

COOK PUDDINGS LIMITED
5719901

Company Registration No. 04611064 (England and Wales)

Companies House

**COOK TRADING LIMITED
REPORT AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 MARCH 2015**

FRIDAY



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COMPANIES HOUSE

COOK TRADING LIMITED

COMPANY INFORMATION

Directors	R E Steele A E Perry E A Perry J E Perry
Secretary	R E Steele
Company number	04611064
Registered office	The COOK Kitchen Eurolink Way Sittingbourne Kent ME10 3HH
Registered auditors	RSM UK Audit LLP Hanover House 18 Mount Ephraim Road Tunbridge Wells Kent TN1 1ED
Bankers	Barclays Bank PLC 50 Pall Mall London SW1Y 5AX

COOK TRADING LIMITED

STRATEGIC REPORT

FOR THE YEAR ENDED 31 MARCH 2015

The directors present the strategic report and financial statements for the year ended 31 March 2015

Review of the business

Annual reports are usually dull, detailed documents full of figures and jargon that get read by very few people I hope ours is different

If you work for COOK, I hope you read this and feel justifiably proud about everything we achieved together last year I hope it brings back fond memories, raises the odd chuckle and makes you feel part of a remarkable company

If you are a shareholder, I hope you read this and feel your capital is in safe hands, not only increasing in monetary value but in the positive impact it can have on society

If you are a supplier, I hope you recognise your contribution to our success (we couldn't have done it without you) and have the desire to build an even stronger working relationship with us

Most importantly, if you are a customer (and I would love more customers to read this), I hope you feel that spending your money at COOK means not only getting the best-tasting, prepared food you can buy but also supporting a business that is about much more than making money We know your pound is both precious and powerful and I can promise you we won't forget it

Of course, this report is mostly about celebrating the huge amount we achieved last year But it is also important we remain true to our Churchill's Pig value and are clear about what didn't go to plan – although I'm happy to say there's far more of the former than the latter

The theme we chose for last year was One COOK We wanted to generate a greater sense of unity across the business and get people working more closely together, regardless of their department or role We introduced the idea of Big Relationships as the foundation of an appreciative, "we" culture at COOK and slightly amended a famous quote from Mother Theresa I can do what you cannot do, you can do what I cannot do, together we can do remarkable things

Our success can be judged by the contents of this report and also by the fact that "One COOK" has become part of our language, an abbreviation for working together, putting ourselves in each other's shoes and seeking the best outcome not for ourselves as individuals but for us all collectively

I guess the headline as I look back at last year would be COOK keeps rocking This was true in the straightforward business sense (record sales and profit) But more importantly, it was true with regards to the bigger purpose of COOK to use our business as a force for good in society

This is a phrase we adopted from the B Corporation movement There is no doubt that our certification as a B Corp 18 months ago has been the catalyst to clarifying our purpose and really starting to pursue it The official launch of B Corporations in the UK this autumn is hugely exciting both for us as a company and for the movement to put business at the heart of positive social change Inside you'll find, for the first time, a dedicated section reporting on our social impact – part of our commitment as a B Corp to measure what matters

In terms of clarity of purpose, we still have work to do in terms of defining what we mean by "a force for good in society" This is a broad phrase and can be interpreted in many different ways We need to figure out exactly what it means for COOK To borrow another B Corp phrase what is the change that we seek?

Where I am clear is regarding the means by which we will pursue that purpose through conducting Good Business, making Good Food, and building Good Relationships This is what we mean when we talk about COOK For Good It's not just the charity and community initiatives, important and rewarding though they are COOK For Good is about these three areas working in harmony business, food and relationships It is a genuine, virtuous circle and the strategic lens through which we will continue to make big decisions

COOK TRADING LIMITED

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

Of course, we are far from perfect. And one of the challenges and risks of being public about our purpose and beliefs is that we leave ourselves open to criticism from the cynics. We must take it in our stride and be open and honest about our failings (Churchill's Pig again)

There remains a lot of stuff about COOK that frankly isn't good (nor good enough). But we have charted our course and have a clear destination in mind. We have left the safe harbour and the seas will no doubt get rough at times. Last year the wind was in our sails and we made great progress. I'm truly grateful to have you all on board.

Good Business

As a business, COOK gets stronger every year. We don't measure our success purely in terms of sales and profit, but by growing these numbers we can reinvest in the business, provide new opportunities for our people and share out financial rewards.

We increased our annual sales to just shy of £50m (before £10.7m of trade/customer discounts), up 15% on the year before and over-achieved our profit target with underlying earnings of £4.1m, up 30% on last year, a great financial performance. After the start of the financial year, the shareholders agreed that 5% of profit for the year should be shared among staff, assuming we hit our profit target. At the same time we moved to a "no bonus" culture across the business and put in place plans to become an official Living Wage employer from July 2015. Based on the previous year's profit, we paid our first ever dividend to shareholders of £400,000.

At the start of the year we established a link with Eat Local, a business remarkably similar to ours with five shops in and around Seattle in the US. The owner, Greg, is a lovely guy and we'll see what comes of it. For now we're focused on helping them with their cooking and range development. The crucial like-for-like sales figure for stores open for a full trading year was +2.7% - decent enough but not quite where we wanted to be. We had a superb Christmas trading period but outside of that sales were slightly below our expectations. There's no doubt the grocery market generally was tough but in hindsight we made a big mistake by delisting too many lines, expecting our customers to switch to other, similar products. They didn't. Lesson learned.

