

Trustees' Report and Financial Statements For the year ended 31 March 2019

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Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of Part 8 of the Charities Act 2011 For the year ended 31 March 2019

The Trustees (who are also the Directors for the purpose of Company Law) have pleasure in presenting their annual report and the financial statements for the year ended 31 March 2019. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the Charity.

Reference and Administrative details

Charity Name:

OnSide Youth Zones

Charity Registration:

1125893

Company Registration:

06591785 (England and Wales)

Registered Office:

Suite GB Atria Spa Road Bolton Lancashire BL1 4AG

Bankers:

Royal Bank of Scotland plc

38 Mosley Street Manchester M60 2BE Handelsbanken plc 6 The Courtyard Calvin St

Bolton BL1 8PB

Auditors:

Kay Johnson Gee Limited

1 City Road East Manchester M15 4PN

Solicitors:

Hill Dickinson LLP No.1 St Paul's Square

Liverpool L3 9SJ

The following people served as Directors/Trustees of the Charity during the period:

JESmith

Resigned 12th March 2019

C W Holroyd CBE DL W R Warburton MBE

W K C Griffiths

D C J Hall

Resigned 12th March 2019

J R Marsh

N J Richens

Resigned 26th March 2019

C Mindenhall J C Roberts N Sleep

Kathryn Morley acted as Chief Executive throughout the period.

Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of Part 8 of the Charities Act 2011 (continued) For the year ended 31 March 2019

Structure, Governance and Management

Governing Document

OnSide Youth Zones is a company limited by guarantee without share capital and registered under the Companies Act 1985, registration number 06591785. The company is governed by its Memorandum and Articles of Association dated 9 May 2008, as amended by special resolution dated 8 September 2008. Management of the company's affairs is vested in the co-directors. The Charity's objects and the company name were amended by a further special resolution on the 18 July 2013. The change of name was lodged with Companies House on the 4 September 2013.

In the event of a winding-up, the present members and those who have ceased to be a member within one year of such an event have guaranteed the liabilities of the company to the sum not exceeding one pound each.

Recruitment and Appointment of Trustees

New Trustees will be recruited according to the needs of the Charity and the suitability of possible candidates. Once the board are made aware of potential candidates, a thorough vetting process is undertaken to ensure the suitability of candidates before appointment. The vetting procedure is in line with the Charity Commission guidelines and includes searches of the insolvency and bankruptcy registers, Companies House register of disqualified trustees, the completion of a Trustee eligibility declaration, an enhanced Disclosure and Barring Services check and a conflict of interest disclosure. Following the satisfactory completion of all checks, a unanimous approval of existing Trustees is required to confirm the potential candidates' appointment.

The Memorandum and Articles of Association states that the number of members shall have no maximum and shall not be less than three.

Full details of the rules are contained in the company's Memorandum and Articles of Association, dated on incorporation on 9 May 2008, which may be inspected at OnSide Youth Zones' premises.

Induction of Trustees

The induction of new Trustees may commence ahead of formal appointment (which is subject to the satisfactory completion of the vetting process mentioned above). Potential candidates are provided with various Charity Commission guidance (including Safeguarding, and 'the Essential Trustee' guidance), local Youth Zone safeguarding and Social Media Policies (where applicable) and a copy of the Memorandum & Articles of Association.

Following appointment, new Trustees are provided with a comprehensive induction to OnSide Youth Zones through the provision of in-house training.

Organisational Structure

OnSide Youth Zones is governed by its Trustee Board which is responsible for strategic direction, driving the vision of the organisation, governance and policy setting. The Trustees carry the ultimate responsibility for the conduct of OnSide Youth Zones and for ensuring that the Charity satisfies its legal and contractual obligations. Trustees meet quarterly and have been supported by an Executive Board who have reviewed the operational management of the Charity in more detail. The Executive board have met quarterly. The Trustee Board is independent from management.

Risk management

The Trustees have considered the major risks to which the Charity is exposed and have established suitable risk management and control procedures.

Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of Part 8 of the Charities Act 2011 (continued) For the year ended 31 March 2019

Related party transactions

Transactions with related parties are disclosed in note 14 to the financial statements and in accordance with section 9 of the Charities SORP (FRS 102) (Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)).

Objectives and Activities

Objectives of the charitable company

OnSide Youth Zones' ("OnSide") charitable objectives are to build, deliver and sustain a network of 21st Century Youth Zones which will give young people top quality, safe and affordable places to go in their leisure time. Participation in a Youth Zone will help young people to develop their full potential in order that they may grow to maturity as individuals and active members of society.

Principal activities

OnSide was set up to develop strong local, public and private sector partnerships to act as a catalyst for investment in world class facilities for young people. All OnSide Youth Zones are designed, built and delivered based on the successful model, values and ethos embedded in Bolton Lads and Girls Club (BLGC).

The changes and differences that the Charity seeks to make are that by leading and supporting the development and sustainment of high-quality facilities in many towns and cities, thousands of young people will have a place where they can go, be safe, meet friends, get active, feel at home, learn new skills, enjoy themselves and be inspired.

