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HARRODS PROPERTY HOLDINGS LIMITED (FORMERLY FEATURECODE 2 HOLDINGS LIMITED)

FINANCIAL STATEMENTS

FOR THE PERIOD ENDED

2 FEBRUARY 2008

## FINANCIAL STATEMENTS

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#### REPORT OF THE DIRECTORS

The directors present their report together with the audited consolidated financial statements of Harrods Property Holdings Limited and its subsidiary company ("the group") for the period ended 2 February 2008

### Principal activity

The company was incorporated on 1 November 2006

The principal activity of the company is that of an investment holding company

The principal activity of the group is the ownership and management of property and buildings

#### **Business review**

There was a loss for the period after taxation amounting to £1,554,666. The directors did not pay a dividend in the year

On 14 December 2006, the group purchased freehold properties from a related party. The consideration for this transaction of £705.3 million was settled by the granting of a loan facility by the seller. The loan was subsequently reduced to £303.0 million when the group repaid £348.0 million in cash and assumed certain liabilities of the seller totalling £54.3 million.

The group also took out a bank loan of £650 0 million with Royal Bank of Scotland plc, secured against the properties

As described in note 20, upon transfer of the properties, the relevant property leases were assigned by the seller to the group

The group has entered into swap arrangements (as described in note 10) in order to ensure that its rental income is sufficient to meet obligations due under its bank loan

## Directors

The present membership of the Board is set out below

M Al Fayed (appointed 3 November 2006)

A Fayed (appointed 3 November 2006)

O Al Fayed (appointed 3 November 2006)

J Byrne (appointed 3 November 2006)

A Tanna (appointed 3 November 2006)

M Ward (appointed 3 November 2006)

B Smith (appointed 31 August 2007)

J McArthur (appointed 1 May 2008)

Other directors who served during the period were

7Side Nominees Limited (appointed 1 November 2006, resigned 3 November 2006)

Except as disclosed in note 20, no director has had a material interest, directly or indirectly, at any time during the period in any contract significant to the group or the company

The group has a deficit of shareholders funds at 2 February 2008. The directors consider it appropriate for these financial statements to be prepared on a going concern basis as the group has entered into appropriate hedging arrangements to ensure that its rental income is sufficient to meet the group's obligations due under its bank loan. The group has sufficient cash reserves to meet any administrative expenses.

#### REPORT OF THE DIRECTORS

#### Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the group and the company and of the profit or loss of the group for that period In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

#### In so far as the directors are aware

- there is no relevant audit information of which the company's auditors are unaware, and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985 They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions

### Credit risk

The group has a significant loan to a related party. As described in note 20, the loan to AIT Partners Limited amounting to £289 1m is ultimately considered recoverable against other assets and investments directly or indirectly supporting the nominal value of this loan. An independent valuation of these assets was carried out at the directors' request as at 3 February 2007. The directors have reviewed this valuation in line with conditions as at 2 February 2008 and are of the view that the resultant valuation continues to support the recoverability of the debtor.

### Interest rate risk

The group's exposure to interest rate fluctuations on its borrowings has been eliminated by entering into swap agreements that fix the rate of interest over the term of the borrowings

## Liquidity Risk

Rents receivable from Harrods Limited are used to fund interest and loan repayments due under the group's bank loan

## REPORT OF THE DIRECTORS

### Auditors

Grant Thornton UK LLP, were appointed auditors to the company and having offered themselves for reappointment as auditors shall be deemed to be reappointed for the next financial year in accordance with section 386 of the Companies Act 1985

By Order of the Board

S Dean Secretary

17 June 2008

Registered Office 87-135 Brompton Road Knightsbridge London, SW1X 7XL

#### REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF

## HARRODS PROPERTY HOLDINGS LIMITED (FORMERLY FEATURECODE 2 HOLDINGS LIMITED)

We have audited the financial statements of Harrods Property Holdings Limited for the period ended 2 February 2008 which comprise the principal accounting policies, the consolidated profit and loss account, the group and company balance sheets, the consolidated cash flow statement and notes 1 to 21 These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the Directors' Report and the financial statements in accordance with United Kingdom law and Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether, in our opinion, the Directors' Report is consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Directors' Report and consider whether it is consistent with the audited financial statements. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF

## HARRODS PROPERTY HOLDINGS LIMITED (FORMERLY FEATURECODE 2 HOLDINGS LIMITED)

#### Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the group's and the parent company's affairs as at 2 February 2008 and of the group's loss for the period then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Directors' Report is consistent with the financial statements for the period ended 2 February 2008

