

6252567

**ACROMAS SPC CO LIMITED**

**DIRECTORS' REPORT AND FINANCIAL STATEMENTS**

**31 JANUARY 2013**

TUESDAY



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06/08/2013  
COMPANIES HOUSE

**ACROMAS SPC CO LIMITED**  
**Directors' report**

Directors. J A Goodsell  
S M Howard

Secretary A P Stringer (appointed 17 August 2012)  
J Davies (resigned 17 August 2012)

Registered Office Enbrook Park, Folkestone, Kent CT20 3SE

Company Registration no 6252567

The Directors submit their report together with the audited financial statements for the year ended 31 January 2013

**Results and dividends**

The loss for the year before taxation amounts to £490,456,000 (2012 - £420,706,000) After taxation, a loss of £490,456,000 (2012 - £420,706,000) has been taken to reserves No dividends have been paid in the year (2012 - nil)

**Principal activity and review of business developments**

The Company's principal activity is to provide unsecured debt financing to the Acromas Group.

The Directors believe that analysis using KPI's for the Company is not necessary or appropriate for an understanding of the development, performance or position of the business

**Principal Risks and Uncertainties**

The Company follows a structured, proactive risk identification and assessment process that involves all of its Directors and which is updated on an ongoing basis

The principal risks facing the Acromas Group have been grouped under the following two headings:

**1 Credit Risk**

The Group is required to comply with the provisions of its loan agreements The Group has put in place corporate governance procedures and financial controls to ensure that these are complied with and has taken out interest rate hedges in line with its policy on managing interest rate risk

**2 Liquidity Risk**

The Group pays a significant proportion of the cash it generates to its lenders in line with the provisions of its loan agreements. The Group produces rolling three month cash flow forecasts each week and monitors these closely to ensure that the Group is generating sufficient free cash flow to make these payments as they fall due

**ACROMAS SPC CO LIMITED**  
**Directors' report (continued)**

**Subsequent events and future developments**

The Company will continue to act as an intermediate holding company

**Statement of directors' responsibilities**

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable laws and regulations

Company law requires the Directors to prepare financial statements for each financial year. Under the law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable laws). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and the profit or loss of the Company for that period.

In preparing these financial statements, the Directors are required to

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The Company has net liabilities at the year end. The Directors have considered the future cash flows of the Company, when its liabilities fall due, the maturity of debt detailed in note 10, and taking into account the undertaking provided by its fellow group undertaking, Saga Group Limited, to continue to provide financial support as required, have concluded that the Company has sufficient financial resources to meet its liabilities as they fall due for the foreseeable future and have therefore presented the results for the year on a going concern basis.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company, and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

It is the Group's policy to maintain indemnity insurance for Directors and officers.

**ACROMAS SPC CO LIMITED**

**Directors' report (continued)**

**Disclosure of information to the auditors**

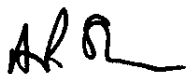
Each current Director has made enquiries of their fellow directors and the Company's auditor and taken all the steps that they are obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

Relevant audit information is that information needed by the auditor in connection with preparing the report. So far as each director approving this report is aware, and based on the above steps, there is no relevant audit information of which the auditor is unaware

**Auditors**

In accordance with section 487(2) of the Companies Act 2006, the Auditors Ernst & Young LLP are deemed re-appointed

By order of the Board



A P Stringer

Secretary

30 July 2013

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ACROMAS SPC CO LIMITED**

We have audited the financial statements of Acromas SPC Co Limited for the year ended 31 January 2013 which comprise the Profit and Loss Account, the Reconciliation of movements in Shareholders' Deficit, the Balance Sheet and the related notes 1 to 15. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditor**

As explained more fully in the Statement of Directors' Responsibilities as set out on page 2, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the Directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report and financial statements to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the Company's affairs as at 31 January 2013 and of its loss for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of Directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.



