Registration number: 08770315

INTEGRAL MEDICAL HOLDINGS LIMITED ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

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COMPANY INFORMATION

Directors A Hudaly

Registered office 10th Floor

1 City Approach Albert Street Eccles Manchester M30 0BG

Bankers Lloyds Bank PLC

25 Gresham Street

London EC2V 7HN

Santander UK PLC Santander House 201 Grafton Gate East

Milton Keynes MK9 1AN

Auditors Hazlewoods LLP

Windsor House Bayshill Road Cheltenham GL50 3AT

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2020

The directors present their report and the for the year ended 31 March 2020.

Directors of the company

The directors who held office during the year were as follows:

A Hudaly (appointed 19 July 2019)
Dr M D Diaper (resigned 29 May 2019)
J Zemmel (resigned 19 July 2019)

Financial instruments

Objectives and policies

The directors constantly monitor the group's trading results and revised projections as appropriate to ensure that the group can meet its future obligations as they fall due.

Price risk, credit risk, liquidity risk and cash flow risk

The group is exposed to the usual credit and cash-flow risks associated with selfing on credit and manage this through credit control procedures. The group's loan financing is subject to price and liquidity risk as disclosed in note 18 to the financial statements.

The Group now has a strategy of focusing on higher margin contracts in locations where it can create positive relationships with commissioners, particularly in services such as Out of Hours, Urgent Care and Nursing Home cover.

Investor support remains strong and this has allowed this change in strategy that is beginning to show benefits. The Group is forecast to start recording profitable monthly results during the year ending 31 March 2021 and 31 March 2022 and be EBITDA positive for those years as a whole.

Budgets have been prepared that show the Group has adequate resources to meet liabilities as they fall due for at least 12 months from the date of signing these financial statements and is expected to continue its growth as a profitable combined entity.

Ine Group's ultimate controlling party has also indicated a willingness to provide a degree of further funding should the need arise.

In light of the above, the directors have concluded that it is appropriate to prepare the financial statements on a Going Concern Basis.

Employment of disabled persons

The group's policy is to consider the recruitment of disabled workers for those vacancies that they are able to fill. All necessary assistance with initial training courses is given. Once employed, a career plan is developed so as to ensure suitable opportunities for each disabled person. Arrangements are made, wherever possible, for retraining employees who become disabled, to enable them to perform work identified as appropriate to their aptitudes and abilities.

Employee involvement

The group encourages the involvement of employees in its management through regular departmental meetings.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2020

Disclosure of information to the auditor

The director has taken the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditor is aware of that information. The director confirms that there is no relevant information that he knows of and of which he knows the auditor is unaware.

Appointment of auditors

Hazlewoods LLP were appointed as auditors in the year, following the resignation of Mazars LLP, and have expressed their willingness to remain in office.

7/12/2020

Approved by the director on

A Hudaly

adam Hudaly

Director

STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2020

The director presents his strategic report for the year ended 31 March 2020.

The Group currently manages a network of 11 Primary Care GP Practices and has a further 7 contracts delivering Out of Hours (OOH), Urgent Treatment Centres (UTCs) and walk in centres (WiC). Most of the Group's revenue is funded by the NHS, with all contracts delivering services to NHS patients.

The Group was formed in 2009 and has grown through a mixture of acquisitions, tendering for new contracts and providing support services to GP practices. The Group strategy was developed to focus on local service leadership, delivering high quality care and excellent patient experience supported by a central function which adds value through streamlining of back office functions.

Principal activity

The principal activity of the company is the management of a network of NHS Primary Care GP Practices, Urgent Care and Out of Hours services.

Fair review of the business

The results for the year which are set out in the profit and loss account show turnover of £28,398,890 (2019 - £39,219,912) and an operating loss of £188,210 (2019 - £3,853,190). At 31 March 2020 the group had net liabilities of £28,487,358 (2019 - £24,756,585).

The opportunity to derive value from generating efficiencies and consolidating back office support for evergreen GP practices has had limited success. A major contributing factor is the UK wide shortage of GPs, requiring the need to use high cost locum GPs at 60+% more than partner or salaried GPs. This shortage is likely to exist for several years and, as a result, the Group embarked on a strategy to exit these GP practices and rationalised support functions. The Group exited 5 evergreen GP contracts in FY20 which have been classified as discontinued operations given their significance.

In December 2018, the Group was asked to be a step-in provider for Urgent Care and Out of Hours GP services for three significant contracts in the West Midlands. The Group successfully took over the contracts and have built a good reputation with commissioners. The contracts have recently been extended for two years (until 2021/22) and provide most of the Group income.

