

Company Registration No. 08131158 (England and Wales)

NEW BRIDGE MULTI ACADEMY TRUST
(A COMPANY LIMITED BY GUARANTEE)
TRUSTEES' REPORT AND AUDITED ACCOUNTS
FOR THE YEAR ENDED 31 AUGUST 2017

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NEW BRIDGE MULTI ACADEMY TRUST

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NEW BRIDGE MULTI ACADEMY TRUST

REFERENCE AND ADMINISTRATIVE DETAILS

Trustees

G Quinn (Head Teacher)
M Ramsbottom
S Williams (Chair of Trustees)
A Nield
P Palmer
J Readyhough
V Shaw (Appointed 4 January 2017)

Members

J Webber
K Stapleton
L Hunt

Senior management team

- Executive Principal, Accounting Officer	G Quinn
- Director of Operations	R Righini
- Head of Site NBS	J Lamb
- Head of Site HWA	J Walton
- Head of Site LC	D Allison
- Head of Site SBL	T Thomason
- Head of Site SBU	M Rodgers
- Director of Training	J Richardson
- Director of Standards	J Dunne
- Director of Standards	G Howard
- Director of ASD	D Hall
- Director of Care	K Lockwood
- Director of extened schools	K Bingley
- Director of Post 19	J Holland
- Director of HR	S Smith
- Finance Manager	W Lees
- Director of Pastoral/Behaviour	A Tootill
- Director of Employment	D Wood
- Director of English	A Hobson
- Director of Maths	L Millard
- Head of Site Deputy	C Thorpe
- Director of Equality and Diversity	M Miah
- Director Of Behaviour	R Hollingworth

Company secretary

R Righini

Company registration number

08131158 (England and Wales)

Registered office

Roman Road
Hollinwood
Oldham
Lancs
OL8 3PH

NEW BRIDGE MULTI ACADEMY TRUST

REFERENCE AND ADMINISTRATIVE DETAILS

Academies operated

New Bridge School
Hollinwood Academy
Springbrook Academy

Location

Oldham
Oldham
Oldham

Head Teacher

G Quinn
G Quinn
G Quinn

Independent auditor

UHY Hacker Young Manchester LLP
St James Building
79 Oxford Street
Manchester
M1 6HT

Bankers

Lloyds TSB Bank
16 Market Place
Oldham
Lancashire
OL1 1JG

NEW BRIDGE MULTI ACADEMY TRUST

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 AUGUST 2017

The trustees present their annual report together with the financial statements and independent auditor's reports of the charitable company for the period 1 September 2016 to 31 August 2017. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The trust operates three academies.

New Bridge School – a generic academy for pupils aged 11 to 19 serving a catchment area of Greater Manchester. It has a pupil capacity of 300 and had a roll of 364 in the school census in May 2017.

Hollinwood Academy - an academy for pupils diagnosed with autism and/or SLCN aged 4 to 19 serving a catchment area of Greater Manchester. It has a pupil capacity of 140 and had an initial planned phased intake over three years of 50 pupils in September 2015, 50 in September 2016 and 40 in September 2017. The academy had a roll of 111 in the school census in May 2017.

Spring Brook Academy- an academy for pupils diagnosed with SEMH aged 4 to 16 serving a catchment area of Greater Manchester. It has a pupil capacity of 78 and had a roll of 72 in the school census in May 2017. The academy joined the trust during this financial year on 1st December 2016.

Structure, governance and management

Constitution

The Multi Academy Trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the multi academy trust. The trustees of New Bridge Multi Academy Trust (NB MAT) are also the directors of the charitable company for the purposes of company law. The charitable company is known as New Bridge Multi Academy Trust (company number 08131158).

Details of the Trustees who served throughout the year except as noted are included in the Reference and Administrative Details section on page 1.

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £1, for the debts and liabilities contracted before they ceased to be a member.

Trustees' indemnities

Each Trustee of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a trustee, or within one year after they cease to be a Trustee, such amount as may be required, not exceeding £1, for the debts and liabilities contracted before they ceased to be a trustee.

The trustees have liability insurance with the RPA scheme effective date 1st September 2016. There is a limit of indemnity of £5,000,000.

NEW BRIDGE MULTI ACADEMY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Method of recruitment and appointment or election of trustees

Potential Trustees can be recruited through:

- Recommendation
- Referral from an organisation in the process of joining the MAT
- Self-Referral
- Advertisement, following a skills audit which identifies gaps

Potential Trustees will, in the first instance, be met by the Executive Principal and given an overview of the organisation from an operational perspective. They will be given background written information about the organisation and invited to meet with two members. This meeting will ascertain the following information:

- Skills
- Background
- Experience of working within a governance role
- Experience of working with people with learning disabilities.

It is a two-way process and the discussion should present the prospective Trustees with an opportunity to find out more about being a trustee for NB MAT and decide whether or not they are still interested.

They will be asked to complete, at this stage, an application form and a DBS form if they wish to continue the process of appointment.

Two references will be followed up, directly following this meeting and on receipt of the references and DBS check, recommendations will be made to the members committee and, if agreed, the new candidate will be invited to attend the next available Board of Trustees meeting. The new Trustee will be formally elected at the Board of Trustees meeting.

At this point, the new trustee will be asked to:

- Complete and sign the declaration of interest form, to be retained by the company secretary.
- Sign a declaration that they are eligible to serve as a Director
- Agree and sign two copies of the code of conduct, one to be retained by the Trustee and the other by the Company Secretary.

NEW BRIDGE MULTI ACADEMY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Policies and procedures adopted for the induction and training of trustees

At induction all Trustees receive:

- An organisational chart
- A welcome pack
- An account set up with National Governors Association
- An account set up with the 'UseTheKey'
- Outline of current boards skills and experience
- A copy of the previous year's annual report and financial report
- A copy of the memorandum and articles of association
- A copy of the previous board meeting minutes.
- A copy of any business plans.
- Charity Commission CC3 – The essential trustee: What you need to know
- Charity Commission CC60 – The Hall marks of an Effective Charity

All new Trustees will be invited to attend:

- Safeguarding Children's Training
- Staff and Volunteer Induction Training
- Safer recruitment training.

New Trustees will be encouraged to visit all sites across the MAT. Trustees will be offered ongoing training opportunities and be kept up to date with Charity Commission guidance and policy news through the board meetings and via email. They will be invited to attend relevant training pertinent to their role, such as:

- Health and Safety
- Employment Law
- Financial Management
- Diversity and equal opportunities

This training may be in a collective setting or individual and may be provided either in-house or from other reputable training providers.

Organisational Structure

The Trustees are responsible for setting general policy, adopting an annual development plan and budget, monitoring the Trusts' Academies and senior staff appointments. The members also monitor the performance of the senior management team.

The Trustees meet once each term to receive reports from committees and to manage strategic objectives.

NEW BRIDGE MULTI ACADEMY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Organisational structure

The Board of Trustees has five main boards which are adopted by all organisations within the trust. The governing body from each organisation completes the board membership alongside the relevant Trustee that undertakes the role of chairperson. Each school has a full annual schedule and responsible senior staff are made accountable to the boards through an accountability framework that includes a full internal audit programme :

1 - The Business Board

The board meets termly and is established to review and agree the trust's proposals for the budget after discussion with the appropriate full governing body as agreed within the trusts scheme of delegation. The board has an overview of all school fund accounts and reviews and keeps track of expenditure for all organisations. The board also takes into account the use of premises, grounds and extended school facilities. This board also ensures that all organisations comply with the health and safety guidelines and takes external advice where appropriate. Business Trustees are actively involved in internal audit of all areas within the remit of this board.