GRANT THORNTON UK LLP REGISTERED AUDITOR CHARTERED ACCOUNTANTS

LONDON

17/6/2008

### PRINCIPAL ACCOUNTING POLICIES

#### **BASIS OF PREPARATION**

These financial statements are the group's statutory financial statements for the period from 1 November 2006 to 2 February 2008

The financial statements have been prepared under the historical cost convention and comply with applicable accounting standards

The principal accounting policies of the group are set out below

The group has a deficit of shareholders funds at 2 February 2008. The directors consider it appropriate for these financial statements to be prepared on a going concern basis as the group has entered into appropriate hedging arrangements to ensure that its rental income is sufficient to meet the group's obligations due under its bank loan. The group has sufficient cash reserves to meet any administrative expenses.

#### BASIS OF CONSOLIDATION

The consolidated financial statements include the results of the company and its subsidiary undertaking

#### **TURNOVER**

Turnover is rental income from Harrods Limited and is accounted for on an accruals basis

#### TANGIBLE FIXED ASSETS AND DEPRECIATION

Freehold properties are stated at cost less accumulated depreciation Depreciation is calculated to write down the cost less estimated residual value of all tangible fixed assets other than freehold land by equal annual instalments over their expected useful lives The rates generally applicable are

Land Not depreciated Plant and fittings 3 - 10 years Freehold property 35 - 50 years

It is the practice of the group to maintain its properties to a high standard. Accordingly, for the Harrods Department store in Knightsbridge, the directors consider that the life of this asset is so long, and the residual value (based upon prices prevailing at the time of the acquisition or subsequent valuation) is so high, that the depreciation is immaterial. Any permanent diminution in the value of this property is charged to the profit and loss account as appropriate

## **OPERATING LEASES**

Where the group retains substantially all the risk and rewards of ownership of the asset subject to the lease, the asset is shown within tangible fixed assets. Rental income from these operating leases is recognised on a systematic basis over the period of the lease.

#### **DEFERRED TAXATION**

Deferred tax is recognised on all timing differences where the transactions or events that give the group an obligation to pay more tax in the future, or a right to pay less tax in the future, have occurred by the balance sheet date. Deferred tax assets are recognised when it is more likely than not that they will be recovered. Deferred tax is measured using rates of tax that have been enacted or substantively enacted by the balance sheet date.

PRINCIPAL ACCOUNTING POLICIES

### **ISSUE COSTS**

Costs associated with the issue of the bank loan are amortised over the period of the loan

#### FINANCIAL INSTRUMENTS

Interest differentials, under which the amounts and periods for which interest rates on borrowings are varied, are reflected as adjustments to interest payable

The group has entered into financial instruments which fix rental income receivable and bank interest payable. The differential in rental income receivable and bank interest payable resulting from utilising these instruments is taken to the profit & loss account in the period to which the financing income or costs relate. As the company has not adopted the measurement criteria of FRS26 the fair value of the financial instrument is not recognised, but is disclosed in the notes to the accounts.

## CONSOLIDATED PROFIT AND LOSS ACCOUNT

For the period ended 2 FEBRUARY 2008

	Note	66 weeks ended 2 February 2008 £'000
, Turnover	1	45,500
Administrative expenses		(6,787)
Operating profit		38,713
Net interest	2	(40,993)
Loss on ordinary activities before taxation	1	(2,280)
Tax on loss on ordinary activities	4	725
Loss retained and transferred from reserves	13	(1,555)

All transactions arise from continuing operations

There were no recognised gains or losses other than the loss for the financial period

## BALANCE SHEET AS AT 2 FEBRUARY 2008

	Note	Consolidated At 2 February 2008 £'000	Company At 2 February 2008 £'000
Fixed assets			
Tangible assets	6	698,696	-
Investments	7	698,696	100
Current assets			
Debtors due within one year	8	801	-
Debtors due after one year	8	290,004	-
Cash at bank		7,448	
		298,253	-
Creditors: amounts falling due within one year	9	(13,508)	
Total assets less current habilities		983,441	<u> </u>
Creditors: amounts falling due after more than one year	10	(984,896)	-
Net (liabilities)/assets		(1,455)	100
Constal and manages			
Capital and reserves Called up share capital	12	100	100
Profit and loss account	13	(1,555)	100
		(1,455)	100
Shareholders' (deficit)/funds	14	(1,733)	

