# REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2019

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# **COMPANY INFORMATION**

**Directors** 

HPA Adams-Mercer RHP Adams-Mercer JB Greenbury SJ Kramer **MJC** Livingstone CA Simpson

Company number

08212827

Registered office

The Cube Coe Street

Off Bridgeman Street

Bolton Lancashire BL3 6BU

**Auditor** 

RSM UK Audit LLP **Chartered Accountants** 3 Hardman Street Manchester

M3 3HF

**Bankers** 

National Westminster Bank Plc

24 Deansgate Bolton Lancashire **B11 1BN** 

# STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2019

The directors present the strategic report for the year ended 31 March 2019.

#### Fair review of the business and key performance indicators

The principal activity in the company during the period was that of a holding company whilst the principal activity of the group was the provision of online parcel delivery services.

Parcel2Go, the UK's leading parcel delivery comparison website and provider of parcel delivery technology to over 1,000,000 customers, is pleased to announce its full year results, covering the twelve months to 31 March 2019.

Year ending March 31	2018/19	2017/18	Percentage change
_	£000	£000	
Gross revenue*	91,553	72,352	26.5%
Statutory revenue	82,706	68,507	20.7%
Gross profit	12,637	10,458	20.8%
EBITDA	3,702	2,651	39.6%
EBITDA%	4.5%	3.9%	•
Net cash in Bank	7,386	3,962	86.4%

The information in the table format above shows the impact on margins of the price competitive offering of the group.

Gross profit increased during the year as did EBITDA (earnings before interest, tax, depreciation and amortisation). The gross margin % has also remained constant, as a result of strong margin in our White label operations during the year.

Payroll costs during the year include a £99k (2018: £67k) charge relating to share-based payments to Group employees. In addition, increased payroll costs also reflect the increased investment in Customer services and IT.

During the year, the Group maintained strong cash balances. The balance sheet was further strengthened by profits generated during the year and improved working capital related balances, which reflect the increased trading activity of the subsidiary companies.

The group has made great progress during the year, trading ahead of the plan set out at the time of our 2017 crowd funding.

Group turnover has been driven by strong growth in the UK through our main website www.parcel2go.com and our white label business, which has seen growth from both existing customers and new customers. White label operations are whereby we operate online direct-to-consumer/SME websites on behalf of major organisations both in the UK and internationally. We are also encouraged by continued sales through our Parcel2Go branded international websites.

Growth levels in Group turnover reflect the increased usage of ecommerce by consumers/SME's, the success of our marketing campaigns and continued investment in both Customer Service and IT.

We successfully integrated our first acquisition, National Pallets, and the core businesses continue to perform well with great execution of our strategy by the team.

Parcel2Go offers a quick, easy and lower cost alternative to the Post Office. Parcel2Go is a low-cost business model operating at significant scale and in a highly efficient way, disrupting the way consumers and micro businesses send parcels that would traditionally be sent via the Post Office.

\*A small part of our gross revenue is not reflected in our statutory accounts revenue, due to the nature of some of our carrier agreements. This does not impact the commercials of our business model, and management believe increases in gross revenue are the key driver of growth.

# STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

#### **Future developments**

Future developments of the group include the continued organic growth of the UK market along with an increase in the number and volume of white label operations in the UK and international markets.

### Principal risks and uncertainties

The directors have assessed the main risks facing the group as being increased competition. However, the directors consider the quality of service and continued investment will enable the business to maintain a strong position.

#### **Brexit**

Our plans for Brexit have not been finalised yet as they are dependant of the outcome. However, each courier we work with are working up contingency plans for how they will cope with Brexit and we are in regular dialogue with them. We of course already treat non-EU countries differently and if necessary, our fall back would be for all countries bar the UK to follow this journey

### Financial Risk Management

The company and group make little use of financial instruments other than an operational bank account and bank borrowings and loan notes. We consider that our exposure to price risk, credit risk, liquidity risk and cash flow risk is not material for the assessment of the financial position or results of the group or company.

On behalf of the board

Kramer

Date: 12 July /2019

# DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2019

The directors present their annual report and financial statements for the year ended 31 March 2019.

#### Principal activities

The principal activity of the company continued to be that of a holding company. The principal activity of the group was the provision of online parcel delivery services.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

HPA Adams-Mercer RHP Adams-Mercer JB Greenbury SJ Kramer MJC Livingstone CA Simpson

#### Results and dividends

The results for the year are set out on page 8. The Directors do not recommend a dividend this year. The directors propose that a final dividend of £0.02 per ordinary share be paid to the shareholders on the Register of Members on 20th June 2019. With an issued share capital of 101,471,699 ordinary shares, this gives a total estimated dividend payment of £2,029,434. The dividend is subject to approval by shareholders at the Annual General Meeting and has not been included as a liability in these financial statements.

