are retained but control of the asset A stransferred to another party that is able to sell the asset in its entirety to an unrelated third party.

### Classifica. o. of a ancial liabilities

Emandial contract and equity instruments are classified according to the substance of the contractual arrangement and red into a equity instrument is any contract that evidences a residual interest in the assets of the group after deducing all of its liabilities.

### Basic finar e's! bahiliries

Basic financial finalities incheding creditors, bank loans, loans from fellow group companies and preference shares that she classified as debt, are initially recognised at transaction price unless the arrangement constructed materials g transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not as one as it.

Debt instructions are subsermently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from such as Amount a payable are classified as current liabilities if payment is due within one year or less from any presented as non-current liabilities. Trade creditors are recognised initially at transaction from the subsection of measured at amortised cost using the effective interest method.

### Other Imancial Rabilities

Derivative A cludery interest rate swaps and forward foreign exchange contracts, are not basic financial inscriments. Derivatives are reliably recognised at fair value on the date a derivative contract is entered into and are stopy interest and at their fair value. Changes in the fair value of derivatives are recognised in profit or reason analogy of finance income as appropriate, unless hedge accounting is applied and the horige is a path from padge.

Dobt is stroke as one to not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value to right or loss. Debt instruments may be designated as being measured at fair value through profit or loss to earninate or reduce an accounting mismatch or if the instruments are measured and their sentences. The control of the paragraph 11.9 are subsequently measured at fair value through profit or loss to earninate or reduce an accounting mismatch or if the instruments are measured and their sentences. The control of the profit of the profi

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR EADED 26 DECEMBER 2021

### Accounting policies

(Continued)

### Derecognition of financial Habilities

Financial inhibities are derecognised when the group's contractual obligations expire or are discharged or causelled.

# 1.13 Equity in a chemis

Equity instruments assued by the group are recorded at the proceeds received, net of transaction costs. Dividends people to equity his duments are recognised as liabilities once they are no longer at the discretion of the group.

### 1.14 Taxation

The tax in unitse its resents are cum of the tax currently payable and deferred tax.

### Current 62

The tax contently payable is based on taxable profit for the year. Taxable profit differs from net profit as content of the second because it excludes items of income or expense that are taxable or padd of the second to the excludes items that are never taxable or deductible. The group's liability for our result is the nutrited in the tax rates that have been enacted or substantively enacted by the reporting endicate.

### Deferred that

Decended the tablects are also arally recognised for all timing differences and deferred tax assets are recognise. To the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities are not recognised if the timing difference arises from a codwing or from the initial recognition of other assets and liabilities in a transaction that affects he then the connection of the energy inting profit.

The canonic account of deferror tax assets is reviewed at each reporting end date and reduced to the extent that it is not onger probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Or forms tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or one asset is realised. Deferred tax is charged or credited in the profit and loss account, except when the about the mischarged or credited directly to equity, in which case the deferred tax is also dealt with in equity, it control each assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and habilities and the deferred tax assets and liabilities relate to taxes levied by the same tax account.

# 1.15 Provisions

Provisions the reconstructive present obligation as a result of a past event in a probable that the group will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The arross recognised as a provision is the best estimate of the consideration required to settle the present obligation. The factor that the time value of money is material, the amount expected to be required to settle the obligation of recognised at creamitivalue. When a provision is measured at present value, the unwinding of the discount in recognised as a finance cost in profit or loss in the period in which it arises.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 26 DECEMBER 2021

# 1 Accounting policies

(Continued)

# 1.16 Et plays, bossilis

The costs of snore-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are recalling

Tempration frameful are recognised immediately as an expense when the company is demonstrably committed containing the the employment of an employee or to provide termination benefits.

### 1.17 Retirerne a hapafita

Payment in refinition pontribute retirement benefit schemes are charged as an expense as they fall due.

### 1.18 Share-based paya enter

Ellibered at the characteristic and an are measured at fair value at the date of grant by reference to the fair value in the large of the administrate granted using the Black-Scholes model if a valuation carried out by a professional to not readily available. The fair value determined at the grant date is expensed on a straight-line basis that the vising period lessed on the estimate of shares that will eventually vest. A corresponding additional to the professional to aquity.