OUR FOCUS:

- Develop new Youth Zones in other towns and cities
- Manage every aspect of the build and delivery of new Youth Zones
- Develop a local vision that fits with the local strategy for youth provision for all new Youth Zones
- Support the local Youth Zone boards in governance, strategy and delivery
- Provide coordination and support for the OnSide Youth Zone Network, a federation of independent Youth Zone
 charities
- Strengthen and protect the OnSide Youth Zone brand

WE STRENGTHEN THE NETWORK THROUGH:

- Providing a framework to ensure consistent high-quality delivery
- Leading/supporting network bids to grants givers, trusts and foundations in partnership with the Youth Zone teams to drive income
- Supporting the Youth Zones in the recruitment of key staff including stepping into critical vacancies whilst employment is secured
- The continuation and expansion of the network wide Talent Academy programme; delivering training and placement opportunities for aspiring Chief Executives, Fundraising Managers, Youth Work Managers and Youth Workers.
- Developing the high-level skills of local boards to ensure excellent standard of governance and management
- · Creating local communication strategies and tools to enable the Youth Zones to raise their public profile
- Developing the impact measurement tool used across the Youth Zones network to enable the Youth Zones to generate compelling evidence-based impact of their work

Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of Part 8 of the Charities Act 2011 (continued) For the year ended 31 March 2019

 Supporting the creation of the OnSide Youth Zones Excellence Framework and its implementation across the Network

Ensuring young people take a lead in all projects

Volunteers' contribution

Throughout the period all members of the board of Trustees made valuable voluntary contributions to the Charity's work in terms of governance, professional and business experience, financial planning, fundraising and leading initiatives in individual target towns and cities across the region. Such contributions were, on average, equivalent to three full days each calendar month but on occasion are much more.

Achievements and Performance

Charitable Activities

In 2018/19, the Charity's main achievements were:

- Supporting the network of operating Youth Zones to develop the range of services they offer in Blackburn, Bolton, Carlisle, Chorley, Manchester, Oldham, Wigan, Wirral and Wolverhampton
- Make significant progress towards Practical Completion of the 3 London-based Youth Zones in Barking & Dagenham ("Future"), Barnet ("Unitas") & Croydon ("Legacy") preparing for launch in Summer 2019. Focus was also duly given to the development of all aspects of these 3 charities; expanding the Boards to include a diverse range of members and skills, driving the team recuitment campaign in each area to ensure a skilled workforce is trained and inducted ready for opening, continuation of an ambitious fundraising campaign to see over £9m of revenue funding is in place prior to the doors opening
- Taking significant steps forward with live projects in Hammersmith and Fulham, East Manchester, Warrington & Grimsby.
- Moving forward with other opportunities to build Youth Zones in more locations across the UK
- Continuation of the work with the Talent Academy; with Aspiring Leaders, Fundraisers and Youth Workers
- Continued to secure and distribute funding of c.£2m to support strategic youth work programmes and highquality youth provision across the network (both restricted and unrestricted projects). This funding enables the network to offer a variety of projects in direct response to the needs of young people which this year included;
 - A highly successful 'Get A Job' employability skills programme
 - o The Oglesby Health Project, trialling different health based initiatives across the network
 - Empower, Educate, Empower; a project co-funded through Comic Relief/the BT Supporters Club and the England Footballers Foundation using the power of sport to engage, inspire and change the lives of disadvantaged young people facing a series of personal and social barriers to employment
 - A LIBOR backed programme aimed at engaging and supporting service and ex-service children and young people and their families
 - A popular 'Able to Manage' money management programme supported by Nesta
 - o The renowned Jamie Oliver Ministry of Food campaign which is a hands on cooking programme teaching people to cook from scratch in a healthy way
 - Two projects supported by the Careers & Enterprise Co. supporting mentoring and inspiring the futures of young people in a significant way
- Continued to work closely with The OnSide Foundation in securing commitments and monitoring the application
 of capital funding with a consolidated receipt value of £20m to provide both direct capital funding to new Youth
 Zone projects as well as unrestricted revenue funding to Youth Zones across the network
- Cultivating and maintaining close relationships with representatives from both the local private and public sectors to fund, support and promote the Youth Zones

Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of Part 8 of the Charities Act 2011 (continued) For the year ended 31 March 2019

Investment Activities

Under the Memorandum and Articles of Association, the charitable company has the power to make any investment which the Trustees see fit. Investments are made where required to further the aims and objects of the Charity. The Charity does not currently hold any investments other than cash on deposit with Royal Bank of Scotland plc and Handelsbanken plc.

Public Benefit

All the activities of the Charity (as summarised above) were undertaken to further its charitable purposes for public benefit. The provision of high quality town and city centre facilities for young people responds to a clear, ongoing demand from young people, parents and wider communities for more and better places for young people to go. When a Youth Zone is established within a city, it becomes a focal point for the community to help support young people through a variety of means, often as volunteers within the Youth Zone. Although providing a service to all young people, each of the facilities to be built or developed by OnSide will focus on attendance and participation by young members of surrounding communities who will be able to enjoy affordable access to all the opportunities that the Youth Zone provides. This will lead to Improved achievements and enhanced aspirations amongst young members of the local communities. They will be happier, healthier and make more constructive use of their leisure time which will help reduce nuisance and anti-social behaviour. Longer term public benefits will include improved health, reduced crime, enhanced learning and employability and greater community cohesion.