2 - The Safeguarding Board

The board meets termly and has responsibility for pupil attendance, exclusion, behaviour, child protection, and extended schools. The board also takes into account the pupil dashboard and the holistic progress of all young people. Safeguarding Trustees are actively involved in internal audit of all areas within the remit of this board.

3 - The Standards Board

The board meets termly and comprises all learning and other experiences that each school provides for its pupils. Responsibilities for the standards board are shared between the Executive Principal, the Governing Body and the Secretary of State for Education and Skills. The board has responsibility for monitoring test results and teaching of the national curriculum and reviewing the assessment policy, school visit policy and schools' provision and policy on sex education, collective worship and RE. It also monitors provision for pupils with special educational needs or exceptional ability.

4 - The Personnel Board

The board meets termly and has responsibility for reviewing and agreeing staff provision, agreeing procedures for staff selection, monitoring probationary periods, appointments and performance management, contributing to the appraisal of the Executive Principal, reviewing and agreeing staff training programmes.

5 - The Audit Board

This board meets termly and is an advisory body with no executive powers. The purpose of the board is to promote the highest standards of propriety in the use of public funds and encourage proper accountability for the use of these funds. The committee has a wider brief to audit many different areas of each academy in the trust through a twelve month rolling cycle.

Arrangements for setting pay and remuneration of key management personnel

New Bridge Multi-Academy Trust has a centrally run pay committee that meets twice per year. The trust is committed to mirroring national pay as a minimum. This is done for both teaching and non-teaching staff. Pay and remuneration are considered as part of the trusts appraisal programme. The Chair and Vice chair of Trustees carry out an annual appraisal of the CEO and the CEO leads on the appraisal of Senior Leadership Team members. Appraisal is carried out annually and recommendations about pay are made directly to this committee.

NEW BRIDGE MULTI ACADEMY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Related parties and other connected charities and organisations

Throughout the year the Trust has continued to develop partnerships with schools both locally and nationally. The Executive Principal is the Chair of the National Special Schools Voice that advises ministers and the ESFA on matters relating to SEN.

We also continue to work with the Greater Manchester Challenge, a collective of 9 Local Authorities. We have permanent hubs within Royal Oldham Hospital and Manchester Metropolitan University which are used as a base for our pupils who are on year-long work placements with each organisation.

The Trust has teaching school status which affords wide networking prospects and the ability to partner with other schools in providing support, training and peer review opportunities.

The New Bridge Fund is a registered charity, set up to fundraise for New Bridge School and the two work together to provide best value for money.

The school works closely with New Bridge Horizons Limited in assisting pupils and their families in accessing Individual Budgets that provide for 19-25 provision. Directors of the school are also directors of New Bridge Horizons Limited.

Objectives and activities

Objects and aims

The principal objective and activity of the charitable company is the operation of the three schools to provide education for pupils between the ages of 4 and 19 with a range of special educational needs.

Objectives, strategies and activities

Our main aims are:

To develop a campus that places itself at the heart of the community and values the contribution of every individual.

To offer all pupils and students access to the highest quality facilities and excellent staff.

To offer all pupils and students an extended school year through the development of holiday clubs and after school activities.

To ensure all children and young people are on an appropriate challenging pathway with a clear aspirational destination.

New Bridge Multi Academy Trust is committed to delivering an outstanding education to every child in order that each may achieve their full potential. We firmly believe that every pupil, student and young person should:

Be taught in schools that have been judged to be at least good but preferably outstanding.

Feel valued and supported in reaching their full potential.

Leave our trust with the skills required to lead a fulfilling life.

Public benefit

The Trustees confirm that they have complied with their duty in Section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Charity Commission for England & Wales. The Trustees have referred to the Charities Commission's general guidance on public benefit when reviewing the Trust's objectives and aims and in planning future activities for the year. The Academy continues to be at the heart of its community, promoting community cohesion and sharing facilities with other schools and the wider community.

NEW BRIDGE MULTI ACADEMY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Strategic report

Achievements and performance

As any new academy joins the Trust the Trustees are determined to maintain our traditional ethos, values, standards and achievements, whilst continuing to work to fulfil our medium and longer term development plans.

The aims of the trust rest on the following principles:

- To improve achievement and attainment in the core areas at all key stages through access to a personalised curriculum
- To extend our community involvement and participation
- To ensure that all students, pupils and staff are kept safe
- To further develop our professional training packages
- To ensure that both the technological and environmental conditions are conducive to optimum learning

In February 2015 New Bridge School achieved an "outstanding" judgement following a full Ofsted inspection.

Attendance of pupils at New Bridge was 92%.

Both New Bridge School and Hollinwood Academy were oversubscribed throughout the year with demand for places far in excess of our published admission numbers. Spring Brook Academy was at around 88% of its capacity on joining the trust and by the end of the academic year 2017 it was at 100% capacity with a further demand for places for September 2017.

The Trust makes good use of an "on track approach" to monitoring progress. Individual pupil dashboards show an overview of all progress, both curricular and holistic. The ethos, aims and curriculum are driven by transitional pathways leading to fulfilling, contributory and worthwhile opportunities for all students as they progress into adulthood.

There is an expectation, in all core areas, that the majority of young people will engage in external accreditation at the end of Key Stage 4 and students have access to a wide variety of optional academic subjects.

Students make excellent progress in their social and employability skills through the wide range of opportunities on offer which develop these. These include Scouts, Independent Travel, residential visits and Duke of Edinburgh's Award where a group of young people have completed the Bronze Award and are beginning to work towards the Silver Award

There are reductions in the number of young people who are NEET (not in employment, education or training) due our innovative vocational pathways, especially Bridging the Gap. This project has been successful in ensuring that a larger than average number of young people with SEN go on to paid employment.

Of the pupils on roll:

- Over 220 pupils access holiday clubs during half term and end-of-term breaks.
- Around 110 pupils access After-school clubs which are held Monday – Thursday until 5:00pm
- More than 130 pupils took part in residential visits to Euro Disney, Haven Holidays, Calvert Trust and Betws y Coed.

Going concern

After making appropriate enquiries, the Governing Body has a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

NEW BRIDGE MULTI ACADEMY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Financial review

Operating and Financial Review

The Trust's income is obtained from the ESFA in the form of a General Annual Grant (GAG), the use of which is restricted to particular purposes; i.e. the objects of the Academy Trust. The GAG received during the period covered by this report and the associated expenditure are shown as restricted funds in the Statement of Financial Activities. We also receive High Needs Funding from Local Authorities. In addition, the Academy generates income through the hire of facilities and services and actively seeks to be successful in bidding for grants.

A second CIF Capital Grant was awarded to the school by the ESFA to provide fixed assets. £199,283 was awarded for phase 2 of a roof replacement at the trust's Learning Centre Site.

The trust was also successful in an Academy Growth Bid and was awarded a £110,000 revenue grant.

Expenditure for the period covered by this report was covered by the GAG received from the DfE and other income from Local Authorities for High Needs Funding as well as activities for generating funds.

