Charity Number 1137409

Company Number 7340518

Roald Dahl's Marvellous Children's Charity

Report and Financial Statements

Year Ending 31 March 2016

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Index

	Page
Charity Information	3
Report of the Trustees	5
Independent Auditor's Report to the Trustees	11
Statement of Financial Activities	13
Balance Sheet	14
Cash Flow	15
Notes to the Financial Statements	16

Presidents

Felicity Dahl Sir Quentin Blake

Patrons

Sir Richard Branson Maddie and Theo Dahl Joanne Lumley OBE Tim Minchin Danny DeVito Julie Walters CBE Claudia Winkleman

Trustees and Directors

The directors of the charitable company (the charity) are its trustees for the purpose of charity law. The trustees and officers serving during the year and since the year end were as follows:

Georgina Cannon – resigned 15th November 2016 Graham Faulkner – appointed 23 March 2012 Martin Goodwin (Chair) – appointed 9 August 2010 Virginia Meyer – appointed 27 January 2011 Donald Sturrock – appointed 6 December 2013 Dr Husain Khaki – appointed 20 February 2015 Michelle Jordan – appointed 14 July 2015 Niels Kirk – appointed 14 July 2015 Roger Hills – resigned 22 September 2015

Chief Executive

Richard Piper – resigned 28 August 2015 Chris Knee (interim) – appointed 9 September 2016, resigned 25 April 2016 Jane Miles – appointed 25 April 2016

Head of Finance and HR

Dympna McCoy – resigned 29 February 2016 Mark Turner – appointed 29 February 2016

Head of Fundraising and Marketing

Eve Robinson

Head of Policy and Programmes

Hannah Winter - appointed 13 January 2016

Registered Office

Montague House 23 Woodside Road Amersham Buckinghamshire HP6 6AA

Company Number

7340518

Charity Number

1137409

Auditors

Cansdales Ltd.
Bourbon Court
Nightingales Corner
Little Chalfont
Buckinghamshire
HP7 9QS

Bankers

CAF Bank Limited 25 Kings Hill Avenue Kings Hill West Malling Kent ME19 4JQ

Solicitors

BP Collins LLP Collins House 32-38 Station Road Gerrards Cross Buckinghamshire, SL9 8EL,

REPORT OF THE BOARD OF TRUSTEES FOR THE YEAR ENDING 31 MARCH 2016

Chair's Report

2015/2016 was an important year for the charity in ensuring that solid foundations were laid to move forward into the centenary celebrations marking 100 years since the birth of Roald Dahl. We appointed new Trustees, strengthened the governance arrangements by setting up a Programmes sub-committee to work alongside our existing sub committees focusing on Finance and Human Resources and Fundraising and Marketing. We also looked forward to welcoming a new Chief Executive into post.

Against this background of change the Trustees are delighted to be able to report that this year was memorable for the trail blazing developments that took place.

The charity funded the first ever SWAN (Syndrome Without a Name) specialist nursing post at the Great Ormond Street Children's Hospital and two innovative specialist nursing posts at Birmingham Children's Hospital focusing on rare diseases. All three were particularly important in enabling the charity to achieve its focus on support for those areas that have historically not been popular with funders but where there is a huge need for support. The approach to the appointment of these posts, which were co-designed with the children themselves was particularly pleasing. A commitment was also made to fund our first ever specialist nursing post in Northern Ireland for neurodisability.

Alongside this the team continued to develop good working relationships with the NHS in order to support the nurses with their development. The Trustees were also delighted to be able to encourage team working and collaboration between charities and the NHS. One example of this was the support that the charity gave to the Marvellous Superstar event at Birmingham Children's Hospital, collaborating with other charities such as Find-a-Cure.

Innovation was supported by the charity not only at local level but also across the Nation. The programme of work known as the Marvellous Nurse Inventing Room (MNIR) funded by the Burdett Trust was developed with 12 nurse led projects producing innovative developments in nursing care that can be rolled out to make a difference to the care of seriously ill children throughout the country.

Whilst all the work cited above focused on the expansion and development of specialist nursing care across the country to improve the care of seriously ill children, the Trustees were also proud to be able to support their families in a myriad of different ways.

Roald Dahl's Marvellous Children's Charity (RDMCC) awarded family grants to support 101 families with seriously ill children who were experiencing some form of hardship, whilst also undertaking an investigation into the experiences of 224 parents of seriously ill children to better inform its work.

On behalf of the Trustees I would like to say a sincere thank you to all of the Roald Dahl nurses who, along with the consultants and managers who support them, are our greatest ambassadors and make us proud on a daily basis.

We are also enormously grateful to our supporters. The charity is reliant on voluntary donations for the work that it undertakes in healthcare so without the incredible support of both individuals and organisations we could not continue to make a difference. In particular we would like to thank the Burdett Trust for its generous support of the Marvellous Nurse Inventing Room project, St James' Place Foundation for supporting the Great Ormond Street

Specialist Nurse post and Readathon for supporting a Rare Diseases post at Birmingham Children's Hospital.

In addition, the Trustees would like to thank all the RDMCC staff for their energy, commitment and hard work - we could not have achieved so much without them, -our Presidents and Patrons, who have time and again shown their dedication and commitment to the work of the charity and have given of their time so generously and, last but not least, to Roger Hills, who retired as a trustee after 18 years of great service to the charity.

