

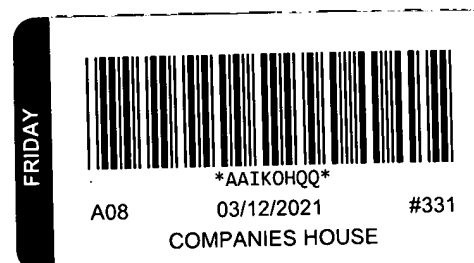
Charity Number 1137409

Company Number 7340518

# **Roald Dahl's Marvellous Children's Charity**

## **Report and Financial Statements**

**Year Ending 31 March 2021**



## **Index**

	<b>Page</b>
	<hr/>
Charity Information	3
Report of the Trustees	5
Independent Auditors' Report to the Trustees	13
Statement of Financial Activities	17
Balance Sheet	18
Cash Flow	19
Notes to the Financial Statements	20-25

## **Presidents**

Felicity Dahl  
Sir Quentin Blake

## **Royal Patron**

HRH Duchess of Cornwall

## **Patrons**

Maddie and Theo Dahl	Dame Julie Walters DBE
Joanna Lumley OBE	Claudia Winkleman
Tim Minchin	

## **Trustees and Directors**

The directors of the charitable company (the charity) are its trustees for the purpose of charity law. The trustees and officers serving during the year and since the year end were as follows:

Graham Faulkner (Deputy Chair) (resigned 11<sup>th</sup> March 2021)  
Donald Sturrock (Chair)  
Michelle Johnson  
Niels Kirk  
Alex Hyde-Parker  
Nicholas Warr  
Rob Halkyard  
Jodi Betts  
Ben Grist  
Rob Paul  
Rachelle Broadley (appointed 3<sup>rd</sup> December 2020)

## **Company Secretary**

Mark Turner

## **Registered Office**

17, Chiltern Business Centre  
63-65 Woodside Road  
Amersham  
Buckinghamshire  
HP6 6AA

## **Company Number**

7340518

## **Charity Number**

1137409

## **Auditors**

Cansdales Audit LLP  
Bourbon Court  
Nightingales Corner  
Little Chalfont  
Buckinghamshire  
HP7 9QS

## **Bankers**

CAF Bank Limited  
25 Kings Hill Avenue  
Kings Hill  
West Malling  
Kent  
ME19 4JQ

## **Solicitors**

Taylor Wessing  
5 New Street Square  
London  
EC4A 3TW

## **REPORT OF THE BOARD OF TRUSTEES FOR THE YEAR ENDING 31 MARCH 2021**

### **Chair's Report**

This has been a challenging year for everyone, but especially so for the seriously ill children we support, their families and the Roald Dahl Specialist Nurses that care for them. Yet I am delighted to report that the charity staff team, trustees, volunteers, supporters and, above all, our nurses pulled together to ensure that our vital work was not affected and indeed went from strength to strength. I am very proud of them all.


Throughout the year, we established two new specialist nursing posts in the area of transition of care from paediatric to adult services. As more and more seriously ill children live on into adulthood, this role has become vitally important. The change can be traumatic, as the young patient becomes more independent from their parents and accepts responsibility for their condition and their treatment. This aspect of nursing is now recognised as a crucial part of every seriously ill child's care pathway, and we are proud to have been at the forefront of raising its national profile.

As a result of the pandemic, many of the seriously ill children in the care of our Roald Dahl Nurses had to shield at home and were therefore unable to access crucial hospital medical treatment. The charity responded by setting up an emergency Covid fund to support families with urgent medical equipment to be used at home, while our nurses responded by creating innovative ways to support their children and families in this difficult period. The charity also created a financial support line for families in the care of Roald Dahl Nurses to access benefits advice and other practical help. As the financial impact of the pandemic unfolds, the charity believes this will continue to be a vital resource.

It has been a stressful year for many charities. We have been fortunate that our supporters have stood by us in this testing period and the charity's beneficiaries have not suffered. I would like to record a special note of appreciation to Graham Faulkner, who retired as a Trustee this year. Graham has been involved with the charity for nine years as Trustee and most recently as Deputy Chair. He has been a wise, thoughtful and vital ingredient in whatever successes we may have had during this time and his experience and good judgement have been a massive help to me personally in my time as Board Chair. He will be hard to replace. I would also like to note the departure of our Head of Programmes, Sophie Dziwinski, who in one way or another has worked for the organisation for almost twenty-five years. Roald Dahl Nurses, past and present, will I am sure treasure their memories of Sophie's passionate and seemingly boundless energy in support of them. We are greatly indebted to her. She too will be a difficult act to follow.

On behalf of the trustees, I would like to thank all the charity's supporters, who had helped us through these tough times. There are now so many of them that it is probably invidious to single out individuals. Nevertheless I would like to mention Dame Julie Walters, Claudia Winkleman and David Walliams who all gave up their valuable time to help us. I would also like to thank our Royal Patron, HRH The Duchess of Cornwall, whose continued support is so immensely valuable. She has made a huge personal impact on those children, families and nurses she has met this year.

Finally, we are indebted as ever to our two marvellous Presidents, both of whom are now in their ninth decades. Our founder Liccy Dahl and Sir Quentin Blake continue to startle us with their imaginative vision and generosity. Last winter, for example, in the middle of lockdown, Quentin donated several of his paintings to us. These were auctioned at Christies in London by another of our wonderful patrons, Joanna Lumley. Joanna brought her distinctive glamour, with a sense of fun to the auctioneer's rostrum and wielded her gavel to memorable effect. The auction raised over £25,000 and provided a welcome ray of light in the pandemic gloom. I hope the coming year will be full of more of such moments and I am confident that the charity is in good shape to handle whatever challenges the coming year may throw at it.



