### REPORT AND FINANCIAL STATEMENTS

for the year ended

30 June 2015

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# CPFC 2010 Limited COMPANY INFORMATION

#### **DIRECTORS**

S Parish S Browett M Long

**SECRETARY** 

H Jani

**COMPANY NUMBER** 

07206409 (England and Wales)

**REGISTERED OFFICE** 

Selhurst Park Stadium Holmesdale Road London SE25 6PU

**AUDITOR** 

RSM UK Audit LLP Chartered Accountants 25 Farringdon Street London EC4A 4AB

### STRATEGIC REPORT

The directors submit their report and the group financial statements of CPFC 2010 Limited for the year ended 30 June 2015.

#### **BUSINESS REVIEW**

It was another successful year on and off the pitch with turnover increasing to over £102m from £90m while the group's trading profit for the year, before taxation, was £7.9m (2014: £23m). The main reason for the reduction in profitability was that further investment was required to acquire and strengthen the squad to remain competitive as well as continued investment on the infrastructure.

Although we did finish in 10<sup>th</sup> position for the 14/15 season, the early part of 2014/15 season was difficult. Tony Pulis unexpectedly resigned just two days before the first game and the club had to find a replacement in a short space of time. Neil Warnock agreed to help and was appointed from the beginning of September. The results and performance of the team were mixed and a further change of manager was deemed necessary. Alan Pardew was appointed on 2<sup>nd</sup> January 2015. There was a marked improvement in the performance and with remarkable away performances, the club eventually finished in the 10<sup>th</sup> position in the Premier League, which was an improvement from 11<sup>th</sup> in 13/14 season.

The club has now been in Premiership for over two years, which is also a new landmark, and the Board has taken all steps it can to ensure that this success continues for the future season.

As stated above our net turnover for the year increased to £102m from £90m in 2014. The breakdown of the turnover is shown in note 1 to the accounts. All areas of our trading have shown steady improvements. Broadcasting revenues from the Premier League depend on the position so we also benefited from that compared to the previous year.

During the year, the club acquired a number of players and the total acquisition costs of new Players in the season was £30.6m as shown in note 8 to the accounts. The club also continues to improve facilities in the stadium and at the Training Ground and a further £3.3m was spent on capital expenditure.

The directors do not recommend the payment of a dividend (2014: £Nil) and all profits are reinvested into the club.

#### PRINCIPAL RISKS AND UNCERTAINTIES

All our planning takes into account the group's inherent risks, including the planning for Premiership and Championship football. Relegation would have significant implications for the group's core revenue and the club ensures that it closely monitors costs and keeps within all the guidelines issued by the Premier League on cost controls.

The main risks associated with financial instruments arising from the group's activities are credit risk and liquidity risk. These are monitored by the board of directors and were not considered significant at the balance sheet date.

#### **FUTURE PLANS**

In the August 2014 transfer window the club further strengthened its squad by acquiring four players. Frazier Campbell, Martin Kelly, James McArthur and Ezekiel Fryers. In January 2015, Jordan Mutch, Pape Souare, Wilfred Zaha and Lee Chung were added to the squad. In August 2015, Yohan Cabaye, Alex McCarthy and Connor Wickham were added to the squad. Patrick Bamford is also on season's loan from Chelsea.

John Salako has joined Alan Pardew and Keith Millen to strengthen the coaching squad and we have also recruited a full time doctor, Zafar Iqbal, to head the medical and sports science areas so that wherever possible the recovery and rehab of players is well coordinated.

### STRATEGIC REPORT

The club has signed a new sponsorship deal with Mansion House during the year and the visibility of the club and the sponsors does get a very wide coverage in UK and across the footballing world where Premiership matches are televised.

The club is in the second year kit deal with Macron who provide our strips and their extensive product range has been well received by our fan base.

The facilities at the Training Ground and at the Stadium have been improved further and we now have a new restaurant facility called Legends within our hospitality. The pitch is a Desso construction with undersoil heating and there has been further improvements carried out to pitches both at Selhurst and at the Training Ground.

On behalf of the board

S Parish Director

.... November 2015

#### DIRECTORS' REPORT

The directors submit their report and the group financial statements of CPFC 2010 Limited for the year ended 30 June 2015.

#### PRINCIPAL ACTIVITY

The group's principal activity during the year was that of overseeing the group's football related activities.

The company's principal activity during the year was that of a holding company.

#### **DIVIDENDS**

The directors do not recommend the payment of a dividend (2014: £Nil).

#### POST BALANCE SHEET EVENTS

In the post year-end period, the group contracted for the sale and purchase of a number of players. The cost of these purchases was £21,482,000 and the sale proceeds were £7,365,000.

