ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020



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COMPANY INFORMATION FOR THE YEAR ENDED 31 DECEMBER 2020

Directors

C Archer

S Crummett M Lubieniecki J Morgan

Company Secretary

C Sheridan

Head Office

One Warwick Technology Park

Gallows Hill Warwick CV34 6YL

Registered Office

Kent House

14-17 Market Place

London W1W 8AJ

Independent Auditor

Deloitte LLP

Statutory Auditor

London

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

Principal activities

The principal activity of Morgan Sindall Professional Services (Switzerland) Limited (the "Company") was of an investment holding company. The Company is a member of the Morgan Sindall Group ("the Group") and its activities are included in those of the Group's Construction and Infrastructure division.

Business review

There were no operating activities recognised in the Income Statement during the year other than foreign exchange gains and transfer pricing income and expense. This was in line with our expectations.

Financial position and liquidity

The financial position of the Company is presented in the Balance Sheet. The total shareholder's funds at 31 December 2020 were £2.6m (2019: £2.2m), whilst the Company had net current liabilities of £5.7m (2019: £5.6m), both comparable year on year.

The Company participates in the Group's banking arrangements (under which it is a cross guarantor). As at 31 December 2020 the Group had net cash balances of £333m. The Group also had £180m of committed loan facilities maturing in 2023, which were entirely undrawn as at 31 December 2020.

Key performance indicators

The principal activity of the Company was that of an investment holding company. Continued balance sheet strength is considered a key performance indicator for the Company.

Principal risks and uncertainties

The management of the business and the execution of the Company's strategy are subject to a number of risks. The key business risks and uncertainties affecting the Company are considered to relate to the market and economic environment, in particular the continued uncertainty of the COVID-19 pandemic and the implications of the Brexit trade deal impacting parent and subsidiary companies. Further discussion of these risks and uncertainties, in the context of the Group as a whole, is provided in the strategic report in the Group's annual report, which does not form part of this report.

Financial risk management objectives and policies

The Company's operations expose it to a variety of financial risks that include currency risk and liquidity risk.

Currency risk

In respect of currency risk the Company has a CHF denominated loan with a subsidiary company. The currency fluctuations on this loan are reflected in the Income Statement of the Company and in equity on consolidation as part of the Group.

Liquidity risk

This is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company aims to manage liquidity by ensuring that it will always have sufficient resources to meet its liabilities when they fall due, under both normal and stress conditions, without incurring unacceptable losses or risking damage to the Company's reputation. Liquidity is provided through cash balances and access to the Group's committed bank loan facilities.

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

Approved by and on behalf of the Board

C Archer

Director

30 March 2021

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

The Directors present their annual report and the audited financial statements for the year ended 31 December 2020. The annual report comprises the strategic report and directors' report, which together provide the information required by the Companies Act 2006. The financial statements have been prepared under United Kingdom Accounting Standards.

Going concern

The Company's business activities, together with the factors likely to affect its future development and performance, as well as the financial position of the Company, its cash flows, liquidity position and the borrowing facilities, are described in the Strategic Report on pages 2 to 3.

These financial statements have been prepared on a going concern basis which presumes that the Company has adequate resources to remain in operation and that the directors intend it to do so for at least one year from the date the financial statements are signed. As the Company is part of a larger group it participates in the Group's centralised treasury arrangements and so shares banking arrangements with its parent and fellow subsidiaries.

As at 31 December 2020, the Group held cash of £400.5m and total loans and borrowings of £67.7m, including of £67.3m of overdrafts repayable on demand (together net cash of £333m). Should further funding be required, the Group has significant committed financial resources available including unutilised bank facilities of £180m, of which £30m matures in March 2022 and £150m matures in October 2023.

The Directors have a reasonable expectation that the Company and the Group of which it is part have adequate resources to continue in operational existence for a minimum of 12 months from the date of signing the financial statements, thus they continue to adopt the going concern basis in preparing the financial statements. Further details can be found in the principal accounting policies in the financial statements.

Directors

The Directors who served during the year and to the date of this report are shown on page 1. None of the Directors had any interest in the shares of the Company during the year ended 31 December 2020.