Donald Sturrock, Chair.

12<sup>th</sup> October 2021

## **Our Purposes and Activities**

### **Our Vision**

Is that every seriously ill child has a Roald Dahl Specialist Nurse to help them lead a more marvellous life.

### **Our Mission**

To provide specialist nurses and support for seriously ill children living with complex, lifelong conditions.

### **Key Strategic Charitable Aim**

To improve the healthcare outcomes and resilience of seriously ill children and their families living with complex, lifelong, and under-funded conditions.

### **Summary of outcomes to achieve:**

- 1) Improved quality of care
- 2) Improved experience of care
- 3) Improved efficiency and cost-effectiveness in care
- 4) Improved resilience of seriously ill children and their families

## **Our charitable programmes**

### **Charitable Programmes 2020 – 2024**

To achieve our key strategic charitable aim, over the next four years, we will increase the impact and reach of the Roald Dahl Specialist Nurse programme by:

- Creating further Roald Dahl Specialist Nurse posts within the NHS
- Developing, promoting and supporting children's specialist nurse leaders and role models
- Championing specialist nurse-led innovation in children's healthcare
- Providing additional support to seriously ill children and families.

### **Achievement and Performance in 2020-2021**

We started the year just as the covid-19 crisis was taking hold it was still uncertain as to how long we were going to be under its influence but the decision was made that we should expect it to be with us for the foreseeable future.

It was necessary to adapt our operations but not change our focus to improve the healthcare outcomes and resilience of seriously ill children and their families living with complex, lifelong, and under-funded conditions. We do this in three ways: by expanding and improving our Healthcare programme (Roald Dahl Specialist Nurses, their training and development); by providing practical help to children and their families; and by encouraging nurse-led innovation.

## **Roald Dahl Charitable Activities Programme**

### **Roald Dahl Specialist Nurses posts**

In 2020/21 we were able to pump prime two more **Roald Dahl Specialist Nurses** posts for two years each as part of the Charity's focus to improve the care of young people with serious lifelong illnesses when they transition from children to adult services. Working with East Sussex Healthcare Trust and the Royal Manchester Children's Hospital we were able to establish two Roald Dahl Transition Specialist Nurse posts in neurodisability and epilepsy respectively. This brings the number of transition posts to seven. At the 31<sup>st</sup> March 2021,

there were 81 Roald Dahl healthcare professionals in post across the UK specialising in fields such as epilepsy, neurology, haematology, gastroenterology, transition.

### **Training, development and leadership for Roald Dahl Specialist Nurses**

The charity remains committed to support the training and development of all of its Roald Dahl Nurses helping develop and retain their positions as leaders in paediatric care. This programme of support will be increased in 2020-21 financial year including a platform for our Roald Dahl Specialist Nurses to share experiences, best practices and communications across this unique network of professionals.

We were very aware that during the severe pressures faced by our nurses during the pandemic there would be limited opportunity to engage in additional **training and development** however the charity remains committed to helping them acquire new skills and to retain their position as leaders in paediatric care.

During the year, in partnership with The Florence Nightingale Foundation the charity was able offer 20 of its Roald Dahl Specialist Nurses a unique opportunity to join their leadership training.

As well as the leadership training the charity put on two virtual workshops at which the invited keynote speaker Angela Horsley of NHSi gave a national update on the topic transition of care.

The charity to facilitate and to enhance the training and development of our Roald dahl Nurses established its own dedicated digital communications platform (Facebook Workplace) This platform will support Roald Dahl Specialist Nurses to connect with each other better to ease communication and sharing of knowledge, expertise and best practice with all information and resources in one place, and it will provide a digital space for virtual workshops and meetings.

### **Nurse-led Innovation**

Nurse-Led Innovation is an important part of improving the quality and experience of health care. We work closely with our Roald Dahl Specialist Nurses to encourage creativity in problem solving and to ensure that there is space to bring ideas into reality. In March 2021 we launch an 'open call' for innovative ideas restricted to our 81 nurses.

**Inventing Room:** we are currently working on a number of the products developed as part the 'Inventing Room Programme':

**Superhero Suzie** – we are now liaising with a number of UK-based 'arthritis charities' and relevant NHS Trusts re the dissemination of Super Hero Suzie kits.

**StoryFutures** – we are partnering with StoryFutures (Royal Holloway, University of London) to develop a 'prototype' of a nurse-led innovative tool to improve the experience for young people with complex, lifelong illnesses as they transition from children to adult services. The Augmented Reality Card and App Game will be demonstrated in 2021/22 and decisions made as to possible next steps for future direction and roll-out of the game.

### **Support for our beneficiaries and their families**

We made the decision in 2019/20 to conclude the Marvellous Family Grant programme and replace it with the Marvellous Family Support Service (MFSS). We know that some of the families that we support are struggling financially and are missing out on welfare benefits for which they are eligible. Our nurses often provide the families with guidance but with increasing workload they are not always able to provide individual support. We therefore create the



bespoke MFSS in partnership with Citizens Advice Bureau (Cardiff & Vale) to help families initially under the care of a Roald Dahl Specialist Nurse to navigate the DLA/PIP application and, if needed, appeal processes. The service will be a pilot to be begin with eventually to roll this out to support all families with children with complex, long-term conditions.

### **Emergency COVID-19 appeal**

Further to requests from RD Nurses and their teams the charity has been able to provide some practical support for some of our families during the pandemic. Through our COVID-19 Emergency Grants Fund, we were able to provide £36,884.49 worth of equipment to hospitals, nurses and families. Of specific value were three TOSCA machines, for Liverpool, Manchester & Preston and Oswestry, to help in the treatment of Duchenne Muscular Dystrophy, blood pressure monitors, and oxygen saturation probe. These pieces of kit enable the seriously ill children to continue their treatment at home and so avoid coming into the hospital.