Key Performance Indicators are:

- 93% consistently good and/or outstanding observed teaching.
- Student attendance (KS3 and KS4) at a minimum of 92% (excluding young people with long term medical conditions)
- To continue to develop the organisation through the prudent review of available funds.

Reserves policy

The policy of the Academy Trust is to carry forward a prudent level of reserves designed to meet the long-term cyclical needs of renewal and any unforeseen contingencies, subject to the constraint that the level of reserves does not exceed the level permitted by the ESFA. In addition, that the resources are primarily used to meet the needs of the pupils within the Trust and therefore that any reserves are kept under review and are not deemed excessive.

It is the Trusts intention that reserves will be utilised through the next financial year to support the trusts budget position and ensure that we can continue to provide the staff numbers required to keep our young people safe.

The amount of total reserved funds and the amount of any restricted funds not available for general purposes of the academy trust at 31 August 2017 is detailed within the statement of accounts. These figures include any balances on restricted general funds (excluding pension reserve) plus the balance on unrestricted funds at 31 August 2017. In the statements that follow this would be a net surplus of £1,160,647.

Investment policy and powers

Any surplus income is held within the school's designated bank accounts with Lloyds TSB Bank and accrues interest at the designated rate. The school does not invest funds elsewhere or enter into any schemes e.g. equity bonds. It does not have sufficient reserves to enter into any long term secured investments.

NEW BRIDGE MULTI ACADEMY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Principal risks and uncertainties

The major risks to the which the Trust is exposed, as identified by the trustees, have been reviewed, and systems and procedures have been established to mitigate those risks. There is a risk register which is regularly reviewed at Board Meetings and any actions are agreed as required.

The Trust recognises that the Local Government Pension Schemes is a significant potential liability. The Trust is able to meet its known annual deficit contribution commitments for the foreseeable future, the risk from this liability is minimised and is manageable.

No current academy faces any financial risk associated with falling rolls. We meet regularly with our Local Authority to increase planned admission numbers to meet local shortages of places for SEN across the Trust. We completed phase 2 of a staged intake of pupils to the Trusts' Hollinwood Academy. This expansion of pupil numbers continues to be an opportunity to strengthen the finances of all academies.

Uncertainties relating the next stage of the reform of school funding arrangements, particularly around SEN funding, the foreseeable freeze on the Government's overall education budget, changes in funding arrangements for special needs pupils and increasing employment and premises costs are all contributing to cost pressure in future periods.

Plans for future periods

The trust is currently in the early stages of opening a new special free school and is working in partnership with the DfE and local authority to complete the project and open the facility by Easter 2019. Both the DfE and local authority have committed to funding the PAN of 50 through a phased intake approach. We are aware that there will be a high demand for places.:

Longer-term development needs include improving our facilities wherever funding will allow. In particular, we shall strive to secure grants to allow.

1. Improved school accommodation;
2. The expansion of pupil opportunity
3. Increased funding from lettings opportunities.

Funds held as custodian trustee on behalf of others

During the period from 1 September 2016 to 31 August 2017 New Bridge MAT did not hold any funds as a custodian trustee on behalf of any other charitable organisation.

Auditor

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees' report, incorporating a strategic report, was approved by order of the board of trustees, as the company directors, on 19 December 2017 and signed on its behalf by:


S Williams
Chair of Trustees

NEW BRIDGE MULTI ACADEMY TRUST

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2017

Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that New Bridge MAT has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Trustees have delegated the day-to-day responsibility to the Executive Principal, as Accounting Officer, for ensuring financial controls conform to the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between New Bridge MAT and the Secretary of State for Education.

He is also responsible for reporting to any material weaknesses or breakdowns in internal control to the Trustees. The information on governance included here supplements that described in the Trustees Report and in the Statement of Trustees Responsibilities.

NEW BRIDGE MULTI ACADEMY TRUST

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Governance

The Trustees of New Bridge MAT formally met 5 times during the year. Attendance was:

Trustee	Meetings attended	Out of a possible
G Quinn	5	5
S Williams	3	5
J Readyhough	5	5
P Palmer	4	5
M Ramsbottom	3	5
A Nield	4	5
V Shaw	2	3

Review of Governance Structures

An in-year review of governance took place. All Trustees and local governors completed a skills audit which was then summarised to identify any challenge or weakness in either local governance or with Trustees. None were identified during the self-review. Training courses will be offered to address any minor weakness.

One new trustee, Valerie Shaw, was approved by members to sit on the board of trustees to represent the newly joined school, Spring Brook Academy.

No governor received any remuneration in respect of their duties as governor from the Academy during the year.

The next self-evaluation of governance is due to take place in the Autumn term 2017.

Business Board Meetings

The business board meets termly and is established to review and agree the Trust's proposals for the budget after discussion with the appropriate full governing body as agreed within the trusts scheme of delegation. The board has an overview of all school fund accounts and reviews and keeps track of expenditure for all organisations. The board also takes into account the use of premises, grounds and extended school facilities. This board also ensures that all organisations comply with health and safety guidelines and takes external advice where appropriate. Business Trustees are actively involved in internal audit of all areas within the remit of this board. Attendance was:

Trustee	Meetings attended	Out of a possible
G Quinn	6	6
V Shaw	3	5

Audit Board

Members of the audit board review internal and external financial statements on behalf of the board promoting a climate of financial discipline and control which helps to reduce the opportunity for financial mismanagement and to promote the development of internal control systems which will help satisfy the board that the body concerned will achieve its objectives and targets and is operating in accordance with any statutory requirements for the use of public funds.

The board is authorised by the Trustees to investigate any activity within its terms of reference, and to seek any information it requires from staff who are requested to co-operate with the board in the conduct of its inquiries. Safeguarding, medication and health and safety processes are all audited in detail on an annual programme of internal inspection. Requests for work, and reports received, from internal audit will be channelled through the accounting officer, to whom the Head of Internal Audit reports.

The Audit Committee is authorised to obtain independent professional advice if it considers this necessary. Members of the audit committee physically audit a number of areas on a termly basis and the committee comprises trustees and local governors. An audit report is produced which is then discussed at committee and submitted to the full trustees board.

The Audit Committee meets as a team in the summer term to schedule the annual audit programme for the coming academic year and to discuss actions arising from the previous year's audit programme.

NEW BRIDGE MULTI ACADEMY TRUST

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

Trustee	Meetings attended	Out of a possible
P Palmer	1	1
M Ramsbottom	1	1
A Nield	1	1
J Readyhough	1	1
V Shaw	0	0

Review of value for money

As accounting officer the Executive Principal has responsibility for ensuring that the Trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where appropriate. The accounting officer for the academy trust has delivered improved value for money during the year by:

- Reviewing the trust's staffing structure in order to achieve more efficiency by ensuring the right staff are in the right place to deliver the curriculum and drive improvements.
- The development of bulk purchasing power across all schools in the group.
- A whole scale review of all cost centres and contracts over the past 12 months, with significant savings identified.
- The expansion of the offer the young people can access to include employment opportunities and appropriate destinations and pathways.
- Successfully submitting bids for grants that achieve huge savings within the budget allocation.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in New Bridge Multi Academy Trust for the period 1st September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The board of Trustees has reviewed the key risks to which the Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the period 1st September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of Trustees.