The group's key financial and other performance indicators during the year were as follows:

	Unit	2020	2019
Turnover	£m	28.40	39.20
Gross Profit	£m	9.00	10.50
Gross Margin	%	31.70	26.80
EBITDA	£m	.20	(3.80)
Operating cash out flow	£m	(2.00)	(3.70)

STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2020

Principal risks and uncertainties

The management of the business and the execution of the Group's strategy are subject to a number of risks and uncertainties. They key risks and uncertainties affecting the Group are set out below. Risks are formally identified by the Board and appropriate processed are put in place to monitor and mitigate them.

Fundina

There is a risk that, through poor trading and the cessation of profitable contracts, the Company could come under financial pressure, which may mean that it is unable to repay its debts as they fall due.

The programme of exits from unprofitable contracts has reduced that risk and the Company continues to have the confidence of our investor.

NHS Contracts

The majority of the Company's current NHS contracts are relatively short term, generally covering a 5 year period. Most of the Company's profit-making contracts have an end date within 3 years of the period end. At the contract end date, there is a risk that the commissioners may choose not to renew the contracts on the same terms, or they may not renew the contract at all.

In order to sustain its income and profit streams, the business has previously focused on growing the less profitable evergreen contract base. The group has moved away from this position to concentrate on winning an increasing number of the more profitable, time limited contracts, leveraged by reputation and quality of patient care.

Clinical standards

The risk of poor-quality patient care and clinical negligence is a key risk which has been identified by the Board of

The Group must ensure that the clinical care delivered to its patients is of a consistently high standard, and that it is at a level which is expected by the patients, commissioners and regulatory bodies.

The Board has established an organisational Quality Governance structure which allows clinical policies and procedures to be developed and which also enables the on-going monitoring of these in practice.

The Operational management teamwork in tandem with the Clinical management team, to ensure compliance with all Health & Safety and CQC related matters.

An external consultant has been engaged to carry out a rolling programme of quality audits and CQC inspection readiness checks.

The Board has further mitigated any risk by ensuring that suitable insurance policies are in place, both for the individual clinicians and for the corporate body.

Between the Balance Sheet date and the date of the filing of these Accounts, the Group has suffered minimal financial impact as a result of COVID-19. The Group has worked in partnership with the NHS to re-shape front line primary and urgent care services to cope with the demands of the pandemic. Responding to the immediate needs, changes have been achieved quickly, including mobilisation of new services and deployment of digital technologies to ensure patients have safe access to medical care. Changes to services remain Clinician led to ensure high quality care has been delivered throughout the crisis.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The director is responsible for preparing the Directors' Report, Strategic Report and the financial statements in accordance with applicable law and regulations.

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the director must not approve the financial statements unless he is satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the director is required to:

- · select suitable accounting policies and apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the group's and the company's transactions and disclose with reasonable accuracy at any time the financial position of the group and the company and enable him to ensure that the financial statements comply with the Companies Act 2006. He is also responsible for safeguarding the assets of the group and the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF INTEGRAL MEDICAL HOLDINGS LIMITED

Opinion

We have audited the financial statements of Integral Medical Holdings Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 March 2020, which comprise the Consolidated Profit and Loss Account, Consolidated Balance Sheet, Balance Sheet, Consolidated Statement of Changes in Equity, Statement of Changes in Equity, Consolidated Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2020 and
 of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast
 significant doubt about the group's or the parent company's ability to continue to adopt the going concern
 basis of accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF INTEGRAL MEDICAL HOLDINGS LIMITED

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit
 have not been received from branches not visited by us; or
- · the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF INTEGRAL MEDICAL HOLDINGS LIMITED

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Simon Worsley

Simon Worsley (Senior Statutory Auditor)
For and on behalf of Hazlewoods LLP, Statutory Auditor

Windsor House Bayshill Road Cheltenham GL50 3AT

7/12/2020 Date:....