The financial statements were approved by the Board of Directors on 17 June 2008

Buredut mitz

B Smith - Director

## CONSOLIDATED CASH FLOW STATEMENT

For the period ended 2 FEBRUARY 2008

	Note	66 weeks ended 2 February 2008 £'000
Net cash inflow from operating activities	15	48,214
Returns on investments and servicing of finance		341
Interest received		(35,563)
Interest paid Issue costs of new bank borrowings	10	(2,832)
Net cash outflow from returns on investments and servicing of	10	(2,002)
finance		(38,054)
Taxation paid		(141)
Capital expenditure and financial investment		(240.624)
Purchase of tangible fixed assets	•	(349,624) (290,000)
Loans to related parties	8	
Net cash outflow from capital expenditure and financial investm	ient	(639,624)
Financing		
Proceeds from issuing of ordinary share capital	14	100
Proceeds from bank borrowings		650,000
Repayment of bank borrowings	16	(13,047)
Net cash inflow from financing		637,053
Increase in cash	16,17	7,448

## NOTES TO THE FINANCIAL STATEMENTS

The loss on ordinary activities before taxation is stated after

For the period ended 2 FEBRUARY 2008

## TURNOVER AND LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION

The turnover and loss on ordinary activities before taxation is attributable to

66 weeks
ended 2
February
2008
£'000
45,500
66 weeks
ended 2
February
2008
£'000
22

## Depreciation

Auditors' remuneration

Audit services

Tangible fixed assets owned

Rents receivable related parties

6,567

## 2 NET INTEREST

2 NEI INTEREST	
	66 weeks
	ended 2
	February
	2008
	£'000
Interest payable on bank loan	(40,808)
Amortisation of issue costs	(348)
Finance charge on swaps	(51)
Interest payable to related party	(230)
	(41,437)
Interest receivable	_ 444
Net interest payable	(40,993)

## 3 DIRECTORS AND EMPLOYEES

No emoluments were paid to the directors of the company during the period

The group and the company did not employ any persons or incur any staff costs during the period

### NOTES TO THE FINANCIAL STATEMENTS

For the period ended 2 FEBRUARY 2008

4	TAX ON LOS	S ON ORDINARY	ACTIVITIES
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The tax credit is based on the loss for the period and represents

66 weeks ended 2 February 2008 £'000

**Current Tax** 

Group relief 459

**Deferred Tax** 

Accelerated capital allowances 266
725

Factors affecting current period corporation tax

The current period corporation tax assessed for the period is higher than the standard rate of corporation tax of 30%

Loss on ordinary activities before tax

Loss on ordinary activities multiplied by standard rate of corporation tax in the

United Kingdom of 30%

(2,280)

Effect of

Transfer pricing adjustments

Depreciation in excess of capital allowances

Current tax credit for the period

1,377

(1,602)

#### 5 COMPANY PROFIT AND LOSS ACCOUNT

As permitted by section 230 of the Companies Act 1985 the profit and loss account of Harrods Property Holdings Limited (formerly Featurecode 2 Holdings Limited) is not presented as part of these financial statements. The company did not trade during the financial period, making neither a profit nor a loss

## NOTES TO THE FINANCIAL STATEMENTS

For the period ended 2 FEBRUARY 2008

#### 6 TANGIBLE FIXED ASSETS

	Consolidated Freehold properties £'000	Company Freehold properties £'000
Cost		
At 1 November 2006	•	-
Additions	705,263	
At 2 February 2008	705,263	
Depreciation		
At 1 November 2006	-	-
Provided in the period	6,567	-
At 2 February 2008	6,567	-
Net book amount at 2 February 2008	698,696	
Net book amount at 1 November 2006	<u> </u>	

Freehold properties are stated at historic cost

All of the group's fixed assets are held for use in operating leases Accordingly, during the period rental income of £45 5m has been recognised in respect of these operating leases

## 7 FIXED ASSET INVESTMENTS

	At 2 February 2008 £'000
Investment in subsidiaries at 1 November 2006 Additions	
Investment in subsidiaries at 2 February 2008	100

## Principal subsidiary

Harrods Property Limited (formerly Featurecode 2 Limited) is 100% owned by Harrods Property Holdings Limited (formerly Featurecode 2 Holdings Limited) The company is registered in England and Wales and operates in the United Kingdom The principal activity of the subsidiary is property management

## NOTES TO THE FINANCIAL STATEMENTS

For the period ended 2 FEBRUARY 2008

8 DEBTORS		
	Consolidated	Company
	2 February	2 February
	2008	2008
	£'000	£'000
Amounts due within one year:		
Other debtors	641	-
Prepayments and accrued income	160	