#### Share capital

Subsequent to the year end, following the exercise of share options, the issued share capital was increased to £1,068, through the issue of 1,929,200 shares with a nominal value of 0.001p each.

### Research and development

The group incurred research and development expenditure of £786k (2018: £798k). The costs are written off in the year in which they are incurred.

#### Auditor

RSM UK Audit LLP have indicated their willingness to be reappointed for another term and appropriate arrangements have been put in place for them to be deemed reappointed as auditors in the absence of an Annual General Meeting.

#### Strategic report

The group has chosen in accordance with Companies Act 2006, s. 414C(11) to set out in the group's strategic report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report.

## Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, each director has taken all the necessary steps that they ought to have taken as a director in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

# **DIRECTORS' REPORT (CONTINUED)** FOR THE YEAR ENDED 31 MARCH 2019

On behalf of the board

SJ\Kramer Director

Date: 12/Juny /2019

# DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 MARCH 2019

The directors are responsible for preparing the Strategic Report and the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF P2G.COM WORLDWIDE LIMITED

#### Opinion

We have audited the financial statements of P2G.COM Worldwide Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 March 2019 which comprise the Consolidated Statement of Comprehensive Income, the Consolidated Statement of Financial Position, the Company Statement of Financial Position, the Consolidated Statement of Changes in Equity, the Company Statement of Changes in Equity, the Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2019 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may
  cast significant doubt about the group's or the parent company's ability to continue to adopt the going
  concern basis of accounting for a period of at least twelve months from the date when the financial
  statements are authorised for issue.

# Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF P2G.COM WORLDWIDE LIMITED (CONTINUED)

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit
  have not been received from branches not visited by us; or
- · the parent company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Anthony Steiner FCA (Senior Statutory Auditor)

For and on behalf of RSM UK Audit LLP, Statutory Auditor

**Chartered Accountants** 

3 Hardman Street

Manchester

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M3 3HF

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2019

	Notes	2019 £'000	. 2018 £'000
Turnover Cost of sales	. 3	82,706 (70,069)	68,507 (58,049)
Gross profit		12,637	10,458
Distribution costs Administrative expenses Other operating income		(10,397)	(91) (9,277) 137
Operating profit	6	2,240	1,227
Interest receivable and similar income Interest payable and similar expenses	8 9	2 (25)	(72)
Profit before taxation		2,217	1,155
Tax on profit	10	(426)	(369)
Profit for the financial year		1,791	786

Profit for the financial year is all attributable to the owners of the parent company.

Total comprehensive income for the year is all attributable to the owners of the parent company.

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2019

		2019		2018	
	Notes	£'000	£,000	£,000	£'000
Fixed assets					
Goodwill	. 12		5,540		6,932
Other intangible assets	12		8		11
Total intangible assets	• •		5,548	• •	6,943
Tangible assets	1,3		123		114
			5,671		7,057
Current assets			·		
Debtors	16	2,346		1,935	
Cash at bank and in hand	÷	7,386		5,462	
•		9,732		7,397	
Creditors: amounts falling due within one year	17	(11,857)		(12,800)	
				` <del></del>	
Net current liabilities			(2,125)	•	(5,403)
Total assets less current liabilities			3,546		1,654
Provisions for liabilities	20		(10)		(8)
Net assets			3,536		1,646
			====		====
Capital and reserves					
Called up share capital	24		1		1
Share premium account	26		981		981
Capital redemption reserve	26		4,880		4,880
Other reserves	25		285		186
Profit and loss reserves	26		(2,611)		(4,402)
Total equity			3,536		1,646
• •					

The financial statements were approved by the board of directors and authorised for issue on 12.7.19 and are signed on its behalf by:

SJ Kramer Director

# COMPANY STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2019

				•	
		2019	•	2018	
	Notes	£'000	£'000	£'000	£'000
Fixed assets		•			•
Investments	14		15,406		15,307
Current assets			••		. •
Cash at bank and in hand		•	٠,	. 7	·
Creditors: amounts falling due within	٠			•	
one year	17	(8,894)		(8,876)	
Net current liabilities			(8,894)		(8,869)
Total assets less current liabilities			6,512		6,438
Capital and reserves					
Called up share capital	24		1 1		1
Share premium account	26		981		981
Capital redemption reserve	26		4,880		4,880
Other reserves	25	•	285		186
Profit and loss reserves	26		365		390
Total equity			6,512		6,438
· •					

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes as it prepares group accounts. The company's loss for the year was £25k (2018: profit of £1,898k).