#### **EMPLOYEES**

It is the group's policy to ensure that no employee or job applicant is treated less favourably than another on the grounds of religion, sexual orientation, disability, race, creed, colour, nationality, ethnic or national origins, sex or marital status.

Applications for employment by disabled persons are always fully considered bearing in mind the aptitudes of the applicant concerned. In the event of members of staff becoming disabled every effort is made to ensure that their employment with the group continues and that appropriate training is arranged. It is the policy of the group that the training, career development and promotion of disabled persons should, as far as possible, be identical with that of other employees.

Continued close attention is paid to the health and safety of employees while at work and all employees are provided with appropriate training.

#### THIRD PARTY INDEMNITY PROVISION FOR DIRECTORS

Qualifying third party indemnity provision is in place for the benefit of all directors of the group.

#### **DIRECTORS**

The following directors have held office since 1 July 2014:

S Parish S Browett M Long

#### STRATEGIC REPORT

Information is not shown within this Directors' Report as it is instead included within the Strategic Report on pages 2 and 3 under S414c(11).

### DIRECTORS' REPORT

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO THE AUDITOR

The directors who were in office on the date of approval of these financial statements have confirmed that, as far as they are aware, there is no relevant audit information of which the auditor is unaware. Each of the directors has confirmed that they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

#### **AUDITOR**

The auditor, RSM UK Audit LLP (formerly Baker Tilly UK Audit LLP), have indicated its willingness to be reappointed for another term and appropriate arrangements have been made for them to be deemed reappointed as auditors in the absence of an Annual General Meeting.

On behalf of the board

S Parish Director

.... November 2015

# DIRECTORS' RESPONSIBILITIES IN THE PREPARATION OF FINANCIAL STATEMENTS

The directors are responsible for preparing the Directors' Report, Strategic Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law, the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company and of the profit or loss of the group for that period.

In preparing those financial statements, the directors are required to:

- a. select suitable accounting policies and then apply them consistently;
- b. make judgements and accounting estimates that are reasonable and prudent;
- c. state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- d. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and the company's transactions and disclosing with reasonable accuracy at any time the financial position of the group and the company and enabling them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CPFC 2010 LIMITED

We have audited the group and parent company financial statements (the "financial statements") on pages 8 to 23. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditor

As more fully explained in the Directors' Responsibilities Statement set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent company's affairs as at 30 June 2015 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### RSM UK Ausit LLP

RICHARD COATES (Senior Statutory Auditor)

For and on behalf of RSM UK AUDIT LLP (formerly Baker Tilly UK Audit LLP), Statutory Auditor Chartered Accountants
25 Farringdon Street

London

EC4A 4AB

.... November 2015

### CONSOLIDATED PROFIT AND LOSS ACCOUNT

for the year ended 30 June 2015

|   | Notes | 2015<br>£    | 2014<br>£    |
|---|-------|--------------|--------------|
| TURNOVER                                      | 1     | 102,395,970  | 90,401,306   |
| Operating expenses                            | 2     | (95,067,267) | (67,579,691) |
| OPERATING PROFIT                              |       | 7,328,703    | 22,821,615   |
| Profit on disposal of players                 |       | 463,476      | 92,420       |
| PROFIT ON ORDINARY ACTIVITIES BEFORE INTEREST |       | 7,792,179    | 22,914,035   |
| Interest receivable and similar income        | 3     | 94,625       | 97,161       |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION |       | 7,886,804    | 23,011,196   |
| Taxation                                      | 6     | (1,591,221)  | (5,128,395)  |
| PROFIT FOR THE YEAR                           | 17    | 6,295,583    | 17,882,801   |
|   |       |              | <del></del>  |

The operating profit for the year arises from the group's continuing operations.

No separate Statement of Total Recognised Gains and Losses has been presented as all such gains and losses have been dealt with in the profit and loss account.