The Trustees have complied with the duty in section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

Restricted

Funds

Total

Funds

Total Funds

4,820,206

Financial review

A summary of the income and expenditure for the year ended 31 March 2019 is as follows:

Unrestricted

Funds

	2019 £	2019 £	2019 £	2018 £
	£	T.	Ľ	Ľ
Total incoming resources	4,147,386	2,396,687	6,544,073	3,625,954
Total resources expended	(3,999,640)	(2,041,742)	(6,041,382)	(3,651,969)
Net movement in funds for the year	147,746	354,945	502,691	(26,015)
Fund balances				
Fund balances at 31 March 2019	751,639	4,820,206	5,571,845	5,069,154
Balance Sheet extract As at the 31 March 2019, the restricted fu	·	afaha Vaush Zara		£
Fixed assets relating to the construction a in Manchester. The aim remains to tran retentions to the respective independer Youth Zone).	nsfer these net a	assets and relate	d	3,860,614
Other net assets representing funding expenditure against revenue projects.	g received in ad	Ivance of specif	ic	959,592

Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of Part 8 of the Charities Act 2011 (continued) For the year ended 31 March 2019

Reserves Policy

The Board of Trustees of OnSide Youth Zones has established a reserves policy which appropriately reflects the risks to which the Charity is exposed. In compliance with such policy, it will review regularly both the sum it wishes to hold in reserves in the unrestricted budget and the basis for that figure. The reserves policy considers ongoing fixed costs and excludes variable costs and does not consider expenditure which is linked to restricted projects and therefore covered by restricted funds.

To achieve clear separation between OnSide and new Youth Zone projects, OnSide operates a model that results in funds received and expenditure incurred for the development and construction of new Youth Zones being held and defrayed by a separate charity specific to each Youth Zone project and overseen by The OnSide Foundation. Only Manchester Youth Zone (formerly The Factory Youth Zone) remains in the fixed assets held under OnSide Youth Zones and plans are in place to progress this transfer.

In reviewing the potential costs that could arise should a significant reduction in income be incurred, the Trustees have determined that unrestricted, 'free', reserves should be maintained at approximately 3 months of these day to day running costs. The Trustees agree that the purpose of the unrestricted funds is to support all day to day activities necessary at OnSide to support the existing Youth Zones, and the development of prospects; due consideration has been given to these activities in the annual review of the reserves policy. As mentioned, the reserves policy considers ongoing fixed costs and excludes variable costs and other one-off additional/discretionary items; during the period, 3 months of fixed costs are determined as £638,000.

The Trustees manage OnSide's finances so that an adequate level of reserves can be maintained in compliance with the reserves policy. Following a concerted effort to build up the reserves fund, at 31 March 2019 this was £701,000 this amounts to over 3 months' cover. The Trustees will continue to review the amount to be held in reserves during 2019/20 to ensure this continues to reflect increasing fixed costs throughout the period.

Principal Funding Sources

The Directors wish to record their thanks to all those individuals and companies who have made donations to support the work of the Charity. Project specific funding targeted at grassroots activity within the Youth Zone network was received from Accenture, AKO, the Careers & Enterprise Co., City Bridge Trust, Comic Relief (administering funds on behalf of the BT Supporters Club), the Department for Education, the England Footballers Foundation, the Lord Major's Appeal, the LIBOR fund, the Lazaar Family, the Little Dreams Foundation, the Oglesby Charitable Trust, and NESTA. These funders gave vital support to multi-partner revenue projects across the OnSide network.

We are also grateful to the ever-growing number of funders who have made substantial capital commitments to enable new Youth Zones projects, in 2018/19 these included; The Queen's Trust, St. James' Place Charitable Foundation, the Sorrell Foundation, the Jack Petchey Foundation, Fidelity UK Foundation, the Johnson Foundation, the Garfield Weston Foundation, the Stone Family Foundation, the MariaMarina Foundation and the UBS Optimus Foundation (comprising donations from the Seroussi Foundation, the Holroyd Foundation and J&S Roberts), the Regatta Foundation, the Linbury Trust, the Charles Wolfson Charitible Trust and Fred Done. Without their support for the OnSide movement, the progress made to date would not have been possible. We are overwhelmed by the group of strategic funders who have invested their belief and finances into the OnSide team, this too has been critical to progress made.

Investment Policy

As required in its Memorandum paragraph 4.13, in furtherance of its objects, and for no other purposes, the company has the power to invest or deposit the monies of the company not immediately required for its purposes in or upon such investments, securities or property as may be thought fit, subject nevertheless to such conditions and such consents as may for the time being be imposed or required by law.

Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of Part 8 of the Charities Act 2011 (continued) For the year ended 31 March 2019

Plans for Future Periods

OnSide recognises that meeting the needs of young people across the UK is becoming an ever-increasing challenge due to decreasing budgets, diminishing infrastructures and the continued high prevalence and complexity of the needs in this generation. Our vision within that spectrum is to build Youth Zones – giving young people somewhere safe and inspiring to go in their leisure time. There are various challenges relating to the establishment of Youth Zones in new geographies however, once we have overcome these and found a site and the funding for the capital project, our focus moves to raising funds to sustain each c£1.3m per annum operation. Under this vision, throughout 2019/20 we will continue to deliver this by;

- Proceeding with the development of existing and future Youth Zones
- Continuing to offer a high quality and comprehensive support service to the various cross-sector partnerships which OnSide has been instrumental in creating and to further their ambitions to build world-class facilities for young people
- Employ resources generally in support and promotion of the health, happiness and welfare of children and young people by improving the range of facilities and opportunities available to them
- Securing new investors into OnSide
- Securing capital funding to expand the network of Youth Zones

Trustees' Responsibilities

The Charity's Trustees are responsible for preparing the Annual Report and financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the Charity's Trustees to prepare financial statements for each financial year that give a true and fair view of the state of the Charity's incoming resources and application of resources during the period and of its state of affairs at the end of the year. In preparing those Financial Statements, the Trustees are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the financial statements, and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to assume that the Charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enables them to ensure that the Financial Statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees confirm that so far as they are aware, there is no relevant audit information of which the Charity's auditors are unaware. The Trustees have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of Part 8 of the Charities Act 2011 (continued) For the year ended 31 March 2019

Compliance with accounting standards

The Trustees confirm that the financial statements comply with current statutory requirements, the requirements of the company's Memorandum and Articles of Association and the requirements of the Charities SORP.

Auditors

A resolution to re-appoint Kay Johnson Gee Limited will be proposed at the Annual General Meeting.

The Trustees report was approved and was signed on behalf of the Trustees by:

W R Warburton MBE Director & Trustee

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Date: 4th December 2019

Independent Auditor's Report to the Members For the year ended 31 March 2019

Opinion

We have audited the financial statements of OnSide Youth Zones (the 'charitable company') for the year ended 31 March 2019 which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Charitable Company's affairs as at 31 March 2019 and of its income and expenditure, for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Trustees' report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report, which includes the Directors' report prepared for company law purposes, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' report included within the Trustees' report has been prepared in accordance with applicable legal requirements.

Independent Auditor's Report to the Members (continued) For the year ended 31 March 2019

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- the information given in the Trustee's Annual Report is inconsistent in any material respect with the financial statements; or
- the Charitable Company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.
- the Trustees' were not entitled to prepare the financial statements in accordance with the small companies regime
 and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement
 to prepare a strategic report.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' Responsibilities set out on page 6, the Trustees (who are also the Directors of the Charitable Company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Charity's Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's Members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

1 City Road East Manchester M15 4PN

Date: Lt December 2019

Michael Garrett (Senior Statutory Auditor)
For and on behalf of **Kay Johnson Gee Limited**Statutory Auditor

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Statement of Financial Activities (including Income and Expenditure account) For the year ended 31 March 2019

		Unrestricted	Restricted	Total	Total
		Funds	Funds	Funds	Funds
		2019	2019	2019	2018
	Note	£	£	£	£
INCOME					
Donations and legacies					
- Donations	3	2,547,073	565,000	3,112,073	1,545,356
Other trading activities					
- Fundraising events	3	975,149	•	975,149	160,285
Income from investments	3	3,835		3,835	1,060
Income from Charitable Activities					
- Project development grants	4	. •	1,831,687	1,831,687	1,111,052
- Fees receivable		621,329	-	621,329	808,201
Total income and endowments		4,147,386	2,396,687	6,544,073	3,625,954
EXPENDITURE					
Expenditure on raising funds					
- Fundraising events		571,862	•	571,862	30,040
Expenditure on Charitable Activities	8				
- Youth Zone Development & Prospecting		2,838,964	2,041,742	4,880,706	3,150,913
- Youth Zone Support		173,956	•	173,956	171,923
- OnSide Fundralsing		129,015	-	129,015	60,931
 Fundraising distributions 		-	•	•	100,000
- Onside Administration		275,116	-	275,116	131,260
- Governance Costs	8	10,727	-	10,727	6,902
Fotal expenditure		3,999,640	2,041,742	6,041,382	3,651,969
Net income/(expenditure) and net					
movement in funds		147,746	354, 9 45	502,691	(26,015)
Fund balances at 1 April 2018		603,893	4,465,261	5,069,154	5,095,169
			4,820,206	5,571,845	5,069,154

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

Balance Sheet As at 31 March 2019	Company registration number: Charity registration number:	06591785 1125893		
		2019	2018	
Physid accept	Note	£	£	
Fixed assets Tangible assets	9	3,911,059	3,980,204	
Current assets				
Debtors	10	65,014	293,243	
Cash at bank and in hand		2,311,100	1,336,743	
		2,376,114	1,629,986	
Creditors: amounts falling due within one year	11	(715,328)	(541,036)	
Net current assets		1,660,786	1,088,950	
Net assets		5,571,845	5,069,154	
FUNDS				
Unrestricted funds				
- General funds	12	751,639	603,893	
Restricted funds	. 12	4,820,206	4,465,261	
Total charity funds	•	5,571,845	5,069,154	

