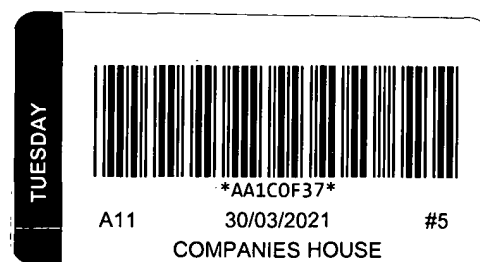


Company Registration No. 07406020 (England and Wales)

VENKYS LONDON LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

PM+M Solutions for Business LLP
Chartered Accountants
New Century House
Greenbank Technology Park
Challenge Way
Blackburn
Lancashire
BB1 5QB



VENKYS LONDON LIMITED

COMPANY INFORMATION

Directors	Mrs Anuradha J Desai Mr B Venkatesh Rao Mr B Balaji Rao Mr Jitendra M Desai
Company number	07406020
Registered office	c/o Squire Patton Boggs (UK) LLP 7 Devonshire Square London EC2M 4YH
Auditor	PM+M Solutions for Business LLP New Century House Greenbank Technology Park Challenge Way Blackburn Lancashire BB1 5QB

VENKYS LONDON LIMITED

CONTENTS

	Page
Strategic report	1 - 2
Directors' report	3 - 4
Independent auditor's report	5 - 7
Statement of comprehensive income	8
Group balance sheet	9
Company balance sheet	10
Group statement of changes in equity	11
Company statement of changes in equity	12
Group statement of cash flows	13
Notes to the financial statements	14 - 30

VENKYS LONDON LIMITED

STRATEGIC REPORT

FOR THE YEAR ENDED 31 MARCH 2020

The directors present the strategic report for the year ended 31 March 2020.

Fair review of the business

The results for the year are shown in the Statement of Comprehensive Income in the financial statements and are summarised in the table of key performance indicators below.

The whole of the turnover from continuing activities is attributable to the operations of The Blackburn Rovers Football and Athletic Limited ("The Club"); the increase in turnover to £15.8m (2019 £14.9m) was due to full year impact the promotion of the Club back to the Championship from League One at the end of the 2017/18 season. Operating expenditure for the year also increased, wages and salaries increased by £2.1m to £25.1m (2019 - £23.0m), and other operating costs increased to £14.1m (2019 - £12.3m). Operating costs excluding wages and salaries therefore increased by £1.8m (2019 - increase £2.1m).

The focus of the company has been for the Club to consolidate then progress, following promotion back to the Championship; whilst remaining compliant with Profit and Sustainability rules. Further significant changes were made to the playing squad to increase on field competitiveness in a higher league, whilst at the same time reducing the average age of the playing squad, and increasing its potential resale value. As a result of the changes to the playing squad there was a profit on disposal of £3.2m (2019 profit £1.3m).

As a result of the above there was an increase in the loss before taxation of £1.3m (2019 - £4.3m) for the year to 31 March 2020. The loss for the year was £20.8m (2019 £19.5m).

During the year a new subsidiary of The Blackburn Rovers Football and Athletic Limited was incorporated - Blackburn Rovers Ladies Football Club Limited. This company separates the activities of ladies and girls football from the the main club.

A further 14,959,000 £1 shares were issued at par and an additional £3,999,988 was received from the parent company as a capital contribution with the intention of converting to share capital shortly after the year end. These amounts were to allow further investment in The Blackburn Rovers Football and Athletic Limited.

Principal risks and uncertainties

The board constantly monitors new developments and assesses the threats to the business by close monitoring of the sectors in which it operates.

The COVID-19 outbreak has led to significant disruption of and restrictions to professional football matches in the UK, reducing the income of the football club. It is uncertain when or if this will be recovered, given the uncertain situation regarding the response to the virus, although the 2019/20 season was successfully completed under controlled conditions. The resolution of the situation in relation to the COVID-19 outbreak to secure a positive position and prospect for Blackburn Rovers is the top priority for management of the group.

The directors have received assurances from the ultimate parent company that it will provide such additional financial support as is necessary to meet the obligations of the group and that it has the capacity to provide this support. On this basis, we believe that the company's and group's financial statements should be prepared on a going concern basis on the grounds that current and future sources of funding or support will be more than adequate for their needs. We have considered a period of twelve months from the date of approval of the financial statements. We believe that no further disclosures relating to the ability of the company and of the group to continue as a going concern need to be made in the financial statements.

Business risks identified include the challenges the Club will face to maintain and improve its league status; however during the year under review, the Club was FFP compliant, and traded without restriction.