NEW BRIDGE MULTI ACADEMY TRUST

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

The risk and control framework

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the governing body;
- regular reviews by the Finance Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties;
- identification and management of risks.

The Trustees have considered the need for a specific internal audit function and have decided not to appoint an internal auditor. However, a Responsible Officer ('RO') is appointed. The RO's role includes giving advice on financial matters and performing a range of checks on the Trust's financial systems with support from the audit committee.

Typically audited areas include, but are not limited to, the testing of:

- purchase systems
- payroll systems
- data security
- levels of authority
- safeguarding systems

On a termly basis, the RO reports to the Trustees on the operation of the systems of control and on the discharge of financial responsibilities.

The Trustees have considered the need for a specific internal audit function and have decided appoint P Palmer as head of internal audit. He leads a trustee audit committee that includes the responsible officer and the team carry out a planned audit of areas across the MAT. They investigate our systems of control and report on the findings around on the discharge of financial responsibilities. The head of internal audit prepares reports based on the committees findings to the accounting officer on a termly basis.

Review of effectiveness

As Accounting Officer, the Executive Principal has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the Responsible Officer and the audit committee;
- the work of the external auditor;
- the financial management and governance self-assessment process;
- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

NEW BRIDGE MULTI ACADEMY TRUST

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the audit committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the board of trustees on 19 December 2017 and signed on its behalf by:



G Quinn
Head Teacher



S Williams
Chair of Trustees

NEW BRIDGE MULTI ACADEMY TRUST

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

FOR THE YEAR ENDED 31 AUGUST 2017

As accounting officer of New Bridge Multi Academy Trust I have considered my responsibility to notify the multi academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the multi academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2016.

I confirm that I and the multi academy trust's board of trustees are able to identify any material irregular or improper use of funds by the multi academy trust, or material non-compliance with the terms and conditions of funding under the multi academy trust's funding agreement and the Academies Financial Handbook 2016.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.



G Quinn
Accounting Officer

19 December 2017

NEW BRIDGE MULTI ACADEMY TRUST

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2017

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Company law requires the trustees to prepare accounts for each financial year. Under company law the trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from the ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by order of the board of trustees on 19 December 2017 and signed on its behalf by:


S Williams
Chair of Trustees

NEW BRIDGE MULTI ACADEMY TRUST

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NEW BRIDGE MULTI ACADEMY TRUST

Opinion

We have audited the accounts of New Bridge Multi Academy Trust for the year ended 31 August 2017 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the accounts' section of our report. We are independent of the multi academy trust in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the accounts is not appropriate; or
- the trustees have not disclosed in the accounts any identified material uncertainties that may cast significant doubt about the multi academy trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the accounts are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the accounts and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

NEW BRIDGE MULTI ACADEMY TRUST

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NEW BRIDGE MULTI ACADEMY TRUST (CONTINUED)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Report including the incorporated strategic report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the Trustees' Report including the incorporated strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the multi academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the accounts, the trustees are responsible for assessing the multi academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

A further description of our responsibilities for the audit of the accounts is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

NEW BRIDGE MULTI ACADEMY TRUST

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NEW BRIDGE MULTI ACADEMY TRUST (CONTINUED)

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Mark Robertson (Senior Statutory Auditor)
for and on behalf of UHY Hacker Young Manchester LLP

Chartered Accountants
Statutory Auditor

19 December 2017

St James Building
79 Oxford Street
Manchester
M1 6HT

NEW BRIDGE MULTI ACADEMY TRUST

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO NEW BRIDGE MULTI ACADEMY TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2016 to 2017, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by the New Bridge Multi Academy Trust during the period 1 September 2016 to 31 August 2017 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to the New Bridge Multi Academy Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the New Bridge Multi Academy Trust and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the New Bridge Multi Academy Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of New Bridge Multi Academy Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of New Bridge Multi Academy Trust's funding agreement with the Secretary of State for Education dated 1 September 2012 and the Academies Financial Handbook, extant from 1 September 2016, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2016 to 2017. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2016 to 2017 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the multi academy trust's income and expenditure.

We conducted our work in accordance with Technical Release TECH 08/12 AAF issued by the Institute of Chartered Accountants In England and Wales. In accordance with that Technical Release we have carried out the procedures we consider necessary to be able to report on whether anything has come to our attention which suggests that in all material respects expenditure disbursed and income received have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them. Other than those procedures undertaken for the purposes of our audit of the financial statements of New Bridge Multi Academy Trust for the year ended 31 August 2017 which provide evidence on regularity, our work was limited to only those additional procedures necessary to provide limited assurance.

NEW BRIDGE MULTI ACADEMY TRUST

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO NEW BRIDGE MULTI ACADEMY TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2016 to 31 August 2017 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.



Reporting Accountant

UHY Hacker Young Manchester LLP
St James Building
79 Oxford Street
Manchester
M1 6HT

Dated: 19 December 2017

NEW BRIDGE MULTI ACADEMY TRUST

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2017

	Notes	Unrestricted Funds £	Restricted funds: General £	Fixed asset £	Total 2017 £	Total 2016 £
Income and endowments from:						
Donations and capital grants	3	78,307	102,804	235,838	416,949	312,490
Donations - transfer from local authority on conversion	25	351,342	(728,000)	6,167,266	5,790,608	-
Charitable activities:						
- Funding for educational operations	4	98,790	10,934,542	-	11,033,332	8,511,758
Teaching schools		-	60,000	-	60,000	-
Other trading activities	5	152,635	15,799	-	168,434	175,938
Investments	6	901	-	-	901	952
Total income and endowments		681,975	10,385,145	6,403,104	17,470,224	9,001,138
Expenditure on:						
Charitable activities:						
- Educational operations	8	212,535	11,254,301	1,292,438	12,759,274	9,421,711
Teaching schools		-	60,000	-	60,000	-
Total expenditure	7	212,535	11,314,301	1,292,438	12,819,274	9,421,711
Net income/(expenditure)		469,440	(929,156)	5,110,666	4,650,950	(420,573)
Transfers between funds		-	(387,590)	387,590	-	-
Other recognised gains and losses						
Actuarial gains/(losses) on defined benefit pension schemes	19	-	1,230,000	-	1,230,000	(2,040,000)
Net movement in funds		469,440	(86,746)	5,498,256	5,880,950	(2,460,573)
Reconciliation of funds						
Total funds brought forward		225,158	(3,899,205)	18,118,027	14,443,980	16,904,553
Total funds carried forward		694,598	(3,985,951)	23,616,283	20,324,930	14,443,980

NEW BRIDGE MULTI ACADEMY TRUST

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2017

Comparative year information Year ended 31 August 2016	Notes	Unrestricted Funds £	General £	Restricted funds: Fixed asset £	Total 2016 £
Income and endowments from:					
Donations and capital grants	3	47,832	11,826	252,832	312,490
Charitable activities:					
- Funding for educational operations	4	3,568	8,508,190	-	8,511,758
Other trading activities	5	134,527	41,411	-	175,938
Investments	6	952	-	-	952
Total income and endowments		186,879	8,561,427	252,832	9,001,138
Expenditure on:					
Charitable activities:					
- Educational operations	8	167,982	8,121,482	1,132,247	9,421,711
Total expenditure	7	167,982	8,121,482	1,132,247	9,421,711
Net income/(expenditure)		18,897	439,945	(879,415)	(420,573)
Transfers between funds		97,610	(331,150)	233,540	-
Other recognised gains and losses					
Actuarial losses on defined benefit pension schemes	19	-	(2,040,000)	-	(2,040,000)
Net movement in funds		116,507	(1,931,205)	(645,875)	(2,460,573)
Reconciliation of funds					
Total funds brought forward		108,651	(1,968,000)	18,763,902	16,904,553
Total funds carried forward		225,158	(3,899,205)	18,118,027	14,443,980