Our entertaining business (4 portion meals, party food and puddings) is increasingly robust but our everyday business (1 and 2 portion meals) remains challenging. This is no surprise, given it is where the competition is most fierce. We will continue to look at how we can offer better quality (the never ending quest to improve) while also delivering more obvious value. We will be trialling various initiatives this year.

Our Concessions business, supplying farm shops and independent retailers via branded COOK freezers, continues to thrive, with like-for-like growth ahead of our own COOK shops. The fact we have multiple sales channels and can dial up, or down, the emphasis on each is one of the strengths of our business. We have moved the dial up on Concessions in the past year or two and are likely to keep it there for now.

Within Concessions, the new Shop-in-a-shop (SIAS) format, with 14 freezers in an independent retailer in a town which otherwise wouldn't support a standalone COOK shop, required some fine tuning. As a result, it didn't achieve the growth we had foreseen. However, the improvements made are already bearing fruit and it is gaining momentum fast.

We made meaningful progress in our Multi-Channel business – a horrible phrase that covers e-commerce and home delivery. We successfully launched a Click & Collect service from all our shops and extended our local delivery service using shop hubs to cover three or four store areas. These new services played a big role in our strong Christmas performance and our e-commerce sales were up 50% for the year. Within retail, the franchise business performed slightly better than our company-owned stores. In part, this reflected us getting a better grip on franchising after five years and building stronger relationships – both commercially and personally – with our franchisees. Shopkeeping standards generally improved and we saw the benefit of working together as One COOK on promotions. Franchisees' more-established local delivery business also contributed to their out performance.

As a business unit, the COOK Kitchen in Sittingbourne had another remarkable year. It made far more food than we budgeted (more than £1m above budget at cost price), thanks to a tremendous effort from every one of the 300 people who work there. In the process it proved our long-held belief that as a fixed asset, working efficiently at capacity, the Kitchen can enable us to generate significant profit.

COOK TRADING LIMITED

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

It doesn't require any great insight to see that the food retail landscape continues to change at an extraordinary pace. The rise of the discounters (Aldi and Lidl), the acute pain being felt by the big supermarkets, and the exponential growth in online shopping are the big trends.

Good business is all about successful reinvention and we need to keep up the pace of innovation at COOK. Business wisdom can come from unlikely places, none more so than rock singer David Lee Roth, who once said 'Just when you think you've got the rat race licked – boom, faster rats'. Wise words, Mr Lee Roth, we won't ignore them.

Good Relationships

Far and away the most important number at COOK is our score in the annual Best Companies to Work for survey. As I've said before, and will no doubt say many times again – if I was cast away on a desert island and could see only one annual statistic about this company I love, it would be our Best Companies' score. I know that if our people are telling us that COOK is improving as a place to work then all the other numbers will take care of themselves.

So it proved last year. Our strong financial performance was accompanied by a big jump in our score. It meant we were ranked 44th in the country as a company to work for and were the highest-placed food manufacturer and the 2nd highest-placed retailer.

Perhaps best of all, in terms of our ambition to pioneer good relationships, was the fact that we won a special award for Employee Wellbeing. It was a complete surprise on the night and prompted much over-exuberant celebration (the awards host, Ben Miller, is probably still recovering from his close encounter with some of the excited ladies of COOK). The award citation read "COOK has set out to build a culture where relationships can flourish and people feel connected to each other." Hurrah!

In terms of helping people realise their potential, we saw 70 internal promotions and devoted an incredible 10,458 of working hours to training and development. Ground breaking initiatives like our Dream Academy programme enable some of our people to experience life-changing personal coaching.

The revival of our scheme offering work placements at the Kitchen to prison inmates has seen 11 people join our team successfully. We are trialling various other schemes to help us offer opportunities to people who would otherwise struggle to find jobs.

Beyond our everyday business, we continued to use our food to help bring people closer together. The relationship between our main Kitchen and the Caring Hands centre in Rochester has flourished. We continue to send them our leftover, frozen ingredients that would otherwise go to waste and have set up a weekly volunteering programme to enable people to experience the amazing work Caring Hands does with local people in need. Dale led a team that cooked lunch for them on Christmas Day.

Through sales of our Christmas range we provided 210,000 meals to school children in Malawi, through a partnership with One Feeds Two. While this was, in many respects, a straightforward bit of cause-related marketing the important difference was that our involvement helped launch One Feeds Two on the national stage. This start-up movement is based on a "buy one, give one" model, so every meal or portion of food you buy means a school meal is given to a child in need, helping encourage school attendance. It has the potential to make a huge, positive impact but somebody needed to back the untested idea to give it a chance of succeeding. That was our role.

Underlying all of this are the COOK Values (we call them our Essential Ingredients) that are the foundation of our company culture. They guide our behaviour and provide a reference point for decision-making at every level. As it says in the Essential Ingredients guide we give every team member 'Values apply to everyone. They don't change. Ever. They can be difficult and expensive to uphold – but that's the point.' Amen.

Good Food

The simple fact is that COOK only exists because our food tastes better than the competition. If we can't win in taste then we won't win, period.

COOK TRADING LIMITED

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2015

The outstanding performance at Christmas showed that on those occasions when people want to make 100% sure they have remarkable food for a special occasion, they trust us to deliver. Our Christmas result is therefore something that should give us all immense satisfaction and encouragement.