The board ensures compliance with all relevant rules and regulations, in particular those laid down by the FA, Football League, Premier League, UEFA and FIFA. Any change to the regulations of these bodies could have an impact on the company as they cover areas such as; competition format, distribution of media income, player eligibility and operation of the transfer market. The board ensures compliance with all relevant rules and regulations, and monitors the impact of any potential changes.

VENKYS LONDON LIMITED

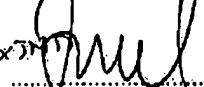
STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

Key financial and non financial performance indicators

	2019/20 Championship £m	2018/19 Championship £m
Turnover	15.8	14.9
Wages and salaries	25.1	23.0
Other operating expenses		
- non exceptional	14.1	12.3
Operating loss	(23.4)	(20.3)
Interest payable net of interest receivable	(0.6)	(0.5)
Loss before trading of intangible assets	(24.0)	(20.8)
Profit / (Loss) on sale of intangible assets	3.2	1.3
Loss before tax	(20.8)	(19.5)
Increase / (Decrease) in cash	1.8	(0.5)
Closing cash and cash equivalents	(12.5)	(14.3)
League finishing position	11th	16th
Average league attendance	13,835	14,506
Wage to turnover ratio %	158%	154%

On behalf of the board



Mr Jitendra M Desai

Director

25 August 2020

VENKYS LONDON LIMITED

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MARCH 2020

The directors present their annual report and financial statements for the year ended 31 March 2020.

Principal activities

The principal activity of the company is investing in commercial and sporting ventures and the principal activity of the group is presently that of a professional football club (The Blackburn Rovers Football and Athletic Limited) with related commercial activities.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mrs Anuradha J Desai
Mr B Venkatesh Rao
Mr B Balaji Rao
Mr Jitendra M Desai

Results and dividends

The results for the year are set out on page 8.

No ordinary dividends were paid. The directors are unable to recommend payment of a final dividend.

Post reporting date events

Post balance sheet events are included in the Strategic report together with note 24 to the financial statements.

Future developments

The board endeavours to keep up to date with new developments occurring in the market segment in which the Company operates.

Auditor

The auditor, PM+M Solutions for Business LLP, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

VENKYS LONDON LIMITED

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

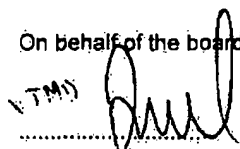
Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

Employees and environmental matters

The group is committed to ensuring that it complies with all relevant legislation, in connection with unlawful or unfair discrimination of any kind in its business. The company's employment policies are designed to retain and motivate staff at all levels. During the year to 31 December 2019, the group maintained its 100% waste management recycle percentage, reducing its impact on the environment by handling 30 tonnes less waste, and saving landfill tax. The group constantly monitors energy saving opportunities, and continued to implement relevant policies.

On behalf of the board



Mr Jitendra M Desai
Director

Date: 25 August 2020

VENKYS LONDON LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF VENKYS LONDON LIMITED

Qualified opinion

We have audited the financial statements of Venkys London Limited (the 'parent company') and its subsidiary (the 'group') for the year ended 31 March 2018 which comprise the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of changes in equity, the group statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

The company balance sheet of Venkys London Limited includes amounts invested in and loaned to its subsidiary, The Blackburn Rovers Football and Athletic Limited, totalling £174,950,377, stated at their initial cost. Contrary to the provisions of paragraph 11.13 of FRS 102 there has been no discounting of these sums for anticipated delays in the timing of receipt or for any uncertainty over eventual realisation. The directors set out the basis of their treatment in note 1.19 to the financial statements.

The latest publicly available accounts of The Blackburn Rovers Football and Athletic Limited at 30 June 2019 showed net liabilities of £112,036,637 and a loss for the year then ended of £18,218,597. The results and financial position of that company at 31 March 2020 are included within the consolidated accounts of the Group. This qualification has no effect on the unqualified opinion given on the results of the Group.

In our opinion, except for the effects of the matters described in the preceding paragraph, the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 March 2020 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for qualified opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The impact on our report of uncertainties due to the COVID – 19 outbreak

As described in note 24 to the financial statements, the outbreak of COVID – 19 has led to changes in the conduct of professional football matches in the UK and to a highly uncertain overall economic environment. The financial effects of these changes and this uncertainty are unknown at this stage and these matters are relevant to understanding our audit of the financial statements. All audits assess and challenge the reasonableness of estimates made by the directors, such as the realisable value of intangible assets such as player contracts; the recoverability of debtors and related disclosures and the appropriateness of the going concern basis of preparation of the financial statements. All of these depend on assessments of the future economic environment and the group's future prospects and performance.

Our audit includes consideration of the likely effects of COVID-19 on the trading outlook for the group. However, no audit should be expected to predict unknowable factors or all possible future implications for a company and this is particularly the case in relation to COVID-19.