The financial statements were approved by the board of directors and authorised for issue on 12.7.19 and are signed on its behalf by:

8 Kramer Director

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2019

	Notes	Share capital	Share premium account		Other reserves	Profit and loss reserves £'000	Total
	Notes	2 000	2 000	2 000	2 000	2 000	2 000
Balance at 1 April 2017		3,238	-	1,643	119	(1,951)	3,049
Year ended 31 March 2018:							
Profit and total comprehensive income for the year		_				786	786
Issue of share capital		_	981		-	-	981
Redemption of shares		(3,237)		3,237	· · · · · -	(3,237)	(3,237)
Share-based payment reserve	25	-	-	•	67	-	67
Balance at 31 March 2018		1	981	4,880	186	(4,402)	1,646
			. —	-			
Year ended 31 March 2019:				*			
Profit and total comprehensive income for the year		-	-			1,791	1,791
Share-based payment reserve	25	-	-	-	99		99
Balance at 31 March 2019		1	981	4,880	285	(2,611)	3,536
		·					

# COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2019

		Share capital	Share premium account	Capital redemption reserve	Other reserves	Profit and loss reserves	Total
	Notes	£.000	£.000	£'000	£'000	£,000	£'000
Balance at 1 April 2017		3,238	-	1,643	119	1,729	6,729
Year ended 31 March 2018:			•				
Profit and total comprehensive income for the year		-	-	•	-	1,898	1,898
Issue of share capital		-	981	-	-	-	981
Redemption of shares		(3,237)	-	3,237	-	(3,237)	(3,237)
Share-based payment reserve	25	-	-	-	67	-	67
Balance at 31 March 2018		1	981	4,880	186	390	6,438
Year ended 31 March 2019:							
Loss and total comprehensive income for the year		-	-			(25)	(25)
Share-based payment reserve	25	-		-	99	•	99
Balance at 31 March 2019		1	981	4,880	285	365	6,512

# CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2019

	Notes	2019 £'000	£'000 <sup>.</sup>	2018 £'000	£'000
Cash Slaves from anomatical activities					
Cash flows from operating activities  Cash generated from operations	27		4,001		4,526
Interest paid	21		(25)		(72)
Income taxes paid			(478)		(252)
Net cash inflow from operating activities			3.498		4,202
Net cash fillow from operating activities		:	<b>ા,+છ0</b> વાર્ટ .		4,202
Investing activities	•	•			
Purchase of business		-		(931)	•
Purchase of intangible assets		-		(9)	
Purchase of tangible fixed assets		(76)		(32)	
Interest received		2		· · · · · · · · · · · · · · · · · · ·	
Net cash used in investing activities			(74)	<del></del>	(972)
Financing activities					
. Proceeds from issue of shares		-		981	
Redemption of shares		-		(3,237)	
Repayment of bank loans		(1,500)		(250)	
Net cash used in financing activities			(1,500)		(2,506)
Net increase in cash and cash equivalents		,	1,924		724
net increase in cash and cash equivalents	J		1,324		144
Cash and cash equivalents at beginning of year	ear		5,462		4,738
Cash and cash equivalents at end of year			7,386		5,462
•					

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2019

#### 1 Accounting policies

#### Company information

P2G.COM Worldwide Limited ("the company") is a private company limited by shares and is registered and incorporated in England and Wales. The registered office is The Cube, Coe Street, Off Bridgeman Street, Bolton, Lancashire, BL3 6BU.

The group consists of P2G.COM Worldwide Limited and all of its subsidiaries.

The company's and the group's principal activities and nature of its operations are disclosed in the Directors' Report.

### **Accounting convention**

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and in accordance with the requirements of the Companies Act 2006, including the provisions of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £'000.

The company has early adopted the revised triennial version of FRS 102. There are no significant impacts on the financial statements.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

The company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements for parent company information presented within the consolidated financial statements:

- Section 4 'Statement of Financial Position' Reconciliation of the opening and closing number of shares;
- Section 7 'Statement of Cash Flows' Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues' —
  Carrying amounts, interest income/expense and net gains/losses for each category of financial
  instrument; basis of determining fair values; details of collateral, loan defaults or breaches, details
  of hedges, hedging fair value changes recognised in profit or loss and in other comprehensive
  income;
- Section 26 'Share based Payment' Share-based payment expense charged to profit or loss, reconciliation of opening and closing number and weighted average exercise price of share options, how the fair value of options granted was measured, measurement and carrying amount of liabilities for cash-settled share-based payments, explanation of modifications to arrangements;
- · Section 33 'Related Party Disclosures' Compensation for key management personnel.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

### 1 Accounting policies (Continued)

#### Basis of consolidation

The consolidated financial statements incorporate those of P2G.COM Worldwide Limited and all of its subsidiaries (i.e. entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits). Subsidiaries acquired during the year are consolidated using the purchase method. Their results are incorporated from the date that control passes.