INTEGRAL MEDICAL HOLDINGS LIMITED

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2020

	Note	Continuing operations 2020	Discontinued operations 2020	Total 2020 £	(As restated) Continuing operations 2019	Discontinued operations 2019	(As restated) Total 2019 £
Turnover	ы	24,409,018	3,989,872	28,398,890	26,198,582	13,021,330	39,219,912
Cost of sales		(16,324,638)	(3,045,132)	(19,369,770)	(18,213,234)	(10,480,529)	(28,693,763)
Gross profit		8,084,380	944,740	9,029,120	7,985,348	2,540,801	10,526,149
Distribution costs		1	1	ı	749,760	1	749,760
Administrative expenses		(8,355,373)	(861,957)	(9,217,330)	(10,503,456)	(4,625,643)	(15,129,099)
Operating (loss)/profit	4 4	(270,993)	82,783	(188,210)	(1,768,348)	(2,084,842)	(3,853,190)
Interest payable and similar expenses	0 1-	(3,894,733)	<u> </u>	(3,894,733)	(2,571,804)	77	(2,571,804)
(Loss)/profit before tax		(4,163,426)	82,802	(4,080,624)	(4,338,793)	(2,084,815)	(6,423,608)
Taxation	Ξ	349,851	-	349,851		1	1
(Loss)/profit for the financial year		(3,813,575)	82,802	(3,730,773)	(4,338,793)	(2,084,815)	(6,423,608)

The group has no other comprehensive income for the year.

(REGISTRATION NUMBER: 08770315) CONSOLIDATED BALANCE SHEET AS AT 31 MARCH 2020

	Note	2020 £	(As restated) 2019 £
Fixed assets			
Intangible assets	12	55,099	97,053
Tangible assets	13	78,099	332,840
		133,198	429,893
Current assets			
Stocks	15	-	17,940
Debtors	16	2,006,025	3,811,684
Cash at bank and in hand		557,809	624,218
		2,563,834	4,453,842
Creditors: Amounts falling due within one year	17	(15,012,962)	(9,034,775)
Net current liabilities		(12,449,128)	(4,580,933)
Total assets less current liabilities		(12,315,930)	(4,151,040)
Creditors: Amounts falling due after more than one year	17	(16,171,428)	(20,605,545)
Net liabilities		(28,487,358)	(24,756,585)
Capital and reserves			
Called up share capital	20	181,506	181,506
Profit and loss account		(28,668,864)	(24,938,091)
Equity attributable to owners of the company		(28,487,358)	(24,756,585)
Total equity		(28,487,358)	(24,756,585)

7/12/2020

Approved and authorised by the director on

Adam Hudaly

A Hudaly Director

(REGISTRATION NUMBER: 08770315) BALANCE SHEET AS AT 31 MARCH 2020

	Note	2020 £	2019 £
Fixed assets Investments	14	39,616	76,530
Current assets Debtors	16	174,462	170,119
Creditors: Amounts falling due within one year	17	(32,572)	
Net current assets		141,890	170,119
Total assets less current liabilities		181,506	246,649
Creditors: Amounts falling due after more than one year	17		(65,143)
Net assets		181,506	181,506
Capital and reserves Called up share capital	20	181,506	181,506
Total equity	20	181,506	181,506

The company made neither a profit or loss in the current or prior period.

	7/12/2020
Approved and authorised by the director on	

A Hudaly Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2020 EQUITY ATTRIBUTABLE TO THE PARENT COMPANY

	Share capital £	Profit and loss account £	Total £
At 31 March 2019 Prior year adjustment (see note 2)	181,506 	(25,148,298) 210,207	(24,966,792) 210,207
At 1 April 2019 (As restated) Loss for the year	181,506 	(24,938,091) (3,730,773)	(24,756,585) (3,730,773)
At 31 March 2020	181,506	(28,668,864)	(28,487,358)
	Share capital £	Profit and loss account £	Total £
At 1 April 2018 Loss for the year (As restated)	181,506	(18,514,483) (6,423,608)	(18,332,977) (6,423,608)
At 31 March 2019 (As restated)	181,506	(24,938,091)	(24,756,585)

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2020

	Share capital £
At 1 April 2019 and at 31 March 2020	181,506
	Share capital £
At 1 April 2018 and 31 March 2019	181,506

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2020

Note	2020 £	2019 £
Cash flows from operating activities		
Loss for the year Adjustments to cash flows from non-cash items	(3,730,773)	(6,423,608)
Depreciation and amortisation 4	561,835	397,898
Profit on disposal of tangible assets	(198,565)	(24,111)
Finance income 6	(2,319)	(1,386)
Finance costs 7	3,894,733	2,571,804
Income tax expense 11	(349,851)	
	175,060	(3,479,403)
Working capital adjustments		
Decrease in stocks 15	17,940	39,322
Decrease in trade debtors 16	2,155,510	1,275,947
Decrease in trade creditors 17	(4,374,663)	(1,577,047)
Net cash flow from operating activities	(2,026,153)	(3,741,181)
Cash flows from investing activities		
Interest received	2,319	1,386
Acquisitions of tangible assets	(77,053)	(286,314)
Proceeds from sale of tangible assets	10,478	248,916
Acquisition of intangible assets 12		(99,094)
Net cash flows from investing activities	(64,256)	(135,106)
Cash flows from financing activities		
Interest paid	-	(109,571)
Proceeds from other borrowing draw downs	2,024,000	3,899,000
Net cash flows from financing activities	2,024,000	3,789,429
Net decrease in cash and cash equivalents	(66,409)	(86,858)
Cash and cash equivalents at 1 April	624,218	711,076
Cash and cash equivalents at 31 March	557,809	624,218

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

1 General information

The company is a private company limited by share capital, incorporated in England and Wales.