VENKYS LONDON LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF VENKYS LONDON LIMITED

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the parent company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

VENKYS LONDON LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF VENKYS LONDON LIMITED

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

PM+M Solutions for Business LLP

David Gorton FCA CTA (Senior Statutory Auditor)
for and on behalf of PM+M Solutions for Business LLP

25 August 2020

Chartered Accountants
Statutory Auditor

New Century House
Greenbank Technology Park
Challenge Way
Blackburn
Lancashire
BB1 5QB

VENKYS LONDON LIMITED

GROUP STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2020

		2020	2019
	Notes	£	£
Turnover	3	15,842,850	14,922,447
Administrative expenses		(39,204,812)	(35,258,326)
Operating loss	4	(23,361,962)	(20,335,879)
Interest receivable and similar income	7	80	407
Interest payable and similar expenses	8	(606,254)	(465,498)
Profit on disposal of intangible fixed assets		3,170,098	1,292,994
Loss before taxation		(20,798,038)	(19,507,976)
Tax on loss	9	-	656
Loss for the financial year	21	(20,798,038)	(19,507,320)

Loss for the financial year is all attributable to the owners of the parent company.

Total comprehensive income for the year is all attributable to the owners of the parent company.

The Statement of Comprehensive Income has been prepared on the basis that all operations are continuing operations.

VENKYS LONDON LIMITED

GROUP BALANCE SHEET

AS AT 31 MARCH 2020

	Notes	2020 £	£	2019 £	£
Fixed assets					
Negative goodwill	10	(7,968,924)		(8,273,243)	
Other intangible assets	10	9,783,559		8,670,348	
Total intangible assets		1,814,635		397,105	
Tangible assets	11	45,237,506		46,519,212	
		47,052,141		46,916,317	
Current assets					
Stocks	13	193,482		192,146	
Debtors falling due after more than one year	14	24,272		207,814	
Debtors falling due within one year	14	2,151,929		4,313,019	
Cash at bank and in hand		699,489		121,194	
		3,069,172		4,834,173	
Creditors: amounts falling due within one year	15	(27,476,845)		(26,336,715)	
Net current liabilities		(24,407,673)		(21,502,542)	
Total assets less current liabilities		22,644,468		25,413,775	
Creditors: amounts falling due after more than one year	16	(3,763,859)		(4,694,116)	
Net assets		18,880,609		20,719,659	
Capital and reserves					
Called up share capital	20	180,067,232		165,108,232	
Capital contribution	21	3,999,988		-	
Profit and loss reserves	21	(165,193,306)		(144,395,268)	
Equity attributable to owners of the parent company		18,873,914		20,712,964	
Non-controlling interests		6,695		6,695	
		18,880,609		20,719,659	

The financial statements were approved by the board of directors and authorised for issue on
and are signed on its behalf by:


Mr Jitendra M Desai
Director

25 August 2020

VENKYS LONDON LIMITED

COMPANY BALANCE SHEET

AS AT 31 MARCH 2020

	Notes	2020 £	£	2019 £	£
Fixed assets					
Investments	12		34,890,101		34,890,101
Current assets					
Debtors	14	140,250,276		123,259,144	
Cash at bank and in hand		805		142	
		<u>140,251,081</u>		<u>123,259,286</u>	
Creditors: amounts falling due within one year	15	(210,940)		(2,165,106)	
Net current assets			<u>140,040,141</u>		<u>121,094,180</u>
Total assets less current liabilities			<u><u>174,930,242</u></u>		<u><u>155,984,281</u></u>
Capital and reserves					
Called up share capital	20	180,067,232		165,108,232	
Capital contribution	21	3,999,988			
Profit and loss reserves	21	(9,136,978)		(9,123,951)	
Total equity			<u><u>174,930,242</u></u>		<u><u>155,984,281</u></u>

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's loss for the year was £13,027 (2019 - £552,425 loss).

The financial statements were approved by the board of directors and authorised for issue on and are signed on its behalf by:

Mr Jitendra M Desai

Director

25 August 2020
Company Registration No. 07406020

VENKYS LONDON LIMITED

GROUP STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2020

	Notes	Share capital £	Capital contribution £	Profit and loss reserves £	Total controlling interest £	Non- controlling interest £	Total £
Balance at 1 April 2018		147,495,732	-	(124,887,948)	22,607,784	6,695	22,614,479
Year ended 31 March 2019:							
Loss and total comprehensive income for the year		-	-	(19,507,320)	(19,507,320)	-	(19,507,320)
Issue of share capital	20	17,612,500	-	-	17,612,500	-	17,612,500
Balance at 31 March 2019		165,108,232	-	(144,395,268)	20,712,984	6,695	20,719,659
Year ended 31 March 2020:							
Loss and total comprehensive income for the year		-	-	(20,798,038)	(20,798,038)	-	(20,798,038)
Issue of share capital	20	14,959,000	-	-	14,959,000	-	14,959,000
Other movements		-	3,999,988	-	3,999,988	-	3,999,988
Balance at 31 March 2020		180,067,232	3,999,988	(165,193,306)	18,873,914	6,695	18,880,609