Martin Goodwin, Chair.

22nd November 2016

Our Purposes and Activities

Roald Dahl's Marvellous Children's Charity exists to help make life better for seriously ill children in the UK under the three themes of better health, fuller life and stronger family. We do this by improving care within the NHS, directly supporting families in financial hardship and through innovative community based projects.

In 2015/16 we concentrated on providing financial support for NHS Trusts to employ and develop specialist paediatric nurses. The charity also provided grants to families facing hardship as a result of their child's condition.

Achievement and Performance in 2015-2016

The Roald Dahl Nurse programme continued to make great strides in 2015-2016 as we provided the funding for four more posts in Belfast, Birmingham (2) and London bringing the total number of Roald Dahl Nurse posts approved since the first one was financed at Alder Hey Children's Hospital in 1992 to 55. We are particularly proud that in 2015-2016 we approved the first Roald Dahl nurse post in Northern Ireland at the Royal Belfast Hospital for Sick Children. We always seek to spread our activities across the country and this appointment followed earlier ones across England, Scotland and Wales and suggests that we are meeting with some success.

Moreover it was really exciting that Great Ormond Street Hospital, using funds approved in 2014-2015, appointed the country's first nurse for undiagnosed child illnesses during the year. Although many conditions take years to fully understand and diagnose, some conditions are never diagnosed and remain Syndromes Without a Name (SWAN). The country's (and possibly the world's) first SWAN nurse at Great Ormond Street Hospital will provide support to many families across the country and will work with clinicians to identify appropriate treatments to address some of the more familiar symptoms.

Seven of our nurses benefitted from individual training grants approved during the year, whilst monies were also approved for use within Birmingham Children's Hospital to produce communication aids for seriously ill children and also to fund a family event – the Marvellous Superstar Club Event - at the end of their Rare Diseases week in February 2016. This event celebrated the day with families and also served to introduce our two new Roald Dahl Nurses to families.

Roald Dahl Nurses were also encouraging and facilitating the development of many innovative projects during the year. The Burdett Trust for Nursing had for a number of years supported our Different Disciplines, Common Experience programme which enabled 19 nurse led projects to devise ways to better serve children seriously ill with neurological and haematological conditions. This was brought to a conclusion in June 2015 with a publication of a final programme report but led on to the Marvellous Nurse Inventing Room (MNIR) programme, again supported by the Burdett Trust and which involves 12 nurse led projects to improve the social and emotional wellbeing of children with a number of serious conditions.

The 12 MNIR projects cover a wide variety of topics, which might be summarised as covering technical and technological issues, child welfare and communications and are being led from Liverpool, London, Oxford, Bristol, Newcastle and Rugby in England and from County Down in Northern Ireland. A final workshop was held shortly after the end of 2015/2016 when the nurse leads presented their progress and results to date, and when outline agreement was reached on how results and learning might be disseminated in order to maximise their benefits.

The Marvellous Family grants programme, providing direct support to families with seriously ill children awarded 101 grants in 2015/2016 (2014/2015: 54) to a total value of £44,709 (2014/2015: £21,723). These grants were awarded throughout the UK, with 73% of grants going to the English Regions (84% of UK population) and 27% going to N Ireland, Scotland and Wales (16% of UK population). Within England, the highest disbursements were within NW England (15%) London (15%), W Midlands (11%) and E England (11%).

The Precious Moments investigation into the experiences of 224 parents of children with serious, long term health conditions was completed in 2015/2016. This research looked at the adequacy of professional communications with the family during the diagnosis period and the impact of particularly good or particularly poor communication on the stability and wellbeing of the children and their families. It is clear that the way in which clinical information is delivered is critical to the way in which families cope with diagnostic news concerning their children and the way in which they subsequently adapted. We are exploring the launch of a pilot communications programme with the Centre for Health Communications Research and Excellence at Buckinghamshire New University, which already works with a number of NHS Trusts to improve external communications with patients.

Finally as a charity that relies 100% on voluntary donations, we are extremely grateful to each and every individual, community group, school, library, company and charitable trust for their contributions. We must give a special mention to the following supporters whose major contributions have allowed us to create more nursing posts and nurse innovation projects to better the healthcare provision for seriously ill children across the UK:

Roald Dahl Charitable Trust Roald Dahl's Family Readathon/Read for Good St James's Place Foundation Busy Bees Warner Bros/Playful Productions Roald Dahl Literary Estate Burdett Trust for Nursing Dunelm Explore Learning Northcote Lodge

Investment Powers and Policy

The trustees' investment objective is to maintain the capital value against inflation and generate a good level of income to fund ongoing activities, returning RPI+4% over a 3-5 year rolling period. In the 12 months to 31 March 2016 the charity's investments decreased by £112,123 in value and produced income of £45,291 an income yield of +4.1%, and producing a total return of -5.7%, which is RPI-7.2%.

The trustees reserve the right to exclude any direct investments in companies whose representation might prove damaging, directly or indirectly, to the purposes or reputation of the charity. The trustees have delegated the management of their investment portfolio to CCLA. CCLA also manages a proportion of the charity's cash deposits. Its fees and performance are reviewed by the trustees annually.