But doing what we do is hard. If it wasn't, everyone else would be doing it too. Having a founding statement that promises to COOK using the same ingredients and techniques you would at home, becomes challenging as we get bigger. Delivering a homemade look and taste at scale, using natural ingredients and people rather than machines, is a very tall order. Things can and will go wrong and we therefore remain in a state of healthy paranoia about the quality and consistency of our food.

Our Daily Sign Off meeting remains the most important meeting that we have in COOK. It is where we taste every single batch of food we made in the Kitchen the previous day. Just because we have made a recipe 1,000 times we never assume it will be perfect, it has to be proved.

I have recently moved back into this part of the business leading our food development agenda. Last year we developed some remarkable new products. Standout successes were our range of Oh My Goodness, lower calorie meals, some "lighter" style, summer meals such as Marinated Halloumi with Roasted Peppers, our expanded range of canapés at Christmas, made for the first time at our main Kitchen, and some great new puddings, not least the best-selling Salted Caramel Pavlova.

Credit for the puddings goes squarely to Liz Dove and her team down in Somerset. Last year we made Liz's business our first ever acquisition. We have been her only customer for 15 years and Liz has effectively been part of the family all that time. Our relationship is built on the same values and total trust (we never had a contract for anything!)

Liz needed a bigger kitchen and suggested this was the moment for us to make it 'formal' so Liz got some shares in COOK and Liz Dove Desserts has become COOK Puddings. We have built what is the Willy Wonka of pudding-making kitchens in the Somerset countryside and it will provide the base to continue making our remarkable puddings for many years to come.

So there's my rather long-winded summary of 2014-15, another landmark year in COOK's history. Hopefully this report shows that we have become pretty good at delivering a plan. As our business becomes ever more financially secure, our biggest challenge may be making sure that our plans are ambitious enough.

As an independent business with committed, long-term shareholders (mostly family), we have a rare opportunity to go out and achieve something truly remarkable. We all need to keep pushing each other to raise our game, while keeping focused on Good Business, Good Food and Good Relationships, with a clear purpose in mind – to be a force for good in society.

I have a quote that hangs above my desk to remind me how we will deliver on our purpose. No, it's not from David Lee Roth, but from Walter Elliot, a prominent Scottish politician in the first half of the 20th century. He said 'Perseverance is not a long race, it is many short races one after the other.'

You can contact me at edwardanddale@cookfood.net if you would like to discuss anything.

On behalf of the board

E A Perry
Director

E A PERRY

02/10/15

COOK TRADING LIMITED

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2015

The directors present their report and financial statements for the year ended 31 March 2015

Principal activities

The principal activity of the group continued to be that of the manufacture and retail of frozen ready meals

Results and dividends

The group's trading profit for the year, after taxation was £1,994,102 (2014 profit £1,719,028)

An interim ordinary dividend was paid amounting to 400,000 The directors do not recommend payment of a final dividend

Group research and development activities

The group undertakes research and development activities in relation to the development of new, and improvement of existing, recipe dishes and ranges

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows

R E Steele	(Appointed 28 May 2014)
A E Perry	
E A Perry	
J E Perry	
M Dennis	(Resigned 28 May 2014)

Employee involvement

During the year, the policy of providing employees with information about the group has been continued through internal media methods in which employees have also been encouraged to present their suggestions and views on the groups performance Regular meetings are held between local management and employees to allow a free flow of information and ideas

Disabled persons

The group gives full consideration to applications for employment from disabled persons where the requirements of the job can be adequately fulfilled by a handicapped or disabled person Where existing employees become disabled, it is the groups policy wherever practicable to provide continuing employment under normal terms and conditions and to provide training and career development and promotion to disabled employees wherever appropriate

Auditors

RSM UK Audit LLP (formerly Baker Tilly UK Audit LLP) have indicated their willingness to be reappointed for another term and appropriate arrangements have been put in place for them to be reappointed as auditors in the absence of an Annual General Meeting

COOK TRADING LIMITED

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

Statement of disclosure to auditors

So far as the directors are aware, there is no relevant audit information of which the group's auditor is unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the group's auditor is aware of that information.

On behalf of the board


E A Perry
Director

EA PERRY

02/10/15

COOK TRADING LIMITED

DIRECTORS' RESPONSIBILITIES IN THE PREPARATION OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2015

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF COOK TRADING LIMITED

We have audited the group and parent company financial statements ("the financial statements") on pages 9 to 31. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As more fully explained in the Directors' Responsibilities Statement set out on page 7, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at <http://www.frc.org.uk/auditscopeukprivate>.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the group's and parent company's affairs as at 31 March 2015 and of the group's profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.

RSM UK Audit LLP

Gary Purdy B Soc Sc FCA (Senior Statutory Auditor)

for and on behalf of RSM UK Audit LLP (formerly Baker Tilly UK Audit LLP), Statutory Auditor