VENKYS LONDON LIMITED

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2020

	Notes	Share capital £	Capital contribution £	Profit and loss reserves £	Total £
Balance at 1 April 2018		147,495,732	-	(8,571,526)	138,924,206
Year ended 31 March 2019:					
Loss and total comprehensive income for the year		-	-	(552,425)	(552,425)
Issue of share capital	20	17,612,500	-	-	17,612,500
Balance at 31 March 2019		165,108,232	-	(9,123,951)	155,984,281
Year ended 31 March 2020:					
Loss and total comprehensive income for the year		-	-	(13,027)	(13,027)
Issue of share capital	20	14,959,000	-	-	14,959,000
Other movements		-	3,999,988	-	3,999,988
Balance at 31 March 2020		180,067,232	3,999,988	(9,136,978)	174,930,242

VENKYS LONDON LIMITED

GROUP STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2020

	Notes	2020 £	£	2019 £	£
Cash flows from operating activities					
Cash absorbed by operations	27	(16,015,178)		(14,097,512)	
Interest paid		(606,254)		(465,498)	
Income taxes (paid)/refunded		-		856	
Net cash outflow from operating activities		(15,621,432)		(14,562,354)	
Investing activities					
Purchase of intangible assets		(4,755,649)		(4,271,364)	
Proceeds on disposal of intangibles		3,752,054		1,192,439	
Purchase of tangible fixed assets		(545,679)		(376,642)	
Proceeds on disposal of tangible fixed assets		87,829		2,400	
Interest received		80		407	
Net cash used in investing activities		(1,461,365)		(3,452,760)	
Financing activities					
Proceeds from issue of shares		14,959,000		17,612,500	
Capital contribution received		3,999,988		-	
Payment of finance leases obligations		(126,093)		(77,881)	
Net cash generated from financing activities		18,832,895		17,534,619	
Net increase/(decrease) in cash and cash equivalents		1,750,098		(480,495)	
Cash and cash equivalents at beginning of year		(14,250,333)		(13,769,838)	
Cash and cash equivalents at end of year		(12,500,235)		(14,250,333)	
Relating to:					
Cash at bank and in hand		699,489		121,194	
Bank overdrafts included in creditors payable within one year		(13,199,724)		(14,371,527)	

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

1 Accounting policies

Company information

Venkys London Limited ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is c/o Squire Patton Boggs (UK) LLP, 7 Devonshire Square, London, EC2M 4YH.

The group consists of Venkys London Limited and its subsidiary.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Basis of consolidation

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. In the consolidated group accounts, the excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

The consolidated financial statements incorporate those of Venkys London Limited and all of its subsidiaries (ie entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits). Subsidiaries acquired during the year are consolidated using the purchase method. Their results are incorporated from the date that control passes.

All financial statements are made up to 31 March 2020. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Non-controlling interests represent the nominal value of the share capital held by non-controlling shareholders in subsidiaries. No proportion of the deficit on accumulated reserves has been allocated.

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

1 Accounting policies

(Continued)

1.3 Going concern

The Blackburn Rovers Football and Athletic Limited ("BRFC") is a 99.99% subsidiary of Venky's London Limited ("VLL" or "the group"), and accounts for the significant majority of the group's trading. As a result, the use of the going concern assumption by the group is inherently linked to the use of the same assumption by BRFC.

At 31 March 2020 the group had net current liabilities of £24,407,673 and for the year ended 31 March 2020 reported an operating loss before player trading of £23,968,136. The group may continue to make operating losses and incur net cash outflows depending on a number of variables including the success of the football club in league and cup competitions and the level of transfer activity. The group is funded through a bank facility and share capital and in view of the current financial position the group remains reliant on its ability to maintain existing and obtain additional funding as necessary.

In managing the finances of the group, the directors remain mindful of the need to ensure the football club will comply with the Championship Profitability and Sustainability rules.

As part of the directors' assessment of going concern they have prepared detailed cash flow forecasts for the period to the end of June 2021 and outline forecasts for a further 3 years beyond that. These forecasts indicate that the group will require significant funding in addition to the current facilities available to the group. The amount of additional funding required will be dependent on the net proceeds of any player trading and availability of bank facilities, together with the manner in which football matches are conducted under the effects of the COVID-19 outbreak.