The financial statements on pages 11 to 21 were approved by the Trustees and signed on their behalf by:

W R Warburton MBE

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Director & trustee

Date: 4th December 2019

Statement of Cash Flows For the year ended 31 March 2019

•	Note	2019	2018
		£	£
Cash flow from operating activities	16	1,009,743	110,809
Cash flow from investing activities			
Interest received		3,835	1,060
Payments to acquire tangible fixed assets		(39,221)	(46,798)
Increase/(decrease) in cash and cash equivalents		974,357	65,071
Cash and cash equivalents at 1 April 2018		1,336,743	1,271,672
Cash and cash equivalents at 31 March 2019		2,311,100	1,336,743
Cash and cash equivalents consists of:		,	
Cash at bank and in hand		2,311,100	1,336,743

Notes to the financial statements For the year ended 31 March 2019

1 General information

Onside Youth Zones is a charitable company limited by guarantee in the United Kingdom. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office is given in the charity information on page1 of these financial statements. The nature of the charity's operations and principal activities are to build, deliver and sustain a network of youth zones.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) issued 16 July 2014, the Charities Act 2011 and UK Generally Accepted Practice as it applies from 1 January 2015.

2 Accounting policies

i. Basis of preparation

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

ii. Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

iii. Income recognition

All income is included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Income from charitable activities includes grants to finance specific, mainly restricted, projects and fees receivable for the development and continued support of Youth Zones.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Investment income is earned through holding assets for investment purposes such as shares and property. It includes dividends, interest and rent. Where it is not practicable to identify investment management costs incurred within a scheme with reasonable accuracy the investment income is reported net of these costs. It is included when the amount can be measured reliably. Interest income is recognised using the effective interest method and dividend and rent income is recognised as the charity's right to receive payment is established.

iv. Expenditure recognition

Expenditure is recognised on an accruals basis as a liability is incurred.

Charitable expenditure

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Notes to the financial statements For the year ended 31 March 2019

2 Accounting policies (continued)

iv. Expenditure recognition (continued)

Governance costs

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity.

All costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis eg. Floor area, per capita or estimated usage as set out in Note 8 to the financial statements.

v. Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses.

Fixed assets costing more than £250 are capitalised and included on the balance sheet at cost.

Fixed assets are depreciated so as to write off the cost or valuation, less anticipated residual value, over their anticipated useful lives, subject to annual review, as follows:

Youth Zone leasehold property

Over the period to which the lease relates

Computer equipment

33.3% straight line

Fixtures and fittings

33.3% straight line

Depreciation methods, useful lives and residual values are reviewed if there is an indication of a significant change since the last annual reporting date.

Residual value is based on prices prevailing at the date of acquisition or subsequent valuation. Where, because of high estimated residual value, depreciation is immaterial, no depreciation is charged but an annual review for impairment is performed. Both residual values and useful lives are reviewed and adjusted, if appropriate, at each financial year end.

The carrying amounts of the charity's assets are reviewed for impairment when events or changes in circumstances indicate that the carrying amount of the fixed asset may not be recoverable. If any such indication exists, the asset's recoverable amount is estimated.

vi. Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

vii. Employee benefits

The charity makes contributions into certain individual employees' personal pension plans. Contributions paid are charged to the Statement of Financial Activities in the year to which they relate.

viii. Leases

Rentals applicable to operating leases where substantially all the benefits and risks of ownership remain with the lessor are charged to the Statement of Financial Activities in the year in which they accrue.

ix. Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

x. Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

Notes to the financial statements For the year ended 31 March 2019

Income from Generated Funds	Unrestricted	Restricted	Total	Total
	Funds	Funds	Funds	Funds
	2019	2019	2019	2018
	£	£	£	£
Donations and legacies				
- The OnSide Foundation	2,055,712	-	2,055,712	515,000
- The Stoller Charitable Trust	12,054	-	12,054	375,000
- Fred Done	•	450,000	450,000	-
- Outdoor Activities Programme	-	115,000	115,000	-
- Other donations	479,307	-	479,307	655,356
	2,547,073	565,000	3,112,073	1,545,356
Other trading activities - fundraising				
- Kensington Palace Gala Dinner *	937,649	-	937,649	120,000
- Golf Day	28,010	-	28,010	29,355
- Bowling Event	9,490	-	9,490	10,930
	975,149	-	975,149	160,285
	Donotions and legacies The OnSide Foundation The Stoller Charitable Trust Fred Done Outdoor Activities Programme Other donations Other trading octivities - fundraising Kensington Palace Gala Dinner * Golf Day	Funds 2019 £ Donations and legacies - The OnSide Foundation - The Stoller Charitable Trust - Fred Done - Outdoor Activities Programme - Other donations Other trading activities - fundraising - Kensington Palace Gala Dinner - Golf Day - Bowling Event Funds 2,019 2,055,712 12,054 12,054 12,054 12,054 12,054 12,054 12,054 12,054 12,054 12,054 12,054 12,054 12,054 12,055	Funds 2019 2019 2019 £	Funds Fund