The address of its registered office is: 10th Floor 1 City Approach Albert Street Eccles Manchester M30 0BG

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

Basis of preparation

These financial statements have been prepared using the historical cost convention except for, where disclosed in these accounting policies, certain items that are shown at fair value.

The presentational currency of the financial statements is Pounds Sterling, being the functional currency of the primary economic environment in which the company operates. Monetary amounts in these financial statements are rounded to the nearest Pound.

Basis of consolidation

The consolidated financial statements consolidate the financial statements of the company and its subsidiary undertakings drawn up to 31 March 2020.

A subsidiary is an entity controlled by the company. Control is achieved where the company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the Profit and Loss Account from the effective date of acquisition or up to the effective date of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the group.

The purchase method of accounting is used to account for business combinations that result in the acquisition of subsidiaries by the group. The cost of a business combination is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the business combination. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any excess of the cost of the business combination over the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised is recorded as goodwill.

Inter-company transactions, balances and unrealised gains on transactions between the company and its subsidiaries, which are related parties, are eliminated in full.

Intra-group losses are also eliminated but may indicate an impairment that requires recognition in the consolidated financial statements.

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group. Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the group's equity therein. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling shareholder's share of changes in equity since the date of the combination.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

Going concern

The Group now has a strategy of focusing on higher margin contracts in locations where it can create positive relationships with commissioners, particularly in services such as Out of Hours, Urgent Care and Nursing Home cover.

Investor support remains strong and this has allowed this change in strategy that is beginning to show benefits. The Group is forecast to start recording profitable monthly results during the year ending 31 March 2021 and 31 March 2022 and be EBITDA positive for that year as a whole.

Budgets have been prepared that show the Group has adequate resources to meet liabilities as they fall due for at least 12 months from the date of signing these financial statements and is expected to continue its growth as a profitable combined entity.

The Group's ultimate controlling party has also indicated a willingness to provide a degree of further funding should the need arise.

In light of the above, the directors have concluded that it is appropriate to prepare the financial statements on a Going Concern Basis.

Prior period errors

During the year, the directors reviewed the interest calculations and have identified that the interest was incorrectly calculated.

The effect of the change on the accounts are summarised below:

	Year ended 31 March 2019 £
Profit and loss account	
Decrease in interest costs	(210,207)
Increase in profit for the financial period	(210,207)
Balance sheet	
Decrease in creditors: Amounts falling due after more than one year	210,207
	210,207

Judgements and estimation uncertainty

In applying the Company's accounting policies, the directors are required to make judgements, estimates and assumptions in determining the carrying amounts of assets and liabilities. The directors' judgements, estimates and assumptions are based on the best and most reliable evidence at the time when the decisions are made, and are based on historical experience and other factors that are considered to be applicable. Due to the inherent subjectivity involved in making such judgements, estimates and assumptions, the actual results and outcomes may differ.

The directors believe that the critical accounting policies where judgements or estimates are necessarily applied are bad debt provision and the useful lives or fixed assets.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of revision and future periods, if the revision affects both current and future periods.

Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the provision of services in the ordinary course of the group's activities. Turnover is shown net of sales/value added tax, returns, rebates and discounts and after eliminating sales within the company.

The group recognises revenue when: the amount of revenue can be reliably measured; it is probable that future economic benefits will flow to the entity; and specific criteria have been met for each of the group's activities.

Tax

The tax expense for the period comprises and deferred tax. Tax is recognised in the profit and loss account, except that a charge attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

Deferred income tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements and on unused tax losses or tax credits in the group. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

The carrying amount of deferred tax assets are reviewed at each reporting date and a valuation allowance is set up against deferred tax assets so that the net carrying amount equals the highest amount that is more likely than not to be recovered based on current or future taxable profit.