In view of this the directors have received confirmation from the ultimate parent company (Venkateshwara Hatcheries Pvt. Ltd) that it has sufficient funds and is willing to provide such additional financing as may be required to fund the group to the extent necessary for the group to continue to trade and to pay its liabilities as and when they become due, for the next 12 months and thereafter for the foreseeable future, regardless of whether the facility referred to below is renewed in January 2021. Accordingly the directors have prepared these forecasts on an appropriate basis.

The group is currently operating within its facilities, due for renewal in January 2021, provided by the State Bank of India. The directors believe there are no events or conditions which will cause the withdrawal of these facilities in the near future.

On the basis of the assessment outlined above the directors have a reasonable expectation that the group will have adequate resources to continue in operational existence for the foreseeable future. Accordingly they adopt the going concern basis in preparing these financial statements.

1.4 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Gate receipt and other matchday revenue is recognised over a football season as the matches occur. Merchandising income is recognised at the point of sale. Other revenue comprising media and commercial income is apportioned evenly over the football season or contract term as appropriate.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods); the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

1 Accounting policies

(Continued)

1.5 Intangible fixed assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Goodwill is the difference between amounts paid on the acquisition of a business and the fair value of the identifiable assets and liabilities. It is amortised to the profit and loss account over its estimated economic life.

Negative goodwill arising on acquisition is included within fixed assets and released to the profit and loss account in the periods in which the fair values of the non-monetary assets purchased in the same acquisition are recovered whether through depreciation or sale.

The costs associated with the acquisition of new players' registrations are capitalised as intangible fixed assets. These costs are fully amortised, in equal annual instalments, over the period of the players' initial contract. The external costs of securing an extension or renewal of an existing contract for both internally produced and externally purchased players are capitalised and amortised over the period of the players' new contract.

Signing on fees and other contingent fees payable to players as a result of the occurrence of one or more uncertain events are expensed when the event occurs.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings	2% per annum on cost
Fixtures and fittings	10% per annum on cost
Computers	20% per annum on cost
Motor vehicles	25% per annum on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

1.7 Fixed asset investments

Investments in subsidiaries are measured at cost less any accumulated impairment losses.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

Other investments held as fixed assets are measured at cost less provision for impairment.

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

1 Accounting policies

(Continued)

1.8 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.9 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.10 Cash at bank and in hand

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.11 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

1 Accounting policies

(Continued)

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

Basic financial liabilities, including creditors, bank loans and loans from fellow group companies, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

1.12 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

1.13 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

1 Accounting policies

(Continued)

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.14 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.15 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.16 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

1.17 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

Deferred grants are released over the life of the assets to which they relate.

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

1 Accounting policies

(Continued)

1.18 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation are included in the profit and loss account for the period.

1.19 Intra-group investments and loans

The Company has a significant investment in the shares of The Blackburn Rovers Football and Athletic Limited, a subsidiary of the company and has also advanced this subsidiary substantial loans. The short term financial performance of the subsidiary has been volatile but in the opinion of the directors the value of this investment has increased since the previous year end. The Company is committed to support the subsidiary going forwards and is confident of its growth and continued improving performance. The Company has no concerns over the going concern status of its subsidiary and considers it inappropriate to recognise any discounts to the value of its loans. Taking into consideration the realisable value of the subsidiary's assets, diminution in the value of the company's investment in its subsidiary is considered temporary in nature and hence the Company considers no provision is necessary.

2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

Impairment of fixed assets

An impairment loss is recognised whenever the carrying amount of an asset or its income-generating unit exceeds its recoverable amount. Impairment losses are recognised in the profit and loss account.

Release of negative goodwill

Negative goodwill arising on acquisition is included within fixed assets and released to the profit and loss account in the periods in which the fair values of the non-monetary assets purchased in the same acquisition are recovered whether through depreciation or sale.

Intra-group investments and loans

See note 1.19 for details.

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

3 Turnover and other revenue

	2020	2019
	£	£
Turnover analysed by class of business		
Matchday	3,015,127	3,600,423
Media	7,958,794	6,138,238
Commercial	4,868,929	5,183,786
	<u>15,842,850</u>	<u>14,922,447</u>

All turnover arose within the United Kingdom.