## CONSOLIDATED BALANCE SHEET

as at 30 June 2015

Company registration No 07206409

|   |          | •                       |                         |
|---|----------|-------------------------|-------------------------|
|   | Notes    | 2015<br>£               | 2014<br>£               |
| FIXED ASSETS  |          |                         |                         |
| Intangible assets                                       | 8        | 31,869,549              |                         |
| Tangible assets   | 9        | 11,386,623              | 9,777,921               |
|   |          | 43,256,172              | 24,255,671              |
|   |          |                         |                         |
| CURRENT ASSETS  |          | 201 500                 |                         |
| Stocks  | 11<br>12 | 281,589                 | 155,717                 |
| Debtors Cash at bank and in hand                        | 12       | 3,495,666<br>28,714,271 | 2,628,026<br>27,236,842 |
| Cash at bank and in hand                                |          | 20,714,271              | 27,230,642              |
|   |          | 32,491,526              | 30,020,585              |
| CREDITORS: Amounts falling due within one year          | 13       | (46,828,870)            | (38,686,136)            |
| NET CURRENT LIABILITIES                                 |          | (14,337,344)            | (8,665,551)             |
| TOTAL ASSETS LESS CURRENT LIABILITIES                   |          | 28,918,828              | 15,590,120              |
| CREDITORS: Amounts falling due after more than one year | 14       | (4,063,849)             | (114,058)               |
| Provision for Liabilities                               | 16       | (3,083,334)             | -                       |
| NET ASSETS  |          | 21,771,645              | 15,476,062              |
|   |          |                         |                         |
| CAPITAL AND RESERVES                                    |          |                         |                         |
| Called up share capital                                 | 18       | 5,750,000               | 5,750,000               |
| Profit and loss account                                 | 19       | 16,021,645              | 9,726,062               |
| SHAREHOLDERS FUNDS                                      | 20       | 21,771,645              | 15,476,062              |
|   |          |                         |                         |

The financial statements on pages 8 to 23 were approved by the board and authorised for issue on  $\frac{11}{12}$ . November 2015 and signed on its behalf by:

S Parish Director

## COMPANY BALANCE SHEET

as at 30 June 2015

Company registration No 07206409

|  | Notes | 2015<br>£    | 2014<br>£    |
|--|-------|--------------|--------------|
| FIXED ASSETS                                   |       | ı            | £            |
| Investments                                    | 10    | 1,000,001    | 1            |
|  |       |              |              |
| CURRENT ASSETS                                 |       |              |              |
| Debtors due within one year                    | 12    | 15,450,000   | 830          |
| Debtors due after more than one year           | 12    | -            | 15,450,000   |
|  |       | 15,450,000   | 15,450,830   |
|  |       | 13,430,000   | 15,450,650   |
| Creditors: amounts falling due within one year | 13    | (10,700,000) | (10,700,000) |
| NET CURRENT ASSETS                             |       | 4,750,000    | 4,750,830    |
| TOTAL ASSETS LESS CURRENT LIABILITIES          |       | 5,750,001    | 4,750,831    |
| NET ASSETS                                     |       | 5,750,001    | 4,750,831    |
|  |       |              |              |
| CAPITAL AND RESERVES                           |       |              |              |
| Called up share capital                        | 18    | 5,750,000    | 5,750,000    |
| Profit and loss account                        | 19    | 1            | (999,169)    |
| SHAREHOLDERS' FUNDS                            | 20    | 5,750,001    | 4,750,831    |
|  |       |              |              |

The financial statements on pages 8 to 23 were approved by the board and authorised for issue on ...1 November 2015 and signed on its behalf by:

S Parish Director

## CONSOLIDATED CASH FLOW STATEMENT

for the year ended 30 June 2015

|  | Notes | 2015<br>£    | 2014<br>£    |
|--|-------|--------------|--------------|
| Cash inflow from operating activities                    | 20a   | 28,985,607   | 48,919,920   |
| Player registrations                                     | 20b   | (20,198,539) | (19,507,114) |
| Returns on investments and servicing of finance          | 20b   | 94,625       | 97,161       |
| Taxation   |       | (4,106,869)  | (3,452)      |
| Capital expenditure                                      | 20ь   | (3,297,395)  | (5,558,861)  |
| CASH INFLOW BEFORE FINANCING                             |       | 1,477,429    | 23,947,654   |
| Financing  |       | -            | -            |
| INCREASE IN CASH IN THE YEAR                             | 20c   | 1,477,429    | 23,947,654   |
| RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS |       | 2015<br>£    | 2014<br>£    |
| Increase in cash in the year                             | 20c   | 1,477,429    | 23,947,654   |
| MOVEMENT IN NET FUNDS IN YEAR                            |       | 1,477,429    | 23,947,654   |
| NET FUNDS/(DEBT) AT 1 JULY 2014                          | 20c   | 16,536,842   | (7,410,812)  |
| NET FUNDS AT 30 JUNE 2015                                | 20c   | 18,014,271   | 16,536,842   |
|  | •     |              |              |

#### **ACCOUNTING POLICIES**

#### **BASIS OF ACCOUNTING**

The financial statements have been prepared under the historical cost convention, and in accordance with applicable United Kingdom accounting standards.

#### GOING CONCERN

The financial statements have been prepared on the going concern basis. The directors have considered the company's and the group's cash flow requirements for the 12 month period from the date of approval of these financial statements and have concluded that the company and the group will be able to meet their liabilities as they fall due for at least that period. In addition, the company's ultimate controlling parties have confirmed their intention to provide financial support, if required, to ensure that the company and the group are going concerns for the foreseeable future.

