Registered charity number 1110841

Registered company number 05442501

The Zacchaeus 2000 Trust (A company limited by guarantee)

**Report and Accounts** 

31 December 2013

Z2K

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The Zacchaeus 2000 Trust
Statement of Principles
for the year ended 31 December 2013

The trustees have agreed the following statement of principles which underpins all the charity's work:

We will combat poverty, ill health and educational under-achievement.

We will promote the improvement of living and working conditions on the basis of economic and social justice in pursuit of a society that is fully inclusive of people of every race, colour and creed through the provision of evidence based policy alternatives to government.

We will pursue policies that are rooted in the experiences of the disadvantaged and excluded people of the United Kingdom, and the work of NGOs among them. They will be designed to reform the structures that create those conditions.

We oppose discrimination and inequality, both between men and women and between generations.

We are aware of the pressures placed upon the national economy and society by the globalised free market, and will promote an economy in the United Kingdom aiming to generate the conditions of full employment in which all can share the burdens and opportunities of a democratic nation.

We will operate without allegiance to any political party while promoting, vigorously, policies that are consistent with the Statement of Principles to all political parties and the government of the day.

## The Zacchaeus 2000 Trust **Legal and Administrative Information** for the year ended 31 December 2013

#### Reference and administrative information

Charity name:

The Zacchaeus 2000 Trust

Charity registration number:

1110841

Company registration number:

05442501

Correspondence address:

First Floor Rear 34 Grosvenor Gardens

address:

Registered office First Floor Rear 34 Grosvenor Gardens

London

London SW1W 0DH

SW1W 0DH

**Founding Patron** 

The Rt. Revd. Robert Runcie (1996 - 2000)

Sir Henry Brooke Q.C. Lady Antonia Fraser OBE Lady Victoria Getty

H.E.Cardinal Cormac Murphy-O'Connor

Jeremy Paxman

The Duke of Richmond and Gordon

Sandi Toksvig

The Most Rev. and Rt Hon Justin Welby The Most Rev. and Rt. Hon. Rowan Williams Appointed 4 February 2014 Appointed 10 February 2014

Resigned 4 February 2014

Appointed 8 November 2013 Resigned 31 December 2012

**Trustees and Directors** 

**Company Secretary** 

Jan M A Luba QC

Chair

Maev Sullivan

Appointed 13 July 2013

Baljit Badesha Lizzie Cadbury Hannah Elizabeth Fearn Natalie Leanna Simone Foster Siobhan M Garibaldi

Anthony N Goodfellow Frank J McDowell James J Morris

The Revd. Paul R Nicolson

Appointed 23 July 2013

Appointed 3 February 2014 Appointed 3 February 2014

Appointed 23 October 2013

Resigned 26 July 2013 Resigned 30 September 2013

Maev Sullivan

CEO

Joanna Kennedy

**Administrator** 

Lilian Lee

Independent Examiner Aarti Bajrangee ACA FCCA 8th Floor 89 Embankment

London **SE1 7UD** 

**Bankers** 

Barclays Bank plc Oxford Circus Branch 15 Great Portland Street

London W1A 4TR Virgin Money Jubilee House Gosforth

Newcastle upon Tyne

NE3 4PL

**United Trust Bank** 80 Haymarket London SW1Y 4TE

We are pleased to present our report together with the independently examined financial statements of the charity for the year ended 31 December 2013.

Legal and administrative information set out on page 2 forms part of this report. The financial statements comply with current statutory requirements, including the Statement of Recommended Practice: Accounting and Reporting by Charities (issued in March 2005).

## Structure, Governance and Management

### Governing document

The organisation is a charitable company, established on 4 May 2005 and registered as a charity on 11 August 2005. The charity was established under a Memorandum, and Articles of Association, which established the objects and powers of the charity, and under which it is governed.

The charitable company acquired the assets, liabilities and activities of an incorporated charitable trust by the same name on 1 January 2006. The original trust, which had similar objects, was established on 10 February 1997.

The company is limited by guarantee and has no share capital. The liability of members is limited to £1 per member in the event of a winding up.

## Management and governance arrangements

The directors of the charitable company are its trustees for the purpose of charity law and throughout this report are collectively referred to as the Trustees.