Chartered Accountants

Hanover House

18 Mount Ephraim Road

Tunbridge Wells

Kent

TN11 1ED

16 December 2015

COOK TRADING LIMITED

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2015

	Notes	2015 £	2014 £
Turnover	2		
Continuing operations		39,164,006	35,818,721
Acquisitions		2,314	-
		<u>39,166,320</u>	<u>35,818,721</u>
Cost of sales		(20,013,394)	(19,711,842)
Gross profit		<u>19,152,926</u>	<u>16,106,879</u>
Distribution costs		(1,065,880)	(966,309)
Administrative expenses		(15,598,374)	(12,697,167)
Other operating income		50,000	115,000
		<u>2,538,672</u>	<u>2,558,403</u>
Operating profit			
Continuing operations		4,249,768	2,558,403
Acquisitions		(1,711,096)	-
		<u>2,538,672</u>	<u>2,558,403</u>
Interest receivable and similar income		1,061	6
Interest payable and similar charges	6	(91,377)	(145,855)
Profit on ordinary activities before taxation	7	<u>2,448,356</u>	<u>2,412,554</u>
Tax on profit on ordinary activities	8	(454,254)	(693,526)
Profit on ordinary activities after taxation	20	<u>1,994,102</u>	<u>1,719,028</u>

There are no recognised gains and losses other than those passing through the profit and loss account

COOK TRADING LIMITED
BALANCE SHEETS
AS AT 31 MARCH 2015

	Notes	Group 2015 £	2014 £	Company 2015 £	2014 £
Fixed assets					
Intangible assets	11	367,413	-	-	-
Tangible assets	12	7,644,818	5,203,431	6,592,376	5,203,431
Investments	13	3	3	699,606	3
		<u>8,012,234</u>	<u>5,203,434</u>	<u>7,291,982</u>	<u>5,203,434</u>
Current assets					
Stocks	14	2,828,487	2,166,685	2,878,326	2,166,685
Debtors	15	2,495,721	1,906,132	3,277,025	1,906,132
Cash at bank and in hand		2,073,587	2,231,734	1,645,085	2,231,734
		<u>7,397,795</u>	<u>6,304,551</u>	<u>7,800,436</u>	<u>6,304,551</u>
Creditors: amounts falling due within one year	16	(5,601,687)	(5,267,172)	(5,478,710)	(5,267,172)
Net current assets		<u>1,796,108</u>	<u>1,037,379</u>	<u>2,321,726</u>	<u>1,037,379</u>
Total assets less current liabilities		<u>9,808,342</u>	<u>6,240,813</u>	<u>9,613,708</u>	<u>6,240,813</u>
Creditors: amounts falling due after more than one year	17	(2,112,960)	(903,128)	(2,005,018)	(903,128)
Provisions for liabilities	18	(365,208)	(261,613)	(346,047)	(261,613)
Net assets		<u><u>7,330,174</u></u>	<u><u>5,076,072</u></u>	<u><u>7,262,643</u></u>	<u><u>5,076,072</u></u>
Capital and reserves					
Called up share capital	19	4,834	4,631	4,834	4,631
Share premium account	20	2,184,797	1,525,000	2,184,797	1,525,000
Profit and loss account	20	5,140,543	3,546,441	5,073,012	3,546,441
Shareholders' funds	21	<u><u>7,330,174</u></u>	<u><u>5,076,072</u></u>	<u><u>7,262,643</u></u>	<u><u>5,076,072</u></u>

The financial statements on pages 9 to 31 were approved by the Board of Directors and authorised for issue on 02/04/2015 and are signed on its behalf by

E A Perry
 Director

COOK TRADING LIMITED

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2015

		2015 £	2014 £
Net cash inflow from operating activities	27	3,433,881	3,013,293
Returns from investment and servicing of finance	27	(90,316)	(145,849)
Taxation		(619,510)	(33,297)
Capital expenditure and financial investment	27	(3,237,176)	(1,503,274)
Acquisitions and disposals	27	22,880	-
Equity dividends		(400,000)	-
Cash (outflow)/inflow before management of liquid resources and financing		(890,241)	1,330,873
Financing	27	732,094	(684,933)
(Decrease)/increase in cash in the year		(158,147)	645,940

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS/(DEBT)

(Decrease)/increase in cash in the year		(158,147)	645,940
Net cash (outflow)/inflow from movement in debt and lease financing		(732,094)	684,933
Change in net debt resulting from cash flows		(890,241)	1,330,873
Movement in net funds/(debt) in the year		(890,241)	1,330,873
Opening net funds/(debt)		956,021	(374,852)
Closing net funds	27	65,780	956,021

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2015

1 Accounting policies

Basis of accounting

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards

Basis of consolidation

The consolidated financial statements incorporate those of Cook Trading Limited and its subsidiary undertaking Cook Puddings Limited for the year, the other dormant subsidiaries, note 12, have not been consolidated on the grounds of immateriality. Subsidiaries acquired during the year are consolidated using the acquisition method. Their results are incorporated from the date that control passes. The difference between the cost of acquisition of shares in subsidiaries and the fair value of the separable net assets acquired is capitalised as purchased goodwill and amortised through the profit and loss account over its estimated economic life. Provision is made for any impairment. All financial statements are made up to 31 March 2015.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Under Section 408 of the Companies Act 2006 the company is exempt from the requirement to present its own profit and loss account.

Turnover

Turnover represents amounts receivable for goods and services supplied during the year net of VAT and trade discounts.

Goodwill

Acquired goodwill (representing the excess of the fair value of the consideration given over the fair value of the separable net assets acquired) is capitalised and amortised over 10 years.

Research and development

Development expenditure is carried forward when its future recoverability can be foreseen with reasonable assurance and is amortised in line with sales from the related product. All research and other development costs are written off as incurred.

Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings Leasehold	over the term of the lease
Plant and machinery	between 5 and 7 years straight line
Equipment and machinery	over the useful life of the asset
Fixtures, fittings and equipment	15 years straight line

Leasing and hire purchase commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

1 Accounting policies (Continued)

Investments

Fixed asset investments are stated at cost less provision for diminution in value

Stock and work in progress

Stock and work in progress are valued at the lower of cost and net realisable value

Pensions

The Group operates a defined contribution scheme for the benefit of its employees. Contributions payable are charged to the profit and loss account in the year they are payable.

Deferred taxation

Deferred taxation is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

Government grants

Grants are credited to deferred revenue. Grants towards capital expenditure are released to the profit and loss account over the expected useful life of the assets. Grants towards revenue expenditure are released to the profit and loss account as the related expenditure is incurred.

Financial instruments

Financial instruments are classified and accounted for according to the substance of the contractual arrangement as financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

2 Turnover

The total turnover of the group for the year has been derived from its principal activity wholly undertaken in the United Kingdom.

3 Cost of sales and net operating expenses

The total figures for continuing operations in 2015 include the following amounts relating to acquisitions: cost of sales £1,604,709, distribution costs £nil, administrative expenses £108,701 and other operating income £nil.

The majority of sales of Cook Puddings Limited is to Cook Trading Limited. These sales are eliminated on consolidation. Hence, the analysis of operating profit is showing a loss of £1,711,096, from the group perspective, for the acquisition made in the year.

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

4 Employees

Number of employees

The average monthly number of employees (including directors) during the year was

	2015 Number	2014 Number
Production staff	522	421
Administrative staff	112	84
	<u>634</u>	<u>505</u>

Employment costs

	2015 £	2014 £
Wages and salaries	8,407,482	6,288,967
Social security costs	692,801	532,317
Other pension costs	172,685	73,826
	<u>9,272,968</u>	<u>6,895,110</u>

5 Directors' remuneration

	2015 £	2014 £
Remuneration for qualifying services	501,417	320,095
Pensions to former directors	6,321	1,135
	<u>507,738</u>	<u>321,230</u>

The number of directors to whom retirement benefits are accruing under defined contribution schemes amounted to 3 (2014 - 3)

Remuneration disclosed above include the following amounts paid to the highest paid director

Remuneration for qualifying services	221,229	150,000
Company pension contributions to money purchase pension schemes	3,351	431
	<u>224,580</u>	<u>150,431</u>

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

6	Interest payable and similar charges	2015	2014
		£	£
	On bank loans and overdrafts	239	43
	On other loans wholly repayable within five years	90,956	145,812
	Hire purchase interest	182	-
		<u>91,377</u>	<u>145,855</u>
 7	 Profit on ordinary activities before taxation	 2015	 2014
		£	£
	Profit on ordinary activities before taxation is stated after charging		
	Amortisation of intangible assets	40,824	-
	Depreciation of tangible fixed assets		
	- owned	939,164	693,427
	- held under finance leases and hire purchase contracts	2,759	2,759
	Loss on disposal of tangible assets	3,600	27,596
	Research and development	38,677	34,156
	Operating lease rentals		
	- Plant and machinery	31,086	20,843
	- Land and buildings	<u>1,314,488</u>	<u>1,110,836</u>

Auditor's remuneration

Amounts payable to Baker Tilly UK Audit LLP and its associates in respect of both audit and non-audit services were as follows

Audit services		
- statutory audit of financial statements	23,000	17,120
 Non audit services		
- auditor's remuneration for taxation services	6,250	5,000
- auditor's remuneration for other services	5,408	137
	<u>34,658</u>	<u>22,257</u>

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

8	Tax on profit on ordinary activities	2015	2014
		£	£
	Current tax		
	U K corporation tax	352,455	377,940
	Adjustment in respect of prior years	-	(2,666)
	Total current tax	352,455	375,274
	Deferred tax		
	Origination and reversal of timing differences	101,799	318,252
	Total deferred tax	101,799	318,252
	Total tax on profit on ordinary activities	454,254	693,526
	Factors affecting the tax charge for the year		
	The tax assessed for the year is lower than the standard rate of corporation tax of 21.00% (2014 - 23.00%). The differences are explained below		
	Profit on ordinary activities before taxation	2,448,356	2,412,554
	Profit on ordinary activities before taxation multiplied by standard rate of UK corporation tax of 21% (2014 - 23%)	514,155	554,887
	Effects of		
	Expenses not deductible for tax purposes	7,833	2,985
	Fixed asset differences	53,318	350,914
	Capital allowances in excess of depreciation	(104,358)	(366,679)
	Deduction for R & D expenditure	(149,012)	(167,430)
	Consolidation adjustments	29,731	-
	Adjustments to previous periods	-	(2,666)
	Other tax adjustments	788	3,263
		(161,700)	(179,613)
	Current tax charge for the year	352,455	375,274
9	Profit attributable to members of the parent company	2015	2014
		£	£
	Dealt with in the financial statements of the parent company	1,926,571	1,719,028

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

10	Dividends	2015 £	2014 £
	Interim dividends paid on ordinary shares	400,000	-

A post year end dividend of £600,000 was declared on 2 June 2015

11	Intangible fixed assets Group	Goodwill £
	Cost	
	At 1 April 2014	-
	Additions	408,237
	At 31 March 2015	408,237
	Amortisation	
	At 1 April 2014	-
	Charge for the year	40,824
	At 31 March 2015	40,824
	Net book value	
	At 31 March 2015	367,413
	At 31 March 2014	-

Additions above relate to the acquisition of Cook Puddings Limited (see note 13)

