REGISTERED NUMBER: 06531168 (England and Wales)

Strategic Report, Report of the Directors and

Financial Statements for the Year Ended 30 November 2020

<u>for</u>

Wild Life Group Limited



Contents of the Financial Statements for the Year Ended 30 November 2020

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Wild Life Group Limited

Company Information for the Year Ended 30 November 2020

DIRECTORS: J M Minion

S G Minion C R Webster Ms K E Minion Mrs C Williams S J T Brown M T Rigby

SECRETARY: Ms K E Minion

REGISTERED OFFICE: Brockholes Farm

Brockholes Lane

Branton Doncaster Yorkshire DN3 3NH

REGISTERED NUMBER: 06531168 (England and Wales)

AUDITORS: Granite Morgan Smith Limited

Chartered Certified Accountants and

Statutory Auditors 122 Feering Hill

Feering Colchester Essex CO5 9PY

Strategic Report for the Year Ended 30 November 2020

The directors present their strategic report for the year ended 30 November 2020.

REVIEW OF BUSINESS

Despite the Covid Pandemic which forced the Park's closure for 4 months in the reported year, missing the lucrative Easter period and cancelling the summer concerts, we still managed to achieve an Earnings before Interest, Tax, Depreciation and Amortisation figure of £5.17m, which almost equalled the previous year. Government assistance through the reduction in VAT, the furlough scheme and Business Rates relief also made a significant contribution, and we are extremely grateful that this has continued into the current year.

Visitor numbers reached 568,000 against 759,000 last year which considering the 4 month closure, school visits being decimated and 'social distancing' limiting our capacity, was a real testament to our growing appeal. We instigated various social distancing measures in line with Government guidelines, to ensure the safety of our staff and visitors, such as prepaid tickets, max visitors per session, 1 way systems, signage, increased cleaning and hand sanitizing stations.

We are still subject to numerous restrictions and have already been closed for over 3 months this Financial year but, despite this, we expect robust demand and, providing we do not suffer a further lockdown, we remain optimistic that this year's results will show real growth.

Our major development to provide a new front entrance, the new central 'entertainment' hub (now officially called the 'Hive'), many new animal reserves, major investments in services and car parking, and a host of other improvements, finally opened on the 12th April 2021. Initially only the entrance itself, some retail outlets and two coffee shops were opened, but they have now been joined by 'Evolution', our major new 'themed' restaurant and 'Uproar', a vast indoor kids play centre. Construction work continues on numerous other projects including a new Bistro, 104 bedroom hotel, 2000 seat theatre/conference centre, more shops and much more.

To cope with an ever-expanding business we continue to reinforce the company's management team and to develop major new initiatives such as our Summer campsite, a Christmas light show which alone in its first year attracted over 50,000 visitors and many others giving us confidence in the expectation of increasing and significant growth.

Strategic Report for the Year Ended 30 November 2020

PRINCIPAL RISKS AND UNCERTAINTIES

The Directors have developed a risk management strategy which sets out responsibilities for risk management across the company, the company's risk appetite, a process for reporting, review and escalation in relation to identified risks and links to the internal control environment and external legal frameworks. The Directors actively review the major risks that the company faces on a regular basis against the relevant mitigating internal controls and believe that maintaining cash reserves within defined levels, alongside appropriate insurances will provide sufficient resource in the event of most adverse conditions. The key risks identified by the Directors are:

- A major event either within or outside the control or influence of management threatens staff and/or public safety or zoo operations. The COVID-19 pandemic is an example of such an event.
- A significant downturn in financial performance for a prolonged period.
- Animal disease outbreak causing loss to collection or inability to move animals.
- A shift in public sentiment in relation to zoos in general

The effectiveness of the company's risk assessment procedures are reviewed by the Audit & Risk Management Committee. In particular we continue to diversify the business to lessen the impact of the risks identified should an event occur.

Based on current cash reserves, investor support and available Banking facilities (the terms of which have been amended post C-19 to provide the business with additional cash and covenant headroom), the Board, after reviewing the Company's financial business plan (considering the potential impacts from the coronavirus pandemic and taking account of severe but plausible downsides), is of the opinion that the Company has adequate financial resources to continue to trade beyond the current financial period end, even in the event of a further lockdown and forced closure of the business. Furthermore the ability to control and flex the timing of our planned capital development plan provides an additional lever to preserve cash headroom should this be required. The Board therefore continues to adopt the going concern basis in preparing the annual financial statements.