All financial statements are made up to 31 March 2019. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

The cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill.

The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date.

Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

#### Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the group and company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements. The Directors note the net current liability position of the group and company at the balance she'et date and that the business is highly cash generative and has held high cash balances throughout the year.

#### **Turnover**

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Certain carrier contracts involve transactions undertaken on agency type arrangements with the carrier, where turnover is not recorded as turnover of the group.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

#### 1 Accounting policies (Continued)

#### Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of a business over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life, which is ten years.

For the purposes of impairment testing, goodwill is allocated to the cash-generating units expected to benefit from the acquisition. Cash-generating units to which goodwill has been allocated are tested for impairment at least annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rate on the basis of the carrying amount of each asset in the unit.

#### Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Software

25% straight line

### Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Leasehold Improvements

25% straight line

Plant and Machinery

25% reducing balance and 25% straight line

Fixtures and Fittings

25% reducing balance and 25% straight line

Equipment

25% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

#### Fixed asset investments

In the separate accounts of the company, interests in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

## 1 Accounting policies (Continued)

## Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### Cash and cash equivalents

Cash and cash equivalents are basic financial instruments and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts.

#### **Financial instruments**

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

### Basic financial assets

Basic financial assets, which include trade and other debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the financial asset is measured at the present value of the future receipts discounted at a market rate of interest.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

## 1 Accounting policies (Continued)

#### Other financial assets

Other financial assets, including trade investments, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

#### Impairment of financial assets-

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

#### Basic financial liabilities

Basic financial liabilities, including trade and other creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

#### Other financial liabilities

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value though profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when, and only when, the group's contractual obligations are discharged, cancelled, or they expire.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

## 1 Accounting policies (Continued)

#### **Equity instruments**

Equity instruments issued by the group are recorded at the fair value of proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

#### Taxation

The tax expense represents the sum of the current tax expense and deferred tax expense. Current tax assets are recognised when tax paid exceeds the tax payable.

Current and deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited to other comprehensive income or equity, when the tax follows the transaction or event it relates to and is also charged or credited to other comprehensive income, or equity.

Current tax assets and current tax liabilities and deferred tax assets and deferred tax liabilities are offset, if and only if, there is a legally enforceable right to set off the amounts and the entity intends either to settle on the net basis or to realise the asset and settle the liability simultaneously.

Current tax is based on taxable profit for the year. Current tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled based on tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax liabilities are recognised in respect of all timing differences that exist at the reporting date. Timing differences are differences between taxable profits and total comprehensive income that arise from the inclusion of income and expenses in tax assessments in different periods from their recognition in the financial statements. Deferred tax assets are recognised only to the extent that it is probable that they will be recovered by the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is recognised on income and expenses from subsidiaries, associates, branches and interests in jointly controlled entities, that will be assessed to or allow for tax in a future period except where the group is able to control the reversal of the timing difference and it is probable that the timing difference will not reverse in the foreseeable future.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination and the amounts that can be deducted or assessed for tax. The deferred tax recognised is adjusted against goodwill.

### **Employee benefits**

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the group is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

### Retirement benefits

For defined contribution schemes the amount charged to profit or loss is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

#### 1 Accounting policies (Continued)

#### Share-based payments

Equity-settled share-based payments are measured at fair value at the date of grant by reference to the fair value of the equity instruments granted using the Black-Scholes model. The fair value determined at the grant date is expensed on a straight-line basis over the vesting period, based on the estimate of shares that will eventually vest. A corresponding adjustment is made to equity.

When the terms and conditions of equity-settled share-based payments at the time they were granted are subsequently modified, the fair value of the share-based payment under the original terms and conditions and under the modified terms and conditions are both determined at the date of the modification. Any excess of the modified fair value over the original fair value is recognised over the remaining vesting period in addition to the grant date fair value of the original share-based payment. The share-based payment expense is not adjusted if the modified fair value is less than the original fair value.

Cancellations or settlements (including those resulting from employee redundancies) are treated as an acceleration of vesting and the amount that would have been recognised over the remaining vesting period is recognised immediately.

#### Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

### Foreign exchange

Transactions in currencies other than the functional currency (foreign currency) are initially recorded at the exchange rate prevailing on the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary assets and liabilities denominated in foreign currencies are translated at the rate ruling at the date of the transaction, or, if the asset or liability is measured at fair value, the rate when that fair value was determined.

All translation differences are taken to profit or loss, except to the extent that they relate to gains or losses on non-monetary items recognised in other comprehensive income, when the related translation gain or loss is also recognised in other comprehensive income.

# Research and development

The group capitalises development expenditure as an intangible asset when it is able to demonstrate all of the following:

- a) the technical feasibility of completing the development so the intangible asset will be available for use and sale
- b) Its intention to complete the development and to use or sell the intangible asset.
- c) Its ability to use or sell the intangible asset
- d) How the intangible asset will generate future economic benefits
- e) The availability of adequate technical, financial and other resources to complete the development and to use and sell the intangible asset.
- f) Its ability to measure reliably the expenditure attributable to the intangible asset during its development.

Capitalised development expenditure is initially recognised at cost and subsequently measured at cost less accumulated amortisation and accumulated impairment loss.

The research and development expenditure of the group does not meet the above conditions and is therefore expensed as incurred.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

#### 2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

### Critical judgements

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

#### Goodwill

The directors of the Group consider the policy to keep the useful life of goodwill to 10 years as a fair estimate and so there has been no change in the amortisation rate in the current year.

#### Share based payments

The Group issues share options to certain employees. The Black-Scholes model is used to calculate the appropriate charge for these options. The use of this model to calculate a charge involves using a number of estimates and judgements to establish the appropriate inputs to be entered into the model, covering areas such as the use of an appropriate interest rate, volatility, exercise restrictions and estimated exercise date. A significant element of judgement is therefore involved in the calculation of the charge.

### 3 Turnover and other revenue

The turnover and loss before tax are attributable to the one principal activity of the group.

	2019	2018
	£'000	£.000
Turnover analysed by class of business		
Turnover attributable to the principal activity	82,706	68,507
	<del>5</del>	===
	2019	2018
	£'000	£,000
Other revenue		
Interest income	2	-
		<del></del>
	2019	2018
	£'000	£'000
Turnover analysed by geographical market		
United Kingdom	80,630	66,953
Rest of the European Union	2,076	1,554
	82,706	68,507
		====

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

### 4 Employees

The average monthly number of persons (including directors) employed during the year was:

·	Group		Company	
•	2019	2018	2019	2018
	Number	Number	Number	Number
Number of administrative staff - full-time	95	80	• -	
Number of administrative staff - part time	101	69		•
Number of management staff - full time	8	7		2
- · · · · · · · · · · · · · · · · · · ·	_		•	
Number of management staff - part time	5	4	•	. · · -
	209	160	-	•
	<del></del>	===		
Their aggregate remuneration comprised:				
,	Group		Company	
	2019	2018	2019	2018
•	£.000	£,000	£.000	£.000
Wages and salaries	4,585	3,936		_
•	388	367	_	_
Social security costs			-	-
Pension costs	45	19	-	-
•		<del></del>		
	5,018	4,322	-	-
				<del></del>

Included in the above amounts are £99k (2018: £67k) relating to equity settled share based payments.

## 5 Directors' remuneration

·	2019	2018
	€,000	£,000
Remuneration for qualifying services	285	459
Company pension contributions to defined contribution schemes	3	2
	288	461

Remuneration disclosed above includes the following amounts paid to the highest paid director:

	2019 £'000	2018 £'000
Remuneration for qualifying services	140	140

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

## 5 Directors' remuneration (Continued)

There were pension contributions of £806 (2018: £391) in respect of the highest paid director.

Included in other creditors at 31 March 2019 are retirement benefits accruing to directors of £475 (2018: £nil).

# 6 Operating profit

	2019	2018
	£.000	£'000
Operating profit for the year is stated after charging:	*	
Exchange losses	5	7
Depreciation of owned tangible fixed assets	67	67
Amortisation of intangible assets	1,395	1,357
Share-based payments	99	67
Operating lease charges	69	55

The Group incurred research and development expenditure of £786k (2018: £798k). The costs are written off in the year in which they are incurred.