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

12 Tangible fixed assets

Group

	Land and buildings Leasehold £	Plant and machinery £	Fixtures, fittings and equipment £	Total £
Cost				
At 1 April 2014	217,787	3,448,232	5,744,604	9,410,623
On acquisition of subsidiary	-	37,294	-	37,294
Additions	47,947	1,187,421	2,113,689	3,349,057
Disposals	-	-	(9,695)	(9,695)
At 31 March 2015	265,734	4,672,947	7,848,598	12,787,279
Depreciation				
At 1 April 2014	70,124	1,557,607	2,579,461	4,207,192
On disposals	-	-	(6,654)	(6,654)
Charge for the year	22,263	250,683	668,977	941,923
At 31 March 2015	92,387	1,808,290	3,241,784	5,142,461
Net book value				
At 31 March 2015	173,347	2,864,657	4,606,814	7,644,818
At 31 March 2014	147,663	1,890,625	3,165,143	5,203,431

Included above are assets held under finance leases or hire purchase contracts as follows

	Plant and machinery £
Net book values	
At 31 March 2015	7,587
At 31 March 2014	10,346
Depreciation charge for the year	
At 31 March 2015	2,759
At 31 March 2014	2,759

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

12 Tangible fixed assets (Continued)

Tangible fixed assets

Company

	Land and buildings Leasehold £	Plant and machinery £	Fixtures, fittings and equipment £	Total £
Cost				
At 1 April 2014	217,787	3,448,232	5,744,604	9,410,623
Additions	47,947	163,852	2,113,689	2,325,488
Disposals	-	-	(9,695)	(9,695)
At 31 March 2015	265,734	3,612,084	7,848,598	11,726,416
Depreciation				
At 1 April 2014	70,124	1,557,607	2,579,461	4,207,192
On disposals	-	-	(6,654)	(6,654)
Charge for the year	22,263	242,262	668,977	933,502
At 31 March 2015	92,387	1,799,869	3,241,784	5,134,040
Net book value				
At 31 March 2015	173,347	1,812,215	4,606,814	6,592,376
At 31 March 2014	147,663	1,890,625	3,165,143	5,203,431

Included above are assets held under finance leases or hire purchase contracts as follows

	Plant and machinery £
Net book values	
At 31 March 2015	7,587
At 31 March 2014	10,346
Depreciation charge for the year	
At 31 March 2015	2,759
At 31 March 2014	2,759

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

13 Fixed asset investments Group

	Shares in group undertakings £
Cost	
At 1 April 2014 & at 31 March 2015	3
Net book value	
At 31 March 2015	3
At 31 March 2014	3

In the opinion of the directors, the aggregate value of the company's investment in subsidiary undertakings is not less than the amount included in the balance sheet

Company

	Shares in group undertakings £
Cost	
At 1 April 2014	3
Additions	699,603
At 31 March 2015	699,606
Net book value	
At 31 March 2015	699,606
At 31 March 2014	3

In the opinion of the directors, the aggregate value of the company's investment in subsidiary undertakings is not less than the amount included in the balance sheet

Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies

Company	Country of registration or incorporation	Shares held	
		Class	%
Subsidiary undertakings			
Cook Food Limited	England and Wales	Ordinary	100.00
Cook Kitchens Limited	England and Wales	Ordinary	100.00
Cook Retail Limited	England and Wales	Ordinary	100.00
Cook Puddings Limited	England and Wales	Ordinary	100.00

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

13 Fixed asset investments (Continued)

The principal activity, capital and reserves and profit of these undertakings for the last relevant financial year was as follows

	Principal activity	Capital and reserves £	Profit £
Cook Food Limited	Dormant	2	-
Cook Kitchens Limited	Dormant	2	-
Cook Retail Limited	Dormant	4,884	-
Cook Puddings Limited	Production of desserts and puddings	500,472	254,070

Cook Puddings Limited is exempt from the requirements of the Companies Act 2006 ("the Act") relating to the audit of its individual accounts by virtue of section 479A of the Act "Subsidiary companies conditions for exemption from audit"

On 14 May 2014 the group acquired 100% of the called up ordinary share capital of Cook Puddings Limited for a cash consideration of £39,603 and 4 2% shares in Cook Trading Limited at £660,000. The assets and liabilities of Cook Puddings Limited have been consolidated at their fair values to the Group using the acquisition method of accounting, as set out below

	Initial book value £	Accounting policy alignment £	Other items £	Fair value at date of acquisition £
Tangible fixed assets	37,294	-	-	37,294
Stock	146,774	-	-	146,774
Debtors	230,863	-	-	230,863
Cash at bank	62,483	-	-	62,483
TOTAL ASSETS	477,414	-	-	477,414
Trade creditors	105,016	-	-	105,016
Other creditors	2,674	-	-	2,674
Taxation and social security	9,244	-	-	9,244
Corporation tax	69,114	-	-	69,114
TOTAL LIABILITIES	186,048	-	-	186,048
NET ASSETS	291,366	-	-	291,366

Goodwill of £408,237, being the difference between the fair value of net assets acquired and consideration of £699,603 arises from this transaction. This consideration includes £39,603 of cash consideration and 4 2% shares in Cook Trading Limited at £660,000.