ON BEHALF OF THE BOARD:

J M Minion - Director

29 June 2021

Report of the Directors for the Year Ended 30 November 2020

The directors present their report with the financial statements of the company for the year ended 30 November 2020.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of a Wildlife Park.

DIVIDENDS

No dividends will be distributed for the year ended 30 November 2020.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 December 2019 to the date of this report.

J M Minion S G Minion C R Webster Ms K E Minion Mrs C Williams

Other changes in directors holding office are as follows:

S J T Brown - appointed 10 March 2020 M T Rigby - appointed 10 March 2020

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Report of the Directors for the Year Ended 30 November 2020

AUDITORS

The auditors, Granite Morgan Smith Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

J M Minion - Director

29 June 2021

Report of the Independent Auditors to the Members of Wild Life Group Limited

Opinion

We have audited the financial statements of Wild Life Group Limited (the 'company') for the year ended 30 November 2020 which comprise the Income Statement, Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement and Notes to the Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 November 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

Report of the Independent Auditors to the Members of Wild Life Group Limited

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Vincent Mark Mellett (Senior Statutory Auditor) for and on behalf of Granite Morgan Smith Limited

Chartered Certified Accountants and

Statutory Auditors 122 Feering Hill Feering Colchester Essex

CO5 9PY

29 June 2021

Income Statement for the Year Ended 30 November 2020

	Notes	30.11.20 £	30.11.19 £
TURNOVER		11,858,353	13,517,418
Cost of sales		(4,621,174)	(5,298,378)
GROSS PROFIT		7,237,179	8,219,040
Administrative expenses		(5,310,816)	(5,229,172)
		1,926,363	2,989,868
Other operating income		<u>853,749</u>	61,718
OPERATING PROFIT	4	2,780,112	3,051,586
Interest payable and similar expenses	5	(2,119,111)	(194,015)
PROFIT BEFORE TAXATION		661,001	2,857,571
Tax on profit	6	(368,727)	(579,957)
PROFIT FOR THE FINANCIAL YEA	.R	292,274	2,277,614

Other Comprehensive Income for the Year Ended 30 November 2020

Notes	30.11.20 £	30.11.19 £
PROFIT FOR THE YEAR	292,274	2,277,614
OTHER COMPREHENSIVE INCOME	_ 	
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	292,274	2,277,614

Balance Sheet 30 November 2020

		30.11.20	30.11.20		30.11.19	
	Notes	£	£	£	£	
FIXED ASSETS						
Intangible assets	8		29,593,507		18,827,600	
Tangible assets	9		17,255,405		16,504,147	
Investments	10		4		4	
			46.040.016		25 221 751	
			46,848,916		35,331,751	
CURRENT ASSETS						
Stocks	11	170,015		182,642		
Debtors	12	1,620,503		1,617,186		
Cash at bank		5,846,586		1,744,527		
		7,637,104		3,544,355		
CREDITORS						
Amounts falling due within one year	13	5,361,918		9,238,362		
NET CURRENT ASSETS/(LIABILITI	ES)		2,275,186		(5,694,007)	
	- /				(=,==,===)	
TOTAL ASSETS LESS CURRENT						
LIABILITIES			49,124,102		29,637,744	
CD-DD-CD-C						
CREDITORS						
Amounts falling due after more than one	1.4		(20.044.064)		(10 50 (221)	
year	14		(32,044,864)		(12,736,331)	
PROVISIONS FOR LIABILITIES	18		(557,000)		(671,462)	
			_			
NET ASSETS			16,522,238		16,229,951	
CAPITAL AND RESERVES						
Called up share capital	19		11,755		11,742	
Share premium	20		891,139		891,139	
Other reserves	20		1,626,389		1,789,335	
Capital redemption reserve	20		430		430	
Retained earnings	20		13,992,525		13,537,305	
CHADEHOLDEDS EINDS			17 500 000		16 000 051	
SHAREHOLDERS' FUNDS			16,522,238		16,229,951	

The financial statements were approved by the Board of Directors and authorised for issue on 29 June 2021 and were signed on its behalf joy:

J M Minion - Director

Statement of Changes in Equity for the Year Ended 30 November 2020

	Called up share capital £	Retained earnings	Share premium £
Balance at 1 December 2018	11,742	11,331,585	891,139
Changes in equity Dividends Total comprehensive income Balance at 30 November 2019		(234,840) 2,440,560 13,537,305	891,139
Changes in equity Issue of share capital Total comprehensive income	13	455,220	-
Balance at 30 November 2020	11,755	13,992,525	891,139
	Other reserves £	Capital redemption reserve £	Total equity £
Balance at 1 December 2018	1,952,281	430	14,187,177
Changes in equity Dividends Total comprehensive income Balance at 30 November 2019	(162,946) 1,789,335	430	(234,840) 2,277,614 16,229,951
Changes in equity Issue of share capital Total comprehensive income	(162,946)	<u>-</u>	13 292,274
Balance at 30 November 2020	1,626,389	430	16,522,238

<u>Cash Flow Statement</u> for the Year Ended 30 November 2020

N	lotes	30.11.20 £	30.11.19 £
Cash flows from operating activities	ioles	L	ı.
Cash generated from operations	1	6,191,422	5,497,365
Interest paid	1	(2,244,170)	(194,015)
Tax paid		(181,533)	(735,833)
Tax paid		(181,555)	(755,655)
Net cash from operating activities		3,765,719	4,567,517
·			
Cash flows from investing activities			
Purchase of intangible fixed assets		(13,896,807)	(14,119,584)
Purchase of tangible fixed assets		(76,403)	(2,552,366)
Sale of tangible fixed assets		<u>57,500</u>	<u>-</u> _
Net cash from investing activities		(13,915,710)	(16,671,950)
Cash flows from financing activities			
New loans in year		14,083,144	22,163,354
Loan repayments in year		-	(8,220,628)
Amount introduced by directors		166,260	150,235
Amount withdrawn by directors		(2,590)	(101,326)
Share issue		13	-
Equity dividends paid			(234,840)
Net cash from financing activities		14,246,827	13,756,795
Increase in cash and cash equivalents		4,096,836	1,652,362
Cash and cash equivalents at beginning of year	2	1,646,729	(5,633)
			,
Cash and cash equivalents at end of year	2	5,743,565	1,646,729

Notes to the Cash Flow Statement for the Year Ended 30 November 2020

1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

	30.11.20	30.11.19
,	£	£
Profit before taxation	661,001	2,857,571
Depreciation charges	2,390,497	2,324,941
Loss on disposal of fixed assets	8,049	-
Government grants	(555,784)	(8,975)
Finance costs	2,119,111	194,015
	4,622,874	5,367,552
Decrease in stocks	12,627	23,537
Increase in trade and other debtors	(166,909)	(753,662)
Increase in trade and other creditors	1,722,830	859,938
Cash generated from operations	6,191,422	5,497,365

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Voor	andad	20 N	ovember	2020

Cash and cash equivalents Bank overdrafts	30.11.20 £ 5,846,586 (103,021)	1.12.19 £ 1,744,527 (97,798)
	5,743,565	1,646,729
Year ended 30 November 2019 Cash and cash equivalents	30.11.19 £ 1,744,527	1.12.18 £ 37,170
Bank overdrafts	(97,798)	(42,803)
	1,646,729	(5,633)

Notes to the Cash Flow Statement for the Year Ended 30 November 2020

3. ANALYSIS OF CHANGES IN NET DEBT

	At 1.12.19 £	Cash flow £	At 30.11.20 £
Net cash Cash at bank Bank overdrafts	1,744,527 (97,798)	4,102,059 (5,223)	5,846,586 (103,021)
	1,646,729	4,096,836	5,743,565
Debt			
Debts falling due within 1 year	(6,398,684)	4,398,684	(2,000,000)
Debts falling due after 1 year	<u>(7,600,000</u>)	<u>(7,184,998</u>)	(14,784,998)
	(13,998,684)	(2,786,314)	(16,784,998)
Total	(12,351,955)	1,310,522	(11,041,433)

Notes to the Financial Statements for the Year Ended 30 November 2020

1. STATUTORY INFORMATION

Wild Life Group Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets.

Turnover

Turnover is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Goodwill

Goodwill, being the amount paid in connection with the acquisition of a business in 2008, is being amortised evenly over twenty years. In accordance with FRS 102 the directors have re-assessed the useful life, at the date of transition, and they are of the opinion that twenty years represents the useful life of the asset.