#### BASIS OF CONSOLIDATION

The consolidated financial statements incorporate those of CPFC 2010 Limited and all of its subsidiary undertakings for the year. All financial statements are made up to 30 June 2015.

The holding company has not presented its own profit and loss account as provided by Section 408 of the Companies Act 2006.

#### **TURNOVER**

Turnover represents income receivable from football and related commercial activities, exclusive of VAT. Gate receipts and other match day revenue are recognised as the games are played. The club also receives central distributions from the Premier League that are beyond the direct control of the officers of the club. These distributions are recognised evenly over the course of the financial year. Merit awards are accounted for only when known at the end of the football season.

Revenue derived from season tickets is credited to income in the period to which it relates. Amounts received in advance are credited to deferred income in the balance sheet.

Sponsorship, advertising and similar commercial income is recognised over the duration of the respective contracts. Amounts received in advance are credited to deferred income in the balance sheet. Conferencing and banqueting receipts are recognised at the time of the event with deposits held in the balance sheet as deferred income until then or until they are refunded, whichever is the earlier.

The fixed element of broadcasting revenue is recognised over the duration of the football season whilst fees received for live coverage or highlights are taken when earned.

#### TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets, other than freehold land, are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset evenly over its expected useful life, as follows:

| Freehold buildings             | over 50 years     |
|--------------------------------|-------------------|
| Property improvements          | 20% Straight Line |
| Plant and machinery            | 20% Straight Line |
| Fixtures, fittings & equipment | 20% Straight Line |
| Motor vehicles                 | 20% Straight Line |

#### LEASING

Rentals payable under operating leases are charged against income on a straight-line basis over the lease term.

#### **STOCK**

Stock is valued at the lower of cost and net realisable value. Net realisable value is based upon estimated selling price less further costs to completion.

#### **ACCOUNTING POLICIES**

#### RETIREMENT BENEFITS

The group contributes to a defined contribution scheme for the benefit of its employees. Contributions payable are charged to the profit and loss account in the year they are payable.

#### **DEFERRED TAXATION**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the group's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

#### INTANGIBLE FIXED ASSETS - PLAYER REGISTRATIONS

Payments made to third parties in order to acquire a player's registration, including agents' fees and transfer fee levies, are capitalised at cost. The cost is then amortised on a straight-line basis over the period of the player's contract.

The group performs an impairment review on player registrations if adverse events indicate that the amortised carrying value of its intangible assets may not be recoverable. If such circumstances arise, individual player registrations are written down for impairment where the carrying value exceeds the directors' estimate of fair value less any costs to sell.

Future payments for the acquisition of a player's registration, which may become due dependent on the players concerned making a certain number of first team appearances or on the occurrence of other certain specified future events, are recognised within the original cost of acquisition if, in the opinion of the directors, it is probable that these payments will actually be made.

Fees receivable from other football clubs on the transfer of players' registrations together with associated costs, are dealt with through the profit and loss account in the accounting period in which the agreement to transfer the player's registration takes place.

#### PROVISIONS

Provisions are recognised when the group has a present obligation as a result of a past event, it is probable that a transfer of economic benefits will be required to settle the obligation, and a reliable estimate can be made as to the amount of the obligation.

### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

### 1 TURNOVER

The total turnover of the group for the year has been derived from its principal activity, wholly undertaken in the United Kingdom.

|   | and of taken in the offices reniguous.                                  | 2015                                  | 2014       |
|---|---|---------------------------------------|------------|
|   |   | £                                     | £          |
|   | Gate Receipts   | 10,246,282                            | 9,341,611  |
|   | Sponsorship and advertising   | 3,626,223                             | 1,669,392  |
|   | Broadcasting (FA and League Income)                                     | 79,668,268                            | 74,183,806 |
|   | Other commercial activities   | 4,758,036                             | 3,172,684  |
|   | Other income  | 4,097,161                             | 2,033,813  |
|   |   | 102,395,970                           | 90,401,306 |
|   |   | 2015                                  | 2014       |
| 2 | OPERATING EXPENSES  | 2013<br>£                             | 2014<br>£  |
| _ |   |                                       |            |
|   | Amortisation of player registrations                                    | 10,715,180                            | 5,700,121  |
|   | Impairment of player registration                                       | 1,375,000                             | 816,667    |
|   | Depreciation of tangible fixed assets                                   | 1,688,693                             | 1,026,702  |
|   | Staff costs (note 5)  | 68,028,216                            | 45,755,527 |
|   | Other operating charges   | 13,260,178                            | 14,280,725 |
|   |   | 95,067,267                            | 67,579,694 |
|   |   |                                       | 2011       |
| 3 | INTEREST RECEIVABLE AND SIMILAR INCOME                                  | 2015<br>£                             | 2014<br>£  |
|   | Bank interest received  | 94,625                                | 97,161     |
|   |   | ===================================== |            |
| 4 | PROFIT ON ORDINARY ACTIVITIES BEFORE                                    | 2015                                  | 2014       |
|   | TAXATION  | £                                     | £          |
|   | Profit on ordinary activities before taxation is stated after charging: |                                       |            |
|   | Operating lease rentals:  |                                       |            |
|   | Plant and machinery   | -                                     | 7,916      |
|   | Auditors' remuneration:   |                                       |            |
|   | <ul> <li>Statutory audit</li> </ul>                                     | 29,500                                | 27,500     |
|   | - Tax compliance  | 2,500                                 | 2,500      |
|   | - Other non-audit services  | 8,000                                 | 8,000      |
|   |   | <del></del> =                         |            |