NEW BRIDGE MULTI ACADEMY TRUST

BALANCE SHEET

AS AT 31 AUGUST 2017

	Notes	2017 £	£	2016 £	£
Fixed assets					
Intangible assets	12	51,548		-	
Tangible assets	13	23,564,737		18,118,027	
		<u>23,616,285</u>		<u>18,118,027</u>	
Current assets					
Debtors	14	297,465		104,325	
Cash at bank and in hand		1,945,211		1,564,299	
		<u>2,242,676</u>		<u>1,668,624</u>	
Current liabilities					
Creditors: amounts falling due within one year	15	(1,082,031)		(1,065,671)	
Net current assets		<u>1,160,645</u>		<u>602,953</u>	
Net assets excluding pension liability		<u>24,776,930</u>		<u>18,720,980</u>	
Defined benefit pension liability	19	(4,452,000)		(4,277,000)	
Net assets		<u>20,324,930</u>		<u>14,443,980</u>	
Funds of the multi academy trust:					
Restricted funds	17				
- Fixed asset funds		23,616,283		18,118,027	
- Restricted income funds		466,049		377,795	
- Pension reserve		(4,452,000)		(4,277,000)	
Total restricted funds		<u>19,630,332</u>		<u>14,218,822</u>	
Unrestricted income funds	17	<u>694,598</u>		<u>225,158</u>	
Total funds		<u>20,324,930</u>		<u>14,443,980</u>	

The accounts set out on pages 23 to 48 were approved by the board of trustees and authorised for issue on 19 December 2017 and are signed on its behalf by:

S Williams
Chair of Trustees



Company Number 08131158

NEW BRIDGE MULTI ACADEMY TRUST

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2017

	Notes	2017 £	£	2016 £	£
Cash flows from operating activities					
Net cash provided by operating activities	20	6,934,867		834,238	
Cash flows from investing activities					
Dividends, interest and rents from investments		901		952	
Capital grants from DfE and ESFA		235,838		252,832	
Capital funding from sponsors and others		(3,725,114)		-	
Payments to acquire intangible fixed assets		(60,841)		-	
Payments to acquire tangible fixed assets		(3,004,739)		(360,195)	
		<u>(6,553,955)</u>		<u>(106,411)</u>	
Change in cash and cash equivalents in the reporting period		<u>380,912</u>		<u>727,827</u>	
Cash and cash equivalents at 1 September 2016		1,564,299		836,472	
Cash and cash equivalents at 31 August 2017		<u><u>1,945,211</u></u>		<u><u>1,564,299</u></u>	

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The accounts of the multi academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2016 to 2017 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

New Bridge Multi Academy Trust meets the definition of a public benefit entity under FRS 102.

1.2 Going concern

The Governors assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Trust to continue as a going concern. The Governors make this assessment in respect of a period of one year from the date of approval of the financial statements. After making appropriate enquiries, the governing body has a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements.

1.3 Conversion to an academy trust

The conversion from a state maintained school to an academy trust involved the transfer of identifiable assets and liabilities and the operation of the school for £nil consideration. The substance of the transfer is that of a gift and it has been accounted for on that basis as set out below.

The assets and liabilities transferred on conversion from Spring Brook School to the academy trust have been valued at their fair value. The fair value has been derived based on that of equivalent items. The amounts have been recognised under the appropriate balance sheet categories, with a corresponding amount recognised in Donations – transfer from local authority on conversion in the Statement of Financial Activities and analysed under unrestricted funds, restricted general funds and restricted fixed asset funds. Further details of the transaction are set out in note 25.

1.4 Income

All incoming resources are recognised when the multi academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants receivable

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies

(Continued)

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Sponsorship income

Sponsorship income provided to the multi academy trust which amounts to a donation is recognised in the statement of financial activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and it can be measured reliably.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, catering income, school club income and trip income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from other trading activities'.

Donated fixed assets

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the multi academy trust's accounting policies.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Expenditure on raising funds

This includes all expenditure incurred by the multi academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies

(Continued)

Charitable activities

These are costs incurred on the multi academy trust's educational operations, including support costs and costs relating to the governance of the multi academy trust apportioned to charitable activities.

Governance costs

These include the costs attributable to the multi academy trust's compliance with constitutional and statutory requirements, including audit, strategic management, trustees' meetings and reimbursed expenses.

1.6 Intangible fixed assets and amortisation

Intangible assets costing £2,000 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably. Intangible assets are initially recognised at cost and are subsequently measured at cost net of amortisation and any provision for impairment.

Amortisation is provided on intangible fixed assets at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Purchased computer software	3 years straight line
-----------------------------	-----------------------

1.7 Tangible fixed assets and depreciation

All assets costing more than £2,000 are capitalised.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the statement of financial activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the multi academy trust's depreciation policy.

Tangible fixed assets are stated at cost less depreciation. Depreciation is not charged on freehold land. Depreciation on other tangible fixed assets is provided at rates calculated to write off the cost of those assets, less their estimated value, over their expected useful lives on the following bases:

Long Leasehold Property*	8 - 45 years straight line
Property improvements	30 and 45 years straight line
Computer equipment	3 years straight line
Fixtures, fittings & equipment	10 years straight line
Motor vehicles	3 years straight line

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

*Long Leasehold Property is depreciated over the useful economic life of each component as stated in the professional valuation. Components include the building structure, internal fittings, internal services, roof and externals.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies

(Continued)

1.8 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the multi academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.9 Leasing and hire purchase commitments

Rentals payable under operating leases are charged against income on a straight line basis over the period of the lease.

1.10 Financial instruments

The multi academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the multi academy trust and their measurement basis are as follows.

Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.11 Taxation

The multi academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the multi academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.12 Pensions benefits

Retirement benefits to employees of the multi academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the multi academy trust.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the multi academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 19, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies

(Continued)

The LGPS is a funded scheme and the assets are held separately from those of the multi academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.13 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the Governors.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Department for Education where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received and include grants from the Department for Education.

Restricted pension funds represent the Local Government Pension Scheme deficit inherited on conversion.

Investment income, gains and losses are allocated to the appropriate fund.

1.14 Branch

New Bridge Fund, a registered charity, was set up to fundraise for New Bridge School. The charity is controlled by the Academy. It is considered to be a branch of the Academy, and its figures have therefore been incorporated into the accounts of New Bridge School from the date of conversion.