Other intangible assets

Development costs are held as intangible assets and amortised over 10 years, following the year of acquisition. When the assets are transferred into ownership by the park they are depreciated inline with the tangible asset policies noted below.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its useful life.

Land and buildings

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t
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st
st

Plant and machinery

Software and websites	33% on cost
Computer equipment	25% on cost
Fixtures and office equipment	20% on cost
Plant	10% & 20% on cost

Motor Vehicles 25% on cost

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

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Notes to the Financial Statements - continued for the Year Ended 30 November 2020

2. ACCOUNTING POLICIES - continued

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

Grants

Grants in respect of capital expenditure are credited to a deferred income account and are released to profit over the expected life of the relevant assets by equal annual instalments.

Government grants have been received in the year in respect of wages under the Coronavirus Job Retention Scheme.

3. EMPLOYEES AND DIRECTORS

Wages and salaries Social security costs Other pension costs	30.11.20 £ 3,772,232 353,321 69,697 4,195,250	30.11.19 £ 3,436,575 322,001 55,972 3,814,548
The average number of employees during the year was as follows:	30.11.20	30.11.19
Directors Administration Direct employees	7 23 208	5 21 <u>206</u>
Directors' remuneration Directors' pension contributions to money purchase schemes	30.11.20 £ 518,097 4,773	30.11.19 £ 521,270 4,221

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Notes to the Financial Statements - continued for the Year Ended 30 November 2020

3. EMPLOYEES AND DIRECTORS - continued

The number of directors to whom re	tirement benefits were	accruing was as follows:
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	Money purchase schemes	4	4
	Information regarding the highest paid director is as follows:	30.11.20	30.11.19
	Emoluments etc Pension contributions to money purchase schemes	£ 186,832 1,314	£ 197,000 <u>1,146</u>
4.	OPERATING PROFIT		
	The operating profit is stated after charging:		
	Hire of plant and machinery Depreciation - owned assets	30.11.20 £ 1,248 1,847,166	£ 18,498 1,774,008
	Loss on disposal of fixed assets Goodwill amortisation Development costs amortisation Auditors' remuneration Auditors' remuneration for non audit work Operating Lease - Land and buildings Operating Lease - Other	8,049 8,750 534,580 7,200 8,796 53,116 1,248	8,750 542,183 6,800 6,737 57,542 18,498
5.	INTEREST PAYABLE AND SIMILAR EXPENSES	30.11.20	30.11.19
	Bank loan interest Other loan interest Interest on tax paid late	£ 861,027 1,239,617 18,467	£ 53,564 122,585 17,866
		2,119,111	<u>194,015</u>
6.	TAXATION		
	Analysis of the tax charge The tax charge on the profit for the year was as follows:	30.11.20 £	30.11.19 £
	Current tax: UK corporation tax	422,610	755,895
	Under/(over) provision in prior year	60,579	
	Total current tax	483,189	755,895
	Deferred tax	(114,462)	(175,938)
	Tax on profit	368,727	579,957

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Notes to the Financial Statements - continued for the Year Ended 30 November 2020

6. TAXATION - continued

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

			30.11.20	30.11.19
	Profit before tax		£ 661,001	£ 2,857,571
	Profit multiplied by the standard rate of corporation tax in the (2019 - 19%)	UK of 19%	125,590	542,938
	Effects of:			(550)
	Expenses not deductible for tax purposes Depreciation in excess of capital allowances		1,529	(660)
	Adjustments to tax charge in respect of previous periods		295,490 60,580	207,722 5,895
	Deferred tax		(114,462)	(175,938)
	Deletion tax		(114,402)	(173,550)
	Total tax charge		368,727	579,957
7.	DIVIDENDS			
			30.11.20	30.11.19
			£	£
	Ordinary shares of 0.001 each			
	Interim dividend paid in respect of the previous and			
	current year		_	234,840
	current year			254,040
			-	234,840
8.	INTANGIBLE FIXED ASSETS			
		Goodwill £	Development costs	Totals £
	COST			
	At 1 December 2019	175,000	19,557,372	19,732,372
	Additions	-	13,896,807	13,896,807
	Transfer to ownership		(2,600,755)	(2,600,755)
	At 30 November 2020	175,000	30,853,424	31,028,424
	AMORTISATION			
	At 1 December 2019	100,625	804,147	904,772
	Amortisation for year	8,750	534,580	543,330
	Transfer to ownership	<u> </u>	(13,185)	(13,185)
	At 30 November 2020	109,375	1,325,542	1,434,917
	NET BOOK VALUE			
	At 30 November 2020	65,625	29,527,882	29,593,507
	At 30 November 2019	74,375	18,753,225	18,827,600