# 7 Auditor's remuneration

	Fees payable to the company's auditor and its associates:	2019 £'000	2018 £'000
	For audit services		
	Audit of the financial statements of the group and company  Audit of the financial statements of the	4	4
	company's subsidiaries	19	16
	•	23	20
8	Interest receivable and similar income		
	•	2019	2018
	Interest income	£'000	£.000
	Interest on bank deposits	2	-
9	Interest payable and similar expenses	2042	2040
		2019 £'000	2018 £'000
	Interest on bank overdrafts and loans	25	72
		<del></del>	===

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

10	Taxation		
		2019	2018
		£,000	£'000
•	Current tax		
	UK corporation tax on profits for the current period	556	350
	Adjustments in respect of prior periods	(84)	27
			<del></del>
	Total current tax	. 472	377
			====
	Deferred tax		
	Origination and reversal of timing differences	(47)	· (7)
	Adjustment in respect of prior periods	1	(1)
	Total deferred tax	(46)	(8)
	Total deferred tax	<del>(40)</del>	<del></del>
		•	
	Total tax charge	426	369

The total tax charge for the year included in the income statement can be reconciled to the profit before tax multiplied by the standard rate of tax as follows:

	2019 £'000	2018 £'000
Profit before taxation	2,217	1,155
Expected tax charge based on the standard rate of corporation tax in the UK		
of 19.00% (2018: 19.00%)	421	219
Tax effect of expenses that are not deductible in determining taxable profit	285	273
Adjustments in respect of prior years	(84)	27
Depreciation on assets not qualifying for tax allowances	-	2
Share based payment charge	(48)	-
Deferred tax adjustments in respect of prior years	1	(1)
Other differences/deduction for R&D expenditure	(155)	(152)
Adjust deferred tax to average rate	6	1
Taxation charge	426	369
	<del></del>	

### Factors affecting future tax charges

The main rate of corporation tax will be reduced to 17% from 1 April 2020.

### 11 Dividends

The directors propose that a final dividend of £0.02 per ordinary share be paid to the shareholders on the Register of Members on 20th June 2019. With an issued share capital of 101,471,699 ordinary shares, this gives a total estimated dividend payment of £2,029,434. The dividend is subject to approval by shareholders at the Annual General Meeting and has not been included as a liability in these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

# 12 Intangible fixed assets

Group	Goodwill £'000	Software	Total £'000
Cost	2000		
At 1 April 2018 and 31 March 2019	13,926	314	14,240
	· . · ————		
Amortisation and impairment			
At 1 April 2018	6,994	303	7,297
Amortisation charged for the year	1,392	3	1,395
At 31 March 2019	8,386	306	8,692
Carrying amount		· · · ——	
At 31 March 2019	5,540	8	5,548
At 31 March 2018	6,932	11	6,943
	<del>===</del>		

The company had no intangible fixed assets at 31 March 2019 or 31 March 2018.

# 13 Tangible fixed assets

Group	Leasehold improve-ments	Plant and Machinery	Fixtures and Fittings	Equipment	Total
	£,000	£,000	£'000	£'000	£'000
Cost					
At 1 April 2018	393	53	91	158	695
Additions	. 44	-	12	20	76
At 31 March 2019	437	53	103	178	771
Depreciation and impairment					
At 1 April 2018	324	48	84	125	581
Depreciation charged in the year	43	2	5	17	67
At 31 March 2019	367	50	89	142	648
Carrying amount					
At 31 March 2019	70	3	14	36	123
At 31 March 2018	69	5	7	33	114
	<del></del> ·				====

The company had no tangible fixed assets at 31 March 2019 or 31 March 2018.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

•	Fixed asset investments	Notes	Group 2019 £'000	2018 £'000	Company 2019 £'000	2018 £'000
	Investments in subsidiaries	15	, <del>-</del>	-	15,406	15,307
		• .	· <del></del>			• =
		*** **.				
	Movements in fixed asset investi	ments	· ·	•		
	Company					Shares in
	<del>.</del>	•				group
	•	•	•		u	Indertakings £'000
	Cost or valuation					2 000
	At 1 April 2018		•	•		15,307
	Share based payment charge					99
	At 24 March 2040				•	15 406
	At 31 March 2019					15,406
	Carrying amount					
	At 31 March 2019					15,406
					·	
	At 31 March 2018					15,307

P2G USA Limited was incorporated on 18 July 2017 and this is the first period it is included in the consolidated accounts of P2G.Com Worldwide Limited.

# 15 Subsidiaries

Details of the company's subsidiaries at 31 March 2019 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held Direct Indirect
ASB Trading Limited	The Cube, Coe Street, Bolton, Lancashire, BL3 6BU	Online parcel delivery services	Ordinary	100.00 -
P2G Polska Sp.z.o.o	Droga Debinska 3B, Poznan, 61 555 Poznan, Poland	Online parcel delivery - services	Ordinary	100.00 -
Parcel2Go.com Limited	The Cube, Coe Street, Bolton, Lancashire, BL3 6BU	Online parcel delivery services	Ordinary	100.00 -
P2G USA Limited	The Cube, Coe Street, Bolton, Lancashire, United Kingdom,	·	Ordinary	
	BL3 6BU			100.00 -

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

## 15 Subsidiaries (Continued)

ASB Trading Ltd and P2G USA Limited have taken the exemption in Section 479A of the Companies Act 2006 ("the Act") from the requirements in the Act for their individual accounts to be audited. The guarantee given by the company under Section 479A of the Act is disclosed in note 22.