Tangible assets

Tangible assets are stated in the statement of financial position at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

Depreciation

Depreciation is charged so as to write off the cost of assets, over their estimated useful lives, as follows:

Asset classDepreciation method and rateFreehold property10% straight linePlant & machinery25% straight lineFixtures & fittings25% straight lineComputer equipment33.33% straight line

Business combinations

Business combinations are accounted for using the purchase method. The consideration for each acquisition is measured at the aggregate of the fair values at acquisition date of assets given, liabilities incurred or assumed, and equity instruments issued by the group in exchange for control of the acquired, plus any costs directly attributable to the business combination. When a business combination agreement provides for an adjustment to the cost of the combination contingent on future events, the group includes the estimated amount of that adjustment in the cost of the combination at the acquisition date if the adjustment is probable and can be measured reliably.

Goodwill

Goodwill is amortised over its useful life, which shall not exceed five years if a reliable estimate of the useful life cannot be made.

Intangible assets

Goodwill arising on the acquisition of an entity represents the excess of the cost of acquisition over the group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the entity recognised at the date of acquisition. Goodwill is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is held in the currency of the acquired entity and revalued to the closing rate at each reporting period date.

Negative goodwill arising on an acquisition is recognised on the face of the balance sheet on the acquisition date and subsequently the excess up to the fair value of non-monetary assets acquired is recognised in profit or loss in the periods in which the non-monetary assets are recovered.

Amortisation

Amortisation is provided on intangible assets so as to write off the cost, less any estimated residual value, over their useful life as follows:

Asset class
Goodwill
Amortisation method and rate
Over 1 and 5 years

Investments

Investments in equity shares which are publicly traded or where the fair value can be measured reliably are initially measured at fair value, with changes in fair value recognised in profit or loss. Investments in equity shares which are not publicly traded and where fair value cannot be measured reliably are measured at cost less impairment.

Interest income on debt securities, where applicable, is recognised in income using the effective interest method. Dividends on equity securities are recognised in income when receivable.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. All trade debtors are repayable within one year and hence are included at the undiscounted cost of cash expected to be received. A provision for the impairment of trade debtors is established when there is objective evidence that the group will not be able to collect all amounts due according to the original terms of the debtors.

Inventories

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell.

Creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the group does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and all are repayable within one year and hence are included at the undiscounted amount of cash expected to be paid.

Borrowings

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Profit and Loss Account over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

Leases

Leases in which substantially all the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to profit or loss on a straight-line basis over the period of the lease.

Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the group has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

Financial instruments

Classification

Financial instruments are classified and accounted for according to the substance of the contractual arrangement, as financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities. Where shares are issued, any component that creates a financial liability of the company is presented as a liability on the balance sheet. The corresponding dividends relating to the liability component are charged as interest expenses in the profit and loss account.

Recognition and measurement

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Impairment

Assets, other than those measured at fair value, are assessed for indicators of impairment at each balance sheet date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss as described below

A non financial asset is impaired where there is objective evidence that, as a result of one or more events that occurred after initial recognition, the estimated recoverable value of the asset has been reduced. The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

The recoverable amount of goodwill is derived from measurement of the present value of the future cash flows of the cash-generating units of which the goodwill is a part. Any impairment loss in respect of a CGU is allocated first to the goodwill attached to that CGU, and then to other assets within that CGU on a pro-rata basis.

Where indicators exist for a decrease in impairment loss, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised. Where a reversal of impairment occurs in respect of a CGU, the reversal is applied first to the assets (other than goodwill) of the CGU on a pro-rata basis and then to any goodwill allocated to that CGU.

For financial assets carried at amortised cost, the amount of an impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate

For financial assets carried at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date.

Where indicators exist for a decrease in impairment loss, and the decrease can be related objectively to an event occurring after the impairment was recognised, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired financial asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

3	Reven	ue
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The analysis of the group's revenue for the year from continuing operations is as follows:

	2020 £	2019 £
General practice income	28,025,729	38,062,138
Non NHS income	373,161	1,157,774
	28,398,890	39,219,912

The total turnover of the company has been derived from its principal activity wholly undertaken in the United Kingdom.

4 Operating profit

Arrived at after charging

	2020	2019
	£	L
Depreciation expense	122,611	228,351
Amortisation expense	41,954	166,359
Operating lease expense - property	976,117	768,889
Operating lease expense - plant and machinery	-	8,915

As part of the Group's strategy to concentrate on the growth of the profitable APMS and Urgent Care sectors, the Group has divested its interests in evergreen GMS practices. In the period April to November 2019, 5 practices were transferred out of the Group to other providers.

5 Exceptional items

	2020	2019
	£	£
Exceptional expenses	-	(749,760)

Exceptional expenses in the prior year consisted of historical balances released to the statement of comprehensive income as the related liabilities were no longer deemed payable.