The expense in relation to options over the parent company's shares granted to employees of a subsidiary is received the company as a capital contribution, and presented as an increase in the company's involving to be because the company's involving to be because the company's involving to be because the company's involving the company's involving the company's involving the company's involving the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of a subsidiary is received to the company's shares granted to employees of the company's shares granted to employees g

When the remission conditions of equity-settled share-based payments at the time they were granted are subsequent income to the share-based payment under the original terms and conditions and under the independent errors and conditions are both determined at the date of the modification. Any excess of the modified full value over the original fair value is recognised over the remaining vesting period in addition to the grant rate fair value or the original share-based payment. The share-based payment expense is not adjusted in the modified fair value is less than the original fair value.

Described to the distribution of the described and the account that would have been recognised over the remaining vesting period is recognised to mediately

# 1.19 Leases

Colored in the final objects whenever the terms of the lease transfer substantially all the risks and rewards of supership of the palicies. All other leases are classified as operating leases.

Asset than 1.5t. The mellonges are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance shall be as a financial lease polarition. Lease payments are treated as consisting of capital and interest elease to the consisting of capital and interest elease to the consisting of capital and interest on the remaining balance of the liability.

Rentals proved to aller operating leases, including any lease incentives received, are charged to profit or loss on a strain close less over the term of the relevant lease except where another more systematic basis is more requestionable of the time pattern in which economic benefits from the leased asset are consumed.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 26 DECEMBER 2021

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# 1 Accounting policies

(Continued)

### 1.20 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is recisc rath as the full man conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are med. Which is grant accessed to performance conditions it is recognised in income when the proceeds are received before the recognition criteria are satisfied is recognised as a liability.

### 1.21 Foreign outstange

Transaction in the transactions, than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign operations are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translating to the particular about the rate of the particular about the particular about the rate of the particular about the rate of the particular about the particul

# 2 divides to the engineering festimation uncertainty

in the application of the group's accounting policies, the directors are required to make judgements, estimates and assume that are not readily apparent from other sources of the design assumptions are based on historical experience and other factors that  $z + z^2 + z^$ 

The ustimates are underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates a representative period in which the estimate is revised where the revision affects only that period or in the period of the revision and future periods where the revision affects both current and future periods.

## 3 Turriover and other revenue

•		2021 £	2020 £
	To reconsigning as the of <b>as</b> and co <b>eninoss</b> Force as one consistency	11,061,278	4,554 647
		2021	2020
	Cohuman	£	£
	Other revenue Grants received	1,403,419	665,904
4	Except 6 12 (438)	2021 £	2020 £
	Expenditure  For a serious experimentant the agreement and amounts due from Group	-	(2,548,199)
	The Article of Man Coupling and amounts due from Group	<del></del>	<u> </u>
		-	(2,548,199)

取りません Action of the State of the loan payable to Fuller Smith & Turner plc of £2,548,199.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 23 DECEMBER 2021

5	Operating (less)/profit		
		2021	2020
		£	£
	Operating does)/profit for the year is stated after charging/(crediting):		
	Government grants	(1,403,419)	(665,904)
	Day much in complete og ett i et lassers	672,138	163,164
	Loss on disposal of tangible fixed assets	600,066	-
	Amortisation of intangible assets	477,897	-
	Release or negative goodwill	-	(1,633,296)
	Share-based payments		506,471
	Operating basic charges	845,071	698,302
			<del></del>
6	Auditor's remuneration		
		2021	2020
	Fees pay to a loane company's auditor and associates:	£	£
	Por audit sin dees		
	And the International obstatements of the group and company	6,000	

# 7 Employees

The average monthly number of persons (including directors) employed by the group and company during the  $\sqrt{e^{2\pi i}}$  and

	Group 2021 Number	2020 Number	Company 2021 Number	2020 Number
Administration and management	95	33	46	9
Restaurant sraff and chefs	282	294	31	61
Total	377	327	77	70
			<del></del>	<del></del>
Their aggregate remuneration comprised:				
	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Wages and sularies	5,637,108	3,307,644	1,753,109	1,862,493
Socialise of thookie	406,690	281,728	173,145	131,346
Polis normal	70,004	68,348	16,580	37,626
	6,113,802	3,657,720	1,942,834	2,031,465
		<del></del>	<del></del>	