Directors' indemnities

The Company indemnifies the directors in its Articles of Association to the extent allowed under section 232 of the Companies Act 2006. Furthermore, the Group maintains liability insurance for its directors and officers and those of its directors and officers of its associated companies.

The Company has not made qualifying third party indemnity provisions for the benefit of its directors during the year.

Dividends

The Directors do not recommend the payment of a final dividend (2019: £nil).

Post balance sheet events

There were no post balance sheet events that affected the financial statements of the Company.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

Political contributions

The Company made no political contributions during the year (2019: none).

Independent auditor and disclosure of information to the independent auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- So far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- Each director has taken all the steps that he/she ought to have taken as a director in order to make himself/herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of section 418 of the Companies Act 2006.

Following an audit tender conducted during the year, Ernst & Young LLP were selected as auditor for the Morgan Sindall group. Accordingly, it is intended that Ernst & Young LLP will be appointed to replace Deloitte LLP as auditor for the year ending 31 December 2021.

Directors' responsibilities statement

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

The directors confirm that they have complied with the above requirements in preparing the financial statements. Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 101 "Reduced Disclosure Framework". Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The directors are responsible for the maintenance and integrity of the corporate and financial information included on the BakerHicks Limited (parent company) website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

other jurisdictions.

Approved for and on behalf of the Board

C Archer Director

30 March 2021

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MORGAN SINDALL PROFESSIONAL SERVICES (SWITZERLAND) LIMITED FOR THE YEAR ENDED 31 DECEMBER 2020

Report on the audit of the financial statements Opinion

In our opinion the financial statements of Morgan Sindall Professional Services (Switzerland) Limited (the 'company'):

- give a true and fair view of the state of the company's affairs as at 31 December 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 101 "Reduced Disclosure Framework"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of comprehensive income;
- the balance sheet;
- the statement of changes in equity;
- the statement of accounting policies; and
- the related notes 1 to 15.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 101 "Reduced Disclosure Framework" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MORGAN SINDALL PROFESSIONAL SERVICES (SWITZERLAND) LIMITED FOR THE YEAR ENDED 31 DECEMBER 2020

Other information

The directors are responsible for the other information which comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of directors

The directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MORGAN SINDALL PROFESSIONAL SERVICES (SWITZERLAND) LIMITED FOR THE YEAR ENDED 31 DECEMBER 2020

We considered the nature of the company's industry and its control environment, and reviewed the company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory framework that the Morgan Sindall Professional Services (Switzerland) Limited operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the company's ability to operate or to avoid a material penalty.

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the recognition of contract revenue, margin and related receivables and liabilities, including recoverability and valuation of work in progress as the significant risk with the greatest potential for fraud.

For construction companies, there is judgement in assessing the appropriate contract revenue and margin to recognise. There are also assumptions within revenue regarding recovery of contractual entitlement from clients. These assumptions are as a result of compensation events, variations and claims that have arisen due to change under the terms of the contract. The valuation of these can involve a significant degree of estimation and the estimated revenue may not yet have been certified or fully agreed with the customer. There are also judgements involved in the variations of within contract revenue and contract costs, and the completeness and validity of loss provisions arising from customer disputes. Given the level of judgement and potential for management bias in the estimates used, we considered there to be an inherent risk of fraud in contract revenue recognition.

We performed the following procedures to respond to the above potential risk of fraud:

- Assessed the relevant controls over revenue billing and debtor recovery from contract customers.
- Assessed and challenged a sample of the most significant and more complex contract positions
 and the accounting thereon under the percentage of completion methodology. The sample
 selected was based on both quantitative and qualitative factors including low margin or lossmaking contracts and contracts with significant balance sheet exposures, as well as significant
 un-agreed income.
- We focused on the significant judgements adopted by management, we assessed the forecast costs to complete, compensation events, variations within contract revenue and contract costs, and the completeness and validity of loss provisions arising from customer disputes. This assessment included:
 - o Agreeing contract valuation positions to third party certificates and signed variations;
 - Where necessary, reviewing insurance correspondence or legal correspondence and expert advice;

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MORGAN SINDALL PROFESSIONAL SERVICES (SWITZERLAND) LIMITED FOR THE YEAR ENDED 31 DECEMBER 2020