## 16 Debtors

Amounts falling due within one year:	Group 2019 £'000	2018 £'000	Company 2019 £'000	2018 £'000
Trade debtors	536	522		
Other debtors	1,137	938	-	
Prepayments and accrued income	625	475	• -	-
	2,298	1,935	-	-
		<del></del>		<del></del>
Amounts falling due after more than one year:				
Deferred tax asset (note 21)	48	-	<del>-</del>	-
Total debtors	2,346	1,935	-	-

During the year an impairment loss of £nil (2018: £11k) was recognised in respect of trade debtors.

# 17 Creditors: amounts falling due within one year

	•	Group		Company	
		2019	2018	2019	2018
	Notes	£,000	£.000	£'000	£,000
Bank loans and overdrafts	18	-	1,500	-	1,500
Payments received on account		1,282	1,002	-	• -
Trade creditors		5,124	5,302	-	-
Amounts owed to group undertaking	gs	-	-	8,894	7,172
Corporation tax payable		245	251	-	_
Other taxation and social security		631	507	-	-
Other creditors		-	201	-	190
Accruals and deferred income		4,575	4,037	-	14
		44.057	40.000		
		11,857	12,800	8,894	8,876

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

18	Borrowings				
		Group 2019	2018	Company 2019	2018
		£,000	£'000	£,000	£'000
·	Bank loans	<u></u>	1,500	-	1,500
					•
	Payable within one year	-	1,500	·	1,500

The movement in debt during the year comprises the repayment of £1,500k as disclosed in the cash flow statement. As at 31 March 2019, the loan has been fully repaid. The net cash position at the prior year end was £3,962k.

### 19 Financial instruments

	Group		Company	•	
•	2019	2018	2019	2018	
	£'000	£,000	£'000	£'000	
Carrying amount of financial assets					
Debt instruments measured at amortised cost	1,673	1,460	n/a	n/a	
				<del></del>	
Carrying amount of financial liabilities					
Measured at amortised cost	10,981	12,042	n/a	n/a	

As permitted by the reduced disclosure framework within FRS 102, the company has taken advantage of the exemption from disclosing the carrying amount of certain classes of financial instruments, denoted by 'n/a' above.

## 20 Provisions for liabilities

		Group		Company	
		2019	2018	2019	2018
	Notes	£'000	£.000	£.000	£.000
Deferred tax liabilities	21	10	. 8	· -	-

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

### 21 Deferred taxation

The major deferred tax liabilities and assets recognised by the group and company are:

Group	Liabilities 2019 £'000	Liabilities 2018 £'000	Assets 2019 £'000	Assets 2018 £'000
Share based payments Excess of capital allowances over	£	- -	48	-
depreciation on fixed assets	. 10	8		-
•	,		<del></del>	
	10 <sup>.</sup>	8	48	-
		.===	<u>-</u>	

The company has no deferred tax assets or liabilities.

	Group	Company	
	2019	2019	
Movements in the year:	£'000	£'000	
Liability at 1 April 2018	8		
Credit to profit or loss	(46)		
	-		
Liability/(asset) at 31 March 2019	(38)	-	
	==		

# 22 Contingent liability

In order for ASB Trading Ltd and P2G USA Limited to take the audit exemption in Section 479A of the Companies Act 2006, the company has guaranteed all outstanding liabilities of these subsidiary companies at 31 March 2019 until those liabilities are satisfied in full.

#### 23 Retirement benefit schemes

Defined contribution schemes	2019 £'000	2018 £'000
Charge to profit or loss in respect of defined contribution schemes .	45	19

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund. At the year end there were outstanding pension commitments of £8,392 (2018: £3,202).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

#### 24 Share Capital

	2019	2019	. 2018 .	2018	
	No.	£	No.	£	
Ordinary 'A' shares of 0.001p each	94,227,499	942	94,227,449	942	
Ordinary 'B' shares of 0.002p each	<u>5,315,000</u>	106	5,315,000	106	
	99,542,499	1,048	99,542,499	1,048	

The 'A' and 'B' Ordinary shares have full rights in respect of voting, rights to dividend and participation in capital distributions and full rights in winding up. In addition, the 'B' Ordinary shares shall carry not less than 5% of the voting rights, provided the nominal issued share capital of the Company does not exceed £4.9m.