^{*} In addition to the fundraising income shown in the Financial Statements, the Kensington Palace Gala Dinner generated donations of close to £4M which were received by The OnSide Foundation (charity number: 1157252)

	Income from investments - Bank interest receivable	3,835	-	3,835	1,060
4	Income from Charitable Activities	Unrestricted	Restricted	Total	Total
		Funds	Funds	Funds	Funds
		2019	2019	2019	2018
	Grants receivable	. £	£	£	£
	Youth Zones				
	- Completed Youth Zones	-	-	•	384,271
	- Future Youth Zone projects	-	526,368	526,368	275,000
	Other restricted funds				
	- Get A Job : Accenture, AO & AKO	-	90,000	90,000	57,500
	- Oglesby Health Project	•	53,842	53,842	
	- EFF & Comic Relief	-	38,618	38,618	121,589
	- LIBOR Fund	•	152,929	152,929	150,000
	- NESTA Project	•	131,141	131,141	60,214
	- Careers & Enterprise Fund	•	66,644	66,644	-
	 Little Dreams Foundation (LDF) 	-	9,286	9,286	-
	- Blackburn Digital project	-	19,800	19,800	-
	- DfE Holiday Club	•	293,059	293,059	-
	- Lord Mayor's Appeal	•	450,000	450,000	-
	- NCS Trust	-	-	-	37,478
	- City Bridge Trust	-	-	•	25,000
	- City Bridge Trust	-	-	•	25

1,831,687

1,831,687

1,111,052

Notes to the financial statements (continued) For the year ended 31 March 2019

Net i			
	income for the year	2019 £	2018 £
Net in	ncome is stated after charging:		
-	reciation of tangible fixed assets	108,366	101,897
Audit	tor's remuneration in respect of: - audit fees	10,727	6,902
raell	costs and numbers	2019	2018
stan (costs and numbers	2019 £	2018 £
Wage	es and salaries	1,892,004	1,302,179
	security costs	212,368	142,435
	ion costs	89,799	54,438
		2,194,171	1,499,052
inen	number of staff whose emoluments on a per annum basis fell within ea	2019	2018
		Number	Number
	000 to £69,999	3	1
	000 to £79,999	2	1
	000 to £89,999	3 2	1
	000 to £99,999	1	
	000 to £109,999	1	1
£110,	000 to £119,999	<u> </u>	
	verage number of employees, analysed by function, was:		-
The av			
		2019	2018
The av		Number	2018 Number
Full Ti Chief i	ime Executive	Number 1	Number 1
Full Ti Chief i Fundr	ime Executive raising	Number 1 10	Number 1 6
Full Ti Chief i Fundra YZ Dev	ime Executive raising velopment	Number 1 10 5	Number 1 6
Full Ti Chief i Fundra YZ Dev Prope	ime Executive raising velopment erty & Construction	Number 1 10 5 4	Number 1 6 3 3
Full Ti Chief i Fundri YZ Dev Prope Marke	ime Executive raising velopment erty & Construction eting & Comms	Number 1 10 5 4 6	Number 1 6 3 3 5
Full Ti Chief i Fundr YZ Dev Prope Marke Netwo	ime Executive raising velopment erty & Construction eting & Comms ork	Number 1 10 5 4 6 1	Number 1 6 3 3 5 1
Full Ti Chief I Fundri YZ Dev Prope Marke Netwo Openii	ime Executive raising velopment erty & Construction eting & Comms ork ing & Delivery Support	Number 1 10 5 4 6 1	Number 1 6 3 3 5 1 3
Full Ti Chief I Fundri YZ Dev Prope Marke Netwo Openii	ime Executive raising velopment erty & Construction eting & Comms ork	Number 1 10 5 4 6 1	Number 1 6 3 3 5 1

The charity makes contributions into eligible employees' personal pension plans. The assets of the schemes are held in separate trustee administered funds. The pension cost charge represents contributions payable by the charity and amounted to £88,799 (2018: £54,438). At the balance sheet date the charity owed £14,872 (2018: £9,650) to the pension plans.

7 Trustee remuneration

There were no Trustees' remuneration, benefits or expenses paid for the year ended 31 March 2019 nor for the year ended 31 March 2018.