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The academy makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical areas of judgement

Local Government Pension Scheme

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 19, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

3 Donations and capital grants

	Unrestricted funds £	Restricted funds £	Total 2017 £	Total 2016 £
Capital grants	-	235,838	235,838	252,832
Other donations	78,307	102,804	181,111	59,658
	<u>78,307</u>	<u>338,642</u>	<u>416,949</u>	<u>312,490</u>

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

4 Funding for the multi academy trust's educational operations

	Unrestricted funds £	Restricted funds £	Total 2017 £	Total 2016 £
DfE / ESFA grants				
General annual grant (GAG)	-	4,889,368	4,889,368	3,930,622
Start up grants	-	25,000	25,000	-
Other DfE / ESFA grants	-	412,437	412,437	210,259
	-	5,326,805	5,326,805	4,140,881
Other government grants				
Local authority grants	-	5,607,737	5,607,737	4,367,259
Other funds				
Other incoming resources	98,790	-	98,790	3,618
Total funding	98,790	10,934,542	11,033,332	8,511,758

5 Other trading activities

	Unrestricted funds £	Restricted funds £	Total 2017 £	Total 2016 £
Hire of facilities	53,935	-	53,935	45,678
Catering income	63,171	-	63,171	54,958
School trips	-	15,799	15,799	14,723
Other income	35,529	-	35,529	60,579
	152,635	15,799	168,434	175,938

6 Investment income

	Unrestricted funds £	Restricted funds £	Total 2017 £	Total 2016 £
Other investment income	901	-	901	952

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

7 Expenditure

	Staff costs £	Premises & equipment £	Other costs £	Total 2017 £	Total 2016 £
Academy's educational operations					
- Direct costs	7,357,181	1,190,526	349,183	8,896,890	6,563,452
- Allocated support costs	2,218,127	735,180	969,077	3,922,384	2,858,259
	<u>9,575,308</u>	<u>1,925,706</u>	<u>1,318,260</u>	<u>12,819,274</u>	<u>9,421,711</u>

Net income/(expenditure) for the year includes:

	2017 £	2016 £
Fees payable to auditor for:		
- Audit	16,250	10,750
- Other services	45,672	33,253
Operating lease rentals	128,076	22,174
Depreciation of tangible fixed assets	1,283,143	1,132,247
Amortisation of intangible fixed assets	9,293	-
Net interest on defined benefit pension liability	114,000	79,000

Central services

The multi academy trust has provided the following central services to its academies during the year:

- Human Resources
- Financial Services
- Staff Absence Cover Services
- Premises Service
- ICT Technical Support
- Holiday Club Co-ordination
- Senior Leader Support

The multi academy trust charges for these services on an amount per pupil basis.

The amounts charged during the year were as follows:

	Total £
New Bridge School	857,551
Hollinwood Academy	277,175
Springbrook Academy	191,996
	<u>1,326,722</u>

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

8 Charitable activities

	Unrestricted funds £	Restricted funds £	Total 2017 £	Total 2016 £
Direct costs - educational operations	4,867	8,892,023	8,896,890	6,563,452
Support costs - educational operations	207,668	3,714,716	3,922,384	2,858,259
	<u>212,535</u>	<u>12,606,739</u>	<u>12,819,274</u>	<u>9,421,711</u>

	2017 £	2016 £
Analysis of support costs		
Support staff costs	2,218,127	1,586,073
Depreciation and amortisation	101,912	127,192
Technology costs	55,319	41,900
Premises costs	592,068	467,067
Other support costs	478,106	367,666
Governance costs	476,852	268,361
	<u>3,922,384</u>	<u>2,858,259</u>

9 Staff costs

	2017 £	2016 £
Wages and salaries	6,039,535	4,142,449
Social security costs	665,445	428,913
Operating costs of defined benefit pension schemes	1,841,654	1,429,347
Apprenticeship levy	11,020	-
Staff costs	<u>8,557,654</u>	<u>6,000,709</u>
Supply staff costs	54,188	-
Staff development and other staff costs	963,466	814,293
Total staff expenditure	<u>9,575,308</u>	<u>6,815,002</u>

Staff numbers

The average number of persons employed by the multi academy trust during the year was as follows:

	2017 Number	2016 Number
Teachers	261	177
Administration and support	83	87
Management	22	15
	<u>366</u>	<u>279</u>

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

9 Staff costs

(Continued)

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2017 Number	2016 Number
In the band £60,001 - £70,000	3	2
In the band £90,001 - £100,000	1	1
	<u> </u>	<u> </u>

Non statutory/non-contractual staff severance payments

Included in staff costs are non-statutory/non-contractual severance payments totalling £16,500 (2016: £Nil). Individually, the payments were: £8,000, £6,000 and £2,500.

Key management personnel

The key management personnel of the multi academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the multi academy trust was £1,470,622 (2016: £956,017).

10 Trustees' remuneration and expenses

The Principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of Principal and staff, and not in respect of their services as trustees. Other trustees did not receive any payments, other than expenses, from the academy trust in respect of their role as trustees. During the year, travel and subsistence payments totalling £204 (2016: £nil) were reimbursed to the trustees.

The value of trustees' remuneration was as follows:

G Quinn (Principal and Governor) - £100,000 - £105,000 (2016: £90,000 - £95,000)

The value of trustees' employers pension contributions was as follows:

G Quinn (Principal and Governor) - £15,000 - £20,000 (2016: £15,000 - £20,000)

Other related party transactions involving the trustees are set out within the related parties note.

11 Trustees and officers insurance

In accordance with normal commercial practice, the academy has purchased insurance to protect Governors and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £5,000,000 on any one claim. The cost for the year ended 31 August 2017 could not be split out as it was part of a combined insurance policy.

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

12 Intangible fixed assets

	Computer software £
Cost	
At 1 September 2016	-
Additions	60,841
At 31 August 2017	60,841
Amortisation	
At 1 September 2016	-
Charge for year	9,293
At 31 August 2017	9,293
Net book value	
At 31 August 2017	51,548
At 31 August 2016	-

13 Tangible fixed assets

	Long Leasehold Property* £	Property improvements £	Computer equipment £	Fixtures, fittings & equipment £	Motor vehicles £	Total £
Cost						
At 1 September 2016	20,112,116	443,375	394,141	246,997	42,633	21,239,262
Additions	6,147,266	468,848	39,132	54,607	20,000	6,729,853
At 31 August 2017	26,259,382	912,223	433,273	301,604	62,633	27,969,115
Depreciation						
At 1 September 2016	2,797,758	14,726	221,652	58,452	28,647	3,121,235
Charge for the year	1,141,846	15,153	81,106	26,051	18,987	1,283,143
At 31 August 2017	3,939,604	29,879	302,758	84,503	47,634	4,404,378
Net book value						
At 31 August 2017	22,319,778	882,344	130,515	217,101	14,999	23,564,737
At 31 August 2016	17,314,358	428,649	172,489	188,545	13,986	18,118,027

Included in additions for the year is the Spring Brook property to the value of £6,147,266. The additions are included at fair value following a professional valuation as at the date of transfer by a qualified surveyor at Unity Partnerships. Additions are broken down as follows, buildings £5,568,589 and land £578,677. Land is not depreciated.