The Articles of Association provide for a minimum of three trustees and no maximum. The charity currently has a complement of eight trustees. Requirements for new trustees are identified and appointed by the remaining trustees. The Chair of the Board of Trustees is responsible for the induction of new trustees, which involves awareness of a trustee's responsibilities, the governing document, and the work of the charity.

### Related parties

Z2K works with other charitable and not for profit organisations in the furtherance of its objectives. Amongst these are the following:

The St Vincent de Paul Society (SVP). The Trust refers clients to SVP for practical assistance. Siobhan Garibaldi represents SVP on the Board of Trustees.

It also works with Nucleus Legal Advice Centre on the basis of mutual referrals. Nucleus is represented on the Board by Baljit Badeesha.

The charity makes use of volunteers, who assist in the provision of training courses, in undertaking research, and in assisting on cases. They are represented on the Board by Maev Sullivan and Tony Goodfellow.

## **Objectives and Activities**

The principal objects of the charity are:

- the prevention and relief of poverty in the United Kingdom in a manner consistent with Christian ethics:
- providing assistance and services to individuals in need; providing advice, education, training and
  assistance on any issues relating to the relief of poverty to volunteers, other charities or
  organisations; undertaking, supporting and promulgating research into factors that contribute
  towards poverty and ways to mitigate them;

The main objectives for this year were:

- To increase the number of vulnerable people/families in London in debt and in need of advice that we were able to help particularly by recruiting and training more volunteers;
- To increase the number of clients with appeals against decisions by the Department of Work and Pensions (DWP) whom we were able to represent;
- To provide support and training to other voluntary sector organisations to help them to support their own clients who face issues with debt and/or legal claims and to support their campaigning objectives when they support or complement our own;
- To continue to run the service called NextDoor which offers advice and support to those affected by housing benefit caps;
- To lobby effectively to persuade the government to act in the interest of the health and well being
  of the poorest citizens in the UK and their children.

# Procedures and policy for grant making

Our policy is to give a few small grants to families and individuals experiencing exceptional poverty, beyond the scope of state benefits, from our Relief of Poverty Fund, for which we raise money. Grants are given at the discretion of the Chief Executive and the trustees are kept informed. In 2013, Z2K raised the sum of £1,500 from London Catalyst, which was restricted to this fund and is being dispersed in accordance with that organisation's guidelines.

# **Activities, Achievements and Performance**

2013 was another year of growth in our three areas of work: serving those on low incomes in debt through our casework service, training and supporting other organisations in the voluntary sector and lobbying and campaigning on poverty related issues.

We are mindful of the public benefit tests for charities, and have complied with the duty in section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Charity Commission.

#### Casework service

Our service to debtors involves intensive support including offering help in Courts and Tribunals as non-legal supporters known as McKenzie Friends. In 2013 we increased the numbers we helped to 1504 new clients (year ended 31 December 2012: 645 new clients), in addition to an existing caseload at the beginning of the year. We were able to increase the volume of cases due to successful fundraising and recruitment of more staff and volunteers.

The most pressing issue now facing our casework service is assistance with appeals to the Social Security Tribunals regarding decisions of the DWP. These include, in particular, appeals against Work Capability Assessments, in which many who are suffering from disabling illnesses are found fit for work. These appeals are time consuming as they involve preparing detailed submissions followed by representation, but we had a 78% success rate and the need for this help is ever increasing.

We also developed an additional element to our NextDoor advice service. Jointly with Westminster CAB and Westminster Homestart, we applied successfully to the Big Lottery for funds to extend our programme of support for those whose housing costs have been affected by welfare reform, to include the provision of practical support for relocation. This lottery-funded work is confined to residents of Westminster, but the general programme is available more widely. We called the additional aspects of the programme NextDoor Plus and it started in May 2013. It was our first experience of contractual collaborative working and has provided useful experience.

Our NextDoor project supports those in a private rented sector access scheme, who are threatened with homelessness and are not entitled to help with housing from their local authority. We have a fund which supports the giving of deposit guarantees, and we have developed relationships with landlords in the hope of persuading them to accept housing benefit claimants. By end 2013 we had placed 48 clients with these landlords.