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

| _ | EMPLOYDES   | 2015       | 2014       |
|---|---|------------|------------|
| 5 | EMPLOYEES   | No         | No         |
|   | The average monthly number of persons (including      |            |            |
|   | directors) employed by the group during the year was: | 100        | 0.0        |
|   | Full time players, managers and coaches               | 102        | 88         |
|   | Full time administration and commercial               | 85         | 54         |
|   |   | 187        | 142        |
|   |   |            |            |
|   |   | 2015       | 2014       |
|   |   | £          | £          |
|   | Staff costs for the above persons:                    |            |            |
|   | Wages and salaries                                    | 60,154,251 | 40,359,949 |
|   | Social security costs                                 | 7,818,612  | 5,298,989  |
|   | Other pension costs                                   | 55,353     | 96,589     |
|   |   | 68,028,216 | 45,755,527 |
|   |   |            | =          |

The directors received £Nil remuneration during the year (2014: £Nil). No director received pension benefits during the year (2014: Nil).

### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

| 6 | TAXATION  | 2015<br>£ | 2014<br>£   |
|---|---|-----------|-------------|
|   | Based on the profit for the year:   |           |             |
|   | UK corporation tax on profit for the year   | 1,788,531 | 3,179,918   |
|   | Adjustment in respect of prior periods  | (26,574)  | -           |
|   |   | 1,761,957 | 3,179,918   |
|   | DEFERRED TAX  |           |             |
|   | Origination and reversal of timing differences  | (100,512) | 1,948,477   |
|   | Adjustment in respect of prior periods  | (70,224)  | -           |
|   |   | (170,736) | 1,948,477   |
|   | Tax charge on profit on ordinary activities   | 1,591,221 | 5,128,395   |
|   | corporation tax in the UK as explained below:  Profit on ordinary activities before tax | 7,886,804 | 23,067,044  |
|   | Figure on ordinary activities before tax  | 7,880,804 | 23,007,044  |
|   | Profit on ordinary activities multiplied by the standard rate of                        |           |             |
|   | UK corporation tax UK of 20.75 % (2014: 22.5%)  | 1,636,512 | 5,190,085   |
|   | Effects of:   |           |             |
|   | Expenses not deductible for tax purposes  | 821       | 5,556       |
|   | Fixed asset permanent differences   | 46,745    | 54,787      |
|   | Depreciation in excess of capital allowances  | 51,522    | 120,446     |
|   | Adjustments in respect of previous periods  | (26,574)  | (0.000.005) |
|   | Tax losses utilised   | 50.021    | (2,202,207) |
|   | Other short-term timing differences   | 52,931    | 11,251      |
|   | Current tax charge for the year   | 1,761,957 | 3,179,918   |
|   |   |           |             |

#### 7 RESULT ATTRIBUTABLE TO MEMBERS OF THE PARENT COMPANY

As permitted by Section 408 Companies Act 2006, the holding company's profit and loss account has not been included in these financial statements. The parent company's profit for the financial year was £999,170 (2014: £Nil).

### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

| 8 | INTANGIBLE FIXED ASSE | rs        |           |              | Player                                  |             |
|---|-----------------------|-----------|-----------|--------------|---|-------------|
|   | GROUP                 |           | Goo       |              | istration and agement cost              | Total       |
|   |                       |           |           | £            | £                                       | £           |
|   | Cost                  |           |           |              |   |             |
|   | 1 July 2014           |           | 8,383     | ,346         | 22,059,114                              | 30,442,460  |
|   | Additions             |           |           | -            | 30,620,020                              | 30,620,020  |
|   | Disposals             |           |           | -            | (3,584,671)                             | (3,584,671) |
|   | 30 June 2015          |           | 8,383     | ,346         | 49,094,463                              | 57,477,809  |
|   | Amortisation          |           |           |              | · · · · · · · · · · · · · · · · · · ·   | <del></del> |
|   | 1 July 2014           |           | 8,383     | ,346         | 7,581,364                               | 15,964,710  |
|   | Charged in the year   |           | •         | -<br>-       | 10,715,180                              | 10,715,180  |
|   | On disposals          |           |           | _            | (2,446,630)                             | (2,446,630) |
|   | Impairment            |           |           | -            | 1,375,000                               | 1,375,000   |
|   | 30 June 2015          |           | 8,383     | ,346         | 17,224,914                              | 25,608,260  |
|   | New transferred to    |           |           |              |   |             |
|   | Net book value        |           |           |              | 21 960 540                              | 21 960 540  |
|   | 30 June 2015          |           |           |              | 31,869,549                              | 31,869,549  |
|   | 30 June 2014          |           |           | -            | 14,477,750                              | 14,477,750  |
|   |                       |           |           |              |   |             |
| 9 | TANGIBLE FIXED ASSETS |           |           |              |   |             |
|   | ·                     | Freehold  |           | Fixtures,    |   |             |
|   |                       | land and  | Plant and | fittings and | Motor                                   |             |
|   | GROUP                 | buildings | machinery | equipment    | vehicles                                | Total       |
|   |                       | £         | £         | £            | £                                       | £           |
|   | Cost                  | 7 240 104 | 2 000 206 | 0.007.750    | 72.052                                  | 11 500 471  |
|   | 1 July 2014           | 7,349,104 | 2,089,306 | 2,087,758    | 73,253                                  | 11,599,471  |
|   | Additions             | -         | 1,734,768 | 1,519,077    | 43,600                                  | 3,297,395   |
|   | 30 June 2015          | 7,349,104 | 3,824,074 | 3,606,835    | 116,853                                 | 14,896,866  |
|   | Depreciation          |           |           |              |   | -           |
|   | 1 July 2014           | 734,332   | 589,315   | 486,540      | 11,363                                  | 1,821,550   |
|   | Charged in the year   | 224,511   | 732,759   | 716,046      | 15,377                                  | 1,688,693   |
|   |                       |           |           |              |   |             |
|   | 30 June 2015          | 958,843   | 1,322,074 | 1,202,586    | 26,740                                  | 3,510,243   |
|   | Net book value        |           |           |              | *************************************** |             |
|   | 30 June 2015          | 6,390,261 | 2,502,000 | 2,404,249    | 90,113                                  | 11,386,623  |
|   | 30 June 2014          | 256,170   | 1,499,991 | 1,601,218    | 61,890                                  | 9,777,921   |
|   | ,                     |           |           | =            |   |             |

Freehold land and buildings includes £2,396,206 of land that is not depreciated.

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

| 10 | FIXED ASSET INVESTMENTS  |                     |              |                       |               | Shares in<br>group<br>ndertakings<br>£ |
|----|--|---------------------|--------------|-----------------------|---------------|--|
|    | COMPANY  |                     |              |                       |               | *                                      |
|    | Cost<br>1 July 2014 and 30 June 2015   |                     |              |                       |               | 1,000,001                              |
|    | Impairment<br>1 July 2014<br>Write back of impairment  |                     |              |                       |               | 1,000,000<br>(1,000,000)               |
|    | 30 June 2015   |                     |              |                       |               | -                                      |
|    | Net book value<br>30 June 2015   |                     |              |                       |               | 1,000,001                              |
|    | 30 June 2014   |                     |              |                       |               | 1                                      |
|    | Due to the improved trading positi<br>has been written back in the year<br>company's investment in subsidiar<br>sheet. | ar. In the opi      | nion of the  | directors, th         | e aggregate   | value of the                           |
| •  | The company holds more than 20% undertakings:  | % of the equity     | (and no othe | er share or loa       | n capital) of | the following                          |
|    | Subsidiary undertakings:   | Class of<br>holding |              | oportion<br>ctly held | Nature        | of business                            |
|    | CPFC Limited   | Ordinary            |              | 100%                  | F             | ootball Club                           |
|    | CPFC Selhurst Park Limited   | Ordinary            |              | 100%                  | Stadium 1     | nanagement                             |
|    |  |                     | Gra          | оир                   | Com           | pany                                   |
| 11 | STOCKS   |                     | 2015<br>£    | 2014<br>£             | 2015<br>£     | 2014<br>£                              |
|    | Goods held for resale  |                     | 281,589      | 155,717               | -             | -                                      |

### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

| 12 | DEBTORS                                 | Gre       | oup       | Company    |            |
|----|---|-----------|-----------|------------|------------|
|    |   | 2015      | 2014      | 2015       | 2014       |
|    |   | £         | £         | £          | £          |
| -  | Due within one year:                    |           |           |            |            |
|    | Trade debtors                           | 1,055,767 | 909,719   | -          | _          |
|    | Debtors arising from football transfers | 536,553   | -         | _          | -          |
|    | Other debtors                           | 1,073,222 | 581,764   | -          | 830        |
|    | Amounts owed by group undertakings      | · -       | -         | 15,450,000 | -          |
|    | Prepayments and accrued income          | 659,388   | 1,136,543 | -          | -          |
|    | Deferred tax asset                      | 170,736   | -         | -          | -          |
|    |   | 3,495,666 | 2,628,026 | 15,450,000 | 830        |
|    | Due after more than one year:           |           |           |            |            |
|    | Amounts owed by group undertakings      | -         | -         | -          | 15,450,000 |
|    |   |           |           |            |            |

The deferred tax asset comprises depreciation in excess of capital allowances of £108,336 (2014: £nil) and other short-term timing differences of £62,400 (2014: £nil). This balance is recoverable after more than one year.

| 13 | CREDITORS: Amounts falling due within one year | Gr         | roup       | Company    |            |
|----|--|------------|------------|------------|------------|
|    | •  | 2015       | 2014       | 2015       | 2014       |
|    |  | £          | £          | £          | £          |
|    | Trade creditors                                | 1,363,238  | 4,496,224  | -          | -          |
|    | Creditors arising from football transfers      | 6,303,198  | 2,674,000  | -          | -          |
|    | Other taxation and social security costs       | 6,199,526  | 4,934,234  | -          | -          |
|    | Other creditors                                | 982,194    | 40,575     | -          | -          |
|    | Accruals and deferred income                   | 20,445,708 | 12,661,185 | -          | -          |
|    | Other loans (see note 25)                      | 10,700,000 | 10,700,000 | 10,700,000 | 10,700,000 |
|    | Corporation tax                                | 835,006    | 3,179,918  | -          | -          |
|    |  | 46,828,870 | 38,686,136 | 10,700,000 | 10,700,000 |

Included within accruals and deferred income is £5,894,684 (2014: £5,418,974) in relation to amounts received in advance in respect of season ticket sales. This income is to be released to the profit and loss account in the period to which it relates.

Other loans are secured by debenture, they are repayable on demand and no interest is being charged.

### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

| 14 | CREDITORS: Amounts falling due after more than one year                                | 2015<br>£                        | 2014<br>£         |
|----|--|----------------------------------|-------------------|
|    | Creditors arising from football transfers Other creditors Accruals and deferred income | 2,643,985<br>1,341,950<br>77,914 | -<br>-<br>114,058 |
|    |  | 4,063,849                        | 114,058           |

Accruals and deferred income relates to advance season ticket sales. Revenue derived from season ticket sales is recognised in the profit and loss account in the period to which they relate.

#### 15 PROVISIONS FOR LIABILITIES

|                         | Cost of Player Registration |      |
|-------------------------|-----------------------------|------|
|                         | 2015                        | 2014 |
|                         | £                           | £    |
| Balance at 1 July 2014  |                             | -    |
| Provided in year        | 4,250,000                   | -    |
| Utilised in year        | (1,166,666)                 | -    |
| Balance at 30 June 2015 | 3,083,334                   |      |
|                         |                             |      |

The above provision represents contingent amounts payable under the terms of transfer agreements.

#### 16 CONTINGENT LIABILITIES

Under the terms of certain contracts with other football clubs in respect of player transfers, additional payments would be payable by the group if the conditions of those contracts were to be met. The maximum amount payable if all conditions were to be met is £311,429 (2014: £580,000).

| 17 | SHARE CAPITAL  | 2015<br>£              | 2014<br>£            |
|----|--|------------------------|----------------------|
|    | Allotted, called up and fully paid<br>Ordinary shares of £1 each | 5,750,000              | 5,750,000            |
| 18 | PROFIT AND LOSS ACCOUNT  | Group<br>£             | Company<br>£         |
|    | Balance at 1 July 2014 Profit for the year                       | 9,726,062<br>6,295,583 | (999,169)<br>999,170 |
|    | Balance at 30 June 2015  | 16,021,645             | 1                    |

### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

| 19 | RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS | 2015<br>£               | 2014<br>£                 |
|----|---|-------------------------|---------------------------|
|    | GROUP   |                         |                           |
|    | Profit after taxation Opening shareholders' funds | 6,295,583<br>15,476,062 | 17,882,801<br>(2,406,739) |
|    | Closing shareholders' funds                       | 21,771,645              | 15,476,062                |
|    | COMPANY   |                         |                           |
|    | Profit after taxation Opening shareholders' funds | 999,170<br>4,750,831    | 4,750,831                 |
|    | Closing shareholders' funds                       | 5,750,001               | 4,750,831                 |

#### 20 RETIREMENT BENEFITS

The group contributes to defined contribution pension schemes. The assets of the schemes are held in independently administered funds. The pension cost charge for the year of £55,353 (2014: £96,589) represents contributions payable by the group. Contributions totalling £8,838 (2014: £6,900) were payable at the year end and are included in other creditors.