- Reviewing contract terms and conditions;
- o Re-performing the key calculations behind the margin applied, the profit taken and stage of completion, as well as balance sheet exposure;
- o Reviewing correspondence with customers;
- Reviewing actual costs incurred;
- Analysing forecast costs to complete and challenging estimates within forecasts by considering cost forecasts against contract run rates;
- o Agreeing forecast costs to complete to documentary evidence including orders signed with subcontractors and supporting calculations; and
- Evaluating performance against tender and historical trends.
- Assessed the completeness and validity of allowances recorded based upon the liabilities that
 may arise from disputes with customers or rectification works required. We did this through
 interviewing and challenging contract managers, commercial directors and a review of
 correspondence with customers, solicitors and expert advice.
- Considered managements provisions across all contracts.
- Assessed the impact of the Covid-19 pandemic on individual contracts in relation to programme delivery and supply chain, as well as customers in relation to the recoverability of work in progress.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management; and
- reading minutes of meetings of those charged with governance and reviewing internal audit reports.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

• the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MORGAN SINDALL PROFESSIONAL SERVICES (SWITZERLAND) LIMITED FOR THE YEAR ENDED 31 DECEMBER 2020

 the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Makhan Chahal ACA (Senior Statutory Auditor)

For and on behalf of Deloitte LLP

Statutory Auditor London, United Kingdom 30 March 2021

Mallon Clark

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2020

		2020	2019
	Notes	£000	£000
Revenue	1	-	_
Cost of sales	_	-	_
Gross profit		*	-
Other administrative expenses		358	(233)
Operating profit	2	358	(233)
Interest receivable	4	59	-
Interest payable	4	(154)	-
Profit before tax		263	(233)
Tax	5	59	4
Profit for the financial year attributable to ow	ners		
of the Company	13	322	(229)
Items that may be reclassified subsequentl profit or loss:	y to		
Other comprehensive income		-	-
Total comprehensive income for the	year		
attributable to owners of the Company		322	(229)

Continuing operations

The results for the current and previous financial years all derive from continuing operations.

BALANCE SHEET AS AT 31 DECEMBER 2020

			
		2020	2019
	Notes	£000	£000
Non-current assets			
Investments in subsidiaries	6	2,282	2,250
Net Investment in Foreign Operation	7	5,941	5,583
		8,223	7,833
Current assets			
Trade and other receivables	8	99	227
Current tax assets		50	-
		149	227
Total assets		8,372	8,060
Current liabilities			-
Trade and other payables	9	(5,816)	(5,816)
Current tax liabilities		-	(10)
		(5,816)	(5,826)
Net current liabilities		(5,667)	(5,599)
Total liabilities		(5,816)	(5,826)
Net assets		2,556	2,234
Capital and reserves			
Share capital	10	-	-
Share premium	11	1,684	1,684
Foreign currency translation reserve	12	730	730
Retained earnings	13	142	(180)
Total shareholder's funds		2,556	2,234

The financial statements of Morgan Sindall Professional Services (Switzerland) Limited (company number 06325415) were approved by the Board and authorised for issue on 30 March 2021. They were signed on its behalf by:

...... C Archer, Director

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020

	Share	Share	Foreign	Retained	Total
	capital	premium	Currency	earnings	
	(Note 10)	(Note 11)	Translation	(Note 13)	
			Reserve		
			(Note 12)		
	£000	£000	£000	£000	£000
AA 1 January 2010		1.604	720	40	2.462
At 1 January 2019	-	1,684	730	49	2,463
Total comprehensive income	•	-	-	(229)	(229)
At 1 January 2020	-	1,684	730	(180)	2,234
Total comprehensive income	-	-	-	322	322
At 31 December 2020	-	1,684	730	142	2,556

PRINCIPAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31 DECEMBER 2020

General information

Morgan Sindall Professional Services (Switzerland) Limited (the 'Company') is a private company limited by shares, incorporated and domiciled in the UK under the Companies Act 2006 and registered in England and Wales. The nature of the Company's operations and its principal activities are set out in the Strategic Report on pages 2 to 3. The address of the registered office is given on page 1.

Basis of accounting

The Company meets the definition of a qualifying entity under FRS 100 (Financial Reporting Standard 100) issued by the Financial Reporting Council. Accordingly, the Company has prepared its financial statements in accordance with FRS 101 (Financial Reporting Standard 101) 'Reduced Disclosure Framework' as issued by the Financial Reporting Council.