## **Training and Support**

We set up and ran a conference jointly with Save the Children's '4 in 10' programme on the impact of cumulative welfare reform .We brought together representatives of local authorities, advice agencies and other charities to discuss strategies to deal with the specific impact of welfare reform in London and on children. Our specific contribution provided a complete summary of all aspects of welfare reform.

We also provided training on welfare reform to 12 individual organisations.

# Campaigning and lobbying

## 2013 working against the damaging impacts of welfare reform

In June 2013 we appointed Marc Francis, a leading specialist in campaigning, as Campaigns Director. During his first months he led a review of our campaign strategy, recommending a streamlined approach to focus on only six specific areas of welfare reform, which have a damaging impact on our clients. For the rest of the year we devoted the majority of our resources to one of these areas: persuading local authorities to mitigate the impact of the removal of council tax benefit on their most vulnerable citizens. We developed a relationship with the union Unite and worked with them on a grassroots campaign, one highlight of which was a combined casework / campaigning effort to provide support in court to individuals in Southwark who had been summonsed for non-payment of council tax, together with a demonstration outside the court. This event garnered considerable local press and persuaded Southwark Council to temper the harshness of its policies.

We also continued to campaign on the regulation of bailiffs which lead to the introduction by the Ministry of Justice of some improved Rules and Guidance.

#### **Financial Review**

The charity received grants and donations totalling £363,381 (2012: £337,024) in the year including £1,600 (2012: £4,070) specifically for the relief of poverty fund. Income from fundraising was £12,381 (2012: £25,525), and investment and other income amounted to £8,892 (2012: £1,272), giving total incoming resources of £384,654 (2012: £363,821).

Expenditure for the year totalled £381,223 (2012: £342,031), giving net incoming resources for the year of £3,431 (2012: £21,790). Expenditure included £3,499 (2012: £2,612) on direct relief of poverty grants, and amounts spent on charitable activities of £369,798 (2012: £319,907).

Total funds carried forward at 31 December 2013 amounted to £126,861 of which £113,052 were unrestricted funds.

Resources expended have increased slightly over the previous year, reflecting the continuing growth and development in the Trust's work. The Trustees expect that this general trend will continue into the next financial year.

## Principal funding sources

The charity is dependent upon donations from individual donors and institutions. A full list of grants and donations received is set out in Note 2 to the accounts.

## Investment policy

The charity's Memorandum of Association does not confer any specific rights or restrictions on us as trustees in respect of investing its funds. The funds received by the charity during the year under review were not sufficient to justify separate investment, other than to be placed on deposit with the charity's bankers.

## Reserves policy

The trustees aim to maintain an amount on general fund equivalent to three months' running expenses, although this is dependent on the level of donations received. At 31 December 2013, the charity held approximately 3.6 months' worth (2012: 2.7 months) of annual expenditure in unrestricted free reserves.

## **Future Plans**

In the course of 2014 we will be doing more work to help prevent our clients getting into debt, which involves ensuring they receive the benefits to which they are entitled and that they do not fall into rent arrears.

We will continue to devote more resources to supporting those who are refused Employment and Support Allowance because they have failed the Work Capability Assessment, by continuing to provide support and representation for appeal hearings through the Tribunal system. Cuts to legal aid, and to the advice sector generally, mean there is less help available elsewhere for this kind of work. We are now working with two law firms who supply volunteers to provide representation at these tribunals

We will continue to work with Westminster CAB and Westminster Home Start on the NextDoorPlus project assisting households, which have to move as a result of caps, to find sustainable tenancies and schools etc., in their new localities. The funding for this work ends in November 2014 so we will need to review whether the need continues and, if so, whether we can raise additional funds to support it.

We will move the focus of the private rented sector access scheme to concentrate more on the two neediest groups we encounter: the under 35's and newly accepted refugees who have been victims of torture and/or trafficking.

We will be working with the Migrants Resource Centre and Westminster CAB on a project funded by the Lottery and managed by the Advice Transition Fund. This will aim to improve the provision of advice services in Westminster, and will be called Reform Advice Westminster (RAW). Our main contribution to this project will be to make complaints about poor local and central government processes on behalf of our clients, and those of other agencies in Westminster, with a view to putting pressure on and collecting data from them, with the hope of achieving system change.

