
Company Name: **HC-One Limited**
(the "Company")

Company Number: **7712656**

SOLVENCY STATEMENT

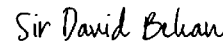
under section 643 Companies Act 2006 made for the purposes of
section 642 Companies Act 2006

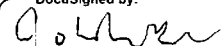
DATE OF THIS SOLVENCY STATEMENT: 27 August 2021

We, being the directors of the Company named below (being all the directors as at the date of this statement), having taken account of all of the Company's liabilities (including any contingent or prospective liabilities), have formed the opinion that:

- as regards the Company's situation as at the date of this statement, there is no ground on which the Company could be found to be unable to pay (or otherwise discharge) its debts; and
- the Company will be able to pay (or otherwise discharge) its debts as they fall due during the year immediately following the date of this statement.

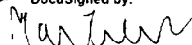
Signed by:

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Sir David Behan

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John Anthony Ransford

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David Andrew Smith

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James Walter Tugendhat