MACE DEVELOPMENTS (GREENWICH) LIMITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020 PAGES FOR FILING WITH REGISTRAR

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STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2020

| | | . 2 | 020 | 2019 | |
|-----------------------------|-------|--------------|--------------|--------------|--------------|
| | Notes | £ | £ | £ | £ |
| | | | | | |
| Current assets | | | | | |
| Inventories | | 32,668,897 | | 104,908,675 | |
| Trade and other receivables | 4 | 4,212,653 | | 2,664,836 | • |
| Cash and cash equivalents | | 5,922,063 | | 2,433,965 | |
| | | 42,803,613 | | 110,007,476 | |
| Current liabilities | 5 | (30,334,190) | • | (23,527,679) | |
| Net current assets | | | 12,469,423 | | 86,479,797 |
| Non-current liabilities | 6 | | (10,804,344) | | (86,510,867) |
| Net assets/(liabilities) | | | 1,665,079 | | (31,070) |
| | | | | | |
| Equity | | • | | | |
| Called up share capital | | | 2 | | 2 |
| Retained earnings | | | 1,665,077 | | (31,072) |
| Total equity | | | 1,665,079 | | (31,070) |

The directors of the company have elected not to include a copy of the income statement within the financial statements.

These financial statements have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the board of directors and authorised for issue on 15 December 2021 and are signed on its behalf by:

M Reynolds
Director

Company Registration No. 06987720

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020

| | Notes | Share capital £ | Retained earnings £ | Total £ |
|---|-------|-----------------------|---------------------------|--------------------------|
| Balance at 1 January 2019 | | 2 | (26,730) | (26,728) |
| Period ended 31 December 2019: Loss and total comprehensive income for the period | | - | (4,342) | (4,342) |
| Balance at 31 December 2019 | | 2 | (31,072) | (31,070) |
| Period ended 31 December 2020: Profit and total comprehensive income for the period Dividends | | - - | 3,696,149 (2,000,000) | 3,696,149 (2,000,000) |
| Balance at 31 December 2020 | | 2 | 1,665,077 | 1,665,079 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

1 Accounting policies

Company information

Mace Developments (Greenwich) Limited is a private company limited by shares incorporated in England and Wales. The registered office is 155 Moorgate, London, EC2M 6XB.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

The company has taken advantage of the exemption under section 399 of the Companies Act 2006 not to prepare consolidated accounts, on the basis that the group of which this is the parent qualifies as a small group. The financial statements present information about the company as an individual entity and not about its group.

1.2 Revenue

Revenue is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that it is probable will be recovered.

1.3 Inventories

Inventories are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition.

Inventories held for distribution at no or nominal consideration are measured at the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

1 Accounting policies

(Continued)

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of inventories over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.4 Construction contracts

Where the outcome of a construction contract can be estimated reliably, revenue and costs are recognised by reference to the stage of completion of the contract activity at the reporting end date. Variations in contract work, claims and incentive payments are included to the extent that the amount can be measured reliably and its receipt is considered probable.

When it is probable that total contract costs will exceed total contract turnover, the expected loss is recognised as an expense immediately.

Where the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred where it is probable that they will be recoverable. Contract costs are recognised as expenses in the period in which they are incurred. When costs incurred in securing a contract are recognised as an expense in the period in which they are incurred, they are not included in contract costs if the contract is obtained in a subsequent period.

The "percentage of completion method" is used to determine the appropriate amount to recognise in a given period. The stage of completion is measured by the proportion of contract costs incurred for work performed to date compared to the estimated total contract costs. Costs incurred in the year in connection with future activity on a contract are excluded from contract costs in determining the stage of completion. These costs are presented as stocks, prepayments or other assets depending on their nature, and provided it is probable they will be recovered.

1.5 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.6 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including trade and other payables, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

1.7 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.8 Derivatives

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to fair value at each reporting end date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

A derivative with a positive fair value is recognised as a financial asset, whereas a derivative with a negative fair value is recognised as a financial liability.