Reserves Policy and Going Concern

The Charity was successful in meeting its stated objective of reducing its reserves, over the last year these were decreased by £229k to stand at £1,172k (2014/15 £1,400k). The Trustees consider this to be a reasonable level of reserves, based on the following allocation:

- Base reserve: Amounts to £660k and is to cover the Charity's existing grant commitments;
- Operational reserve: Amounts to £360k. This is equivalent to 6 months of noncharitable expenditure and is considered sufficient to ensure the Charity can meet its obligations if all sources of income were to fail;
- Development Reserve: £150k set aside by the Trustees to enable the Charity to meet board approved specific investments and, if circumstances warrant, to protect the charity's income from fluctuations.

Plans for Future Periods- What We Will Do Next

RDMCC has decided to maintain total expenditure at just over £1.1M for the 2016/2017 year implying that, for the second year in succession, RDMCC will draw down a significant amount from reserves. This draw down will enable us to maintain strong spending on our Nurses Programme (£315K budgeted) whilst expanding further our Marvellous Family Grants programme (£60K budgeted) and our Development Grants for nurses and other NHS professionals. In 2015/2016 the charitable expenditure as a percentage of income was 55%. In 2016/2017 we aim to increase the percentage still further.

At the same time, we will be undertaking and publishing research into the need for our support to the families and carers of seriously ill children and using this to agree a funding strategy for 2017 onwards. We know that we have a great opportunity to use this planning work to attract future funds and will continue to work hard in 2016/2017 to build on the excellent work that our fundraising team are doing.

As 2016/2017 is the Centenary year of the birth of Roald Dahl, there are many more opportunities to raise the profile of the charity. The charity intends to put more nurses in post, building closer partnership working with the NHS whilst at the same time focusing on helping the existing post holders to develop and flourish in their roles. Whilst the NHS continues to have resource problems, the charity will work closely with the post holders to ensure that the charity can help them with new and innovative ideas for improving the care of the seriously ill children and their families. The charity will also continue to help those families with seriously ill children experiencing hardship through its family grants programme.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

Roald Dahl's Marvellous Children's Charity is a company limited by guarantee governed by its Memorandum and Articles of Association dated 9th August 2010. It is registered as a charity with the Charity Commission.

Appointment of Trustees

RDMCC is governed by a Board comprising seven volunteer Trustees, who are also Directors of the company and who are responsible for ensuring that the executive carries out its duties lawfully, in the best interests of beneficiaries and in accordance with professional standards.

Trustee Induction and Training

The charity has a written role description for trustees. Prospective candidates generally submit a CV and a letter of application and are then interviewed. In recruiting new trustees the board of trustees looks for individuals with skills, experience and connections of value to the charity and which are not represented amongst the existing trustees. Trustees benefit from a structured induction, opportunities for training and meeting our beneficiaries.

Organisation

In order to ensure that the Executive are carrying out duties lawfully and be effective at this, the Board established two sub-committees overseeing fundraising and marketing activities, and finance and human resource activities. During 2015-2016 it was agreed to establish a programmes sub-committee, and this will meet for the first time in 2016-2017.

Related Parties and Co-operation with Other Organisations

None of our trustees receive remuneration or other benefit from their work with the charity. Any connection between a trustee or senior manager of the charity with a supplier or partner of any kind must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year no such related party transactions were reported.

In this period, the charity received donations totalling £379,944 from the Roald Dahl Charitable Trust, of which Felicity Dahl is a trustee.

Pay Policy for Senior Staff

The senior staff team is comprised of: the board of directors (also the Trust's trustees) and the senior management team in charge of directing and controlling, running and operating the charity on a day to day basis. All directors give of their time freely and no director received remuneration in the year. Details of directors' expenses and related party transactions are disclosed in note 16 to the accounts.

The pay of the senior staff is reviewed annually and normally considered in line with the charitable sector. There is also a pay grading policy in place which allows staff to move up an incremental scale.

Risk Management

The Board of RDMCC and Executive both consider risks facing the charity and what it can do to mitigate them. Principal risks and response to them are:

- Reputational risk. The success of our charity is dependent upon the good name of the Roald Dahl "brand". The Board and Executive ensure, therefore, that all new initiatives are properly thought through and that they are in keeping with brand values. The charity liaises closely with other Roald Dahl organisations, including the Roald Dahl Literary Estate LLP.
- Financial Risk. Our sources of finance are presented above and in our detailed accounts. Charitable expenditure is often committed for a considerable period, up to two years, and every effort is made to match income to our expenditure. As many grant making Trusts will only commit for one year in advance, however, this is not always possible and we have been obliged to commit reserves to ensure that expenditure commitments are met. Apart from committing reserves, the Board is also keen to increase the extent of individual and community giving so that future income is more predictable.
- Counterparty risk. The charity's principal partners are NHS Trusts. Our current partnering model requires beneficiary trusts to commit funding for new paediatric nurse posts for 2-3 years after the end of the charity's funding period. Whilst most Trusts are very willing in principle to do this, financial pressures on them mean that they are not always able to provide such a commitment. The Board and Executive is aware of this and are working with NHS Trusts to find funding formulae that satisfy both parties.