## **Other achievements in the year**

### **Impact measurement**

The importance of establishing case for support and measuring impact are fundamental to the existence of a charity. Case for support identifies the need and impact measurement quantifies the effectiveness of the charity's programmes to address these needs and meet its stated aims to improve the healthcare outcomes and resilience of seriously ill children and their families living with complex, lifelong, and underfunded conditions.

The charity has conducted a mapping exercise to identify gaps in specialist nursing provisions, an important understanding before the planned appointment of at least seven additional Roald Dahl Specialist Nurse posts within the NHS.

The Charity commissioned Sheffield Hallam University to carry out an evaluation of the Charity's Roald Dahl Specialist Nurses to better understand the contribution of Roald Dahl Specialist Nurses to children's healthcare from the perspectives of multiple stakeholder groups. Covid-19 has delayed the publishing of the report but it should be available to the charity in 2021/22.

### **Hybrid working**

The charity had already decided to adopt a more flexible way of working for its staff trying to improve the work life balance looking at ways that colleagues could work more hours from home. This was the basis behind our decision to move to small offices and not renew its existing office lease. From the forced lockdown the Charity has experience the benefits of hybrid working: agility afforded by technology, a better work-life balance, improved efficiencies and productivity. The Charity has now taken the steps necessary to formalise the arrangement.

## **Fundraising**

The charity is a member of the Fundraising Regulator and we comply with the standards laid out in their code of fundraising practice. The charity's staff and volunteers carry out the fundraising activities, we do not employ external agencies to carry out fundraising on our behalf.

Following the implementation of the General Data Protection Regulation (GDPR) 2018 and the UK GDPR 2021, the charity relies on consent for all its marketing activities. In particular it gives the highest priority to the protection of vulnerable people, all its fundraisers are provided with guidance and support to help them respond appropriately to any individual who is considered at risk.

Any complaints received are recorded in line with the charity's complaint handling procedures; there were no complaints received in the year.

## **Investment Powers and Policy**

The trustees' decided to divest the charity of its quoted investments in favour of interest bearing deposit accounts.

## **Reserves Policy and Going Concern**

The Charity has met its key objective to bring the reserves down to level considered sufficient to allow the charity to operate effectively, but without tying up funds unnecessarily. The Charity saw its unrestricted reserves increase by £74k to £463k, in line with its plans.

The Trustees consider the current reserves to be at a prudent level to support its current level of expenditure and future commitments. The unrestricted reserves are equivalent to seven and a half months of non-charitable expenditure and are considered sufficient to ensure the Charity can meet its obligations if all sources of income were to fail. The Trustees consider an operational cover of between six and eight months as ideal.

Due to the impact of the coronavirus pandemic, the Trustees together with the senior leadership team consider an operational cover of eight months to be prudent. Our forecasts for the coming year look to maintain this cover at the top of the range.

The Trustees are confident that the Charity continues as a going concern.

## **Plans for Future Periods - What We Will Do Next**

As per our four year strategy and plan, in the next two years we will establish up to seven new nurses posts across the UK. The call out to the NHS has taken place now and the team and a panel will review the applications. Decision to be made at the Board meeting in December 2021. The charity is currently exploring factors to consider when selecting the focus of future nursing posts specialisms to be established beyond April 2023.

We will also research the possibility of extending our specialist nurses community by providing support to additional specialist nurses in terms of the link in with our network of professionals, and other opportunities such as educational grants for professional development and leadership training. If agreed, then this Affiliate Scheme will be launched in 2022-23.

Training currently planned for our nurses in February 2022 includes Mental Health Group Training which was identified as a need in our mapping exercise at the end of last year. Following the success of 20 of our England Roald Dahl Specialist Nurses undertaking The Florence Nightingale Foundation leadership programme through our partnership in 2021/22, we will offer the opportunity for further leadership training with the FNF to more of our Roald Dahl Nurses, including those based in Scotland, Wales and Northern Ireland.

In the context of Marvellous Nurse led innovation and our current Inventing Room programme, an idea is being developed around a set of educational games for children living with sickle cell disease. We will collaborate with a leading developer of educational games for health and social care training and create a 'suite' of educational games. We are also reviewing our work in this area and look forward to building on the work to date and agreeing what we do or don't do in the future in this space.

Our Family Support Service pilot delivered by Citizens Advice Cardiff and Vale was launched in April this year and further ongoing review, It is our intention to roll the service out to more families with children with complex, long-term conditions under the care of Roald Dahl Specialist Nurses.

With all the above, we need the raise the vital funds to support the work we do and we continue with a robust fundraising strategy, whilst developing this to include a new philanthropy and special events programmes; a two-year fundraising appeal and further work around schools and longer term sustainable relationships. We have had a few new individuals join the executive team this year and this has increased our confidence that we all will succeed in our mission and look forward to the year ahead.

## **STRUCTURE, GOVERNANCE AND MANAGEMENT**

### **Governing Document**

Roald Dahl's Marvellous Children's Charity is a company limited by guarantee governed by its Memorandum and Articles of Association dated 9<sup>th</sup> August 2010. It is registered as a charity with the Charity Commission.

### **Appointment of Trustees**

RDMCC is governed by a Board comprising ten volunteer trustees, who are also directors of the company and who are responsible for ensuring that the executive carries out its duties lawfully, in the best interests of beneficiaries and in accordance with professional standards.