Amounts due after more than one year:		
Loan to a related party	289,138	-
Deferred tax asset (see note 11)	266	
Other debtors	600	
	290,004	-

801

As described in note 20, during the period, the group granted a loan to AIT Partners Limited, which is under the common control of the group's ultimate parent undertaking. The debt is non interest bearing and is repayable with not less than 12 months notice by the company The loan is guaranteed by the group's ultimate parent undertaking

#### 9 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

Consolidated	Company
2 February	2 February
2008	2008
£'000	£'000
4,517	-
3,000	-
5,991	
13,508	
	2 February 2008 £'000 4,517 3,000 5,991

#### NOTES TO THE FINANCIAL STATEMENTS

For the period ended 2 FEBRUARY 2008

10	CREDITORS:	AMOUNTS FALLING DUE	AFTER MORE THAN ONE YEAR
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	Consolidated 2 February 2008 £'000	Company 2 February 2008 £'000
Bank loans repayable by instalments (refer (i) below)	629,952	-
Loan from related party (refer (111) below) Unamortised swap liability owing to bank (refer (11) below)	302,407 52,537	-
onamortised swap hability owing to bank (refer (ii) below)	984,896	
The maturity profiles of the group's bank borrowings at the period end was as for	ollows	
In one year or less	4,517	-
Between one and two years	5,610	-
Between two and three years	6,891	-
Between three and four years	8,266	-
Between four and five years	9,451	-
Between five and ten years	602,218	
•	636,953	•
Issue costs	(2,832)	-
Amortisation charged to date	348	
	634,469	
Comprises		
Within one year	4,517	-
More than one year	629,952	
	634,469	

(1) During the period, the group obtained a bank loan of £650 0m Repayments of £13 1m were made during the period, reducing the loan balance to £636 9m at 2 February 2008

The bank loan is repayable quarterly in advance over 10 years with a final payment of £550 6 million due in December 2016. The loan is secured by way of fixed and floating charges over the group's land and buildings. Interest is linked to LIBOR. However, the group entered into a swap arrangement to eliminate interest rate risk. At 2 February 2008 the fair value of the swap amounted to a loss of £2.8m. The loss will only be incurred if the swap arrangement is terminated before the termination date of 1 March 2031.

- (ii) In addition to the bank loan, the group has assumed a liability of £52 6m from Featurecode 2A (formerly Harrods Property Limited) as part consideration for the purchase of freehold properties on 14 December 2006. The group subsequently embedded the liability in an LPI swap that the group has entered in order to eliminate the inflation risk on its rental income. The liability will be amortised over the period of the swap. At 2 February 2008 the fair value of the swap amounted to £104 4m, a loss of £51 8m. However, the loss will only be incurred if the swap arrangement is terminated before the termination date of 1 September 2031.
- (III) During the period, the group was granted a loan from Featurecode 2A (formerly Harrods Property Limited), which is under the common control of the group's ultimate parent undertaking. The receivable was subsequently assigned to Harrods Limited (note 20)

The debt is non interest bearing and is repayable on demand by the lender. However, the debt is subject to a deed of subordination between the lender and Royal Bank of Scotland plc for so long as the group's bank debt remains outstanding

## NOTES TO THE FINANCIAL STATEMENTS

For the period ended 2 FEBRUARY 2008

#### 11 DEFERRED TAXATION

Deferred taxation provided for in the financial statements is set out below

Amount provided		
Consolidated	Company	
2 February	2 February	
2008	2008	
£'000	£'000	
266	_	

Deferred tax asset Accelerated capital allowances

In addition to the amount provided for deferred taxation, there are potential liabilities in respect of deferred taxation (after utilisation of capital losses) of £33 4m if the properties were disposed of at the current carrying value. In the opinion of the directors the potential liabilities in respect of capital gains are unlikely to arise since the majority of the properties will be retained for use by the business

#### 12 SHARE CAPITAL

	Consolidated 2 February	Company 2 February
	2008	2008
Andronad	£	£
Authorised 100,002 ordinary shares of £1 each	100,002	100,002
1 'A' special rights redeemable preference share of £1 1 'B' special rights redeemable preference share of £1	<u>-</u>	<u> </u>
	100,002	100,002
Allotted and fully paid 100,002 ordinary shares of £1 each	100,002	100,002
Shares classed as financial liabilities  1 'A' special rights redeemable preference share of £1	-	-
1 'B' special rights redeemable preference share of £1	100,002	100,002