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

14 Stocks

	Group 2015 £	2014 £	Company 2015 £	2014 £
Raw materials and consumables	774,609	535,394	774,609	535,394
Work in progress	75,651	-	75,651	-
Finished goods and goods for resale	1,978,227	1,631,291	2,028,066	1,631,291
	<u>2,828,487</u>	<u>2,166,685</u>	<u>2,878,326</u>	<u>2,166,685</u>

15 Debtors

	Group 2015 £	2014 £	Company 2015 £	2014 £
Trade debtors	1,646,088	1,365,926	1,643,832	1,365,926
Amounts owed by group undertakings	-	-	810,791	-
Other debtors	455,061	260,052	430,365	260,052
Prepayments and accrued income	394,572	280,154	392,037	280,154
	<u>2,495,721</u>	<u>1,906,132</u>	<u>3,277,025</u>	<u>1,906,132</u>

Included in other debtors is an amount of £7,500 (2014 - £6,736) which is secured by a fixed charge to cover the rent, service charge and insurance rent due to the landlord of one of the properties that the company occupies as lessee

Included within other debtors is an amount of £134,804 (2014 - nil) in relation to a loan to Eat LLC, a limited liability company incorporated in the USA, which is repayable on 21 August 2020 unless certain conditions are met resulting in conversion to a long term investment by August 2016

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

16 Creditors : amounts falling due within one year

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Bank loans	-	369,127	-	369,127
Net obligations under finance lease and hire purchase contracts	2,789	3,458	2,789	3,458
Trade creditors	3,160,622	2,556,650	3,100,518	2,556,650
Corporation tax	105,831	374,682	64,591	374,682
Taxation and social security costs	224,288	171,735	216,385	171,735
Directors current accounts	7,099	-	-	-
Other creditors	311,629	597,692	311,496	597,692
Accruals and deferred income	1,789,429	1,193,828	1,782,931	1,193,828
	<u>5,601,687</u>	<u>5,267,172</u>	<u>5,478,710</u>	<u>5,267,172</u>

The bank loan was satisfied during the year

Obligations under hire purchase agreements are secured on the assets concerned

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

17 Creditors - amounts falling due after more than one year

	Group 2015 £	2014 £	Company 2015 £	2014 £
Other loans	2,000,000	896,048	2,000,000	896,048
Net obligations under finance leases and hire purchase agreements	5,018	7,080	5,018	7,080
Accruals and deferred income	107,942	-	-	-
	<u>2,112,960</u>	<u>903,128</u>	<u>2,005,018</u>	<u>903,128</u>
Analysis of loans				
Wholly repayable within five years	2,000,000	1,265,175	2,000,000	1,265,175
Included in current liabilities	-	(369,127)	-	(369,127)
	<u>2,000,000</u>	<u>896,048</u>	<u>2,000,000</u>	<u>896,048</u>
Loan maturity analysis				
Amounts payable				
In more than one year but not more than two years	-	896,048	-	896,048
In more than two years but not more than five years	2,000,000	-	2,000,000	-
	<u>2,000,000</u>	<u>-</u>	<u>2,000,000</u>	<u>-</u>

£2,000,000 of other loans is secured by a fixed and floating charge over the assets of the company

Net obligations under finance leases and hire purchase contracts

Amounts payable				
Within one year	2,789	3,458	2,789	3,458
Within two to five years	5,018	7,080	5,018	7,080
	<u>7,807</u>	<u>10,538</u>	<u>7,807</u>	<u>10,538</u>
Included in liabilities falling due within one year	(2,789)	(3,458)	(2,789)	(3,458)
	<u>5,018</u>	<u>7,080</u>	<u>5,018</u>	<u>7,080</u>

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

18 Provisions for liabilities Group

	Deferred taxation £
Balance at 1 April 2014	261,613
Profit and loss account	103,595
	<u>365,208</u>
Balance at 31 March 2015	<u>365,208</u>

Company

Balance at 1 April 2014	261,613
Profit and loss account	84,434
	<u>346,047</u>
Balance at 31 March 2015	<u>346,047</u>

The deferred tax liability is made up as follows:

	Group 2015 £	2014 £	Company 2015 £	2014 £
Accelerated capital allowances	<u>365,208</u>	<u>261,613</u>	<u>346,047</u>	<u>261,613</u>

19 Share capital

	2015 £	2014 £
Allotted, called up and fully paid		
48,337,881 (2014 46,307,690) Ordinary shares of £0 0001 each	<u>4,834</u>	<u>4,631</u>

On 18 May 2014 the company allotted and issued 2,030,191 Ordinary shares of £0 0001 each at a premium of £0 325 per share

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

20 Reserves Group

	Share premium account £	Profit and loss account £
Balance at 1 April 2014	1,525,000	3,546,441
Profit for the year	-	1,994,102
Premium on shares issued during the year	659,797	-
Dividends paid	-	(400,000)
Balance at 31 March 2015	<u>2,184,797</u>	<u>5,140,543</u>

Company

	Share premium account £	Profit and loss account £
Balance at 1 April 2014	1,525,000	3,546,441
Profit for the year	-	1,926,571
Premium on shares issued during the year	659,797	-
Dividends paid	-	(400,000)
Balance at 31 March 2015	<u>2,184,797</u>	<u>5,073,012</u>

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

21 Reconciliation of movements in shareholders' funds	2015	2014
Group	£	£
Profit for the financial year	1,994,102	1,719,028
Dividends	(400,000)	-
	<u>1,594,102</u>	<u>1,719,028</u>
Proceeds from issue of shares	660,000	-
	<u>2,254,102</u>	<u>1,719,028</u>
Net addition to shareholders' funds	2,254,102	1,719,028
Opening shareholders' funds	5,076,072	3,357,044
	<u>7,330,174</u>	<u>5,076,072</u>
Closing shareholders' funds	<u>7,330,174</u>	<u>5,076,072</u>