### **Trustee Induction and Training**

The Charity has a written role description for trustees. Prospective candidates generally submit a CV and a letter of application and are then interviewed. In recruiting new trustees, the board of trustees looks for individuals with skills, experience and connections of value to the Charity and which are not represented amongst the existing trustees. Trustees benefit from a structured induction, opportunities for training and meeting our beneficiaries.

### **Organisation**

The day to day management of the Charity is delegated to the Chief Executive in accordance with the Signature and Authorisation Limits Policy. This document sets out which matters are reserved solely for the Board and which are delegated to the Chief Executive. In order to ensure that these delegated matters are being carried out lawfully and effectively, the Board continues to operate with 3 sub committees monitoring the work of the Charity - a Programmes Sub-committee, a Finance and Human Resources Sub-committee and a Fundraising and Marketing Sub-committee.

### **Related Parties and Co-operation with Other Organisations**

None of our trustees receive remuneration or other benefit from their work with the Charity. Any connection between a trustee or senior manager of the charity with a supplier or partner of any kind must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year no such related party transactions were reported.

## **Pay Policy for Senior Staff**

The senior team is comprised of: the Board of Directors (also the Charity's trustees) and the Senior Management Team in charge of directing and controlling, running and operating the Charity on a day to day basis. All directors give of their time freely and no director received remuneration in the year. Details of directors' expenses and related party transactions are disclosed in note 18 to the accounts.

The pay of the senior staff is reviewed annually and normally considered in line with the charitable sector.

There is also a pay grading policy in place which allows staff to move up an incremental scale.

## **Risk Management**

The Board of RDMCC and Executive both consider risks facing the Charity and what it can do to mitigate them. Principal risks and response to them are:

- **Reputational risk.** The success of our charity is dependent upon the good name of the Roald Dahl "brand". The Board and Executive ensure, therefore, that all new initiatives are properly thought through and that they are in keeping with brand values. The Charity liaises closely with other Roald Dahl organisations, including the Roald Dahl Story Company Limited.
- **Financial Risk.** Our sources of finance are presented above and in our detailed accounts. Charitable expenditure is often committed for a considerable period, up to two years, and every effort is made to match income to our expenditure. As many grant-making Trusts will only commit for one year in advance, however, this is not always possible and we have been obliged to commit reserves to ensure that expenditure commitments are met. Apart from committing reserves, the Board is also keen to increase the extent of individual and community giving so that future income is more predictable.

Coronavirus has added increased financial risk to the Charity. The Trustees and the Senior Leadership Team are keeping the implications of the crisis under careful review and have adapted the Charity's activities to the ever changing environment both for fundraising and our charitable programme.

- **Counterparty risk.** The Charity's principal partners are NHS Trusts. Our current partnering model requires beneficiary trusts to commit funding for new paediatric nurse posts for 2-3 years after the end of the Charity's funding period. Whilst most Trusts are very willing in principle to do this, financial pressures on them mean that they are not always able to provide such a commitment. The Board and Executive is aware of this and are working with NHS Trusts to find funding formulae that satisfy both parties.

## **Trustees' responsibilities statement - charitable company**

The trustees (who are also directors of Roald Dahl's Marvellous Children's Charity for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

By order of the board of trustees  
Donald Sturrock (Chair)



12<sup>th</sup> October 2021

## **AUDITORS' REPORT**

### **Opinion**

We have audited the financial statements of Roald Dahl's Marvellous Children's Charity (the 'charitable company') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, Balance Sheet, Cash flow statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to

be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the executive trustees' report; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

## **Responsibilities of the trustees**

As explained more fully in the statement trustees' responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

## **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the charitable company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charitable company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including **the disclosures**, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

## **Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and section 137 of the Housing and Regeneration Act 2008. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

James Foskett (Senior Statutory Auditor)  
For and on behalf of  
Cansdales Audit LLP  
Chartered Accountants & Statutory Auditors

Date: 12<sup>th</sup> October 2021

Bourbon Court  
Nightingales Corner  
Little Chalfont  
Bucks  
HP7 9QS



# ROALDDAHL'S MARVELLOUS CHILDREN'S CHARITY

## STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2021 INCORPORATING INCOME AND EXPENDITURE STATEMENT

		Unrestricted (General) Fund	Restricted Fund	Year ended 31 March 2021	Year ended 31 March 2020
	Notes	£	£	£	(Note 20) £
<b>Income</b>					
Donations	3	542,329	880,833	1,423,162	768,580
Investment income	4	287	-	287	29,142
Miscellaneous		-	-	-	-
<b>Total Income</b>		<u>542,616</u>	<u>880,833</u>	<u>1,423,449</u>	<u>797,722</u>
<b>Expenditure</b>					
Raising funds	5	177,165	128,626	305,791	345,155
Charitable activities	6	603,243	310,494	913,737	872,831
Provisions	15	2,340	-	2,340	4,680
<b>Total Expenditure</b>		<u>782,748</u>	<u>439,120</u>	<u>1,221,868</u>	<u>1,222,666</u>
<b>Net gains/(losses) on investments</b>	10	-	-	-	93,744
<b>Net (outgoing) /income before transfer between funds</b>		<u>(240,132)</u>	<u>441,713</u>	<u>201,581</u>	<u>(331,200)</u>
<b>Transfer between funds</b>		<u>313,635</u>	<u>(313,635)</u>	<u>-</u>	<u>-</u>
<b>Net Movement in Funds</b>		<u>73,503</u>	<u>128,078</u>	<u>201,581</u>	<u>(331,200)</u>
<b>Fund Balances brought forward at 1 April 2020</b>		<u>389,229</u>	<u>33,630</u>	<u>422,859</u>	<u>754,059</u>
<b>Fund Balances carried forward at 31 March 2021</b>		<u>£ 462,732</u>	<u>£ 161,708</u>	<u>£ 624,440</u>	<u>£ 422,859</u>

All gains and losses are included above so a statement of total recognised gains and losses has not been presented.