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 26 DECEMBER 2021

8	Directors' remaneration		
		2021 £	2020 £
	Remoderation for qualifying services. Commany 53: 300 columbutions to defined contribution schemes.	839,123 2,852	494,516 2,798
		841,975	497,314
	The number of directors who exercised share options during the period was 4 (20	20 - 0).	
	The number of queutors who are entitled to receive shares under long term in period $990,0.20304\rangle$	centive schemes	during the
	Remoneration disclosed above includes the following amounts paid to the highest	paid director:	
		2021 £	202 <b>0</b> £
	Remuneration for qualifying services	295,736	104,838
	Company to some contributions to defined contribution schemes	1,276	933
9	interior and the confidence persons		
		2021 £	2020 £
	Interest on financial liabilities measured at amortised cost:	~	_
	Interestion hank overdrafts and loans	17,199	20,469
	Other finance chats:		
	Unwinding of discount on provisions	30,097	14,575
	Other was assistant and the state of the sta	25	-
	Total Teasurement	47,321	35,044
			·
10	Taxatom		
		2021 £	2020 £
	Derented un	(000.040)	E0 044
	On arrow of a life is issai of throng differences	(320.619)	50,011

# SOUTE OF THE SOUTH LIMITED

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR EMDED 26 DECEMBER 2021

10	Taxation	(Continued)
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The actual (credit/charge for the year can be reconciled to the expected (credit/charge for the year based on the profit crices and the standard rate of tax as follows:

	2021 £	2020 £
(Loss/proint before taxation	(889,158)	2,466,113
Expecied rax (credit), charge based on the standard rate of corporation tax in the function 180, 6% (2,020, 19,00%).	(168,940)	468,561
Tak effect of expenses that are not deductible in determining taxable profit	423,380	49,895
Talle feat of this sign of last obsess not previously recognised	(199,908)	,
Unadised as insees carried forward	131,267	356,909
Gray remain	(33,112)	-
Permanent apital allowances in excess of depreciation	(152,142)	(80,882)
Underkover provided in prior years	(545)	-
Effect of enchangual item	-	(484,157)
Deferred faz movement	(320.619)	50,011
lyagan e in a with	-	(310,326)
Taxation (cref); lot organization	(320,619)	50,011
	-	

# 11 Intangible fixed assets

Groug	Goodwill £
Cast At 28 December 2026 Additions	2,389,486
At 26 December 2021	2,389,486
Amordischer land appairment At 28 Dagwiner 2020 An presance charged for the year	- 477,897
A MOSS chargest	477,897
Carry (1g. acc., and At 26 Theological 2001)  At 27 Theological (17) or	1,911,589
	<del></del>

The compliany had no intangible fixed assets at 26 December 2021 or 27 December 2020.

# SOURDOL SHI SOUTH LIMITED

12 Tangible fixed assets

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 26 DECEMBER 2021

Gox	Leasehold land and buildings	Plant and equipment	Fixtures and fittings	Computers	Total
	£	£	£	£	£
Cost					
Aczo Document del C	2,299,914	817,350	94,430	10,261	3,221,955
Additions	112,830	228,099	-	3,761	344,690
Business   unio nations	2,385,151	46,717	-	-	2,431,868
Data is to it	(727,293)	(247,445)			(974,738
1000 m 1000	4,070,602	844.721	94,430	14,022	5,023,775
Decreciation and impairment					
At z8 Dec. inber 20z0	(1,707,560)	(310,943)	74,318	7,950	(1,936,235
Deprend in obsided in the year	381,089	275,479	13,630	1,940	672,138
Eliminated in respect of disposals	(143,302)	295.542	-	-	152,240
Transfers	1,845,756	-	-	44.	1,845,756
At Zer Deconsular 3021	375,983	260.078	87,948	9,890	733,899
party of all					
At 36 December 2321	3,694,619	584,643	6,482	4,132	4,289,876 =========
At 71 Decignoer 2020	4,007,474	1,128,293	20,112	2,311 ===================================	5,158,190 ======
Co wpany	Leasehold land and buildings	Plant and equipment	Fixtures and fittings	Computers	Total
	£	£	£	£	£
- <b>Gust</b> - At 26 December 2020	004.040	207 225	04.420	10,261	936,866
Actitions	604,840	227,335	94,430	3,761	34,992
MC attack?	6,200	25,031		3,701	34,992
ACRE Deprivation 2012	611,040	252,366	94,430	14,022	971,858
Depart School and Impairment					
At 10 Leaves or 2070	138,196	92,223	74,318	7,950	312,687
Depreciation charged in the year	49,425	49,538	13,630	1,940	114,533
At 20 Declimber 2721	187,621	141,761	87,948	9,890	427,220
Cairy, vy kircount			. –	_	
At 26 October 2011	423,419	110,605	6,482	4,132	544,638