Company	2015	2014
	£	£
Profit for the financial year	1,926,571	1,719,028
Dividends	(400,000)	-
	<u>1,526,571</u>	<u>1,719,028</u>
Proceeds from issue of shares	660,000	-
	<u>2,186,571</u>	<u>1,719,028</u>
Net addition to shareholders' funds	2,186,571	1,719,028
Opening shareholders' funds	5,076,072	3,357,044
	<u>7,262,643</u>	<u>5,076,072</u>
Closing shareholders' funds	<u>7,262,643</u>	<u>5,076,072</u>

22 Capital commitments	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Contracted for but not provided in the financial statements	-	1,153,060	-	1,153,060
	<u>-</u>	<u>1,153,060</u>	<u>-</u>	<u>1,153,060</u>

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

23 Commitments under operating leases

At 31 March 2015 the group had annual commitments under non-cancellable operating leases as follows

	Land and buildings	
	2015	2014
	£	£
Expiry date		
Within one year	42,500	175,750
Between two and five years	436,835	155,935
In over five years	952,000	922,472
	<u>1,431,335</u>	<u>1,254,157</u>

At 31 March 2015 the company had annual commitments under non-cancellable operating leases as follows

	Land and buildings	
	2015	2014
	£	£
Expiry date		
Within one year	42,500	175,750
Between two and five years	436,835	155,935
In over five years	918,822	922,472
	<u>1,398,157</u>	<u>1,254,157</u>

24 Retirement Benefits

Defined contribution scheme

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund.

	2015	2014
	£	£
Contributions payable by the group for the year	<u>166,364</u>	<u>72,691</u>

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

25 Related party relationships and transactions

The following directors were paid dividends during the year as outlined in the table below

	2015	2014
	£	£
A E Perry	17,233	-
E A Perry	52,841	-
J E Perry	52,841	-
	<u>122,915</u>	<u>-</u>

Cook Trading Limited was under the control of J E Perry and E A Perry throughout the current and previous period. These directors hold the majority of the issued shares.

In addition, at 31 March 2015 the following sums owed by the company to the wives of its shareholder directors were included in long-term creditors:

Mrs S J Perry	£nil	(2014 - £300,601)
Mrs J M Perry	£nil	(2014 - £297,601)
Mrs A H Perry	£nil	(2014 - £60,000)

Company

The company has taken advantage of the exemption available in FRS 8 "Related party disclosures" whereby it has not disclosed transactions with any wholly owned subsidiary undertaking.

26 Share options

On 25 July 2013 options were granted over 926,154 A Ordinary shares of £0.0001 each with an exercise price of £0.324 per share. The options vest in 4 equal, annual instalments commencing on 1 November 2013. None of these options had been exercised at the date of approval of these accounts.

In the opinion of the directors any charge to be recognised in the profit and loss account in either year in respect of these share based payment expenses would be immaterial.

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

27 Notes to the cash flow statement

Reconciliation of operating loss to net cash outflow from operating activities	2015	2014
	£	£
Operating profit	2,538,672	2,558,403
Depreciation of tangible assets	941,923	696,186
Amortisation of intangible assets	40,824	-
Loss on disposal of tangible assets	3,600	27,596
Increase in stocks	(515,029)	(761,447)
(Increase)/decrease in debtors	(358,727)	3,081
Increase in creditors	782,618	489,474
Net cash inflow from operating activities	3,433,881	3,013,293
Analysis of cash flows for headings netted in the cash flow statement		
	2015	2014
	£	£
Returns on investments and servicing of finance		
Interest received	1,061	6
Interest paid	(91,195)	(145,855)
Interest element of finance lease payments	(182)	-
Net cash outflow for returns on investments and servicing of finance	(90,316)	(145,849)
Capital expenditure and financial investment		
Purchase of tangible assets	(3,349,057)	(1,642,418)
Receipts from sale of tangible assets	(559)	139,144
Grants received	112,440	-
Net cash outflow from capital expenditure & financial investment	(3,237,176)	(1,503,274)
Acquisitions and disposals		
Purchase of subsidiary undertakings	(39,603)	-
Cash acquired on purchase of subsidiary undertaking	62,483	-
Net cash inflow from acquisitions and disposals	22,880	-
Financing		
New long term loans	2,000,000	-
Repayments of long term loans	-	(251,892)
Repayment of short term bank loans	(369,127)	-
Repayment of other long term loans	(896,048)	(379,233)
Capital element of hire purchase contract payments	(2,731)	(53,808)
Net cash inflow/(outflow) from financing	732,094	(684,933)

COOK TRADING LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2015

27 Notes to the cash flow statement (Continued)

Analysis of net funds

	1 April 2014	Cash flow	Other non- cash changes	31 March 2015
	£	£	£	£
Net cash				
Cash at bank and in hand	2,231,734	(158,147)	-	2,073,587
Finance leases	(10,538)	2,731	-	(7,807)
Debts falling due within one year	(369,127)	369,127	-	-
Debts falling due after one year	(896,048)	(1,103,952)	-	(2,000,000)
	(1,275,713)	(732,094)	-	(2,007,807)
Net funds	956,021	(890,241)	-	65,780