All income and expenditure are derived from continuing operations.

The comparative information for the year ended 31st March 2020 is shown in Note 20.

The notes on pages 20 to 25 form part of these financial statements.

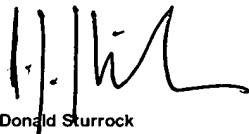
# ROALD DAHL'S MARVELLOUS CHILDREN'S CHARITY

## BALANCE SHEET AS AT 31 MARCH 2021

	Notes	31 March 2021		31 March 2020	
		£	£	£	£
<b>Fixed Assets</b>					
Fixed assets	11		3,949		5,397
Investments	12		2,502		2,502
<b>Total Fixed assets</b>			<u>6,451</u>		<u>7,899</u>
<b>Current Assets</b>					
Debtors	13	102,402		194,231	
Cash at bank and in hand		1,203,281		1,039,087	
		<u>1,305,683</u>		<u>1,233,318</u>	
<b>Liabilities:</b>	14	<u>(497,368)</u>		<u>(549,128)</u>	
<b>Net Current Assets</b>			808,315		684,190
<b>Total Assets less Current Liabilities</b>			<u>814,766</u>		<u>692,089</u>
<b>Liabilities:</b>	14		(190,326)		(269,230)
<b>Net Assets</b>	16		<u>£ 624,440</u>		<u>£ 422,859</u>
<b>Income Funds</b>					
Restricted	19		161,708		33,630
Unrestricted	19		462,732		389,229
<b>Total Funds</b>			<u>£ 624,440</u>		<u>£ 422,859</u>

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime

Approved by the trustees and authorised for issue on 12th October 2021 and signed on their behalf by:



Donald Sturrock

Company Registration Number: 07340518

The notes on pages 20 to 25 form part of these financial statements.

# **ROALD DAHL'S MARVELLOUS CHILDREN'S CHARITY**

## **CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2021**

	31 March 2021		31 March 2020	
	£	£	£	£
Net movement in funds		201,581		(331,200)
Adjustments for:				
Depreciation	4,760		7,950	
Net gains on investments	-		(93,744)	
Investment income	<u>(287)</u>		<u>(29,142)</u>	
		4,473		(114,936)
Decrease/(Increase) in debtors	91,829		337,553	
Increase/(Decrease) in creditors	<u>(130,664)</u>		<u>(722,976)</u>	
		(38,835)		(385,423)
Net cash from operating income		<u>£ 167,219</u>		<u>£ (831,559)</u>
Investing activities				
Purchase of fixed assets	(3,312)		(2,406)	
Sale of investments	-		1,496,013	
Investment income	<u>287</u>		<u>29,142</u>	
Cash flow from investing activities		<u>(3,025)</u>		<u>1,522,749</u>
Net change in cash and cash equivalents		164,194		691,190
Cash and cash equivalents at start of year		<u>1,039,087</u>		<u>347,897</u>
Cash and cash equivalents at the end of the year		<u>£ 1,203,281</u>		<u>£ 1,039,087</u>

The notes on pages 20 to 25 form part of these financial statements.

# ROALD DAHL'S MARVELLOUS CHILDREN'S CHARITY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

### 1. ACCOUNTING POLICIES

#### Basis of accounting

Ronald Dahl's Marvellous Children's Charity is a Charity registered in England & Wales. The address of the registered office is given in the charity information on page 4 of these financial statements.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 1st January 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Practice.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

#### Basis of consolidation

As described in Note 13, RDF Limited, a wholly owned subsidiary undertaking, has not been consolidated in these financial statements on the basis of materiality.

#### Income

Income is recognised in the period in which the charity is legally entitled to the income, the amount can be quantified with reasonable accuracy and the receipt of which is more likely than not. Investment income and income from fundraising are included on a receivable basis.

Value in kind - donated services are included as income at their estimated value to the charity, which is the amount the charity would have been willing to pay to obtain that service on the open market. A corresponding amount is then recognised under the appropriate expenditure heading depending on the nature of the

Investment income and income from fundraising are included on a receivable basis.

#### Grants made

Grants made to individuals and institutions are charged to the Statement of Financial Activities when they have been authorised by the Trustees and communicated to the recipients before the year end.

#### Expenditure

Expenditure is recognised on an accruals basis. Costs unattributable to a specific area of activity are allocated to the Statement of Financial Activities on the basis of staff time spent in relation to the respective area of activity. Cost of generating funds comprises fundraising expenditure and donor recruitment costs. Charitable activities expenditure includes grants made in support of the charity's objectives with associated support costs. Governance costs are those costs relating to compliance with constitutional and statutory requirements.

#### Investments

All quoted investments were disposed of during the year. Unquoted investments are included at cost.

#### Fixed Assets

Depreciation is provided at the following rates in order to write off the original cost of each asset, less any expected residual value, over estimated useful life or in case of leasehold assets over the life of the lease. Depreciation on additions is charged from the date of purchase.

Leasehold acquisition	straight line over 5 years
Leasehold improvements	straight line over 5 years
Office furniture	straight line over 3 years
Computer equipment	straight line over 3 years

Assets are only capitalised where they cost £100 or more.