Statement as to Disclosure to our Auditors

In so far as the trustees are aware at the time of approving our trustees' annual report:

- There is no relevant information, being information needed by the auditor in connection with preparing their report, of which the charity's auditor is unaware, and
- The trustees, having made enquiries of fellow directors and the charity's auditor that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

By order of the board of trustees Martin Goodwin (Chair)

22nd November 2016

AUDITOR'S REPORT

Independent Auditor's Report to the Members of Roald Dahl's Marvellous Children's Charity

We have audited the financial statements of Roald Dahl's Marvellous Children's Charity for the year ended 31 March 2016 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes number 1 to 20. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of:

- whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed;
- the reasonableness of significant accounting estimates made by the trustees; and
- the overall presentation of the financial statements.

In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2015, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors' report

James Foskett – Senior Statutory Auditor
For and on behalf of Cansdales
Chartered Accountants & Statutory Auditors

24th November 2016

Bourbon Court
Nightingales Corner
Little Chalfont
Bucks HP7 9QS

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2016 INCORPORATING INCOME AND EXPENDITURE STATEMENT

		Unrestricted (General) Fund	Restricted Fund	Designated Capital Fund	Year ended 31st March 2016	Year ended 31st March 2015
						(Note 21)
	Notes	£	£	£	£	£
Income						
Donations	4	703,851	191,117	•	894,968	729,305
Investment income	5	45,291	•	•	45,291	46,970
Total Income	_	749,142	191,117	•	940,259	776,275
Expenditure						
Raising funds	6	449,237	-	•	449,237	342,788
Charitable activities	7	542,956	105,852		648,808	590,115
Total Expenditure	_	992,193	105,852		1,098,045	932,903
Net gains/(losses) on						
investments	11	•	-	(112,123)	(112,123)	44,045
Net (outgoing) /income before transfer between	_	(243,051)	85,265	(112,123)	(269,909)	(112,583)
Transfer between funds		116,785	(116,785)	•	•	-
Net Movement in Funds	-	(126,266)	(31,520)	(112,123)	(269,909)	(112,583)
Fund Balances brought			40.000	4 227 226	4 442 000	1.554.504
forward at 1 April 2015		171,506	43,256	1,227,336	1,442,098	1,554,681
Fund Balances carried forvat 31 March 2016	ward -	£ 45,240	£ 11,736	£ 1,115,213	£ 1,172,189	£ 1,442,098

All gains and losses are included above so a statement of total recognised gains and losses has not been presented.

All income and expenditure are derived from continuing operations.

The comparative information for the year ended 31st March 2015 is shown in Note 21.

The notes on pages 16 to 24 form part of these financial statements.

BALANCE SHEET AS AT 31 MARCH 2016

	31 March 2016		31 Marc	h 2015	
	Notes	£	£	£	£
Fixed Assets					
Fixed assets	12		17,201		
Investments	13		1,117,715		1,227,338
Total Fixed assets			1,134,916		1,227,338
Current Assets					
Debtors	14	38,238		51,796	
Cash at bank and in hand		692,785		712,764	
		731,023		764,560	
Liabilities:	15	413,482		308,143	
Net Current Assets			317,541		456,417
Total Assets less Current Liabilities			1,452,457		1,683,755
Liabilities:	15		280,269		241,657
Net Assets	16		£ 1,172,188		£ 1,442,098
Capital Funds					
Designated Capital Fund	3		1,115,213		1,227,336
Income Funds					
Restricted	2		11,736		43,256
Unrestricted			45,240		171,506 £ 1,442,098
Total Funds			£ 1,172,189		£ 1,442,098

Approved by the trustees and authorised for issue on 22nd November 2016 and signed on their behalf by:

Martin Goodwin

Company Registration Number: 7340518

The notes on pages 16 to 24 form part of these financial statements.

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2016

	31 March 2016		31 M 20	
	£	£	£	£
Net movement in funds		(157,787)		(156,628)
Adjustments for:				
	1,564		(46.070)	
	(45,291)	(42 727)	(46,970)	(46,970)
		(43,727)		(40,570)
Decrease/(Increase) in debtors	13,558		186,244	
Increase/(Decrerase) in creditors	143,950		109,353	
		157,508		295,597
Net cash from operating income		£ (44,006)		£ 91,999
Investing activities				
Purchase of fixed assets	(18,764)		-	
Purchase of investments	(2,500)		•	
Investment income	45,291		46,970	
Cash flow from investing activities		24,027_		46,970
Net change in cash and cash equivalents		(19,979)		138,969
Cash and cash equivalents at start of year		712,764		573,795
Cash and cash equivalents at the end of the year		£ 692,785		£ 712,764

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 16

1. ACCOUNTING POLICIES

Basis of accounting

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charitable company. The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

The directors consider that due to the amount of reserves available there are no material uncertainties about the ability to continue as a going concern.

These accounts for the year ended 31 March 2016 are the first accounts of the Roald Dahl's Marvellous Children's Charity prepared in accordance with FRS 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland. The date of transition to FRS 102 was 1 April 2014. An explanation of how transition to FRS 102 has affected the reported financial position and financial performance is given in Note 20.

Basis of consolidation

As described in Note 13, RDF Limited, a wholly owned subsidiary undertaking, has not been consolidated in these financial statements on the basis of materiality.

Income

Income is recognised in the period in which the charity is legally entitled to the income, the amount can be quantified with reasonable accuracy and the receipt of which is more likely than not. Investment income and income from fundraising are included on a receivable basis.

Investment income and income from fundraising are included on a receivable basis.