Notes to the Financial Statements - continued for the Year Ended 30 November 2020

9. TANGIBLE FIXED ASSETS

TANGIBLE FIXED ASSETS				
		Freehold	Short	Plant and
		property	leasehold	machinery
		£	£	£
COST OR VALUATION				
At 1 December 2019		4,120,398	17,205,211	2,463,995
Additions		-	50,943	23,130
Disposals		-	<u>, -</u>	-
Transfer to ownership		2,529,016	71,739	<u>-</u>
At 30 November 2020		6,649,414	17,327,893	2,487,125
DEPRECIATION				
At 1 December 2019		141,142	5,663,450	1,701,207
Charge for year		149,908	1,243,018	354,060
Eliminated on disposal		, <u>-</u>	, , <u>-</u>	· -
Transfer to ownership		430	12,755	
At 30 November 2020		291,480	6,919,223	2,055,267
NET BOOK VALUE				
At 30 November 2020		6,357,934	10,408,670	431,858
At 30 November 2019		3,979,256	11,541,761	762,788
	Fixtures			
	and	Motor	Computer	
	fittings	vehicles	equipment	Totals
	£	£	£	£
COST OR VALUATION		~	~	~
At 1 December 2019	334,139	361,932	348,948	24,834,623
Additions	-	795	1,535	76,403
Disposals	_	(68,399)	-	(68,399)
Transfer to ownership	_	(00,555)	_	2,600,755
Transfer to ownership				2,000,755
At 30 November 2020	334,139	294,328	350,483	27,443,382
DEPRECIATION	•			
At 1 December 2019	317,964	210,173	296,540	8,330,476
	4,305	48,170	47,705	1,847,166
Charge for year Eliminated on disposal	4,303	(2,850)	47,705	(2,850)
Transfer to ownership	-	(2,830)	-	13,185
Transfer to ownership			<u> </u>	15,165
At 30 November 2020	322,269	255,493	344,245	10,187,977
NET BOOK VALUE				
At 30 November 2020	11,870	38,835	6,238	17,255,405
			 :	
At 30 November 2019	16,175	151,759	52,408	16,504,147
At 30 November 2019	10.17.3			

Notes to the Financial Statements - continued for the Year Ended 30 November 2020

9. TANGIBLE FIXED ASSETS - continued

Cost or valuation at 30 November 2020 is represented by:

Valuation in 2009 Valuation in 2015 Cost		Freehold property £ 279,792 6,369,622	Short leasehold £ 103,000 2,781,387 14,443,506	Plant and machinery £ - 2,487,125
		6,649,414	17,327,893	2,487,125
Valuation in 2009 Valuation in 2015 Cost	Fixtures and fittings £ - 334,139 334,139	Motor vehicles £	Computer equipment £	Totals £ 103,000 3,061,179 24,279,203 27,443,382

If land and buildings had not been revalued they would have been included at the following historical cost:

	30.11.20	30.11.19
	£	£
Cost	13,820,938	13,820,938
Aggregate depreciation	2,961,188	2,961,188

Land and buildings were valued on an open market basis on 31 May 2015 by HSBC.

The directors are of the opinion that there has not been any material change in market value of these assets since 2015.

10. FIXED ASSET INVESTMENTS

			Unlisted investments £
	COST		
	At 1 December 2019		
	and 30 November 2020		4
	NET BOOK VALUE		
	At 30 November 2020		4
	At 30 November 2019		4
11.	STOCKS		
		30.11.20 £	30.11.19
	Stocks	170,015	182,642

Notes to the Financial Statements - continued for the Year Ended 30 November 2020