#### Realised and unrealised gains/losses on investments

Realised gains/losses on the disposal of investments are calculated by reference to the market value of those investments at the start of the accounting period or, if purchased during the accounting period, the cost of acquisition. Unrealised gains/losses reflect the increase/decrease in value during the accounting period of investments held throughout that period or in the case of investments purchased during the accounting period and still held at the end of the period, the increase/decrease in value compared to their acquisition cost.

#### Fund Accounting

General funds are unrestricted funds used for furthering the objects of the charity. The designated capital fund is an expendable endowment. The Charity receives monies that are subject to specific conditions imposed by the donor and these are treated as restricted funds. Such income and related expenditure is separately identified in the Statement of Financial Activities and restricted funds are recorded on the Balance Sheet. See Note 2 for further details.

#### Pensions

The Charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

# ROALD DAHL'S MARVELLOUS CHILDREN'S CHARITY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (continued)

### 2. INCOME FUNDS

The charity has a number of restricted funds which are restricted by the donor for specific purposes or where funds have been raised for a specific purpose which are communicated to donors. All other funds are unrestricted funds. The Trustees consider that those funds represented by tangible fixed assets for use by the charity are not freely available and, therefore, this value is held in designated funds. The balance of the unrestricted reserve (undesignated funds) of £462,732 is in line with the charity's reserve policy. See page 10 of the Report of the Trustees for detail of the charity's reserve policy.

### 3. DONATIONS

			Year ended 31 March 2021	Year ended 31 March 2020
	Unrestricted £	Restricted £	Total £	Total £
Donations and gifts	500	362,857	363,357	69,151
Income from fundraising (see below)	541,829	517,976	1,059,805	699,429
	<u>£ 542,329</u>	<u>£ 880,833</u>	<u>£ 1,423,162</u>	<u>£ 768,580</u>
	£	£	£	£
Corporate Partnerships	103,859	466,401	570,260	491,920
Government grants - Job Retention Scheme	19,387	-	19,387	-
Major donors - individuals	18,462	50,000	68,462	32,660
School Events	9,497	-	9,497	33,953
Challenge & Sporting Events	30,073	-	30,073	28,843
Payroll Giving	22,213	-	22,213	22,823
Appeals & Regular Giving	45,682	1,050	46,732	28,010
Legacies	100,000	-	100,000	-
Special Events	25,568	-	25,568	7,300
General Community	12,588	525	13,113	53,920
Value in kind	154,500	-	154,500	-
	<u>£ 541,829</u>	<u>£ 517,976</u>	<u>£ 1,059,805</u>	<u>£ 699,429</u>

The split between unrestricted and restricted funds for 2020 can be found on note 20.

Value in kind - in the year the charity received services: to help in the design of a software application that would help children and young persons better cope with the transition of between children and adult healthcare services; to provide a training programme for our nurses; and the design and implementation of a new website. The combined benefit to the charity has been estimated at £154,500 (2020 £nil).

### 4. INVESTMENT INCOME

	Year ended 31 March 2021	Year ended 31 March 2020
	Total £	Total £
Income from investment portfolio	-	28,296
Bank and brokers' interest	287	845
	<u>£ 287</u>	<u>£ 29,142</u>

Income from the investment was wholly unrestricted and from UK investments.

### 5. COST OF RAISING FUNDS

<i>COST OF RAISING FUNDS</i>				
			Year ended 31 March 2021	Year ended 31 March 2020
	Unrestricted £	Restricted £	Total £	Total £
Other Direct costs	52,057	-	52,057	61,735
Donor recruitment	982	-	982	6,993
Staff Costs	88,240	107,188	195,428	181,690
Consultants	2,880	-	2,880	36,688
Support costs (note 8)	33,006	21,438	54,444	58,049
	<u>£ 177,165</u>	<u>£ 128,626</u>	<u>£ 305,791</u>	<u>£ 345,155</u>

# ROALD DAHL'S MARVELLOUS CHILDREN'S CHARITY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (continued)

### 6. EXPENDITURE ON CHARITABLE ACTIVITIES

			Year ended 31 March 2021	Year ended 31 March 2020
	Unrestricted	Restricted	Total	Total
	£	£	£	£
Roald Dahl Nurses (see below)	262,206	6,584	268,790	312,465
Training and development	49,986	1,216	51,202	48,977
Inventing Room	80,000	-	80,000	-
Covid-19 appeal	2,388	34,497	36,884	-
Family support	(1,027)	35,209	34,182	-
Support costs (note 8)	42,133	10,719	52,852	59,020
Staff Costs	51,429	178,647	230,075	218,855
Direct Costs	32,920	-	32,920	74,002
Consultants	-	-	-	33,477
Depreciation (see note 11)	4,760	-	4,760	7,950
Governance costs (see note 7)	78,449	43,622	122,072	118,085
	<u>£ 603,243</u>	<u>£ 310,494</u>	<u>£ 913,736</u>	<u>£ 872,831</u>
	£	£	£	£
Commitments at 31 March 2020	(680,615)	-	(680,615)	(1,229,041)
Payments made in the period:	443,159	-	443,159	860,891
Commitments transferred	506,245	-	506,245	680,615
Commitments at 31 March 2021	<u>£ 268,790</u>	<u>£ -</u>	<u>£ 268,790</u>	<u>£ 312,465</u>

### 7. GOVERNANCE COSTS

			Year ended 31 March 2021	Year ended 31 March 2020
	Unrestricted	Restricted	Total	Total
	£	£	£	£
Payment to auditors - audit	4,320	-	4,320	4,320
Consultants	4,919	-	4,919	4,640
Legal & Professional fees	962	-	962	1,241
Staff Costs	19,451	35,729	55,181	57,448
Staff recruitment	-	-	-	17,460
Other expenses	1,267	-	1,267	3,663
Support costs (note 8)	47,530	7,893	55,423	29,313
	<u>£ 78,449</u>	<u>£ 43,622</u>	<u>£ 122,072</u>	<u>£ 118,085</u>

### 8. SUPPORT COSTS

	Cost of Raising Funds	Charitable Activities	Governance	Year ended 31 March 2021	Year ended 31 March 2020
	£	£	£	Total	Total
	£	£	£	£	£
Staff costs (salaries)	32,345	16,172	5,391	53,908	54,445
Premises	14,065	23,441	5,285	42,791	65,772
Office	8,035	13,239	44,747	66,021	26,165
	<u>£ 54,444</u>	<u>£ 52,852</u>	<u>£ 55,423</u>	<u>£ 162,720</u>	<u>£ 146,382</u>

Support costs are allocated on the basis of time spent on each activity.