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 26 DECEMBER 2021

}	Fixed pasel investraents					
			Group		Company	
			2021	2020	2021	2020
		Notes	£	£	£	£
	Towers each as contailes	14	-		4,379,252	855,302 ————
	Movemen sin fixe Lasset inves	tments				
	Company					Shares in subsidiaries
						£
	Goal in Voluation					
	At 38 Dec koher 2020					855,302
	Model to					3,523,950
	Ard Delivery, 11					4,379,252
	Carrynolymount					
	Same and the same					4,379.252
	A Committee Committee					855,302

# **14** September 4.2.

Details or the company's subsidiaries at 26 December 2021 are as follows:

Section is a decision to	Address	Class of shares held	% Held Direct Indirect
Provided an artistic steel (1)	England & Wales	Ordinary	- 100.00
Re-State 19,00 x 5 de clainsted (2)	England & Wales	Ordinary	100.00
Fishel Lasure Conteu	England & Wales	Ordinary	100.00 -

Rough the appresses (all UK unless otherwise indicated):

- 1 especially apen
- 2 As uprent inmoa.

Each of a company's subsidiaries are exempt from audit by virtue of s479A of the Companies Act 2006.

# 15 Swoke

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Florida (il. godina) i receds foi recate	194,327	79,972	27,944	18,947

# SOURCE DE LEGETH LIMITED

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR EMDED 26 DECEMBER 2021

16	De itors					
			Group		Company	
			2021	2020	2021	2020
	Amounts falling என within one year	:	£	£	£	£
	Trade debic.s		44,074	15,487	9,371	15,487
	Colombia no anticolombile		28,756	-	28.756	-
	Amounts lowed by group undertakings		-	-	-	384,929
	Other as a are		314,285	361,170	188,229	94,754
	Preparate its and accrued income		276,522	210,786	91 211	118,457
			663,637	587,443	317.567	613,627
	Obrerred tax asset (note 22)		128,576	-	-	-
			792,213	587,443	317,567	613,627
					=======================================	
	Amounts talling oue after more than	one vear:				
	•	,				
	Lucitian dx paset note 22)		706,978	494,040 <del></del> :-		
	Total decisions		1,499,191	1,081,483	317,567	613,627
				THE RESERVE OF THE PROPERTY OF	Account on particular and account of the	
17	Constitution of the Nather fue within	n one year				
			Group		Company	
			2021	2020	2021	2020
		Notes	£	£	£	£
	Balanco	19	112,212	66,000	28,879	66,000
	CR get ur itt del finance leases	20	55,656	58,814	55,656	58,814
	Payments received on account		-	1,383	-	1,383
	Trace ore storis		528,698	605,923	217,703	171,797
	Amounth owen to aroup undertakings		-	-	3,139,971	-
	Corporation on hoveine		102,317	-	28,881	•
	Other fox education coolal security		848,160	318,974	352,415	227,980
	Other creditors		142,683	100,762	57,561	52,342
	Alichama and referred income		981,695	1,103,115	451.687 —————	403,740
			2,771,421	2,254,971	4,332,753	982,056

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 26 DECEMBER 2021

2020	Company 2021	2020	one year Group 2021		_	
2020 £	£ 2021	2020 £	£	Notes		
21,560	35,872	21,560	452,539	19	ซิล เหมือสกับ ณ d overdialis	
55,656	-	55,656	-	20	Obligations under finance leases	
180,833	160,833	180,833	160,833		Other creditors	
258,049 =====	196,705	258,049	613,372			
	Company		Group		Loans and overceals	19
2020	2021	2020	2021			
£	£	£	£			
87,560 =====	64,751	87,560	564,751 ======		Belik lose .	
66,000	28,879	66,000	112,212		Pavable ruffan one jear	
21,560	35,872	21,560	452,539		Parable on the page	
-		====				
			i.	loating charges	The ion is a circulated by fixed and f	
					Finance lease obligations	20
	Company		Group			
2020	2021	2020	2021			
£	£	£	£		Fortune continue of the continue of the	
				under	Future minimum lease payments due finance le see	
58,814	55,656	58,814	55,656		Within one year	
55,656 —		55.656	-		In two to tive years	
114,470	55,656	114,470	55,656			

Finally, and case, then the represent rentals payable by the company or group for certain items of plant and machinery peases include purchase options at the end of the lease period, and no restrictions are placed on the use of the assets. All leases are on a fixed repayment basis and no arrangements have been entered into the policy secret chayments.