### Allotments and redemption during the period

On 3 November 2006, the company made an allotment of 1,000 ordinary shares of £1 each at £1 per share On 29 November 2006, the company made a further allotment of 99,000 ordinary shares of £1 each at £1 per share

On 13 December 2006, the company made an allotment of 1 'A' special rights redeemable preference share of £1 each, and 1 'B' special rights redeemable preference share of £1 each, at £1 per share

On 24 January 2007, the special rights redeemable preference shares were redeemed at par out of a fresh issue of 2 ordinary shares of £1 each at £1 per share

## NOTES TO THE FINANCIAL STATEMENTS

## For the period ended 2 FEBRUARY 2008

At 1 November 2006 Loss for the period (1,555) At 2 February 2008 (1,555)  14 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS  2 February 2008 Shareholder's funds at 1 November 2006 Issue of share capital Loss for the period (1,555) Shareholder's deficit at 2 February 2008 (1,555)  NET CASH INFLOW FROM OPERATING ACTIVITIES  66 we ended February 2008 Operating profit 38,70  Operating profit	13 RESERVES		
Loss for the period (1,555) At 2 February 2008 (1,555)  14 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS  2 Februar 200 £*0  Shareholder's funds at 1 November 2006 Issue of share capital 1 Loss for the period (1,5 Shareholder's deficit at 2 February 2008 (1,4  15 NET CASH INFLOW FROM OPERATING ACTIVITIES  666 we ended Februar 200 £*0  Operating profit 388,7		Profit and loss account	Company Profit and loss account £'000
At 2 February 2008 (1,555)  14 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS  2 Februar 200 £'0  Shareholder's funds at 1 November 2006 Issue of share capital 1. Loss for the period (1,5  Shareholder's deficit at 2 February 2008 (1,4)  15 NET CASH INFLOW FROM OPERATING ACTIVITIES  66 we ended Februar 200 £'0  Operating profit 388,7		-	-
2 Februar 20 £ 70  Shareholder's funds at 1 November 2006 Issue of share capital 1. Loss for the period (1,5)  Shareholder's deficit at 2 February 2008 (1,4)  15 NET CASH INFLOW FROM OPERATING ACTIVITIES  66 we ender Februar 20  £ 70  Operating profit 38,7	Loss for the period		
Shareholder's funds at 1 November 2006 Issue of share capital Loss for the period Shareholder's deficit at 2 February 2008  15 NET CASH INFLOW FROM OPERATING ACTIVITIES  66 we ended February 2008  Operating profit  38,7	At 2 February 2008	(1,555)	-
Shareholder's funds at 1 November 2006 Issue of share capital Loss for the period Shareholder's deficit at 2 February 2008  15 NET CASH INFLOW FROM OPERATING ACTIVITIES  66 we ender February 2008  Operating profit  38,7	14 RECONCILIATION OF MOVEMENTS IN SHAREHOLDER	RS' FUNDS	
Issue of share capital Loss for the period Shareholder's deficit at 2 February 2008  15 NET CASH INFLOW FROM OPERATING ACTIVITIES  66 we ended February 2008  Operating profit  38,7			2 February 2008 £'000
Loss for the period (1,5 Shareholder's deficit at 2 February 2008 (1,4  15 NET CASH INFLOW FROM OPERATING ACTIVITIES  66 we ended February 200 £'0  Operating profit 38,7			100
Shareholder's deficit at 2 February 2008  (1,4)  15 NET CASH INFLOW FROM OPERATING ACTIVITIES  66 we ended February 200 £'00  Operating profit  38,7			(1,555)
66 we ended Februa 20 £'0  Operating profit 38,7	-		(1,455)
ender Februa 20 £'0 Operating profit 338,7	15 NET CASH INFLOW FROM OPERATING ACTIVITIES		
Februa           20           £*0           Operating profit         38,7			66 weeks
20 £'0 Operating profit 38,7			ended 2
Operating profit 38,7			February
			2008 £'000
	Operating profit		38,713
	Depreciation		6,567
			(66)
			2,982 18
	mercase in ereditors		48,214

### NOTES TO THE FINANCIAL STATEMENTS

For the period ended 2 FEBRUARY 2008

### 16 RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

	oo weeks
	ended 2
	February
	2008
	£'000
Increase in cash in the period	7,448
Proceeds from bank borrowings, net of issue costs	(647,168)
Repayment of bank borrowings	13,047
Proceeds from related party borrowings	(302,407)
Assumption of unamortised swap liability	(52,537)
Movement in net debt in the period	(981,617)
Other non cash charges	(348)
Net debt at 1 November 2006	-
Net debt at 2 February 2008	(981,965)