Benjamin Gregory (Senior statutory auditor)  
for and on behalf of Ernst & Young LLP, Statutory Auditor  
London  
, August 2013

**ACROMAS SPC CO LIMITED****Profit and loss account for the year ended 31 January 2013**

	Note	2013 £'000	2012 £'000
<b>Operating profit</b>	2	-	-
Interest payable and similar charges	3	(490,456)	(420,706)
<b>Loss on ordinary activities before taxation</b>		(490,456)	(420,706)
Taxation	6	-	-
<b>Retained loss for the year</b>	12	<u>(490,456)</u>	<u>(420,706)</u>

All income and expenditure arises from continuing operations

There were no recognised gains or losses other than the loss for the year

**Reconciliation of movements in shareholders' deficit**

	2013 £'000	2012 £'000
Total recognised gains and losses relating to the year	(490,456)	(420,706)
Net movement in shareholders' deficit	(490,456)	(420,706)
Shareholders' deficit brought forward	(1,445,526)	(1,024,820)
Shareholders' deficit carried forward	<u>(1,935,982)</u>	<u>(1,445,526)</u>

Notes 1 to 15 form an integral part of these financial statements

**ACROMAS SPC CO LIMITED**  
**(Balance sheet as at 31 January 2013)**

	Note	2013 £'000	2012 £'000
<b>Fixed assets</b>			
Investment in subsidiaries	7	<u>910</u>	<u>910</u>
		910	910
<b>Current assets</b>			
Debtors	8	1,523,985	1,524,000
<b>Creditors - amounts falling due in less than one year</b>	9	(319)	-
<b>Net current assets</b>		<u>1,523,666</u>	<u>1,524,000</u>
<b>Total assets less current liabilities</b>		1,524,576	1,524,910
<b>Creditors - amounts falling due in more than one year</b>	10	(3,460,558)	(2,970,436)
<b>Net liabilities</b>		<u>(1,935,982)</u>	<u>(1,445,526)</u>
<b>Capital and reserves</b>			
Called up share capital	11	910	910
Profit and loss account	12	(1,936,892)	(1,446,436)
<b>Shareholders' deficit</b>		<u>(1,935,982)</u>	<u>(1,445,526)</u>

Signed for and on behalf of the Board by



S M Howard  
Director  
30 July 2013

Notes 1 to 15 form an integral part of these financial statements

# **ACROMAS SPC CO LIMITED**

## **Notes to the financial statements**

### **1 Accounting policies**

#### **a Accounting convention**

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards as defined in the Companies Act 2006 s 464

The Company has taken advantage of the exemption under the Companies Act 2006 s 400 not to prepare and deliver group financial statements as it is a wholly owned subsidiary of the ultimate parent company Acromas Holdings Limited. As such, these financial statements show only the results of the individual Company and not the group

The Company has net liabilities at the year end. The Directors consider that, taking into account the fellow group company undertaking described below and the maturity of debt detailed in note 10, the Company has sufficient financial resources, including access to borrowing facilities, to meet its liabilities as they fall due for the foreseeable future and therefore adopted the going concern basis in preparing these Financial Statements. The Company's fellow group undertaking, Saga Group Limited, has agreed to provide the Company with the financial support necessary to enable it to meet its liabilities as they fall due.

Investments in subsidiaries are accounted for at the lower of cost and net realisable value

#### **b Deferred taxation**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or right to pay less or to receive more, tax. Deferred tax is measured on a non-discounted basis at the tax rates that are expected to apply in the years in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date. Deferred tax assets are recognised only to the extent that the Directors consider it is more likely than not that there will be suitable taxable profits from which the underlying timing differences can be deducted.

#### **c Cash flow statement**

The Directors have taken advantage of the exemption available under FRS 1 (Cash flow statements) of the requirement to prepare a cash flow statement as a consolidated cash flow statement has been presented in the financial statements of the ultimate parent undertaking, Acromas Holdings Limited.

#### **d Debt instruments**

Debt is initially stated in the balance sheet at the amount of the cash proceeds raised less finance costs incurred directly in connection with the issue of the instrument. After initial recognition debt is increased by the finance cost in respect of the reporting period and reduced by payments made in respect of the debts of the period. Finance costs of debt are recognised in the profit and loss account over the term of capital instruments at a constant rate on the carrying amount.