4 Operating loss

	2020	2019
	£	£
Operating loss for the year is stated after charging/(crediting):		
Depreciation of owned tangible fixed assets	1,701,892	1,737,662
Depreciation of tangible fixed assets held under finance leases	47,474	54,193
Profit on disposal of tangible fixed assets	(9,810)	(2,400)
Amortisation of intangible assets	3,745,970	1,340,743
Operating lease charges	<u>34,140</u>	<u>20,509</u>

5 Auditor's remuneration

	2020	2019
	£	£
Fees payable to the company's auditor and associates:		
For audit services		
Audit of the financial statements of the group and company	<u>19,900</u>	<u>16,700</u>
For other services		
Taxation compliance services	7,400	8,090
All other non-audit services	<u>36,160</u>	<u>31,788</u>
	<u>43,560</u>	<u>39,878</u>

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

6 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

	Group 2020 Number	2019 Number	Company 2020 Number	2019 Number
Football players and management	137	131	-	-
Commercial, sponsorship, media and advertising	30	37	-	-
Administration	27	26	4	4
Building, ground and pitch maintenance	33	33	-	-
	<u>227</u>	<u>227</u>	<u>4</u>	<u>4</u>

Their aggregate remuneration comprised:

	Group 2020 £	2019 £	Company 2020 £	2019 £
Wages and salaries	21,895,750	19,592,820	-	-
Social security costs	3,048,628	2,823,725	-	-
Pension costs	132,637	562,580	-	-
	<u>25,077,015</u>	<u>22,979,125</u>	<u>-</u>	<u>-</u>

7 Interest receivable and similar income

	2020 £	2019 £
Interest income		
Interest on bank deposits	<u>80</u>	<u>407</u>

Investment income includes the following:

Interest on financial assets not measured at fair value through profit or loss	<u>80</u>	<u>407</u>
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8 Interest payable and similar expenses

	2020 £	2019 £
Interest on financial liabilities measured at amortised cost:		
Interest on bank overdrafts and loans	566,045	448,699
Other finance costs:		
Interest on finance leases and hire purchase contracts	40,209	16,799
Total finance costs	<u>606,254</u>	<u>465,498</u>

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

9 Taxation

	2020 £	2019 £
Current tax		
Adjustments in respect of prior periods	-	(656)

The actual charge/(credit) for the year can be reconciled to the expected credit for the year based on the profit or loss and the standard rate of tax as follows:

	2020 £	2019 £
Loss before taxation	(20,798,038)	(19,507,976)
Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2019: 19.00%)	(3,951,827)	(3,706,515)
Tax effect of expenses that are not deductible in determining taxable profit	36,100	(46,279)
Unutilised tax losses carried forward	3,915,527	3,752,794
Adjustments in respect of prior years	-	(656)
Taxation charge/(credit)	-	(656)

The adjustment in respect of prior years related to a research and development tax credit, which arose from expenditure in previous years within the club's medical team which are not specifically identified as research costs in the Financial Statements.

Taxable losses from previous years are available to offset against future taxable profits. A deferred tax asset has not been recognised in respect of these losses as the group does not anticipate taxable profits to arise within the immediate future. The estimated value of the deferred tax asset not recognised, measured at the expected future standard rate of 19% (2019 - 17%), is £47m (2019 - £39m).

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

10 Intangible fixed assets

Group	Negative goodwill £	Player registrations £	Total £
Cost			
At 1 April 2019	(13,524,965)	12,276,903	(1,248,062)
Additions - separately acquired	-	5,163,500	5,163,500
Disposals	-	(204,000)	(204,000)
At 31 March 2020	(13,524,965)	17,236,403	3,711,438
Amortisation and impairment			
At 1 April 2019	(5,251,722)	3,606,555	(1,645,167)
Amortisation charged for the year	(304,319)	4,050,289	3,745,970
Disposals	-	(204,000)	(204,000)
At 31 March 2020	(5,556,041)	7,452,844	1,896,803
Carrying amount			
At 31 March 2020	(7,968,924)	9,783,559	1,814,635
At 31 March 2019	(8,273,243)	8,670,348	397,105

The company had no intangible fixed assets at 31 March 2020 or 31 March 2019.

11 Tangible fixed assets

Group	Freehold land and buildings £	Fixtures and fittings £	Motor vehicles £	Total £
Cost				
At 1 April 2019	55,526,507	5,712,925	246,607	61,486,039
Additions	89,747	455,932	-	545,679
Disposals	-	(98,624)	(6,000)	(104,624)
At 31 March 2020	55,616,254	6,070,233	240,607	61,927,094
Depreciation and impairment				
At 1 April 2019	10,696,243	4,071,123	199,461	14,966,827
Depreciation charged in the year	1,319,205	415,285	14,876	1,749,366
Eliminated in respect of disposals	-	(20,605)	(6,000)	(26,605)
At 31 March 2020	12,015,448	4,465,803	208,337	16,689,588
Carrying amount				
At 31 March 2020	43,600,806	1,604,430	32,270	45,237,506
At 31 March 2019	44,830,264	1,641,802	47,146	46,519,212

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

11 Tangible fixed assets

(Continued)

The company had no tangible fixed assets at 31 March 2020 or 31 March 2019.

The net carrying value of tangible fixed assets includes the following in respect of assets held under finance leases or hire purchase contracts.