6 Other interest receivable and similar income

	2020	2019
	£	£
Interest income on bank deposits	2,319	1,386

7 Interest payable and similar expenses

		(As restated)
	2020	2019
	£	£
Interest expense on other finance liabilities	3,894,733	2,571,804

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

8 Staff costs

	The aggregate payroll costs (including directors' remuneration) were as follows:	imate:	
	The aggregate payron costs (moduling directors remuneration) were as ion	2020 £	2019 £
	Wages and salaries	9,213,212	18,513,052
	Social security costs	634,759	1,554,289
	Pension costs, defined contribution scheme	430,009	2,034,750
		10,277,980	22,102,091
	The average number of persons employed by the group (including the category was as follows:	director) during the ye	ar, analysed by
		2020	2019
		No.	No.
	Production	125	247
	Administration and support	288	493
		413	740
9	Directors' remuneration		
	The directors' remuneration for the year was as follows:		
		2020	2019
		£	£
	Remuneration	42,083	327,493
	During the year the number of directors who were receiving benefits and sh	nare incentives was as	follows:
		2020	2019
	Associate benefits under manager symbols passion selection	No. 1	No.
	Accruing benefits under money purchase pension scheme		
10	Auditors' remuneration		
		2020	2019
	Audit of these financial statements	£ 20,000	£ 7,490
		20,000	.,,,,
	Other fees to auditors	44.050	20.000
	All other non-audit services	11,850	29,960

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

11 Taxation

Tax charged	(credited) in the	profit and	loss account
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lax charged/(credited) in the profit and loss account		
	2020 £	2019 £
Deferred taxation		
Arising from origination and reversal of timing differences	(349,851)	-
The tax on profit before tax for the year is higher than the standard rate higher than the standard rate of corporation tax in the UK) of 19% (2019 - 1)		the UK (2019 -
The differences are reconciled below:		
		(As restated)
	2020 £	2019 £
Loss before tax	(4,080,624)	(6,423,608)
Corporation tax at standard rate	(775,319)	(1,220,486)
Effect of revenues exempt from taxation	(15,732)	-
Effect of expense not deductible in determining taxable profit (tax loss)	10,025	401,729
Deferred tax (credit)/expense relating to changes in tax rates or laws	(272,690)	90,089
Deferred tax expense from unrecognised tax loss or credit	1,037,014	898,312
Deferred tax credit from unrecognised temporary difference from a prior		
period	(349,851)	(172,480)
Tax increase from effect of capital allowances and depreciation	16,702	2,836
Total tax credit	(349,851)	
Deferred tax		
Group		
Deferred tax assets and liabilities		
2020		Asset £
Taxable losses		349,851

A deferred tax asset of £724,295 (2019 - £948,082) on the taxable losses incurred of £3,812,079 (2019 - £5,576,952) at a tax rate of 19% (2019 - 17%) has not been recognised on the grounds that these losses are not expected to be utilised for the foreseeable future. An additional deferred tax asset on unpaid loan note interest of £1,957,788 (2019 - £1,073,523) has also not been recognised for the same reasons.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

12 Intangible assets

Group			
	Goodwill £	Customer List £	Total £
Cost At 1 April 2019 and as at 31 March 2020	5,086,589	2,898,613	7,985,202
Amortisation At 1 April 2019 Amortisation charge	4,989,536 41,954	2,898,613 	7,888,149 41,954
At 31 March 2020	5,031,490	2,898,613	7,930,103
Carrying amount			
At 31 March 2020	55,099	_	55,099
At 31 March 2019	97,053		97,053

INTEGRAL MEDICAL HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

13 Tangible assets

Group					
	Freehold property £	Fixtures and fittings	Plant and machinery £	Computer equipment £	Total £
Cost					
At 1 April 2019	173,585	126,924	178,862	314,856	794,227
Additions	•	46,455	4,994	25,604	77,053
Disposals	(96,974)	(126,904)	(57,045)	(43,257)	(324, 180)
Transfers	40,578	16,713	(67,042)	(155,385)	(165,136)
At 31 March 2020	117,189	63,188	59,769	141,818	381,964
Depreciation					
At 1 April 2019	46,996	83,856	76,704	253,831	461,387
Charge for the year	14,622	43,271	16,303	48,415	122,611
Eliminated on disposal	(14,382)	(47,746)	(27,667)	(25,202)	(114,997)
Transfers	40,578	(32,454)	(20,455)	(152,805)	(165,136)
At 31 March 2020	87,814	46,927	44,885	124,239	303,865
Carrying amount					
At 31 March 2020	29,375	16,261	14,884	17,579	78,099
At 31 March 2019	126,589	43,068	102,158	61,025	332,840