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

| 21 | CASH FLOWS   |                        | 2015<br>£  | 2014<br>£   |
|----|--|------------------------|--|---|
| a  | Reconciliation of operating profit to net cas operating activities   | sh inflow from         |  |   |
|    | Operating profit Depreciation of tangible fixed assets Amortisation of player registrations Impairment of player registrations Increase in stocks (Increase)/decrease in debtors Increase in creditors |                        | 7,328,703<br>1,688,693<br>10,715,180<br>1,375,000<br>(125,872)<br>(160,351)<br>8,164,254 | 22,821,615<br>1,026,702<br>5,700,121<br>816,667<br>(121,905)<br>7,530,855<br>11,145,865 |
|    | Net cash inflow from operating activities  |                        | 28,985,607   | 48,919,920  |
| b  | Analysis of cash flows for headings netted in the cash flow  |                        |  |   |
|    | Player registrations Payments for purchase of players Receipts from sale of players  |                        | (21,263,503)<br>1,064,964  | (20,049,114)<br>542,000   |
|    | Net cash outflow for player registrations  |                        | (20,198,539)   | (19,507,114)  |
|    | Returns on investments and servicing of Interest received  | finance                | 94,625   | 97,161  |
|    | Net cash inflow for returns on investmen finance   | ts and servicing of    | 94,625   | 97,161  |
|    | Capital expenditure Purchase of tangible fixed assets  |                        | (3,297,395)  | (5,558,861)   |
|    | Net cash outflow for capital expenditure   |                        | (3,297,395)  | (5,558,861)   |
| с  | Analysis of net funds  | At<br>1 July 2014<br>£ | Cash flow<br>£   | At<br>30 June 2015<br>£   |
|    | Cash at bank and in hand   | 27,236,842             | 1,477,429  | 28,714,271  |
|    | Debt due within one year   | (10,700,000)           | -  | (10,700,000)  |
|    | Total  | 16,536,842             | 1,477,429  | 18,014,271  |

### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

| 22 | CAPITAL COMMITMENTS   | Group     |           | Company   |           |
|----|---|-----------|-----------|-----------|-----------|
|    |   | 2015<br>£ | 2014<br>£ | 2015<br>£ | 2014<br>£ |
|    | Contracted for but not provided in the financial statements | 2,883,000 | 3,021,000 | -         | -         |
|    |   |           |           |           |           |

#### 23 ULTIMATE CONTROLLING PARTY

The group is controlled by four shareholders with equal shareholding; hence, there is no ultimate controlling party.

#### 24 POST BALANCE SHEET EVENTS

In the post year-end period, the group contracted for the sale and purchase of a number of players. The cost of these purchases was £21,482,000 and the sale proceeds were £7,365,000.

#### 25 RELATED PARTY TRANSACTIONS

#### GROUP AND COMPANY

Included within Creditors are amounts payable to the following related parties:

|   | 2015<br>£  | 2014<br>£  |
|---|------------|------------|
| S Parish (director and shareholder)                             | 2,012,500  | 2,012,500  |
| VMM Limited (a company controlled by S Parish)                  | 1,000,000  | 1,000,000  |
| Farr Vintners Limited   | 3,012,500  | 3,012,500  |
| (a company controlled by S Browett, a director and shareholder) |            |            |
| J Hosking (shareholder)   | 3,012,500  | 3,012,500  |
| Churchill Properties (Southern) Limited                         | 1,662,500  | 1,662,500  |
| (a company controlled by M Long, a director and shareholder)    |            |            |
|   | 10,700,000 | 10,700,000 |
|   |            |            |

#### **GROUP**

During the year £44,679 (2014: £Nil) was charged by VMM Ltd in respect of works performed at Crystal Palace Football Club. At 30 June 2015 £Nil (2014: £Nil) remained outstanding.

During the year £162,835 (2014: £158,995) was invoiced to Farr Vinters Limited in respect of match day hospitality income. In addition to this, £40,868 (2014: £59,373) was charged by Farr Vinters Limited in respect of purchases of match day wine. At 30 June 2015 £842 (2014: £Nil) remained outstanding and was included within trade creditors.

#### COMPANY

The company has taken advantage of the exemptions in FRS8 that transactions do not need to be disclosed with companies 100% of whose voting rights are controlled within the group.