**ACROMAS SPC CO LIMITED****Notes to the financial statements (continued)****2 Operating profit**

	2013	2012
	£'000	£'000
Operating profit is stated after charging		
Auditors' remuneration - audit of financial statements	<u>20</u>	<u>17</u>

Any fees paid to the Company's auditor, Ernst & Young LLP, for services other than the statutory audit of the Company are not disclosed in these financial statements since the consolidated financial statements of the ultimate parent undertaking, Acromas Holdings Limited, are required to disclose non-audit fees on a consolidated basis. The fees for the audit of the Company have been borne by Saga Group Limited, a fellow group undertaking.

**3 Interest payable and similar charges**

	2013	2012
	£'000	£'000
Subordinated Preference Certificate interest	490,122	420,706
Other charges	334	-
	<u>490,456</u>	<u>420,706</u>

**4 Staff costs**

The Company does not employ any staff.

**5 Directors remuneration**

J A Goodsell and S M Howard are also Directors of Acromas Holdings Limited and various fellow subsidiaries, and received total remuneration for the year of £2,430,000 (2012 - £2,361,000) which was paid by Saga Group Limited, a fellow group undertaking. Neither of these Directors received any remuneration during the current or comparative years in respect of their services as Directors of the Company, and it would not be practicable to apportion their remuneration between their services as Directors of the Company, their services as Directors of Acromas Holdings Limited and their services as Directors of any fellow subsidiaries.

**ACROMAS SPC CO LIMITED****Notes to the financial statements (continued)**

<b>6</b>	<b>Taxation</b>	2013 £'000	2012 £'000
	UK corporation tax at 24 33% (2012 – 26 32%) – current year	-	-
	Adjustments relating to prior years	-	-
	Current tax	-	-
	Reconciliation of Current Tax Charge -	2013 £'000	2012 £'000
	Pre-tax loss at 24 33% (2012 – 26 32%)	(119,328)	(110,730)
	Permanent differences	119,328	110,730
	Current tax credit for the year	-	-

**ACROMAS SPC CO LIMITED****Notes to the financial statements (continued)****7 Investment in subsidiary undertakings**

	2013	2012
Cost	£'000	£'000
At 31 January	910	910

The main operating subsidiary undertakings of Acromas SPC Co Limited, all of which are wholly owned except where stated, are listed below.

All of the principal subsidiary undertakings of Acromas SPC Co Limited are indirectly held by the company, with the exception of Acromas Mid Co Limited which is directly held

Company	Country of registration	Nature of business
<b><u>Subsidiary undertakings</u></b>		
Acromas Mid Co Limited	England	Holding company
Acromas Bid Co Limited	England	Holding company
Saga Group Limited	England	Holding company
Acromas Holidays Limited	England	Tour Operating
Acromas Shipping Limited	England	Cruising
Saga Services Limited	England	Financial services
Acromas Insurance Company Limited	Gibraltar	Insurance underwriting
CHMC Limited (formerly Claimfast Limited)	England	Motor accident management
Saga Publishing Limited	England	Publishing
Acromas Financial Services Limited	England	Regulated investment products
Nestor Healthcare Group Limited	England	Holding company
Nestor Primecare Services Limited	England	Primary and social care
Allied Healthcare Group Holdings Limited	England	Holding company
Allied Healthcare Holdings Limited	England	Holding company
Allied Healthcare Group Limited	England	Primary and social care
AA Mid Co Limited (formerly AA SPC Co Limited)	England	Holding company
AA Intermediate Co Limited (formerly AA Junior Mezzanine Co Limited)	England	Holding company
AA Acquisition Co Limited	England	Holding company
AA Senior Co Limited	England	Holding company
AA Corporation Limited	England	Holding company
The Automobile Association Limited	Jersey	Roadside services
Automobile Association Developments Limited	England	Roadside & other services
Automobile Association Underwriting Services Limited	England	Roadside & insurance services
AA Ireland Limited	Ireland	Roadside & insurance services
Automobile Association Insurance Services Limited	England	Roadside & insurance services
DriveTech (UK) Limited	England	Driving Services
Acromas Reinsurance Company Limited	Guernsey	Insurance services
Direct Choice Insurance Services Limited	England	Insurance services