As permitted by FRS 101, the Company has taken advantage of the disclosure exemptions available under that standard in relation to capital management, presentation of comparative information in respect of certain assets, presentation of a cash flow statement, presentation of standards not yet effective and related party transactions. Where required, equivalent disclosures are given in the consolidated financial statements of Morgan Sindall Group plc, which are available to the public at www.morgansindall.com.

The financial statements have been prepared under the historical cost convention. Historical cost is generally based on the fair value of the consideration given in exchange for the goods and services.

These financial statements are presented in pounds sterling which is the Company's presentational and functional currency.

The directors consider that the ultimate parent undertaking and ultimate controlling party of this Company is Morgan Sindall Group plc, which is registered in England and Wales. It is the only group into which the results of the Company are consolidated. Copies of the consolidated financial statements of Morgan Sindall Group plc are publicly available from www.morgansindall.com or from its registered office Kent House, 14-17 Market Place, London W1W 8AJ.

The Company is exempt by virtue of section 400 of the Companies Act 2006 from the preparation of consolidated financial statements because it is included in the Group financial statements of Morgan Sindall Group plc. These financial statements are separate financial statements and present information about the Company as an individual undertaking and not of the Group.

Adoption of new and revised standards

(i) New and revised accounting standards adopted by the Group

During the year, the Company has adopted the following new and revised standards and interpretations. Their adoption has not had any significant impact on the financial statements or disclosures in these financial statements.

- Amendments to References to the Conceptual Framework in IFRS Standards
- Definition of a Business Combination Amendments to IFRS 3 'Business Combinations'
- Definition of Material Amendments to IAS 1 'Presentation of Financial Statements' and IAS 8 'Accounting Policies, Changes in Accounting Estimates and Errors'

PRINCIPAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31 DECEMBER 2020

Interest Rate Benchmark Reform – Amendments to IFRS 9 'Financial Instruments', IAS 39 'Financial Instruments – recognition and measurement' and IFRS 7 'Financial Instruments: Disclosures'

(ii) New and revised accounting standards and interpretations which were in issue but were not yet effective and have not been adopted early

At the date of the financial statements, the Company has not applied the following new and revised IFRSs that have been issued but are not yet effective:

- IFRS 17 'Insurance Contracts'
- IFRS 4 (amendments) Applying IFRS 9 'Financial Instruments' with IFRS 4 'Insurance Contracts'
- IAS 1 (amendments) Classification of Liabilities as Current or Non-Current
- IAS 16 (amendments) Property, Plant and Equipment Proceeds before Intended Use
- Annual Improvements 2018-2020 Cycle
- IFRS 3 (amendments) Reference to the Conceptual Framework
- IAS 37 (amendments) Onerous Contracts Cost of Fulfilling a Contract
- IFRS 16 (amendments) Covid-19-Related Rent Concessions

The company is currently assessing the impact of the standards but do not expect that the adoption of the Standards listed above will have a material impact on the financial statements of the Company in future periods.

The accounting policies as set out below have been applied consistently to all periods presented in these consolidated financial statements.

Going concern

The Company's business activities, together with the factors likely to affect its future development and The directors have reviewed the performance of the Company during the year as set out in these financial statements and, after taking account of possible changes that can reasonably be envisaged in trading performance, have considered the cash flow forecasts and future liquidity requirements of the Company.

The directors, having assessed the responses of the directors of Morgan Sindall Group plc to their enquiries have no reason to believe that a material uncertainty exists that may cast significant doubt about the ability of the Company to continue as a going concern or its ability to continue with the current banking arrangements.

On the basis of their assessment of the Company's financial position and of the enquiries made of the directors of Morgan Sindall Group plc, the Company's directors have a reasonable expectation that the Company and the Group will be able to continue in operational existence for at least 12 months from the date of signing the financial statements. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Investments in subsidiaries

Investments held as fixed assets are stated at cost less provision for impairment.

PRINCIPAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31 DECEMBER 2020

Net Investment in foreign operation

The Company has recognised an intercompany loan as a net investment in a foreign operation as per IAS 21: The Effects of Changes in Foreign Exchange Rates, whereby settlement is neither planned nor likely to occur in the foreseeable future therefore the substance of the asset is in effect a part of the Company's net investment in the foreign operation.

Any foreign currency gain or loss arising on restatement of the net investment to the balance sheet date spot rate is recognised in the Income Statement of the Company's individual financial statements.

Income tax

The income tax expense represents the current and deferred tax charges. Income tax is recognised in the statement of comprehensive income except to the extent that it relates to items recognised directly in equity.

Current tax is the Group's expected tax liability on taxable profit for the year using tax rates enacted or substantively enacted at the reporting date and any adjustments to tax payable in respect of previous years.

Taxable profit differs from that reported in the statement of comprehensive income because it is adjusted for items of income or expense that are assessable or deductible in other years and is adjusted for items that are never assessable or deductible.

Deferred tax is recognised using the balance sheet method, providing for temporary differences between the carrying amount of assets and liabilities for financial reporting purposes and the corresponding tax bases used in tax computations. Deferred tax is not recognised for the initial recognition of assets or liabilities in a transaction that is not a business combination and affects neither accounting nor taxable profits, or differences relating to investments in subsidiaries and joint ventures to the extent that it is probable that they will not reverse in the foreseeable future. Deferred tax is not recognised for taxable temporary differences arising on the initial recognition of goodwill.

Deferred tax is recognised on temporary differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at the tax rates expected to apply when they reverse, based on the laws that have been enacted or substantively enacted at the reporting date. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted and are only offset where this is a legally enforceable right to offset current tax assets and liabilities.

PRINCIPAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31 DECEMBER 2020

Foreign currency translation

Items included in the financial statements of the Company are measured using the functional currency which is the primary economic environment in which the entity operates. The Company presents its financial statements in Pound sterling.

Foreign currency transactions are recorded in the functional currency for the Company using the exchange rates prevailing at the dates of the transactions or at the average rate for the period when this is a reasonable approximation.

Monetary assets and liabilities denominated in foreign currencies are translated at period end exchange rates. The resulting exchange differences on translation are recorded in the income statement. Non-monetary assets and liabilities that are measured at historical cost denominated in a foreign currency are not retranslated. Expenses are translated at the average rate of exchange for the period.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of financial statements requires the Company's management to make judgements, assumptions and estimates that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expense. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

(a) Critical judgements in applying the Group's accounting policies

The company did not have any critical judgements or key assumptions concerning the future, or other key sources of estimation uncertainty in the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

(b) Key sources of estimation uncertainty

The Group does not have any key assumptions concerning the future, or other key sources of estimation uncertainty in the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

1. Analysis of profit before taxation

All profit before taxation relates to the Company's principal activity carried out in the UK.

2. Operating profit

	2020	2019
	£000	£000
Operating profit is stated after charging:		
Foreign exchange (gain) / loss	(358)	233

Fees payable to the Company's auditor for the audit of the Company's annual financial statements were paid for by the Company's parent company and not recharged to the Company.

Non-audit fees payable by the Company during the year were £nil (2019: £nil) relating to other services.

3. Staff costs

There were no staff costs for the year ended 31 December 2020 or for the year ended 31 December 2019. Staff working for the Company are employed and remunerated by another Group company. None of the directors receive any emoluments (2019: nil) in their capacity as directors of the Company. These individuals are remunerated by another company in the Group.

4. Net interest receivable / (payable)

	2020	2019
	£000	£000
Transfer pricing income	154	-
Interest receivable	154	-
Transfer pricing expense	(59)	-
Interest payable	(59)	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

5. Tax		
	2020	2019
	£000	£000
UK corporation tax charge on profit for the year	(18)	-
Adjustment in respect of previous years	(41)	(4)
Total current tax (income) / expense	(59)	(4)
Total deferred tax	-	-
Total tax (income) / expense	(59)	(4)

The adjustment in respect of previous years in the table above of £41,000 relates to immaterial transfer pricing adjustments relating to the 2019 financial year.