Grants made

Grants made to individuals and institutions are charged to the Statement of Financial Activities when they have been authorised by the Trustees and communicated to the recipients before the year end.

Expenditure

Expenditure is recognised on an accruals basis. Costs unattributable to a specific area of activity are allocated to the Statement of Financial Activities on the basis of staff time spent in relation to the respective area of activity. Cost of generating funds comprises fundraising expenditure and donor recruitment costs. Charitable activities expenditure includes grants made in support of the charity's objectives with associated support costs. Governance costs are those costs relating to compliance with constitutional and statutory requirements.

Investments

Quoted investments are included at market value at the Balance Sheet date. Unquoted investments are included at cost. Cash deposited with the brokers on a short-term basis has been included under "Investments".

Fixed Assets

Depreciation is provided at the following rates in order to write off the original cost of each asset, less any expected residual value, over estimated useful life OR in case of leasehold assets over the life of the lease. Depreciation on additions is charged from the date of purchase.

Leasehold acquisition
Leasehold improvements

straight line over 5 years straight line over 5 years

Assets are only capitalised where they cost £1,000 or more.

Realised and unrealised gains/losses on investments

Realised gains/losses on the disposal of investments are calculated by reference to the market value of those investments at the start of the accounting period or, if purchased during the accounting period, the cost of acquisition. Unrealised gains/losses reflect the increase/decrease in value during the accounting period of investments held throughout that period or, in the case of investments purchased during the accounting period and still held at the end of the period, the increase/decrease in value compared to their acquisition cost.

Fund Accounting

General funds are unrestricted funds used for furthering the objects of the charity. The designated capital fund is an expendable endowment. The Charity receives monies that are subject to specific conditions imposed by the donor and these are treated as restricted funds. Such income and related expenditure is separately identified in the Statement of Financial Activities and restricted funds are recorded on the Balance Sheet. See Note 2 for further details.

2. INCOME FUNDS

The Restricted Fund accounts for:

A grant of £89,617 was generously awarded by the Burdett Trust for Nursing (Registered Charity No: 1089849) in November 2015 to fund our Marvellous Nurse Inventing Room programme which stimulates, funds, supports and champions nurse-led innovation projects that improve the long-term social and emotional wellbeing of seriously ill children and young people. Funds of £100,000 were gratefully received from Read for Good (Registered Charity No: 1130309) in February 2016 to help fund: a neurodisability specialist Roald Dahl nurse at Royal Belfast Hospital for Sick Children; a haematology transition specialist Roald Dahl nurse at King's College Hospital; the Roald Dahl Family Grant programme; and continuing support for rare disease specialist Roald Dahl nurse at Birmingham Children's Hospital.

3. DESIGNATED CAPITAL FUND

The Charity also holds the sum of £1.12m which is the aggregate value at the year end of the founding endowments of the predecessor charity (the Roald Dahl Foundation registered Charity No: 1004230). This sum is designated to be retained as expendable capital to support future income generation and as a reserve for lean periods in line with the donor's wishes. It is held in an investment portfolio the value of which can vary over time.

4. DONATIONS			Year ended 31st March 2016	Year ended 31st March 2015
	Unrestricted	Restricted	Total	Total
	£	£	£	£
Donations and gifts	551,792	1,689	553,481	514,563
Income from fundraising (see below)	152,059	189,428	341,487	214,742
	£ 703,851	£ 191,117	£ 894,968	£ 729,305
	£	£	£	£
Partnerships and Trusts	-	189,428	189,428	61,805
Dahlicious School Event	67,567	•	67,567	70,008
Challenge & Sporting Events Events	23,103	•	23,103	50,865
Payroll Giving	12,287	•	12,287	11,806
Appeals & Regular Giving	35,591	-	35,591	2,231
Sale of Food & Drink & Badges	-	-	-	11
Special Events			•	•
General Community	13,511		13,511	18,016
	£ 152,059	£ 189,428	£ 341,487	£ 214,742
5. INVESTMENT INCOME			Year ended	Year ended
			31st March 2016	31st March 2015
			Total	Total
			£	£
Income from investment portfolio			43,546	43,100
Bank and brokers' interest			1,745_	3,870
			£ 45,291	£ 46,970
Income from the investment portfolio is wholly unrestricte	ed and from UK investments			
			£	
Income from UK investments			43,546	
			£ 43,546	

6. COST OF RAISING FUNDS			Year ended 31st March 2016	Year ended 31st March 2015
	Unrestricted	Restricted	Total	Total
	£	£	£	£
Dahlicious School Campaign Costs	29,869	•	29,869	43,070
Other Direct costs	106,358		106,358	58,193
Donor recruitment	7,266	-	7,266	11,984
Staff Costs	196,011	•	196,011	177,668
Support costs (note 9)	109,732		109,732	51,874
	£ 449,237	<u>f</u> .	£ 449,237	£ 342,788