# ACROMAS SPC CO LIMITED

## Notes to the financial statements (continued)

### 7 Investment in subsidiary undertakings (continued)

#### Associates (20% interest held)

(i)

ARC Europe S A	Belgium	Roadside services
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#### Associates (22% interest held)

(i)

A C T A Assistance S A	France	Roadside services
A C T.A Assurance S A	France	Roadside & insurance services
A C T A S.A	France	Roadside services

(i) The Group holds these associate undertakings directly with the exception of A C T A. S A and A C T A Assurance S A , which are both subsidiaries of A C T A Assistance S A There is no difference between percentage holding and percentage voting rights in ordinary shares

### 8 Debtors

	2013	2012
	£'000	£'000
Amount owed by group undertakings	1,523,985	1,524,000
	<u>1,523,985</u>	<u>1,524,000</u>

All amounts above are due in less than one year

### 9 Creditors - amounts falling due in less than one year

	2013	2012
	£'000	£'000
Accruals	319	-
	<u>319</u>	<u>-</u>

**ACROMAS SPC CO LIMITED****Notes to the financial statements (continued)**

<b>10</b>	<b>Creditors - amounts falling due in more than one year</b>	2013	2012
		£'000	£'000
	Subordinated Preference Certificates	3,460,558	2,970,436
		<u>3,460,558</u>	<u>2,970,436</u>

The Subordinated Preference Certificates  
fall due for repayment

In more than five years	3,460,558	2,970,436
	<u>3,460,558</u>	<u>2,970,436</u>

The subordinated preference certificates were issued to equity investors and employees of the Group on 18 September 2007 at a subscription price of £1,524 0 million and are redeemable at par on 18 September 2037. Interest is capitalised and is charged to the profit and loss account over the term of the instrument at an effective rate of 16.5% per annum. The certificates are unsecured.

On 30 January 2013, payment in kind subordinated preference certificates were issued with a nominal value of £285.5 million in settlement of £93.7 million of interest accrued on Tranche A subordinated preference certificates and £191.8 million of interest accrued on Tranche B subordinated preference certificates.

The Subordinated Preference Certificates are fully subordinated to the Group's bank loan facilities.

<b>11</b>	<b>Called up share capital</b>	2013	2012
		£	£
	<b>Allotted, called up and fully paid</b>		
	91,000,100 ordinary shares of £0.01 each	<u>910,001</u>	<u>910,001</u>

<b>12</b>	<b>Profit and loss account</b>	2013	2012
		£'000	£'000
	At 1 February	(1,446,436)	(1,025,730)
	Retained loss for the year	<u>(490,456)</u>	<u>(420,706)</u>
	At 31 January	<u>(1,936,892)</u>	<u>(1,446,436)</u>

**ACROMAS SPC CO LIMITED**  
**Notes to the financial statements (continued)**

**13 Related party transactions**

The Company has taken advantage of the exemption within FRS 8 (Related party disclosures) in not disclosing transactions with other entities in the Acromas group of companies

Of the subordinated preference certificates in issue as at 31 January 2013, the following table shows the amounts held by related parties. These instruments accrue interest at a rate of 16.5% per annum.

<u>Counterparty</u>	<u>Subscription Amount</u>	<u>Payable at 31 January 2013</u>	<u>Payable at 31 January 2012</u>
Funds advised by Charterhouse General Partners	£642.8 million	£1,459.5 million	£1,252.8 million
Funds advised by CVC Capital Partners	£357.4 million	£811.5 million	£696.6 million
Funds advised by Permira Advisers	£357.4 million	£811.5 million	£696.6 million
Employees and Employee Trust	£84.5 million	£191.8 million	£164.7 million

**14 Ultimate parent undertaking**

The financial statements of the Company have been consolidated in the group financial statements of Acromas Holdings Limited, the ultimate and immediate parent undertaking, a company which is registered in England and Wales.

**15 Ultimate controlling party**

The Directors consider the ultimate controlling party to be funds advised by Charterhouse General Partners, CVC Capital Partners and Permira Advisers acting in concert.