Corporation tax is calculated at 19.0% (2019: 19.0%) of the estimable taxable profit for the year. The actual tax charge for the current and preceding year differs from the standard rate for the reasons set out in the following reconciliation:

2020 £000	2019 £000
£000	£000
95	(233)
(18)	44
(41)	(4)
<u>-</u>	(44)
(59)	(4)
	(18) (41)

The Finance (No 2) Act 2015, which provides for reductions in the main rate of corporation tax from 20% to 19% effective from 1 April 2017 and to 18% effective from 1 April 2020, was substantively enacted on 26 October 2015. Subsequently, the Finance Act 2016, which provides for a further reduction in the main rate of corporation tax to 17% effective from 1 April 2020, was substantively enacted on 6 September 2016.

In the Spring Budget 2020, the UK Government announced that from 1 April 2020 the UK corporation tax rate would remain at 19% (rather than reducing to 17%, as previously enacted). Deferred taxes at the balance sheet are measured using the enacted rates that are expected to apply to the unwind of each asset or liability. Accordingly, deferred tax balances as at 31 December 2019 were calculated at 17%, and deferred tax balances as at 31 December 2020 have been calculated at 19%. This change in deferred tax calculation rate has resulted in a reduced tax charge for the year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

6. Investments in subsidiaries

	Subsidiaries
	£000
Cost and net book value	
At 1 January 2020	2,250
Additions	32
At 31 December 2020	2,282

On 19 June 2020, the Company invested £31,500 (€35,000) as equity in the newly incorporated and wholly owned Austrian subsidiary BakerHicks GmbH.

The details of the Company's subsidiaries are shown below. The country of incorporation and principal place of business is the UK and the address of the registered office of each entity is the same as the registered office of this Company unless otherwise indicated.

Name of company	Principal activity	Proportion of ordinary shares held
BakerHicks AG *	Design & construction management services	100%
BakerHicks GmbH **	Design & construction management services	100%
BakerHicks GmbH ***	Design & construction management services	100%

^{*} Country of incorporation is Switzerland and registered office is Badenstrasse 3, CH-4057 Basel, Switzerland

7. Net investment in foreign operation

	2020	2019
	£000	£000
Balance as at 1 January	5,583	
Recognition of net investment in foreign operation	-	5,816
Foreign exchange gain / (loss)	358	(233)
Balance as at 31 December	5,941	5,583

In accordance with the accounting policy set out on page 17 the company has recognised an intercompany loan from BakerHicks AG as a net investment in a foreign operation.

^{**} Country of incorporation is Germany and registered office is Albert-Nestler-Strasse 26, 76131 Karlsruhe, Germany

^{***} Country of incorporation is Austria and registered office is Am Euro Platz 3, 1120 Wien, Austria

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

8. Trade and other receivables		
Trade and other receivables	2020	2019
	£000	£000
Amounts falling due within one year		
Amounts owed by Group undertakings	99	227
	99	227
Amounts owed by Group undertakings are payable on demand and are not in	nterest bearing.	
9. Trade and other payables		
	2020	2019
	£000	£000
Amounts falling due within one year		
Amounts owed to Group undertakings	5,816	5,816
	5,816	5,816
Amounts owed by Group undertakings are payable on demand and are not in 10. Share capital	nterest bearing.	
	2020	2019
Issued, authorised and fully paid		
3 ordinary shares of £1 each	3	3
The Company has one class of ordinary share which carries no rights to fixed	income.	
11. Share premium		
	2020	2019
	£000	£000
Share premium on shares	1,684	1,684
12. Foreign currency translation reserve		
	2020	
	£000	2019
Balance as at 1 January	730	
Balance as at 1 January Balance as at 31 December		£000
	730	£000 730
Balance as at 31 December	730	£000 730 730
Balance as at 31 December	730 730	£000 730 730 2019
13. Retained earnings Balance as at 1 January	730 730 2020 £000 (180)	£000 730 730 2019
Balance as at 31 December 13. Retained earnings	730 730 2020 £000	730 2019 £000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

14. Related party transactions

In the ordinary course of business, the Company has traded with its parent company Morgan Sindall Group plc together with its subsidiaries. Advantage has been taken of the exemption permitted by FRS 101 not to disclose transactions with entities that are wholly owned by the Group. Balances with these entities are disclosed in notes 8 and 9 of these financial statements.

15. Subsequent events

There were no subsequent events that affected the financial statements of the Company.