8 Expenditure

	Basis of allocation	Fundraising events	Youth Zone Development and Prospecting	Youth Zone Support	OnSide Fundraising	Onside Administration	Governance costs	Total 2019	Total 2018
		£	£	£	£	£	£	£	£
Costs directly allocated to activities									
Recruitment charges	Direct	-	-	-	-	67,366	-	67,366	37,862
Website costs	Direct	-	-	-	-	-	-		16,952
Insurance	Direct	-	-	-	-	7,541	-	7,541	6,432
Bank charges	Direct	-	-	-	-	2,302	-	2,302	1,637
General repairs and maintenance	Direct	•	-	-	-	2,781	-	2,781	1,331
Audit fees	Direct		-	-	-	-	10,727	10,727	6,902
Legal and professional fees	Direct	-	54,493	-	-	-	-	54,493	65,921
Evaluation & Systems Development	Direct	-	245,800	-	-	•	-	245,800	-
YZ Support costs	Direct	-	-	-	-	-	-	-	6,625
Events	Direct	571,862		-	-	-	-	571,862	30,040
Fundraising distributions	Direct	-	•	-	-	•	-	-	100,000
Marketing	Direct	-	224,489	-	-	-	-	224,489	238,031
Staff welfare	Direct	-		-	-	16,802	-	16,802	13,663
Staff training (inc. Talent Academy) YZ Development costs	Direct	-	196,486	•	-	-	-	196,486	171,606
Youth Zone Funding	Direct Direct	-	681,308 1,283,678	-	•	-	-	681,308	781,674
Todai Lone Fanang	Direct	-	1,265,076	-	-	-	•	1,283,678	371,931
Support costs allocated to activities									
Room hire	Usage	-	13,493	-	-	1,499	-	14,992	13,928
Computer costs	Usage	-	19,046	-	1,587	11,110	-	31,743	11,133
Telephone and internet charges	Usage	-	6,588	-	549	3,843	-	10,980	7,533
Water and electricity	Usage	-	1,494	-	125	871	-	2,490	2,801
Rent. Rates and service charge	Usage	-	58,261	-	4,855	33,985	-	97,101	51,556
Publications and subscriptions	Usage	-	1,228	-	136		-	1,364	1,320
Computer equipment depreciation	Usage	-	14,884	-	-	1,190	-	16,074	9,589
Furniture and fittings depreciation	Usage	-	2,100		-	•	-	2,100	2,269
Property depreciation	Usage	-	90,192	-	-			90,192	90,039
Travel, subsistence and accommodation	Usage	-	169,719	_	25,975	5,013	_	200,707	104,396
Wages and salaries	Usage	-	1,560,004	150,000	82,000	100,000	-	1,892,004	1,302,179
National insurance	Usage	-	175,102	16,837	9,204	11,225		212,368	142,435
Pension contributions	Usage	•	74,042	7,119	3,892	4,746	-	89,799	54,438
Printing, stationery and postage	Usage	-	8,299		692	4,842	-	13,833	7,746
	_	571,862	4,880,706	173,956	129,015	275,116	10,727	6,041,382	3,651,969

Notes to the financial statements (continued) For the year ended 31 March 2019

9	Tangible fixed assets	Youth Zone leasehold property £	Computer equipment £	Fixtures & fittings £	Total £
	Cost				
	At 1 April 2018	4,508,694	165,950	232,539	4,907,183
	Additions		23,538	15,683	39,221
	At 31 March 2019	4,508,694	189,488	248,222	4,946,404
	Depreciation				
	At 1 April 2018	556,208	⁻ 142,226	228,545	926,979
	Charge for the year	90,192	16,074	2,100	108,366
	At 31 March 2019	646,400	158,300	230,645	1,035,345
	Net book value				
	At 31 March 2019	3,862,294	31,188	17,577	3,911,059
	At 31 March 2018	3,952,486	23,724	3,994	3,980,204
			·		· · · · · · · · · · · · · · · · · · ·

At the end of the grant for each of the *myplace* Youth Zones and on approval from Big Lottery on behalf of the *myplace* programme, the fixed assets recognised in the balance sheet in respect of Youth Zone property will be transferred to the individual Youth Zone charities.

10	Debtors	2019	2018
		£	£
	Trade debtors	591	54,323
	Prepayments	32,763	217,881
	Other debtors	31,660	21,039
		65,014	293,243
11	Creditors: amounts falling due within one year	2019 £	2018 £
		ž.	£
	Trade creditors	369,304	377,516
	Social security costs	73,207	46,518
	VAT	33,959	65,337
	Other creditors	14,872	9,650
	Accruals and deferred income	223,986	42,015
		715,328	541,036
		(* *** * * * * * * * * * * * * * * * *	

In November 2019 the Charity is holding an event at the Royal Albert Hall. As at 31 March 2019 income of £2525,550 has been received and expenditure of £73,538 incurred. The net proceeds of £152,012 are included in accruals and deferred income and will be recognised in the Statement of Financial Activities in the 2020 accounts.