Non cash charges represent the amortisation of issue costs relating to the bank loan

#### 17 ANALYSIS OF CHANGES IN NET DEBT

	At 1 November 2006 £'000	Cash flow £'000	Other non- cash charges £'000	At 2 February 2008 £'000
Cash at bank	-	7,448	-	7,448
Bank loan	-	(634,121)	(348)	(634,469)
Loan from related party	-	-	(302,407)	(302,407)
Unamortised swap liability			(52,537)	(52,537)
		(626,673)	(355,292)	(981,965)

## 18 CAPITAL COMMITMENTS

There were no capital commitments at 2 February 2008

## 19 CONTINGENT LIABILITIES

During the period, the group granted a second charge over the group's properties in favour of the trustee of the Harrods Group Pension Plan as security for the payment and discharge of the liabilities of the pension plan of Harrods Holdings Limited, the principal employer, and other connected and associated persons

The group also has contingent liabilities in respect of its interest rate swap and LPI swap, as detailed in note 10 However, this would only be incurred if the swaps were terminated before the relevant termination dates

There were no other contingent liabilities at 2 February 2008

### NOTES TO THE FINANCIAL STATEMENTS

For the period ended 2 FEBRUARY 2008

### 20 TRANSACTIONS WITH DIRECTORS AND OTHER RELATED PARTIES

During the period the group entered into transactions with a number of entities, which are under the control of the company's ultimate controlling party. These entities comprise AIT Partners Limited, Featurecode 2A (formerly Harrods Property Limited) and Harrods Limited. The transactions and balances with these entities are not considered to be material except as described below.

On 14 December 2006, the group purchased freehold properties from Featurecode 2A (formerly Harrods Property Limited ("the seller")), which is under the common control of the group's ultimate parent undertaking

Total consideration for the purchase was £705 3m. The properties were, in the main, transferred at their net book value, not market value, as the purchaser and the seller were both under the common control of the group's ultimate parent undertaking. Accordingly, properties totalling £645 9m were transferred at their net book value, while the remaining properties were transferred at their market value, amounting to £59 4m.

The consideration of £705 3m was settled with the granting of a loan facility by the seller. The loan was subsequently reduced to £303 0 million when the group repaid £348 0m in cash and assumed liabilities of £54 3m the seller owed to Royal Bank of Scotland plc. These liabilities include £52 5 million detailed in note 10.

The loan is non-interest bearing and is repayable on demand by the lender. However, the lender has entered into a deed of subordination with Royal Bank of Scotland plc which is effective for so long as the group's bank debt remains outstanding

On 18 December 2006, the outstanding receivable was ultimately assigned by the seller to Harrods Limited by way of a dividend in specie. At the period end, the balance owing to Harrods Limited was £302 4m

Upon transfer of the properties, the relevant property leases were assigned by the seller to the group. The leases are for a term of 35 years commencing 5 December 2006, with the initial rents commencing at £39 7m per annum, receivable quarterly in advance. Rent is reviewed annually calculated by using the applicable Retail. Price Index (RPI). At 5 December 2007, current rent was £41 3m per annum.

Accordingly, during the period the group charged rent of £45 5m to Harrods Limited, the lessee At the period end, the balance of rent received in advance was £3 0m

During the period, the company granted a loan of £290 0m to AIT Partners Limited, which is under the common control of the company's ultimate parent undertaking. The loan is considered recoverable against other assets and investments directly or indirectly supporting the nominal value of this loan. An independent valuation of these assets was carried out at the directors' request as at 3 February 2007. The directors have reviewed this valuation in line with conditions as at 2 February 2008 and are of the view that the resultant valuation continues to support the recoverability of the debtor. The loan is also subject to a guarantee by the company's ultimate parent undertaking. The debt is non-interest bearing and is repayable with not less than 12 months notice by the company. At the period end, the loan outstanding was £289 1m. The maximum receivable during the period was £290 0m.

There are no other related party transactions

#### 21 ULTIMATE PARENT UNDERTAKING

The company's immediate parent undertaking is Harrods Property Investments Limited, a company incorporated in Luxemburg

The ultimate parent undertaking is Mafco Holdings Limited, a company incorporated in Bermuda All interests in the company continue to be controlled and held for the benefit of the Fayed family