Our campaigning will continue to try to mitigate the impact of welfare reform on the housing needs of the poorest.

In particular we will continue to try to persuade local authorities not to pass on the cuts to funding of council tax support onto the poorest citizens.

We will also continue to work with the Ministry of Justice on enforcement law reform.

## Statement of Trustees' Responsibilities

Charity law requires the trustees to prepare financial statements for each financial year which show a true and fair view of the state of affairs of the charity and of its financial activities for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departure disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charity will continue on that basis.

The trustees are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small company's regime.

Trustees Report on pages 3 to 7 has been approved by the trustees and signed on their behalf by:

Jan M A Luba QC

Chairman

22 September 2014

26

# The Zacchaeus 2000 Trust Independent Examiner's report for the year ended 31 December 2013

## Independent examiner's report to the trustees of The Zacchaeus 2000 Trust

I report on the accounts of the Company for the year ended 31 December 2013, which are set out on pages 9 to 18.

#### Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of the Chartered Association of Certified Accountants.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- · examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- · to state whether particular matters have come to my attention.

### Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

## Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in any material respect the requirements:
  - · to keep accounting records in accordance with section 386 of the Companies Act 2006; and
  - to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Aarti Bajrangee ACA FCC

8th Floor

89 Albert Embankment

London

SE1 7UD

26 September 2014

The Zacchaeus 2000 Trust Statement of Financial Activities for the year ended 31 December 2013

				2012	
	·	Unrestricted	Restricted	Total	Total
	Notes	funds £	funds £	funds £	funds £
Incoming resources	Notes	L	L		L
Incoming resources from					
generated funds:					
Voluntary income: Grants and donations	2	76,419	286,962	363,381	337,024
Activities for generating funds:	_	10,410	200,002	000,001	007,02,7
Fundraising events		12,381	-	12,381	25,525
Investment income		3,262	-	3,262	372
Other income		1,150	4,480	5,630	900
Total incoming resources	•	93,212	291,442	384,654	363,821
Resources expended					
Charitable activities	3	44,449	325,349	369,798	319,907
Cost of generating funds	3	6,719	-	6,719	15,897
Governance costs	3	4,706	-	4,706	6,227
Total resources expended		55,874	325,349	381,223	342,031
Net income/(expenditure) for the year	4	37,338	(33,907)	3,431	21,790
Transfer between funds			-	-	-
Net movement in funds	•	37,338	(33,907)	3,431	21,790
Fund balances at 1 January 2013		75,714	47,716	123,430	101,640
Fund balances at 31 December 2013	13	113,052	13,809	126,861	123,430
	•	<del> </del>			

The statement of financial activities includes all gains or losses for the year. All incoming resources and resources expended derive from continuing activities.

The notes on pages 12 to 18 form part of these financial statements

# The Zacchaeus 2000 Trust Income and Expenditure Account for the year ended 31 December 2013

	Notes	2013 £	2012 £
Income Grants and donations Fundraising events Investment income Other income  Total income	2	363,381 12,381 3,262 5,630	335,824 25,525 372 900 362,621
Expenditure			
Charitable activities	. 3	369,798	319,907
Cost of generating funds	3	6,719	15,897
Governance costs	3	4,706	6,227
Total expenditure		381,223	342,031
Net income for the year	4	3,431	20,590

The notes on pages 12 to 18 form part of these financial statements

The Zacchaeus 2000 Trust Registered Number: Balance Sheet

05442501

as at 31 December 2013

	Notes		2013 £		2012 £
Fixed assets			_		
Tangible assets	8		13,167		21,678
Current assets					
Debtors	9	19,267		13,460	
Cash at bank and in hand	•	279,439		301,479	
		<b>-,</b>		•	
		298,706		314,939	
Creditors: amounts falling					
due within one year	10	185,012		213,187	
•					
Net current assets			113,694		101,752
	40	-	100.001	_	400,400
Net assets	12	-	126,861	_	123,430
Funds	13				
Designated funds			-		21,678
General funds			113,052		54,036
		-		_	
Unrestricted funds			113,052		75,714
Restricted funds			13,809		47,716
Nesulcieu lulius			10,003		77,710
Total funds		-	126,861	-	123,430
		•		-	

The directors are satisfied that the company is entitled to exemption from the requirement to obtain an audit under section 477 of the Companies Act 2006 and that members have not required the company to obtain an audit in accordance with section 476 of the Act.

The trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

The accounts have been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime.

The financial statements were approved by the trustees on 22 September 2014

26 40

Maev Sullivan Trustee

Lizzie Cadbury Trustee

#### 1 Accounting policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and in the previous year.

#### Basis of accounting

The financial statements have been prepared under the historical cost convention. The financial statements comply with the requirements of applicable accounting standards, the Statement of Recommended Practice: Accounting and Reporting by Charities (issued in March 2005), and the Charities (Accounts and Reports) Regulations 2008 and the Charities Act 2011.

#### Fund accounting

Restricted donations are available for the charity's use only in accordance with the terms under which, and for the purposes which, the funds were donated to the charity.

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Designated funds are unrestricted funds earmarked by the trustees for particular use.

### Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Voluntary income is received by way of grants, donations and gifts and is included in full in the statement of financial activities when receivable.

Investment income is included when receivable.

## Resources expended

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes VAT which cannot be recovered, and is reported as part of the expenditure to which it relates.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the costs linked to the strategic management of the charity.

All costs are allocated between the expenditure categories of the statement of financial activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis e.g. estimated usage, as set out in Note 3.

### Fixed assets

Fixed assets are stated at cost less accumulated depreciation. Assets with a cost in excess of £50 are capitalised. Depreciation is calculated so as to write down to estimated residual value the cost of all other tangible fixed assets over their estimated useful lives as follows:

IT equipment and database software 33.33% per annum on cost Furniture and Fittings Over the life of the lease

# 2 Grants and donations receivable

Grants and donations receivable		201	3		2012
	Deferred	Funds	Deferred	Total	Total
Restricted grants and donations	from 2012 £	received £	to 2014 £	funds £	funds £
Grants:	_	_	_	_	
Oak Foundation	59,094	65,141	(43,427)	80,808	78,448
Trust for London	-	59,000	-	59,000	64,500
Porticus UK	37,500	50,000	(37,500)	50,000	50,000
Westminster CAB (Big Lottery Fund)	-	35,140	-	35,140	22.000
Tudor Trust (VolProgram)	20,000	0.774	•	20,000	32,000
Migrant Resource Centre (Big Lottery Fund) The Westminster Foundation	1 650	8,774	(4.020)	8,774	4 056
The John Ellerman Foundation	1,652	7,266	(1,028)	7,890 7,500	4,856 30,000
The Drapers Charitable Fund - NextDoor	7,500	5,000	<u>.</u>	7,500 5,000	30,000
London Legal Support Trust Funds	-	5,000	_	5,000	_
Porticus UK - small grant	-	2,000	_	2,000	_
The Westminster Foundation	-	25,000	(25,000)	2,000	_
The Goldsmiths' Company - Nextdoor	-	2,000	(23,000)	2.000	_
London Catalyst	•	1,500	_	1,500	_
Society for the Relief of Distress	_	100	_	100	_
Garden Court Chambers	-	100	_	100	1,200
Law Society	_	-	_	_	7,500
Capital Community Foundation		_	_	_	4,500
Anoymous donation	-	_	<u>-</u>	_	5,000
Others	_	_	-	•	5,544
Others	-	-	_	-	3,344
	125,746	265,921	(106,955)	284,712	283,548
Donations:					
Hogan Lovells	-	2,000	-	2,000	-
City of Westminster Charitable Trust	-	250	-	250	-
	-	2,250	-	2,250	-
	125,746	268,171	(106,955)	286,962	283,548
Unrestricted grants and donations					
Grants:					
J Paul Getty Jr Charitable Trust	-	25,000	-	25,000	25,000
The Cornwell Charitable Trust	-	5,000	-	5,000	-
Rob Barr London Community	-	5,000	-	5,000	-
Westiminster Amalgamented	-	5,000	-	5,000	-
The Fizer Lacy Trust		2,000		2,000	-
Marsh Christian Trust	-	450	-	450	450
The Woodroffe Benton Foundation		250		250	-
The SM Charitable Trust	-	-	-	-	200
London Legal Support Trust Funds	-	-	-	-	11,098
		42,700		42,700	36,748
Donations:	~	76,700	-	72,700	JJ, 1 70
Wedlake Bell	-	10,000	-	10,000	-
Rent waived	-	9,560	-	9,560	-
Anoymous donation	-	5,000	-	5,000	•
H Brooke	-	1,000	-	1,000	-
Newbury Trust Donation	-	-	-	-	10,000
Others	-	8,159	-	8,159	6,728
	•	33,719	-	33,719	16,728
		76,419		76,419	53,476
Total	125,746	344,590	(106,955)	363,381	337,024