# 21 Provisions for habilities

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Director of diversion	523,133	463,036	523,133	463,036
	<del></del>		======	

# SOURCE OF SOURCE LIMITED

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 26 DECEMBER 2021

21	Provision - colliab diles	(Continued)
	Movements of provisions:	
	G engi	Deferred consideration £
	At 28 Denamber 2020 Ad Million in Pisions in the year Unwinding of discount	463,036 30,000 30,097
	At it becanga 1921	523,133
	Сотрану	Deferred consideration £
	Achtorische Sien- in the year Loven ogskop in the year	463.036 30,000 30,097
	A. 28 (n. c 3) m (7.2)	523,133 ———————

Found for the line of Company acquired shares in a subsidiary with a deferred consideration calculated at  $\pm 3.5 \times 10^{-10}$  for the line of the modern has not been discounted due to the payment likely to be paid within a few months of the training.

Opening the street year the Company acquired shares in a subsidiary with a deferred consideration of the street is 136 £448.461 after discounting it for 5 years, when it is contracted to be paid. The provision has been unwound during the year with £30,097 (2021 - £14,575) being posted to the profit and loss. The palance at the year end was £493,133.

# 22 Deferred \*axation

The x is the major deferred tax liabilities and assets recognised by the group and company, and movements thereby

	Liabilities 2021	Liabilities 2020	Assets 2021	Assets 2020	
Group	£ £	£ £ £	£ £	£	£
Accelor itod capital allowances	51,489	30,594		494,040	
15.4 C 38.2	-	-	835,554	-	
	51,489	30,594	835,554	494,040	
	<del></del>				

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# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 26 DECEMBER 2021

			(Continued)
Liabilities 2021	Liabilities 2020 £	Assets 2021	Assets 2020 £
~	~	~	~
23,028	30,594		
		Group	Company 2021
		£	£
		(463,446)	30,594
		(320.619)	(7,566)
		(784,065)	23,028
	2021 £	2021 2020 £ £	Liabilities Liabilities Assets 2021 2020 2021 £ £ £  23,028 30,594 -  Group 2021 £  (463,446) (320,619)

The defence tax asset associated to accelerated capital allowances set out above is expected to reverse within 10 months. The deferred tax asset associated to tax losses set out above are expected to reverse after a months according to the efficiency of the effici

The tofic is tax hability associated to accelerated capital allowances set out above is expected to reverse  $x_0 + x_1 + 2x_2 + x_3$  is expected to mature within the same period.

## 23 Remarks a grant of company of

Deficied a patribution schemes	2021 £	2020 £
Charge to be all or less in respect of defined contribution schemes	70,004	68,348

A cele subsparately monotonesion scheme is operated for all qualifying employees. The assets of the scheme are head separately monotone in an independently administered fund.

# 24 Share-based payment transactions

Group and company	Number of share options		Weighted average exercise price	
	2021 Number	2020 Number		2020 £
Outstanding at 28 Tracember 2020	3,587,752 -	46,045 3,541,707	0.19	3.74 0.14
Exercise 6	(917,082)	-	0.14	
Outsto roing at 26 December 2021	2,670,670	3,587,752	0.20	0.19
Exercisebiolic 26 Dispember 2021	2,670,670	46,045 	-	3.74

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# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 26 DECEMBER 2021

# 24 Share spised payment transactions

(Continued)

The weighted average share price at the date of exercise for share options exercised during the period was £0.19,700.0-£0.

The options substanding at 26 December 2021 had an exercise price ranging from £0.001 to £0.03, and a remaining portraction life of 6-8 years. The shares become exercisable after reaching various performance targets.