Transfers relate to a management review of fixed assets within the group including disposed sites.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

14 investments

Company	2020	2019
	£	£
Investments in subsidiaries	<u>39,616</u>	76,530
Subsidiaries		£
Cost		
At 1 April 2019		76,530
Disposals	_	(36,914)
At 31 March 2020		39,616
Carrying amount		
At 31 March 2020	_	39,616
At 31 March 2019	-	76,530

Details of undertakings

Details of the investments in which the company holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Country of incorporation	Holding	Proportion of and shares h 2020	f voting rights eld 2019
Subsidiary undertakings			2020	2019
Integral Medical Holdings (Midco) II Limited	England and Wales	Ordinary	100%	100%
Integral Medical Holdings (Bidco) II Limited	England and Wales	Ordinary	100%	100%
Malling Health Limited	England and Wales	Ordinary	100%	100%
Malling Health (UK) Limited	England and Wales	Ordinary	100%	100%
Integral Medical Holdings (Midco) Limited	England and Wales	Ordinary	100%	100%
Integral Medical Holdings (Bidco) Limited	England and Wales	Ordinary	100%	100%
Malling Health Practice Support Limited	England and Wales	Ordinary	0%	100%
Haynesco Limited	England and Wales	Ordinary	0%	100%
AAL Medical Services Limited	England and Wales	Ordinary	0%	100%
Cedar ServiceCo Limited	England and Wales	Ordinary	0%	100%
Essenden Service Co Limited	England and Wales	Ordinary	0%	100%
Bradley Jones Group Practices Limited	England and Wales	Ordinary	0%	100%
Longfleet Service Company Limited	England and Wales	Ordinary	0%	100%
Beamcare Limited	England and Wales	Ordinary	0%	100%
Shadbolt Park Services Limited	England and Wales	Ordinary	0%	100%
Chessel Serviceco Limited	England and Wales	Ordinary	0%	100%
Keepmind Limited	England and Wales	Ordinary	0%	100%
Feetup Limited	England and Wales	Ordinary	0%	100%

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

All subsidiaries have the registered office address 10th Floor, 1 City Approach, Albert Street, Eccles, Manchester M30 0BG.

Integral Medical Holdings (Midco) Limited and Integral Medical Holdings (Midco) II Limited are held directly.

Malling Health Practice Support Limited, Haynesco Limited, AAL Medical Services Limited, Cedar ServiceCo Limited, Essenden Service Co Limited, Bradley Jones Group Practices Limited, Longfleet Service Company Limited, Beamcare Limited, Shadbolt Park Services Limited, Chessel Serviceco Limited, Keepmind Limited and Feetup Limited were dissolved on 14 January 2020.

The principal activity of Integral Medical Holdings (Midco) II Limited is that of a holding company.

The principal activity of Integral Medical Holdings (Bidco) II Limited is that of a holding company.

The principal activity of Malling Health Limited is the management of a network of GP practices.

The principal activity of Malling Health (UK) Limited is the management of a network of GP practices.

The principal activity of Integral Medical Holdings (Midco) Limited is that of a holding company.

The principal activity of Integral Medical Holdings (Bidco) Limited is that of a holding company.

The principal activity of Malling Health Practice Support Limited is the management of a network of GP practices.

The principal activity of Haynesco Limited is the management of a network of GP practices.

The principal activity of AAL Medical Services Limited is the management of a network of GP practices.

The principal activity of Cedar ServiceCo Limited is the management of a network of GP practices.

The principal activity of Essenden Service Co Limited is the management of a network of GP practices.

The principal activity of Bradley Jones Group Practices Limited is the management of a network of GP practices.

The principal activity of Longfleet Service Company Limited is the management of a network of GP practices.

The principal activity of Beamcare Limited is the management of a network of GP practices.

The principal activity of Shadbolt Park Services Limited is the management of a network of GP practices.

The principal activity of Chessel Serviceco Limited is the management of a network of GP practices.

The principal activity of Keepmind Limited is the management of a network of GP practices.