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

14 Debtors	2017	2016
	£	£
Trade debtors	56,684	27,847
VAT recoverable	141,274	48,378
Other debtors	49,806	1,629
Prepayments and accrued income	49,701	26,471
	<u>297,465</u>	<u>104,325</u>
15 Creditors: amounts falling due within one year	2017	2016
	£	£
Trade creditors	159,268	188,087
Other taxation and social security	185,714	133,431
Other creditors	101,383	163,630
Accruals and deferred income	635,666	580,523
	<u>1,082,031</u>	<u>1,065,671</u>
16 Deferred income	2017	2016
	£	£
Deferred income is included within:		
Creditors due within one year	<u>408,090</u>	<u>429,108</u>
Deferred income at 1 September 2016	429,108	404,237
Released from previous years	(429,108)	(404,237)
Amounts deferred in the year	<u>408,090</u>	<u>429,108</u>
Deferred income at 31 August 2017	<u>408,090</u>	<u>429,108</u>

Included within deferred income are General Annual Grants received in advance for September 2017.

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

17 Funds

	Balance at 1 September 2016 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2017 £
Restricted general funds					
General Annual Grant	377,795	4,889,368	(10,579,927)	5,778,813	466,049
Start up grants	-	25,000	(25,000)	-	-
Other DfE / ESFA grants	-	472,437	25,000	(497,437)	-
Other government grants	-	5,607,737	-	(5,607,737)	-
Other restricted funds	-	118,603	(57,374)	(61,229)	-
	<u>377,795</u>	<u>11,113,145</u>	<u>(10,637,301)</u>	<u>(387,590)</u>	<u>466,049</u>
Funds excluding pensions	(4,277,000)	(728,000)	(677,000)	1,230,000	(4,452,000)
	<u>(3,899,205)</u>	<u>10,385,145</u>	<u>(11,314,301)</u>	<u>842,410</u>	<u>(3,985,951)</u>
Restricted fixed asset funds					
Transferred on conversion	-	6,167,266	(243,230)	-	5,924,036
DfE / ESFA capital grants	18,118,027	235,838	(1,049,208)	387,590	17,692,247
	<u>18,118,027</u>	<u>6,403,104</u>	<u>(1,292,438)</u>	<u>387,590</u>	<u>23,616,283</u>
Total restricted funds	<u>14,218,822</u>	<u>16,788,249</u>	<u>(12,606,739)</u>	<u>1,230,000</u>	<u>19,630,332</u>
Unrestricted funds					
General funds	<u>225,158</u>	<u>681,975</u>	<u>(212,535)</u>	<u>-</u>	<u>694,598</u>
Total funds	<u>14,443,980</u>	<u>17,470,224</u>	<u>(12,819,274)</u>	<u>1,230,000</u>	<u>20,324,930</u>

The specific purposes for which the funds are to be applied are as follows:

- (i) General Annual Grant (GAG) must be used for the normal running costs of the academy.
- (ii) The other DfE/ESFA grants fund is used to track grants provided by local and central government departments.
- (iii) The other restricted funds tracks grants, donations and other income arising from sources other than grants provided by central and local government departments.
- (iv) The pensions reserve is a restricted fund to account for the liability arising under the Local Government Pension Scheme.
- (v) The restricted fixed asset funds are carried forward to meet the specific costs of fixed asset projects and to cover the depreciation charges that will be required on these projects going forward as well as the current fixed assets held.

Under the funding agreement with the Secretary of State, the multi academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2017.

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

17 Funds

(Continued)

Movements in funds - previous year

	Balance at 1 September 2015 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2016 £
Restricted general funds					
General Annual Grant	-	3,930,622	(7,805,931)	4,253,104	377,795
Other DfE / ESFA grants	-	210,259	-	(210,259)	-
Other government grants	-	4,367,259	-	(4,367,259)	-
Other restricted funds	-	53,287	(46,551)	(6,736)	-
Funds excluding pensions	-	8,561,427	(7,852,482)	(331,150)	377,795
Pension reserve	(1,968,000)	-	(269,000)	(2,040,000)	(4,277,000)
	(1,968,000)	8,561,427	(8,121,482)	(2,371,150)	(3,899,205)
Restricted fixed asset funds					
DfE / ESFA capital grants	18,763,902	252,832	(1,132,247)	233,540	18,118,027
Total restricted funds	16,795,902	8,814,259	(9,253,729)	(2,137,610)	14,218,822
Unrestricted funds					
General funds	108,651	186,879	(167,562)	97,610	225,578
Other funds	-	-	(420)	-	(420)
	108,651	186,879	(167,982)	97,610	225,158
Total funds	16,904,553	9,001,138	(9,421,711)	(2,040,000)	14,443,980

Total funds analysis by academy

	Total £
Fund balances at 31 August 2017 were allocated as follows:	
New Bridge School	309,320
Hollinwood Academy	60,091
Springbrook Academy	325,188
Total before fixed assets fund and pension reserve	694,599
Restricted fixed asset fund	23,616,283
Funds excluding pensions	466,048
Pension reserve	(4,452,000)
Total funds	20,324,930

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

17 Funds

(Continued)

Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff costs £	Other support staff costs £	Educational supplies £	Other costs excluding depreciation £	Total £
New Bridge School	4,393,537	797,165	1,159,777	196,901	6,547,380
Hollinwood Academy	1,145,562	208,032	190,349	41,471	1,585,414
Springbrook Academy	1,002,513	142,547	180,682	63,904	1,389,646
	<u>6,541,612</u>	<u>1,147,744</u>	<u>1,530,808</u>	<u>302,276</u>	<u>9,522,440</u>

Funds analysis by academy - previous year

	Total 2016 £
Fund balances at 31 August 2016 were allocated as follows:	
New Bridge School	150,955
Hollinwood Academy	74,203
Total before fixed assets fund and pension reserve	<u>225,158</u>
Restricted fixed asset fund	18,118,027
Funds excluding pensions	377,795
Pension reserve	<u>(4,277,000)</u>
Total funds	<u>14,443,980</u>

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

17 Funds

(Continued)

Total cost analysis by academy - previous year

Expenditure incurred by each academy during the previous year was as follows:

	Teaching and educational support staff costs £	Other support staff costs £	Educational supplies £	Other costs excluding depreciation £	Total 2016 £
New Bridge School	4,277,277	1,304,243	1,015,149	188,739	6,785,408
Hollinwood Academy	456,373	132,457	126,162	4,473	719,465
Central services	495,279	149,373	121,941	17,998	784,591
	<u>5,228,929</u>	<u>1,586,073</u>	<u>1,263,252</u>	<u>211,210</u>	<u>8,289,464</u>

18 Analysis of net assets between funds

	Unrestricted Funds £	Restricted funds: General £	Fixed asset £	Total 2017 £
Fund balances at 31 August 2017 are represented by:				
Intangible fixed assets	-	-	51,548	51,548
Tangible fixed assets	-	-	23,564,735	23,564,737
Current assets	2,242,676	-	-	2,242,676
Creditors falling due within one year	(1,548,078)	466,049	-	(1,082,031)
Defined benefit pension liability	-	(4,452,000)	-	(4,452,000)
	<u>694,598</u>	<u>(3,985,951)</u>	<u>23,616,283</u>	<u>20,324,930</u>

	Unrestricted Funds £	Restricted funds: General £	Fixed asset £	Total 2016 £
Fund balances at 31 August 2016 are represented by:				
Tangible fixed assets	-	-	18,118,027	18,118,027
Current assets	1,668,624	-	-	1,668,624
Creditors falling due within one year	(1,443,466)	377,795	-	(1,065,671)
Defined benefit pension liability	-	(4,277,000)	-	(4,277,000)
	<u>225,158</u>	<u>(3,899,205)</u>	<u>18,118,027</u>	<u>14,443,980</u>

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

19 Pensions and similar obligations

The multi academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Tameside Metropolitan Borough Council. Both are multi-employer defined benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and that of the LGPS related to the period ended 31 March 2013.