	Group 2020 £	2019 £	Company 2020 £	2019 £
Fixtures and fittings	322,294	387,615	-	-

12 Fixed asset investments

	Group 2020 £	2019 £	Company 2020 £	2019 £
Investments in subsidiaries	-	-	34,890,101	34,890,101

Investments are carried at cost less provision for impairment.

The investment in subsidiary represents a 99.99% shareholding in The Blackburn Rovers Football and Athletic Limited, comprising 146,981,759 ordinary £1 shares. The subsidiary is a professional football club with related commercial activities. The registered office is Ewood Park, Blackburn, Lancashire, BB2 4JF.

The Blackburn Rovers Football and Athletic Limited holds 100% of the share capital of Blackburn Rovers Ladies Football Club Limited consisting of 100 ordinary shares of £1 each.

The other investment represents a minority shareholding in Hitlab INC, a Canadian unlisted company.

Movements in fixed asset investments Company

	Shares in group undertakings £	Other investments other than loans £	Total £
Cost or valuation			
At 1 April 2019 and 31 March 2020	34,890,101	3,378,378	38,268,479
Impairment			
At 1 April 2019 and 31 March 2020	-	3,378,378	3,378,378
Carrying amount			
At 31 March 2020	34,890,101	-	34,890,101
At 31 March 2019	34,890,101	-	34,890,101

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

13 Stocks

	Group 2020 £	2019 £	Company 2020 £	2019 £
Finished goods and goods for resale	193,482	192,146	-	-

The difference between purchase price and replacement cost of stock is not material.

14 Debtors

	Group 2020 £	2019 £	Company 2020 £	2019 £
Amounts falling due within one year:				
Trade debtors	594,889	1,149,445	-	-
Amounts owed by group undertakings	-	-	140,060,276	121,384,144
Other debtors	436,225	1,912,218	190,000	1,875,000
Prepayments and accrued income	1,120,815	1,251,356	-	-
	<u>2,151,929</u>	<u>4,313,019</u>	<u>140,250,276</u>	<u>123,259,144</u>

Amounts falling due after more than one year:

Trade debtors	24,272	207,814	-	-
	<u>24,272</u>	<u>207,814</u>	<u>-</u>	<u>-</u>
Total debtors	<u>2,176,201</u>	<u>4,520,833</u>	<u>140,250,276</u>	<u>123,259,144</u>

15 Creditors: amounts falling due within one year

	Notes	Group 2020 £	2019 £	Company 2020 £	2019 £
Bank loans and overdrafts	17	13,199,724	14,371,527	-	-
Obligations under finance leases	18	98,376	111,036	-	-
Trade creditors		2,111,397	1,841,634	-	-
Amounts due to group undertakings		-	-	190,000	2,146,446
Other taxation and social security		3,486,002	2,260,715	-	-
Other creditors		36,564	143,164	-	-
Accruals and deferred income		8,544,782	7,608,639	20,940	18,660
		<u>27,476,845</u>	<u>26,336,715</u>	<u>210,940</u>	<u>2,165,106</u>

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

16 Creditors: amounts falling due after more than one year

	Notes	Group 2020 £	2019 £	Company 2020 £	2019 £
Obligations under finance leases	18	96,480	209,913	-	-
Trade creditors		1,983,333	1,800,000	-	-
Other taxation and social security		533,943	1,245,867	-	-
Government grants		931,924	1,028,584	-	-
Other creditors		-	80,531	-	-
Accruals and deferred income		218,179	329,221	-	-
		<u>3,763,859</u>	<u>4,694,116</u>	<u>-</u>	<u>-</u>

17 Loans and overdrafts

		Group 2020 £	2019 £	Company 2020 £	2019 £
Bank overdrafts		<u>13,199,724</u>	<u>14,371,527</u>	<u>-</u>	<u>-</u>
Payable within one year		<u>13,199,724</u>	<u>14,371,527</u>	<u>-</u>	<u>-</u>

The bank overdraft is not secured over any of the group's assets, however the bank reserves the right to ask for a debenture charge over the assets of the group during the life of the facility. Interest is paid upon the facility at 2.65% over GBP 6 month LIBOR.

18 Finance lease obligations

	Group 2020 £	2019 £	Company 2020 £	2019 £
Future minimum lease payments due under finance leases:				
Within one year	98,376	111,036	-	-
In two to five years	57,348	209,913	-	-
In over five years	39,132	-	-	-
	<u>194,856</u>	<u>320,949</u>	<u>-</u>	<u>-</u>

Finance lease payments represent rentals payable by the company or group for certain items of plant and machinery. Leases include purchase options at the end of the lease period, and no restrictions are placed on the use of the assets. The average lease term is 4 years. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

Net obligations under finance lease and hire purchase contracts are secured on the assets to which they relate.