7. EXPENDITURE ON CHARITABLE ACTIVITY	IES		Year ended 31st March 2016	Year ended 31st March 2015
·	Unrestricted	Restricted	Total	Total
	£	£	£	£
Grants made (see below)	315,206	100,000	415,206	415,159
Support costs (note 9)	52,671	5,852	58,523	27,666
Staff Costs	109,782	-	109,782	89,146
Direct Costs	17,632		17,632	20,745
Depreciation (see note 12)	1,564	•	1,564	•
Governance costs (see note 8)	46,101	. <u> </u>	46,101	37,398
	£ 542,956	£ 105,852	£ 648,808	£ 590,114
	£	£	£	£
Commitments at 31 March 2015	(305,902)	(218,303)	(524,205)	(421,936)
Payments made in the period:	185,915	98,812	284,727	312,890
Commitments transfered	42,250	(42,250)	•	-
Commitments at 31 March 2016	392,944	261,741	654,685	524,205
	£ 315,206	£ 100,000	£ 415,206	£ 415,159

8. GOVERNANCE COSTS						ear ended March 2016		/ear ended t March 2015
	Unr	estricted	Restric	ted		Total		Total
		£	£			£		£
Payment to auditors - audit		4,128		•		4,128		4,000
Payment to auditors - other services		420				420		-
Legal & Professional fees		4,113				4,113		8,618
Staff Costs		19,654		•		19,654		17,032
Other expenses		3,155		-		3,155		831
Support costs (note 9)		14,631				14,631		6,916
	£	46,101	£	-	£	46,101	£	37,398

9. SUPPORT COSTS				Year ended 31st March 2016	Year ended 31st March 2015
	Cost of Raising	Charitable Activities	Governance	Total	Total
	Funds	Charitable Activities		Total	IOTAI
	£	£	£	£	£
Staff costs	34,486	18,393	4,598	57,477	41,984
Sundry administration expenses	75,246	40,131	10,033	125,410	16,788
Payments in kind	•	•	•	-	6,138
Rent paid in kind	-	•	-	•	20,000
Rates & Storage Rental		•	•	<u> </u>	1,545
	£ 109,732	£ 58,524	£ 14,631	£ 182,887	£ 86,456

Support costs are allocated on the basis of time spent on each activity.

Included within sundry administration expenses are: property costs (including rent) of £45,353 previously provided as a payment in kind; recruitment costs (including two senior management roles) of £26,280; an independant review of the charities processes and procedures £12,876; and an independent investment managers review £3,433.

10. STAFF COSTS	Year ended	Year ended
The average number of employees during the period was 9 FTE (2015 8 FTE) . No	31st March 2016	31st March 2015
staff members were paid more than £60,000.	Total	Total
	£	£
Salaries	304,046	283,191
Employers NI	29,756	26,940
Pension	16,907	17,699
Total Staff Costs	£ 350,709	£ 327,830

No remuneration was paid to the trustees in the year (2015: none).

In the year total remuneration paid to key management (4 employees) amounted to £110,973 (2015: £79,964; 2 employees).

In the year ex gratia payments totalling £20,000 (2015: none) were made with regard to services terminated. This decision was made by the trustees.

Key management comprises the Trustees, the CEO, the Head of Finance & HR, Head of Fundraising & Marketing and the Head of Programmes.

11. NET LOSSES ON INVESTMENTS		Year ended 31st March 2016	Year ended 31st March 2015
Unrealised (losses)/gains Realised (losses)		Total £ (29,368) (82,755) £ (112,123)	Total £ 44,045 - £ 44,045
12. FIXED ASSETS	Legal fees on acqn of leasehold £	Leasehold improvements £	Total £
COST As at 1st April 2015	-		-
Additions	7,309	11,455	18,764
Balance at 31st March 2016	£ 7,309	£ 11,455	£ 18,764
Amortisation Balance at 1st April 2015		-	-
Charged in year (Nov to Mar)	(609)	(955)	(1,564)
Balance at 31st March 2016	£ (609)	£ (955)	£ (1,564)
NBV at 31st March 2016	£ 6,700	£ 10,500	£ 17,201
NBV at 31st March 2015	<u>f</u> -	£ -	£ -

13. INVESTMENTS	Year ended 31st March 2016	Year ended 31st March 2015
	£	£
Quoted investments at market value Unquoted investments at cost	1,115,213 2,502 £ 1,117,715	1,227,336 2 £ 1,227,338
Market value at 31 March 2015 Market value of disposals in year Market value of additions in year Net (losses)/ gains on revaluation at 31 March 2016 Market value at 31 March 2016 Historical cost at 31 March 2016 No commission has been charged in respect of sales and purchases of investments.	£ 1,227,336 (1,227,336) 1,144,581 (29,368) £ 1,115,213 £ 1,164,899	£ 1,183,291 . 44,045 £ 1,227,336 £ 1,164,899
	Year ended 31st March 2016	Year ended 31st March 2015 £
Quoted investments at market value consist of the following:	£	£
UK investments	1,115,213 £ 1,115,213	1,227,336 £ 1,227,336

UK investments at 31 March 2016 consists of unit holdings in the CCLA COIF Charities Ethical Investment Fund.

The unquoted investments represents the whole of the issued share capital of RDF Limited £2 (Reg. no. 02740316) and Marvellous Trading Limited £2,500 (Reg. no. 09597577). Marvellous Trading Limited has been dormant since incorporation, 19th May 2015. The principal activity of RDF Limited is to maintain a musical library of Roald Dahl's works. The subsidiary undertaking's audited financial statements have been filed with the Registrar of Companies.