### 9. STAFF COSTS

	Year ended 31 March 2021	Year ended 31 March 2020
	Total	Total
	£	£
Salaries	433,064	433,262
Employers NI	46,689	42,320
Pension	43,576	33,852
Total Staff Costs	<u>£ 523,328</u>	<u>£ 509,435</u>

No remuneration was paid to the trustees in the year (2020: none).

In the year total remuneration paid to key management (5 employees) amounted to £275,807 (2019: £234,098; 5 employees).

Key management comprises the Trustees, the CEO, the Head of Finance & HR, Head of Fundraising & Communications, Head of Programmes and Head of Development.

# ROALD DAHL'S MARVELLOUS CHILDREN'S CHARITY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (continued)

### 10. NET GAINS ON INVESTMENTS

	Year ended 31 March 2021	Year ended 31 March 2020
	Total £	Total £
Unrealised gains	-	-
Realised gains	-	93,744
	<u>£ -</u>	<u>£ 93,744</u>

### 11. FIXED ASSETS

	Office Furniture £	Computer equipment £	Legal fees on acqn of leasehold £	Leasehold improvements £	Total £
<b>COST</b>					
As at 1st April 2020	1,515	17,017	7,309	11,455	37,296
Additions	-	3,312	-	-	3,312
Balance at 31st March 2021	<u>£ 1,515</u>	<u>£ 20,329</u>	<u>£ 7,309</u>	<u>£ 11,455</u>	<u>£ 40,608</u>
<b>Amortisation</b>					
Balance at 1st April 2020	(1,092)	(14,232)	(6,457)	(10,118)	(31,899)
Charged in year	(423)	(2,148)	(853)	(1,336)	(4,760)
Balance at 31st March 2021	<u>£ (1,515)</u>	<u>£ (16,380)</u>	<u>£ (7,309)</u>	<u>£ (11,455)</u>	<u>£ (36,659)</u>
NBV at 31st March 2021	<u>£ -</u>	<u>£ 3,949</u>	<u>£ -</u>	<u>£ -</u>	<u>£ 3,949</u>
NBV at 31st March 2020	<u>£ 423</u>	<u>£ 2,785</u>	<u>£ 853</u>	<u>£ 1,336</u>	<u>£ 5,397</u>

### 12. INVESTMENTS

	Year ended 31 March 2021	Year ended 31 March 2020
	£	£
Unquoted investments at cost	2,502	2,502
	<u>£ 2,502</u>	<u>£ 2,502</u>

The unquoted investments represents the whole of the issued share capital of RDF Limited £2 (Reg. no. 02740316) and Marvellous Trading Limited £2,500 (Reg. no. 09597577). Marvellous Trading Limited has been dormant since incorporation, 19th May 2015. The principal activity of RDF Limited is to maintain a musical library of Roald Dahl's works. The subsidiary undertaking's audited financial statements have been filed with the Registrar of Companies.

RDF Ltd.'s audited financial statements for the year ending 5 April are summarised below:

	Year ended 31 March 2021	Year ended 31 March 2020
	£	£
<b>Profit and loss:</b>		
Turnover	1,430	3,384
Cost of sales	(154)	(423)
Administrative expenses	(2,698)	(2,498)
(Loss)/Profit on ordinary activities and retained (loss)/profit for the period	<u>£ (1,422)</u>	<u>£ 463</u>
	Year ended 31 March 2021	Year ended 31 March 2020
	£	£
<b>Balance sheet:</b>		
Net current assets/(liabilities)	15,143	13,510
Liabilities due after more than one year	(11,285)	(8,230)
Net liabilities	<u>£ 3,858</u>	<u>£ 5,280</u>

The subsidiary has not been consolidated into the financial statements of the Charity on the grounds of materiality.

# ROALD DAHL'S MARVELLOUS CHILDREN'S CHARITY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (continued)

### 13. DEBTORS

	Year ended 31 March 2021	Year ended 31 March 2020
	£	£
Trading account with subsidiary	11,285	8,230
Rent deposit	-	13,966
Prepayments and accrued income	15,104	21,230
Accrued income	70,618	139,156
Income Tax recoverable	-	9,945
Sundry debtor	5,395	1,704
	<u>£ 102,402</u>	<u>£ 194,231</u>

### 14. LIABILITIES

	Year ended 31 March 2021	Year ended 31 March 2020
	£	£
Liabilities: amounts falling due within one year		
Grants committed	316,566	432,444
Accounts payable	28,712	2,205
Pension	3,779	-
Other taxes and social security costs	12,746	14,019
Sundry creditors	135,565	100,460
	<u>£ 497,368</u>	<u>£ 549,128</u>

	Year ended 31 March 2021	Year ended 31 March 2020
	£	£
Liabilities: amounts falling due after one year		
Grants Committed	189,679	248,170
Dilapidation provision (see note 15)	647	21,060
	<u>£ 190,326</u>	<u>£ 269,230</u>

	Year ended 31 March 2021	Year ended 31 March 2020
	£	£
Grants Committed		
Amounts falling within one year	316,566	432,444
Amounts falling after one year	189,679	248,170
Total Grants Committed	<u>£ 506,245</u>	<u>£ 680,615</u>

### 15. PROVISIONS FOR LIABILITIES

	Dilapidation £
As at 1st April 2020	<u>21,060</u>
Additions during the year	2,340
Utilised	(22,753)
Movement in the year	(20,413)
As at 31st March 2021	<u>£ 647</u>

The dilapidation provision relates to the lease on the Charity's offices.