Contributions amounting to £76,767 were payable to the schemes at 31 August 2017 and included within creditors.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis - these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge (currently 14.1%))
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%

During the previous year the employer contribution rate was 14.1%. The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The pension costs paid to the TPS in the period amounted to £557,100 (2016: £423,812).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

19 Pensions and similar obligations

(Continued)

Under the definitions set out in FRS 102, the TPS is a multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are % for employers and % for employees.

The LGPS obligation relates to the employees of the multi academy trust who were employees transferred as part of the conversion from the maintained school (as described in note 25) together with new employees who joined the scheme in the period. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the multi academy trust at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Total contributions made	2017 £	2016 £
Employer's contributions	684,000	475,000
Employees' contributions	214,000	153,000
Total contributions	<u>898,000</u>	<u>628,000</u>
 Principal actuarial assumptions	 2017 %	 2016 %
Rate of increases in salaries	3.2	3.40
Rate of increase for pensions in payment	2.4	2.10
Discount rate	2.5	2.10
Inflation assumption (CPI)	<u>2.1</u>	<u>2.10</u>

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2017 Years	2016 Years
Retiring today		
- Males	21.5	21.4
- Females	24.1	24.0
Retiring in 20 years		
- Males	23.7	24.0
- Females	<u>26.2</u>	<u>26.6</u>

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

19 Pensions and similar obligations

(Continued)

Sensitivity analysis	Approximate % increase to Employer Liability	Approximate monetary amount
	%	£
0.5% decrease in Real Discount Rate	14-23	2,004,000
0.5% increase in the Salary Increase Rate	3-5	475,000
0.5% increase in the Pension Increase Rate	9-18	1,486,000

The multi academy trust's share of the assets in the scheme

	2017 Fair value £	2016 Fair value £
Equities	6,590,000	4,366,000
Bonds	1,444,000	1,031,000
Cash	451,000	303,000
Property	542,000	364,000
Total market value of assets	9,027,000	6,064,000
Actual return on scheme assets - gain/(loss)	1,201,000	960,000

Amounts recognised in the statement of financial activities

	2017 £	2016 £
Current service cost	1,247,000	665,000
Interest income	(157,000)	(182,000)
Interest cost	271,000	261,000
Total operating charge	1,361,000	744,000

Changes in the present value of defined benefit obligations

	2017 £	2016 £
Obligations at 1 September 2016	10,341,000	6,476,000
Obligations acquired on conversion	1,683,000	-
Current service cost	1,247,000	633,000
Interest cost	271,000	261,000
Employee contributions	214,000	153,000
Actuarial (gain)/loss	(186,000)	2,818,000
Benefits paid	(91,000)	-
At 31 August 2017	13,479,000	10,341,000

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

19 Pensions and similar obligations

(Continued)

Changes in the fair value of the multi academy trust's share of scheme assets

	2017 £	2016 £
Assets at 1 September 2016	6,064,000	4,476,000
Assets acquired on conversion	955,000	-
Interest income	157,000	182,000
Actuarial gain	1,044,000	778,000
Employer contributions	684,000	475,000
Employee contributions	214,000	153,000
Benefits paid	(91,000)	-
At 31 August 2017	<u>9,027,000</u>	<u>6,064,000</u>

The estimated value of employer contributions for the year ended 31 August 2018 is £720,000.

20 Reconciliation of net income/(expenditure) to net cash flows from operating activities

	2017 £	2016 £
Net income/(expenditure) for the reporting period	4,650,950	(420,573)
Adjusted for:		
Net surplus on conversion to academy	(5,790,608)	-
Capital grants from DfE/ESFA and other capital income	(235,838)	(252,832)
Investment income receivable	(901)	(952)
Defined benefit pension costs less contributions payable	563,000	190,000
Defined benefit pension net finance cost	114,000	79,000
Depreciation of tangible fixed assets	1,283,147	1,132,247
Amortisation of intangible fixed assets	9,293	-
(Increase)/decrease in debtors	(193,144)	32,667
Increase in creditors	16,360	74,681
Stocks, debtors and creditors transferred on conversion	6,518,608	-
Net cash provided by operating activities	<u>6,934,867</u>	<u>834,238</u>

21 Major non-cash transactions

During the year tangible fixed assets of £6,167,266 (2016: £Nil) were donated to the Multi Academy Trust.

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

22 Commitments under operating leases

At 31 August 2017 the total future minimum lease payments under non-cancellable operating leases were as follows:

	2017 £	2016 £
Amounts due within one year	21,547	22,036
Amounts due in two and five years	32,284	53,831
	<u>53,831</u>	<u>75,867</u>

23 Related party transactions

Owing to the nature of the multi academy trust's operations and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which trustees have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the multi academy trust's financial regulations and normal procurement procedures.

The company is related to New Bridge Horizons Limited by virtue of common directorships. During the year New Bridge Horizons paid £518,309 (2016: £379,185) for services from New Bridge Multi Academy Trust. New Bridge Horizons Limited donated it's £69,236 (2016: £40,963) year end surplus to New Bridge School. New Bridge Multi Academy Trust made payments in respect of rent re-charges amounting to £128,076 (2016: £Nil) to New Bridge Horizons Limited. As at the year end New Bridge Multi Academy Trust owed New Bridge Horizons Limited £26,203 (2016: £56,436).

24 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £1, for the debts and liabilities contracted before they ceased to be a member.

25 Conversion to an academy

On 1 December 2016 Spring Brook School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to New Bridge Multi Academy Trust from the Oldham Council Local Authority for £nil consideration.

The transfer has been accounted for as a combination that is in substance a gift. The assets and liabilities transferred were valued at their fair values and recognised in the balance sheet under the appropriate headings with a corresponding net amount recognised as a net gain in the statement of financial activities as donations – transfer from local authority on conversion.

The following table sets out the fair values of the identifiable assets and liabilities transferred and an analysis of their recognition in the statement of financial activities.

Academy	Location	Date of conversion
Springbrook Academy	Oldham	1 December 2016

NEW BRIDGE MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2017

25 Conversion to an academy

(Continued)

Net assets transferred:				2017
				£
LGPS pension surplus/(deficit)				(728,000)
LGPS Pension fund				728,000
				-
	Unrestricted	Restricted funds:		Total
	Funds	General	Fixed asset	2017
Funds surplus/(deficit) transferred:	£	£	£	£
Fixed assets funds	-	-	6,167,266	6,167,266
LA budget funds	351,342	-	-	351,342
LGPS pension funds	-	(728,000)	-	(728,000)
	<u>351,342</u>	<u>(728,000)</u>	<u>6,167,266</u>	<u>5,790,608</u>

In respect of Spring Brook Academy, which includes a higher and lower school, the Multi Academy Trust received a cash donation of £351,342 from Oldham Council. Spring Brook Academy higher school was valued at £3,705,114 (Land £405,035, Buildings £3,300,079) and the lower school was valued at £2,442,152 (Land £173,642, Buildings £2,268,510). Motor vehicles at the higher school valued at £20,000 were also donated. The Multi Academy Trust inherited a LGPS pensions funds deficit of £728,000.