		Group		Company	
		2021	2020	2021	2020
		£	£	£	£
	இழக்கையாகவத்தில் art the year At incition in guita patted share based				
	portures are s		506,471		506,471
25	State capital				
	Group and company	2021	2020	2021	2020
	Ordinary size excipital	Number	Number	£	£
	Issued and fifty paid				
	Ordinary shares of 0.1p each	15,273,000	13,532,214	15,273	13,532

Each ordered share carries one vote in any circumstances, is entitled pari passu to dividend payments or any other distribution, and is entitled pari passu to participate in a distribution arising from a winding up of the following.

# 26 Aberer in Leadunt

	Group 2021 £	2020 £	Company 2021 £	2020 £
At the near ying of the year	3,819,867	2,049,948	3,819,867	2,049,948
fissue of pr-wishares	1,177,828	1,769.919	1,177,828	1,769,919
Although Change	4,997,695	3,819,867	4,997,695	3,819,867

# SOURCE A REPORT LIMITED

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 26 DECEMBER 2021

27	Other reserves				
	Grove				£
	Additions				172,364 506,471
	At the end of the prior year				678,835
	Office into excents				(135,728)
	A release Colescaten year				543,107
	Company				£
	At the beginning of the prior year. As titlenu				172.364 506,471
	At the least of the prior year				678,835
	Other ingliements				(135,728)
	Ac no according current year				543,107
28	Profit and lous reserves	Group 2021 £	2020 £	Company 2021 £	2020 £
	Arthology of the year Profit (loss) routhelyear Other of teachtfi	618,812 (568,539) 135,728	(1,797,290) 2,416,102 -	(3,234,795) (1,102,475) 135,728	(1,797,290) (1,437,505)
	, e	186,001	618,812	(4,201,542)	(3,234,795)

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 26 DECEMBER 2021

# 29 Acres from of a business

On This is a 2020 to group acquired 100 percent of the issued capital of Fistral Leisure Limited.

		Adjustments	Fair Value
He assets indused	£	£	£
Property plunt and equipment	52.386	-	52,386
Inventor ex	32,000	-	32,000
Tride ann other hicelyables	582,508	-	582,508
Cash and man equivalents	762,027	_	762,027
Titlide and other oxyables	(125.863)	-	(125,863)
िक्षेत्र क्षात्रका है ।	(168,595)	-	(168,595)
Total confirme on assets	1,134,463	-	1,134,463
Gootivali			2,389,486
in all consideration			3,523,949
Programme of the statisfied by			£
Cash			3,493,949
Lacted Section of			30,000
			2.502.040
			3,523.949
Continued by the adquired business for the reporting magnification in the cone since acquisition:	period included	in the group	statement of
			£
िर क्षेत्र Profit after tax			612,228 92,030

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# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 26 DECEMBER 2021

# 30 Operating lease commitments

# 1.33

As the control and date the group had outstanding commitments for future minimum lease payments under non-concellibre operating leases, which fall due as follows:

		Group 2021 £	2020 £	Company 2021 £	2020 £
	Vvitora on lyeer	1,077,908	1,274,915	145,000	241,667
	Between two Ind Individuals	4,558,620	5,246,662	850,000	966,668
	for the second	8,749,683	9,981,939	1,422,904	1,124,838
		14,386,211	16,503,516	2,417.904 ======	2,333,173
	Reduction in total payments recognised in profit		407.050		
	Grifess are my from the COVID-19 pandemic		167,250	-	
31	ि ६० राजाना अबले (rom group operations			2021 £	2020 £
	Constitution of the consti			(568.539)	2,416,102
	Augusto 195 Can				
	Takatin incremieu fenarged			(320,619)	50,011
	78 37 64 88			47.321	35,044
	ness in changible fixed assets			600,066	-
	// and communication of intangible assets			477,897	(1,633,296)
	Depreciation and repairment of tangible fixed asset	s		672.138	163,164
	ਛੋਹ ਘਾਂ se.fled share based payment expense			-	506,471
	Decrease 1 Provisions			-	(14,575)
	Microphysical Schoolking capital:				
	Turk programmer with the			(82.355)	(52,286)
	Dr. nasoki i creasa in debtors			628,987	(386,415)
	Increase in creditors			225,216	79,614
	Calso see larged from operations			1,680,112	1,163,834