Options have been granted to certain employees of Parcel2go.com Limited in respect of service under the P2G.com Worldwide Limited Enterprise Management Scheme. There are two share option plans. Whilst in respect of one of the plans there is a shareholder exit-only exercise condition, options in respect of the other plan are not subject to any exercise conditions. Options are exercisable at any time within 10 years of the grant date.

Subsequent to the year end, following the exercise of share options, the issued share capital was increased to £1,068, through the issue of 1,929,200 shares with a nominal value of 0.001p each.

### 25 Other reserves

Equity-settled share option plan.

The group operates two equity settled-share option plans.

	2019 Options Number	Weighted average exercise price	2018 Options Number	Weighted average exercise price
Outstanding 1 April	4,187	£16.76	6,178	£3.13
Granted during year	-	n/a	860	£114.95
Forfeited during year	(132)	£87.18	-	n/a
Exercised during year	ır -	n/a	(2,851)	£0.38
Expired during the ye	ear -	n/a	•	· n/a
Outstanding 31 Marc	h 4,055	£14,47	4,187	£16.76

During the year, the group recognised total share-based payment expenses of £99k (2018: £67k) in respect of equity-settled share-based payments.

The weighted average fair value of options granted in the year was determined using the Black-Scholes option pricing model. The Black-Scholes model is considered to apply the most appropriate valuation method to the relatively short contractual lives of the options and requirements to exercise within a short period after the employee becomes entitled to the shares (the "vesting date").

The assumptions within the Black-Scholes model for the fair value of share options granted are:

Risk-free interest: 0.97% (2018: 0.97%) Expected volatility: 20.0% (2018: 20.0%) Expected return: 5 years (2018: 5 years)

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

### 26 Purpose of reserves

Share premium

Consideration received for shares issued above their nominal value net of transaction costs.

Share based payment

The cumulative share-based payment expense.

Capital redemption reserve

The nominal value of shares repurchased and still held at the end of the reporting date.

Profit and loss account

Cumulative profit and loss net of distribution to owners.

# 27 Cash generated from group operations

	2019 £'000	2018 £'000
Profit for the year after tax	1,791	786
Adjustments for:		
Taxation charged	426	369
Finance costs	25	72
Investment income	(2)	-
Amortisation and impairment of intangible assets	1,395	1,357
Depreciation and impairment of tangible fixed assets	67	67
Equity settled share based payment expense	99	67
Movements in working capital:		
(Increase) in debtors	(363)	(464)
Increase in creditors	563	2,272
	<u></u>	
Cash generated from operations	4,001	4,526

# 28 Operating lease commitments

#### Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group		Company		
	2019	2018	2019	9 2018	
	£,000	£'000	£'000	£,000	
Within one year	72	57	-	· -	
Between one and five years	163	152	-	-	
In over five years	53	-	-	•	
	288	209	-	-	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

### 29 Related party transactions

# Remuneration of key management personnel

The remuneration of key management personnel of the group, which includes the directors, is as follows:

•			2019	2018
			£'000	€,000
Aggregate compensation			701	1,010
•		•		===

### Transactions with related parties

#### Transactions with group companies

The company has taken advantage of the disclosure exemption relating to section 33.1A of the standard, with regards to the requirement of disclosing transactions with fellow group entities. Group balances are shown in note 17.

## Other related parties

The company's main premises and trading company's premises, together with additional property used by the company and trading company, are rented out at normal commercial rates from entities in which HPA Adams-Mercer and RHP Adams-Mercer are proprietors or partners.

The group has also traded in the normal course of business with a number of entities in which HPA Adams-Mercer, RHP Adams-Mercer and a close family member are directors and/or shareholders. The group has also traded in the normal course of business with two companies in which James Greenbury is a director and shareholder.

During the year the group entered into the following transactions with related parties:

	Sale of good	Sale of goods		Purchase of goods	
	2019	2018	2019	2018	
	£,000	£,000	£,000	£,000	
Group					
Other related parties	40	28	629	571	
		===			
The following amounts were outstanding a	it the reporting end date:				
Amounts due to related parties			2019	2018	
			£'000	£'000	
Group					
Other related parties			42	44	
			<del></del>		
The following amounts were outstanding a	t the reporting end date:				
Amounts due from related parties			2019	2018	
			Balance	Balance	
_			£,000	£'000	
Group					
Other related parties			8	5	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

# 30 Controlling party

The directors do not consider there to be an ultimate controlling party.