Notes to the financial statements (continued) For the year ended 31 March 2019

Mov	rement in funds		At 1 April 2018	Income	Expenditure	Transfers	At 31 March 2019
Rest	ricted funds		£	£	£	£	£
Com	pleted Youth Zones	(i)	21,670	•	•	-	21,670
Futu	re Youth Zone projects	(ii)	141,026	976,368	(666,192)	-	451,202
Othe	er restricted funds						
-	Get A Job : Accenture, AO & AKO	(iii)	70,939	90,000	(127,652)	-	33,287
-	Oglesby Health Project	(iv)	26,112	53,842	(37,417)	-	42,537
-	EFF & Comic Relief	(v)	76,440	38,618	(86,018)	-	29,040
-	LIBOR Fund	(vi)	76,308	152,929	(130,390)	-	98,847
-	NESTA Project	(vii)	56,552	131,141	(126,944)	•	60,749
-	Careers & Enterprise Fund	(viii)	10,019	66,644	(73,207)	-	3,456
-	Little Dreams Foundation (LDI	(ix)	-	9,286	-	-	9,286
-	Blackburn Digital project	(x)	-	19,800	(19,800)	-	
-	DfE Holiday Club	(xi)	-	293,059	(289,815)	-	3,244
-	Lord Mayor's Appeal	(xii)	-	450,000	(362,726)	-	87,274
-	Outdoor Activities Programme	(xiii)	-	115,000	-	-	115,000
-	Porticus Grant	(xiv)	4,000	-	-	-	4,000
-	City Bridge Trust	(xv)	29,300	-	(29,300)	-	-
-	Jamle Oliver Ministry of Food	(xvi)	2	-	(2)	-	-
-	Donations - London	y	407	-	(407)	-	-
Fixed	asset restricted funds		3,952,486	-	(91,872)	-	3,860,614
•	Total restricted funds	_	4,465,261	2,396,687	(2,041,742)	•	4,820,206
Unre	stricted funds			•		4.0	
	General funds	_	603,893	4,147,386	(3,999,640)	•	751,639
Total	funds		5,069,154	6,544,073	(6,041,382)	-	5,571,845

Capital expenditure on any further Youth Zones will be accounted for in the individual Youth Zone charities.

Purposes of restricted funds

<i>(i)</i>	Completed Youth Zones	These represent funds held on behalf of completed projects which will be transferred to the charities established to operate these Youth Zones
(ii)	Future Youth Zone projects	These represent grants received and costs incurred on current projects. The funds will be transferred when a charity has been established to operate the particular Youth Zone.
(HI)	Get A Job : Accenture, AO & AKO	Advancement of the employability agenda across the youth zone network (project name 'Get A Job')
(iv)	Oglesby Health Project	Piloting health related 'mini' projects across the Youth Zone network, led by Mahdlo Youth Zone
(v)	EFF & Comic Relief	Using the power of sport to engage, inspire and change the lives of disadvantaged young people facing a series of personal and social barriers to employment.
(vi)	LIBOR Fund	A project to engage and support service and ex-service children and young people and their families.
(vii)	NESTA Project	Social action programme to improve money management skills and reduce debt for young people aged 14-25 through one to one training with mentors.
(viii)	Careers & Enterprise Fund	Two separate projects delivering: Career development focused mentoring and an enterprise and employability project for young people at risk of becoming NEET
(ix)	Little Dreams Foundation (LDF)	A project supporting young people to fulfil lifelong ambitions
(x)	Blackburn Digital project	A digital design programme teaching young people in Blackburn high level skills including robotics and digital animation
(xi)	DfE Holiday Club	The Department for Education supported holiday club provision (including all activities and meals) for over 1000 young people across the Youth Zone Network in Summer 2018

Notes to the financial statements (continued) For the year ended 31 March 2019

Purposes of restricted funds (continued)

(xii)	Lord Mayor's Appeal	As one of the LMA named charities, OnSide is receiving income from the Lord Mayor's Appeal
(xiii)	Outdoor Activities Programme	fund for a 3-year period supporting the expansion of the Network across London We have received donations to benefit many young people through skiing activities and
(xlv)	Porticus Grant	residentials to be held in 2019 Support for the delivery, strengthening and sustainability of OnSide Youth Zones mentoring
(xv)	City Bridge Trust	programme across the North West. Exploring the viability of a Social Investment Bond model for Barking & Dagenham Youth Zone
(xvi)	Jamie Oliver Ministry of Food	Training staff across the network to deliver cooking focused life skills courses

13	Analysis of net assets between funds	General funds £	Restricted funds £	Total funds £
	Tangible fixed assets	50,445	3,860,614	3,911,059
	Net current assets	701,194	959,592	1,660,786
	•	751.639	4.820.206	5.571.845

14 Related party transactions

During the year the company received donations which in total amounted to £2,594,817 (2018: £900,000) from various trustees of the charitable company or their associated Foundations.

During the year the company received grant funding which in total amounted to £Nil (2018: £32,500) from the AO Smile Foundation, an organisation in which John Roberts is a director and trustee.

During the year the company made purchases amounting to £48,804 (2018: £43,084) from Clear Marketing Communications Limited, a company in which James Smith is a director. At the balance sheet date the company owed £3,333 (2018: £3,333) to Clear Marketing Communications Limited. The company also made purchases amounting to £24,387 (2018: £Nil) from Clear Presentations, a company in which James Smith is a Director. At the balance sheet date, the company owed £243,857 (2018: £Nil) to Clear Presentations Limited.

No other trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

There are no other material related party transactions that require disclosure in the financial statements.

15 Capital commitments

At the balance sheet date there were no outstanding capital commitments (2018: £NII) In respect of amounts contracted for but not provided in these financial statements.

16	Reconciliation of net income (expenditure) to net cash flow from operating activities	2019	2018
		£	£
	Net income (expenditure) for the year	502,691	(26,015)
	Depreciation	108,366	101,897
	Investment income	(3,835)	(1,060)
	Decrease (increase) in debtors	228,229	(189,451)
	Increase in creditors	174,292	225,438
	Net cash flow from operating activities	1,009,743	110,809