The subsidiary undertaking's audited financial statements for the year ending 5 April are summarised below:

	Year ended 31st March 2016	Year ended 31st March 2015
	£	£
Profit and loss:		
Turnover	14,085	8,068
Cost of sales	(1,304)	(883)
Administrative expenses	(2,565)	(2,013)
Donation to Roald Dahl's Marvellous Children's Charity	<u>-</u>	-
Profit on ordinary activities and retained profit for the period	£ 10,216	£ 5,172
	Year ended 31st March 2016	Year ended 31st March 2015
	£	£
Balance sheet:		
Intangible fixed assets	-	3
Net current assets/(liabilities)	3,347	2,128
Loan from Felicity Dahl	(262,127)	(271,127)
Net liabilities	£ (258,780)	£ (268,996)

At 31 March 2016 the accumulated losses of the company were underwritten by Mrs F A Dahl personally to the extent that they may not be recouped from future profits. Following the assignment of the loan (with RDF Limited) from Mrs F Dahl to Roald Dahl's Marvellous Children's Charity, the Charity will continue to underwrite the accumulated losses of RDF Limited. The subsidiary has not been consolidated into the financial statements of the Charity on the grounds of materiality.

14. DEBTORS	Year ended	Year ended	
	31st March 2016	31st March 2015	
	£	£	
Rent deposit	13,666	•	
Prepayments and accrued income	19,217	42,250	
Income Tax recoverable	5,355	9,546	
	£ 38,238	£ 51,796	
15. LIABILITIES		w 1.1	
	Year ended 31st March 2016	Year ended 31st March 2015	
Liabilities: amounts falling due within one year	£	£	
Grants committed	374,416	282,548	
Accounts payable	19,011	•	
Professional fees	-	4,578	
Other taxes and social security costs	7,201	7,458	
Sundry creditors	12,854	13,559	
	£ 413,482	£ 308,143	
	Year ended	Year ended	
	31st March 2016	31st March 2015	
Liabilities: amounts falling due after one year	£	£	
Grants Committed	280,269	241,657	
	£ 280,269	£ 241,657	
	Year ended	Year ended	
	31st March 2016	31st March 2015	
Grants Committed	£	£	
Amounts falling within one year	£ 374,416	£ 282,548	
Amounts falling after one year	£ 280,269	£ 241,657	
Total Grants Committed (note 7)	£ 654,685	£ 524,205	

16. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds	Restricted Funds	Designated Capital Fund	Total net assets
Fund balances at 31 March 2016 are represented by:	£	£	£	£
Investments and fixed asets	19,703	•	1,115,213	1,134,916
Current assets	457,546	273,477	•	731,023
Liabilities	(432,010)	(261,741)	.	(693,751)
Total funds	£ 45,239	£ 11,736	£ 1,115,213	£ 1,172,188

17. TRANSACTIONS WITH RELATED PARTIES

Trustee Expenses of £353 (2015 £274; 3 trustees) were reimbursed to 2 trustees for costs of travel and subsistence

Other than the Trustees expenses and unrestricted donations, there were no transactions with related parties.

At the beginning of the year the Charity held investments in the Schroder Charity Multi Asset Fund, on the 14th October 2015 this was switched to the CCLA COIF Charities Ethical Investment Fund.

Roger Hills, a Trustee (resigned as Trustee 22nd September 2015), was a member of the Supervisory Board of trustees for the Schroder fund. This was an unpaid appointment.

18. OPERATING LEASES			At 31 March 2016				At 31 March 2015			
			Land & Buildings		other		Land	& Buildings	Other	
Commitment on leases expiring w	rithin			£		£		£		£
<1 year				54,663		676		-		•
Within 1 - 2 years				91,105		1,352		-		•
Within 2 - 5 years				208,782		3,155		•		•
19. ANALYSIS OF FUNDS										
	At 31	l March 2015		me and gains nvestments		enditure and osses on	T	ransfers	At 3:	l March 2016
		£		£	in	vestments £		£		£
Unrestricted funds		•	•	-		•		•		• .
General funds		123,143		369,198		(602,917)		116,785		6,209
Designated Funds:		40.262		254.400		(202.742)				21.021
Funding reserve Fixed asset reserve		48,363		361,180 18,764		(387,712) (1,564)		-		21,831 17,200
Tived daset reserve				10,704		(2,304)				17,200
Sub-total non- capital funds	£	171,506	£	749,142	£	(992,193)	£	116,785	£	45,240
Designated Capital Fund		1,227,336		•		(112,123)		-		1,115,213
Total unrestricted funds	£	1,398,842	£	749,142	£	(1,104,316)	£	116,785	£	1,160,453
Restricted funds:										
Burdett Fund for Nurses		(73,529)		89,617		(5,852)		-		10,236
St James' Place		42,250						(42,250)		-
Readathon		74,535		100,000		(100,000)		(74,535)		1,500
Trusts Total restricted funds	£	43,256	£	1,500 191,117	£	(105,852)	£	(116,785)	£	11,736
Total restricted idinas	<u>-</u>	43,230	<u> </u>	232,227	<u> </u>	(203,032)		(110,, 03)		
Total funds	£	1,442,098	£	940,259	£	(1,210,168)	£		£	1,172,189

Designated funds:

Income received from the Roald Dahl Charitable Trust has been designated to contribute towards the cost of:

- a) the core strategic management of charitable expenditure and the Marketing & Communications strategy and development;
- b) the Marketing & Communications strategy development;
- c) it will also be used to fund certain agreed elements of fundraising, human resources, finance and charity governance.
- d) to assist in the fit out of the Charity's new offices in Montague House, Amersham. This element has been identified and held in a separate fund.