The principal activity of Feetup Limited is the management of a network of GP practices.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

For the year ending 31 March 2020 the following subsidiaries were entitled to exemption from audit under section 479A of the Companies Act 2006 relating to subsidiary companies:

Integral Medical Holdings (Midco) II Limited Integral Medical Holdings (Bidco) II Limited Integral Medical Holdings (Midco) Limited Integral Medical Holdings (Bidco) Limited Malling Health Limited

15 Stocks

		Group		Company	•
		2020	2019	2020 Č	2019
		£	£	£	£
Raw materials and consumables		-	17,940		-
16 Debtors					
		Gro	up	Compa	iny
		2020	2019	2020	2019
	Note	£	£	£	£
Trade debtors		1,344,113	3,334,726	_	_
Amounts owed by group		. ,	, .		
undertakings	23	34,364	-	137,545	137,545
Other debtors		5	32,574	36,917	32,574
Prepayments		277,692	444,384	-	-
Deferred tax assets	11	349,851			-
Total current trade and other debtor	rs	2,006,025	3,811,684	174,462	170,119

17 Creditors

		Group		Com	Company	
		(As restated)		, ,		
	Note	2020 £	2019 £	2020 £	2019 £	
Due within one year		_	_	~	~	
Loans and borrowings	18	10,320,280	-	32,572	_	
Trade creditors		3,485,418	6,724,699	-	-	
Amounts due to related parties	23	34,364		_	_	
Social security and other taxes		165,628	536,636	_	_	
Outstanding defined contribution		,	•			
pension costs		525,471	611,212	-	-	
Other creditors		2,211	190,333	-	-	
Accrued expenses		479,590	971,895			
		15,012,962	9,034,775	32,572	_	
Due after one year						
Loans and borrowings	18	16,171,428	20,605,545		65,143	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

18 Loans and borrowings

	Gro	ир	Com	Company	
	2020	2019	2020	2019	
Current loans and borrowings	40 220 280	2	22 572	-	
Other borrowings	10,320,280		32,572		

	Gro	Group (As restated)		Company	
	2020 £	2019 £	2020 £	2019 £	
Non-current loans and borrowings Other borrowings	16,171,428	20,605,545		65,143_	

Other loans relates to secured loan notes with a principal amount of £15,854,182 (2019 - £13,830,182) redeemable in March 2021 or November 2021 (£5,233,182 and £10,621,000 respectively). Interest is charged at either 20% or 12.5% over LIBOR per annum and has been capitalised.

The loans are secured by fixed and floating charges over various of the group's properties.

19 Pension and other schemes

The company operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the company to the scheme and amounted to £240,767 (2019 - £257,403).

Contributions totalling £51,454 (2019 - £66,712) were payable to the scheme at the end of the year and are included in creditors.

Many of the employees of the company are members of the NHS Pension Scheme.

The company makes employee contribution deductions from its employees and pays these into the NHS Pension scheme, on their behalf. In addition, the company makes employer contributions to the scheme, at a rate of 14.38% of gross salary.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

20 Share capital

Allotted, called up and fully paid shares

,, ,, , ,, , ,, , ,	2020	2020		2019	
	No.	£	No.	£	
A1 Ordinary of £1 each	141,083	141,083	141,083	141,083	
A2 Ordinary of £1 each	9,567	9,567	9,567	9,567	
B Ordinary of £1 each	22,917	22,917	22,917	22,917	
C Ordinary of £1 each	4,509	4,509	4,509	4,509	
D Ordinary of £1 each	3,429	3,429	3,429	3,429	
Deferred share of £1 each	1	1	1	1	
	181,506	181,506	181,506	181,506	

All shares carry one vote.

Ordinary C shares are entitled to a dividend at LIBOR plus 5%, with A, B and C shares then declared at the discretion of the Board.

Upon winding up, any accrued C dividends are paid, with the remaining net assets split between A, B and C shareholders.

The holder of the deferred share does not have rights to dividends or any voting rights.

21 Obligations under leases and hire purchase contracts

Group

Operating leases

The total of future minimum lease payments is as follows:

	2020 £	2019 £
Not later than one year	78,439	30,623
Later than one year and not later than five years	138,315	75,658
	216,754	106,281

The amount of non-cancellable operating lease payments recognised as an expense during the year was £86,734 (2019 - £16,710).

22 Financial guarantee contracts

Company

The company is bound by an intra-group cross guarantee in respect of loan note debt with other members of the group headed by its ultimate parent undertaking, Integral Medical Holdings Limited. The amount guaranteed at 31 March 2020 is £26,521,740 (2019 - £20,603,008) and is secured by a debenture over the assets and undertakings of certain companies in the group.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

23 Related party transactions

Group and Company

Summary of transactions with key management

Key management personnel are considered to be the directors of the company and key management personnel compensation is disclosed in note 9 to the financial statements.

Included within creditors due after more than one year are loan notes instruments amounting to £16,171,428 (2019 - £20,605,545) to the ultimate controlling party.

24 Parent and ultimate parent undertaking

The ultimate controlling party is David Hudaly.