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

19 Retirement benefit schemes

	2020	2019
	£	£
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	132,637	562,580

In respect of the subsidiary undertaking, pension contributions are paid, by the group, into the personal pension schemes of certain employees. The assets of the scheme are held separately from those of the group in independently administered funds. The contributions paid during the period amounted to £132,637 (2019 - £103,729).

The subsidiary company is a member of the Football League Pension and Life Assurance Scheme, which was closed with effect from 31 August 1999. The scheme is a defined benefit multi-employer plan and therefore has been treated as a defined contribution scheme. The scheme was the subject of an actuarial valuation at 1 September 2017 and was in deficit. Full provision has been made for this deficit and a payment schedule agreed. The group's share of the deficit at 31 March 2020 is currently estimated to be £326,071 (2019 - £437,113).

The amount charged to the profit and loss account in the year amounted to £Nil (2019 - £458,851).

20 Share capital

	Group and company	
	2020	2019
	£	£
Ordinary share capital		
Issued and fully paid		
180,067,232 Ordinary shares of £1 each	180,067,232	165,108,232

During the year a further 14,959,000 ordinary shares were issued at par of £1 each to fund further investment.

21 Reserves

Profit and loss reserve

The profit and loss reserves represents accumulated losses.

Capital contribution

The capital contribution reserve represents amounts received from Venkateshawara Hatcheries Pvt.Ltd. No interest is charged on this funding and there is no intention for these funds to be repaid.

22 Potential future player registrations

In respect of the subsidiary undertaking, under the terms of certain contracts for the purchase of players' registrations, future payments may be due, dependant upon the success of the team and/or individual players. Similar terms exist in contracts for sales of player registrations.

Any amounts payable in relation to playing appearances and team performances are recognised when the event occurs. The maximum potential unrecognised liability for amounts due to football clubs and other third parties for first team players is £5,644,130.

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2020

23 Operating lease commitments

Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group 2020 £	2019 £	Company 2020 £	2019 £
Within one year	29,791	21,132	-	-
Between two and five years	22,977	26,691	-	-
	<u>52,768</u>	<u>47,823</u>	<u>-</u>	<u>-</u>

24 Events after the reporting date

Impact of COVID-19 outbreak

The COVID-19 outbreak has led to significant disruption to the economy across the globe and this includes to professional football matches in the UK, where the effect includes postponements and requirements for matches to be played without paying supporters. The disruptions to matches have given rise to a loss of income to the group and it is unsure how long this reduced level of income will remain. The wider economic impact of COVID-19 may also affect the group in its commercial income levels and the availability of finance.

The resolution of the situation in relation to the COVID-19 outbreak to secure a positive position and prospect for Blackburn Rovers is the top priority for management of the group. It is impractical at this stage reliably to assess the full financial implications of this outbreak.

Transfer agreements

The group has not entered into any significant commitments in respect of net transfer fees payable since the reporting date.

25 Related party transactions

During the year, the Group charged rent of £158,464 (2019- £152,122) to Blackburn Rovers Community Trust. At the balance sheet date an amount of £5,326 (2019 - £23,034) was owed by Blackburn Rovers Community Trust in respect of these transactions. These amounts are included within other debtors. Directors of Blackburn Rovers Football and Athletic Limited are trustees of Blackburn Rovers Community Trust.

26 Controlling party

The directors regard Venkateshwera Hatcheries Pvt Limited, a company registered in India, as this company's controlling party.

VENKYS LONDON LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2020

27 Cash generated from group operations

	2020 £	2019 £
Loss for the year after tax	(20,798,038)	19,507,320
Adjustments for:		
Taxation charged/(credited)	-	(656)
Finance costs	606,254	465,498
Investment income	(80)	(407)
Gain on disposal of tangible fixed assets	(9,810)	(2,400)
Profit/(loss) on disposal of intangible fixed assets	(3,170,098)	(1,292,994)
Amortisation and impairment of intangible assets	3,745,970	1,340,743
Depreciation and impairment of tangible fixed assets	1,749,366	1,791,855
Movements in working capital:		
(Increase) in stocks	(1,336)	(24,013)
Decrease in debtors	1,682,145	664,939
Increase in creditors	1,277,109	2,563,903
(Decrease) in deferred income	(96,660)	(96,660)
Cash absorbed by operations	(16,015,178)	(14,097,512)

28 Analysis of changes in net debt - group

	1 April 2019 £	Cash flows £	31 March 2020 £
Cash at bank and in hand	121,194	578,295	699,489
Bank overdrafts	(14,371,527)	1,171,803	(13,199,724)
	(14,250,333)	1,750,098	(12,500,235)
Obligations under finance leases	(320,949)	126,093	(194,856)
	(14,571,282)	1,876,191	(12,695,091)