# SOURCE AND SOUTH LIMITED

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 26 DECEMBER 2021

32	Cash generated from/(absorbed by) operations - compa	iny		
			2021 £	2020 £
	to since the arms for tart		(1,102.475)	(1,437.505)
	Arlamanas ata 50:			
	Taxaton in redited (charged		(7,566)	30,594
	Finance cists		44,075	35.044
	Deprecisions and impairment of tangible fixed assets		114,533	80,873
	Equity settled share trased payment expense		-	506,471
	Tacher vol. 1 (1) (1) (1)		30,000	448,461
	Movements of working capital:			
	(Indrawna), cic tredse in stocks		(8,997)	8,739
	Decreuse in Lease in debtors		418,733	(412,599)
	the case and obtain		3,342,095	335,241
	Cash generated from/(absorbed by) operations		2,830,398	(404,681)
33	Analysis of changes in net funds - group			
		28 December 2020	Cash flows	26 December 2021
		28 December 2020 £	Cash flows	26 December 2021 £
	Capt of Exik and enhand	2020 £	£	2021 £
	Capentili, vik and ennand Borinkings e. cludnig overdrafts	2020		2021 £ 1,806,508
		2020 £ 1,818,051	£ (11,543)	2021 £ 1,806,508 (564,751) (55,656)
	Bor hwings a cluding overdrafts	2020 £ 1,818,051 (87,560) (114,470)	£ (11,543) (477,191) 58,814	2021 £ 1,806,508 (564,751) (55,656)
	Bor hwings a cluding overdrafts	2020 £ 1,818,051 (87,560)	£ (11,543) (477,191)	2021 £ 1,806,508 (564,751) (55,656)
34	Bor hwings a cluding overdrafts	2020 £ 1,818,051 (87,560) (114,470)	£ (11,543) (477,191) 58,814 (429,920)	2021 £ 1,806,508 (564,751) (55,656) 1,186,101
34	Bor hwings a cluding overdrafts Obligation - under chance leases	2020 £ 1,818,051 (87,560) (114,470) 	£ (11,543) (477,191) 58,814 (429,920)	2021 £ 1,806,508 (564,751) (55,656) 1,186,101 26 December
34	Bor hwings a cluding overdrafts Obligation - under chance leases	2020 £ 1,818,051 (87,560) (114,470) 	£ (11,543) (477,191) 58,814 (429,920)	1,806,508 (564,751) (55,656) 1,186,101
34	Both wings a cluding overdrafts Obligation a unser it cance leases Analysis of theory as in net funds - company	2020 £ 1,818,051 (87,560) (114,470)	£ (11,543) (477,191) 58,814 (429,920)  Cash flows	2021 £ 1,806,508 (564,751) (55,656) 1,186,101 26 December 2021 £
34	Both wings a cluding overdrafts Obligations a menticance leases  Analysis of theory is in het funds - company  Councillo record in hand	2020 £ 1,818,051 (87,560) (114,470)	£ (11,543) (477,191) 58,814 (429,920)  Cash flows £ 261,632	2021 £ 1,806,508 (564,751) (55,656) 1,186,101 26 December 2021 £ 1,160,751
34	Bornwings a cluding overdrafts Obligations a near firence leases  Analysis or theory as in net funds - company  Council to the rind in hand Borrowings excluding overdrafts	2020 £ 1,818,051 (87,560) (114,470) ————————————————————————————————————	£ (11,543) (477,191) 58,814 (429,920)  Cash flows £ 261.632 22,809	2021 £ 1,806,508 (564,751) (55,656) 1,186,101 26 December 2021 £ 1,160,751 (64,751)
34	Both wings a cluding overdrafts Obligations a menticance leases  Analysis of theory is in het funds - company  Councillo record in hand	2020 £ 1,818,051 (87,560) (114,470)	£ (11,543) (477,191) 58,814 (429,920)  Cash flows £ 261,632	2021 £ 1,806,508 (564,751) (55,656) 1,186,101 26 December 2021 £ 1,160,751
34	Bornwings a cluding overdrafts Obligations a near firence leases  Analysis or theory as in net funds - company  Council to the rind in hand Borrowings excluding overdrafts	2020 £ 1,818,051 (87,560) (114,470) ————————————————————————————————————	£ (11,543) (477,191) 58,814 (429,920)  Cash flows £ 261.632 22,809	2021 £ 1,806,508 (564,751) (55,656) 1,186,101 26 December 2021 £ 1,160,751 (64,751)