12.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		30.11.20	30.11.19
	Trade debtors	£ 29,933	£ 22,381
	Other debtors	1,119,256	469,541
	Directors' current accounts	2,668	166,260
	VAT	468,646	959,004
		1,620,503	1,617,186
13.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
13.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE TEAR	30.11.20	30.11.19
		£	£
	Bank loans and overdrafts (see note 15)	2,103,021	6,496,482
	Trade creditors	1,032,396	812,131
	Tax Social security and other taxes	1,012,514 63,664	710,858 76,719
	Other creditors	(318)	2,346
	Directors' current accounts	78	-,-
	Accruals and deferred income	1,141,588	1,130,851
	Deferred government grants	8,975	8,975
		5,361,918	9,238,362
14.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR		
		30.11.20	30.11.19
	Bank loans (see note 15)	£ 14,784,998	£ 7,600,000
	Other creditors	17,255,095	5,122,585
	Deferred government grants	<u>4,771</u>	13,746
•	` •	32,044,864	12,736,331
15.	LOANS		
	An analysis of the maturity of loans is given below:		
	Amounts falling due within one year or on demand:	30.11.20 £	30.11.19 £
	Bank overdrafts	103,021	97,798
	Bank loans	2,000,000	6,398,684
		2,103,021	6,496,482
	Amounts folling due hotseen one and two weeks		
	Amounts falling due between one and two years: Bank loans - 1-2 years	400,000	1,600,000
	A set Calling of a horasses of the Calling of the C		
	Amounts falling due between two and five years: Bank loans - 2-5 years	14,384,998	4,800,000
	,	,,	

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Notes to the Financial Statements - continued for the Year Ended 30 November 2020

15.	LOANS - continued	30.11.20	30.11.19
		£	£
	Amounts falling due in more than five years: Repayable by instalments		
	Bank loans more 5 yr by instal	_	1,200,000
	Dank loans more 5 yr by histar	=======================================	1,200,000
16.	LEASING AGREEMENTS		
	Minimum lease payments under non-cancellable operating leases fall due as follows	ows:	
		30.11.20	30.11.19
		£	£
	In more than five years	1,115,435	1,168,551
17.	SECURED DEBTS		
	The following secured debts are included within creditors:		
		30.11.20	30.11.19
		£	£
	Bank overdrafts	103,021	97,798
	Bank loans	16,784,998	13,998,684
	Loan note Other loans	10,615,988	5 122 595
	- Culter loans	5,312,121	5,122,585
	· =	32,816,128	19,219,067
			•
•	The bank loan and overdraft are secured by way of a debenture over the company	's assets.	
18.	PROVISIONS FOR LIABILITIES		
		30.11.20	30.11.19 .
		£	£
	Deferred tax	557,000	<u>671,462</u>
			Deferred
			tax
			£
	Balance at 1 December 2019		671,462
	Deferred tax		(114,462)
	Capital allowances in advance		
	Balance at 30 November 2020		557,000

Notes to the Financial Statements - continued for the Year Ended 30 November 2020

19. CALLED UP SHARE CAPITAL

Allotted, issu	ed and fully paid:			
Number:	Class:	Nominal value:	30.11.20 £	30.11.19 £
10,509,300 (30.11.19 - 1	Ordinary 1,742)	0.001	10,522	11,742
1,232,702	Ordinary A	0.001	1,233	
			11,755	11,742

The following shares were allotted and fully paid for cash at par during the year:

12,345 Ordinary shares of 0.001 each

20. RESERVES

	Retained earnings £	Share premium £	Other reserves £	Capital redemption reserve £	Totals £
At 1 December 2019 Profit for the year	13,537,305 292,274	891,139	1,789,335	430	16,218,209 292,274
Reserves transfer	162,946	-	(162,946)	 .	
At 30 November 2020	13,992,525	891,139	1,626,389	430	16,510,483

21. **DIRECTORS' ADVANCES, CREDITS AND GUARANTEES**

Included within other creditors; amounts falling due after more than one year is a total of £1,188,824 owed to directors of the company.

The following advances and credits to directors subsisted during the years ended 30 November 2020 and 30 November 2019:

	30.11.20	30.11.19 £
J M Minion	£	£
Balance outstanding at start of year	165,055	146,805
Amounts advanced	-	18,250
Amounts repaid	(162,387)	-
Amounts written off	-	-
Amounts waived		-
Balance outstanding at end of year	<u>2,668</u>	165,055
Ms K E Minion		
Balance outstanding at start of year	75	-
Amounts advanced	-	75
Amounts repaid	(143)	-
Amounts written off	-	-
Amounts waived	<u>-</u>	-
Balance outstanding at end of year	<u>(68</u>)	<u>75</u>