### 16. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds	Restricted Funds	Designated Fixed Asset Fund	Total net assets
	£	£	£	£
Fund balances at 31 March 2021 are represented by:				
Investments and fixed assets	2,502	-	3,949	6,451
Current assets	885,700	61,708	-	947,408
Liabilities	(329,419)	-	-	(329,419)
Total funds	<u>£ 558,783</u>	<u>£ 61,708</u>	<u>£ 3,949</u>	<u>£ 624,440</u>

### 17. TRANSACTIONS WITH RELATED PARTIES

Trustee Expenses of £nil (2020 £1,291) were reimbursed to trustees.

2 Trustees made unrestricted donations £600 (2020: £600), there were no transactions with related parties.

In this period, the charity received donations totalling £391,940 (2020: £378,125) from the Roald Dahl Story Company; and £68,461 from Felicity Dahl (President) (2020: £27,600).



# ROALD DAHL'S MARVELLOUS CHILDREN'S CHARITY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (continued)

### 18. OPERATING LEASES

	At 31 March 2021		At 31 March 2020	
	Land & Buildings £	other £	Land & Buildings £	Other £
Commitment on leases expiring within				
<1 year	18,600	822	30,252	473
Within 1 - 2 years	65,875	2,946	-	-

### 19. ANALYSIS OF FUNDS

	At 31 March 2020	Income and gains on investments	Expenditure and losses on investments	Transfers	At 31 March 2021
	£	£	£	£	£
Unrestricted funds					
General funds	383,832	542,616	( 782,749)	315,084	458,783
Designated Funds:					
Fixed asset fund	5,397	-	-	( 1,448)	3,949
<b>Total unrestricted funds</b>	<b>£ 389,229</b>	<b>£ 542,616</b>	<b>£ (782,749)</b>	<b>£ 313,636</b>	<b>£ 462,732</b>
Restricted funds:					
Nurse Programme	25,000	430,220	( 6,584)	( 313,636)	135,000
Core costs	-	352,500	( 352,500)	-	0
Family Support Service	-	37,591	( 36,899)	-	692
Digital enhancement	-	25,000	( 4,320)	-	20,680
Training & Development	-	1,216	( 1,216)	-	-
Appeal and special projects	8,630	34,306	( 37,601)	-	5,335
<b>Total restricted funds</b>	<b>£ 33,630</b>	<b>£ 880,833</b>	<b>£ (439,119)</b>	<b>£ (313,636)</b>	<b>£ 161,708</b>
<b>Total funds</b>	<b>£ 422,859</b>	<b>£ 1,423,449</b>	<b>£ (1,221,868)</b>	<b>£ 0</b>	<b>£ 624,440</b>

**Nurse Programme:** This programme is there to establish new Roald Dahl Specialist Nurses posts who support children and young people living with complex lifelong conditions, with the aim to improve their healthcare outcomes and resilience.

**Core costs:** The charity is fortunate that an element of the Roald Dahl Story Company contributions is given with the sole purpose of covering the core costs of its fundraising and administrative departments.

**Family Support Service:** This service was set up to help families to access their benefit entitlements, which helps families to overcome financial worries and relieve some of their stress and anxieties.

**Digital enhancement:** The Roald Dahl Story Company provide funding to help improve its IT infrastructure and online presence and functionality.

**Training and development:** the fund together with unrestricted funds is there to offer opportunities to our nurses to improve their clinical skills, strengthen their leadership skills, to expand their peer network, and to further service improvements.

**Appeal and special projects:** Includes Covid-19 appeal and the projects Super Hero Suzy and Little George and the Dragon.

### 20. ANALYSIS BY FUNDS FOR 2020

	Unrestricted (General) Fund	Restricted Fund	Designated Capital Fund	Year ended 31 March 2020
	£	£	£	£
Income				
Donations	335,329	433,251	-	768,580
Investment income	29,142	-	-	29,142
<b>Total Income</b>	<b>364,471</b>	<b>433,251</b>	<b>-</b>	<b>797,722</b>
Expenditure				
Cost of raising funds	133,553	211,602	-	345,155
Expenditure on charitable activities	589,361	283,470	-	872,831
Provisions	4,680	-	-	4,680
<b>Total Expenditure</b>	<b>727,594</b>	<b>495,072</b>	<b>-</b>	<b>1,222,666</b>
Net gains on investments	-	-	93,744	93,744
Net (outgoing) /income before transfers between funds	( 363,123)	( 61,821)	93,744	( 331,200)
Transfers between funds	646,013	-	( 646,013)	-
<b>Net movement in funds</b>	<b>282,890</b>	<b>( 61,821)</b>	<b>( 552,269)</b>	<b>( 331,200)</b>
Reconciliation of Funds:				
Fund Balances brought forward at 1 April 2019	106,339	95,451	552,269	754,059
<b>Fund Balances carried forward at 31 March 2020</b>	<b>£ 389,229</b>	<b>£ 33,630</b>	<b>£-</b>	<b>£ 422,859</b>