1.9 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

1 Accounting policies

(Continued)

1.10 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

Carrying value of work in progress

The company's principal activity is residential and commercial development. The majority of the development activity is not contracted prior to the development commencing. Accordingly, the Group has in its year end balance current assets that are not covered by a forward sale. The Group's internal controls are designed to identify any developments where the Balance Sheet value of work in progress is more than the lower of cost or net realisable value. Regular reviews are conducted of the net realisable value of sites based on a number of criteria. Where the estimated net realisable value of a site is is less than the its carrying value in the Balance Sheet, the company impairs the work in progress value. There were no such impairments in either the current or prior years.

The key judgements in these reviews were estimating the realisable value of a site, which is determined by forecast sales rates, expected sales prices and estimated costs to complete. The estimation of future sales prices and costs to complete included are based on current market values. During the year the Group continued to benefit from favourable market conditions. If the UK housing market were to change beyond management expectations in the future, in particular with regards to the assumptions around sales prices and estimated costs to complete, adjustments to the carrying value of land and work in progress may be required.

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Work in progress and non-current liabilities

The company is undertaking a development on the basis that the final cost of the land acquired is dependant on a number of agreed parameters including final sales revenue and final development costs. Work in progress and non-current liabilities include £10,804,343 which is the minimum land price payable under the terms of the contract.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

3 Employees

The average monthly number of persons (including directors) employed by the company during the Year was:

| | | 2020 Number | 2019 Number |
|---|---|----------------|--------------------|
| | Total | - | - |
| 4 | Trade and other receivables | | |
| • | | 2020 | 2019 |
| | Amounts falling due within one year: | £ | 3 |
| | Trade receivables | 625,795 | - |
| | Other receivables | 1,235,360 | 39,328 |
| | | 1,861,155 | 39,328 |
| | Deferred tax asset | 411,948 | - |
| | | 2,273,103 | 39,328 |
| | Amounts falling due after more than one year: | 2020 £ | 2019 € |
| | | _ | - |
| | Other receivables | 1,939,550 | 2,625,508 |
| | Total debtors | 4,212,653 | 2,664,836 ———— |
| 5 | Current liabilities | | |
| | | 2020 £ | 2019 £ |
| | Trade payables | 173,686 | 6,709,925 |
| | Amounts owed to group undertakings | 28,199,182 | 14,182,246 |
| | Other payables | 1,961,322 | 2,635,508 |
| | | 30,334,190 | 23,527,679 ———— |
| 6 | Non-current liabilities | | |
| | | 2020 £ | 2019 £ |
| | Other payables | 10,804,344 | 86,510,867 |
| | | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

7 Contingent liabilities

The company is undertaking a development on the basis that the final cost of the land acquired is dependant on a number of agreed parameters including final sales revenue and final development costs. The directors consider that there will be a significant liability crystallising on completion of the development but that it is impracticable to estimate this liability. Non-current liabilities include £10,804,344 which is the minimum land price that is payable.

8 Audit report information

As the income statement has been omitted from the filing copy of the financial statements, the following information in relation to the audit report on the statutory financial statements is provided in accordance with s444(5B) of the Companies Act 2006:

The auditor's report was unqualified.

The senior statutory auditor was Philippe Herszaft ACA.

The auditor was Glazers.

9 Events after the reporting date

On 5 January 2021 the UK Government imposed a third national lockdown which remained in place until 12 April 2021. COVID-19 remains a serious threat across the country and the Directors continue to monitor the situation and will take appropriate action as necessary in response to any economic disruption.

Other than as described above, no matters have arisen since the year end which have significantly affected or may significantly affect the Company's operations.

10 Related party transactions

None of the key management personnel, who are also directors, received any remuneration in the current or prior year.

In accordance with FRS 102 the company does not disclose transactions with the parent company or any members of the group.

11 Parent company

The company is a wholly owned subsidiary of Mace Limited and its ultimate parent company is Mace Finance Limited Both companies are incorporated in England and Wales. The results of the Company are included in the consolidated accounts of Mace Finance Limited whose registered office address is 155 Moorgate, London, EC2M 6XB. Group accounts are available from Companies House.