Designated Capital Fund

The Charity also holds the sum of £1.12m which is the aggregate value at the year end of the founding endowments of the predecessor charity (the Roald Dahl Foundation registered Charity No: 1004230). This sum is designated to be retained as expendable capital to support future income generation and as a reserve for lean periods in line with the donor's wishes.

Restricted funds:

A grant of £89,617 was generously awarded by the Burdett Trust for Nursing (Registered Charity No: 1089849) in November 2015 to continue funding our Marvellous Nurse Inventing Room programme which stimulates, funds, supports and champions nurse-led innovation projects that improve the long-term social and emotional wellbeing of seriously ill children and young people.

Funds of £100,000 were gratefully received from Read for Good (Registered Charity No: 1130309) in February 2016 to part fund:

- a genetic specialist Roald Dahl nurse at Birmingham Children's Hospital £20,000;
- a haematology specialist Roald Dahl nurse at King's College Hospital, London £30,000; and
- a disability specialist Roald Dahl nurse at Royal Belfast Hospital for Sick Children £50,000.

Transfer of Funds

The Trustees no longer consider the Read for Good donations to be Restricted Funds and accordingly have transferred the balance of the fund into the Unrestricted Fund.

The Trustees consider the expenditure previously charged to unrestricted funds actually meet the obligation imposed by St James' Place Restricted Fund and hence have transfered the expenditure.

20. RECONCILIATION ON ADOPTION OF FRS 102

	At 1st April 2014			At 31st March 2015			
	Previous UK	Effect of	FRS102	Previous UK	Effect of	FRS102	
	GAAP	transition	_	GAAP	transition	_	
	£	£	£	£	£	£	
Fixed assets							
Investments	1,183,293	. •	1,183,293	1,227,338	-	1,227,338	
Current assets							
Debtors	144,116	93,924	238.040	9,546	42,250	51,796	
Cash At bank and in hand	573,796	33,324	573,796	712,764	42,230	712,764	
Cash At bank and in hand	3/3,/30	•	373,730	712,704	•	712,704	
	717,912	93,924	811,836	722,310	42,250	764,560	
	,		,	.,.	,	•	
Creditors due within one year	(283,514)	•	(283,514)	(308,143)	-	(308,143)	
Net current assets	434,398	93,924	528,322	414,167	42,250	456,417	
Total assets less current							
liabilities	1,617,691	93,924	1,711,615	1,641,505	42,250	1,683,755	
C	(150.034)		(455.034)	(241.657)		(241.652)	
Creditors due over one year	(156,934)	•	(156,934)	(241,657)	•	(241,657)	
Net assets	£ 1,460,757	£ 93,924	£ 1,554,681	£ 1,399,848	£ 42,250	£ 1,442,098	
	2,400,707	2 33,524	2 2,554,552		12,230	2 2/11/000	
Funds							
Designated capital fund	1,183,291	-	1,183,291	1,227,336	-	1,227,336	
Unrestricted general fund	274,224	-	274,224	171,506	-	171,506	
Restricted funds	3,242	93,924	97,166	1,006	42,250	43,256	
Total funds							

Reconciliation of net movement in funds

	Period ended 31st March 2015					
	Previous UK	Effect of	FRS102			
	GAAP £	transition £	£			
Income	827,949	(51,674)	776,275			
Expenditure	(932,903)		(932,903)			
Deficit for the year	£ (104,954)	£ (51,674)	£ (156,628)			

Following the adoption of FRS102 the following adjustments were required to prior year balances:

⁻ income from Burdett Fund for Nursing, £93,924, received in April 2014 under FRS102 would have been recognised in the year ended 31st March 2014 resulting in an increasing in accrued income brought forward as at 1st April 2014.

⁻ income from St James's Place, £42,250, received in April 2015 under FRS102 would have been recognised in the year ended 31st March 2015 resulting in an increasing in accrued income brought forward as at 1st April 2015.

⁻ the effect of these two adjustments is a reduction of £51,674 to the net movement of funds.

21. ANALYSIS BY FUNDS FOR 2015	Unrestricted (General) Fund		Restricted Fund	Designated Capital Fund	Year ended 31st March 2015	
	Notes	£	£	£	£	
Income						
Donations	4	519,055	210,250	-	729,305	
Investment income	5	46,970		<u> </u>	46,970	
Total Income	_	566,025	210,250	-	776,275	
Expenditure						
Cost of raising funds	6	342,788		•	342,788	
Expenditure on charitable activities	7	325,955	264,160	-	590,115	
Total Expenditure	_	668,743	264,160	<u> </u>	932,903	
Net gains/(losses) on investments	11			44,045	44,045	
Net (outgoing) /income and Net Movement in Fund	ls	(102,718)	(53,910)	44,045	(112,583)	
Reconciliation of Funds:						
Fund Balances brought forward at 1 April 2015	_	274,224	97,166	1,183,291	1,554,681	
Fund Balances carried forward at 31 March 2016		£ 171,506	£ 43,256	£ 1,227,336	£ 1,442,098	