# 3 Resources expended

Resources expended								
	Basis of allocation	Relief of poverty grants	Campaigns	Other charitable activities *	Fundraising	Governance	2013 Total	201: Total
	£	£	£	£	£	£	£	1000
Costs directly allocated								
to activities								
Donations and grants	Direct	3,499	-	-	-	-	3,499	2,612
Training	Direct	-	488	1,400	-	•	1,888	2,647
Lawyer salary & NIC	Direct	-	-	13,938	-	•	13,938	38,411
Campaigns & Policy director salary & NIC	Direct	-	12,823	-	-	-	12,823	-
Campaigns assistant salary & NIC	Direct	-	25,120	-	-	-	25,120	-
Volunteer co-ordinator salary & NIC	Direct	-	-	32,473	•	-	32,473	28,719
Researcher salary & NIC	Direct	-	-	· -	-	-	· -	16,828
Project salaries & NIC	Direct	-	-	95,703	_	-	95,703	61,010
Caseworker	Direct	-	-	21,211	-	-	21,211	2,747
Project volunteer costs	Direct	-		4,044	-	•	4,044	997
Project evaluation	Direct		-	840	-	_	840	6.625
Other consultancy fees	Direct	•	-	8,154	-	543	8,697	3,150
Costs of generating funds								
Advertising	Direct	_	-	-	-	_	-	1,379
Event costs	Direct	_	_	_	-	-		6,777
Fundraising subscription	Direct	-	•	-	-	•	-	-
Support costs allocated								
to activities								
Administrator salary & NIC	Usage	1,654	1,654	26,470	1,654	1,654	33,086	31,448
Chairman salary & NIC	Usage	.,001	450	500	50	1,007	1,000	6,000
CEO salary & NIC	Usage	_	4,684	35,127	4,683	2,342	46,836	50,192
Other staff costs	Usage	_	332	2,492	332	167	3.323	8,203
Recruitment	Usage	212	424	1,484	-		2,120	450
Office costs	Usage	2,989	5,977	20,919	-	_	29,885	26,926
'Archiving costs	Usage	245	490	1,714		_	2,449	20,520
Travelling, subsistence and accommodation	Usage	58	116	408	_	_	582	1,745
Communications and IT	Usage	850	1,699	. 5.947	-	-	8.496	11,949
Postage, printing and stationery	Usage	738	1,475	5,162	•	-	7.375	11,949
Books etc	•	41	1,473	288	-	-	7,373 411	•
Subscriptions	Usage	182	364		-	-		1,302
Repairs, renewals and equipment hire	Usage	33	66	1,275	-	-	1,821	1,339
Insurance	Usage	282		230	-	•	329	371
* * * * *	Usage		565	1,977	-	-	2,824	2,496
Accountancy and bookkeeping fees	Usage	805	1,610	5,637	•	-	8,052	5,210
Legal fees	Usage	4 000		7.074		-		983
Depreciation	Usage	1,039	2,078	7,271	-	•	10,388	8,690
Chairman's leaving event	Usage	165	331	1,158	-	-	1,654	
Other expenses	Usage	36	72	248	•	-	356	1,684
Total resources expended		12,828	60,900	296,070	6,719	4,706	381,223	342,031
Charitable activities summary:			Being:			* includes training	ng of McKenz	zie Friends
Relief of poverty grants	12,828		Unrestricted	55,874		Support costs a	re principally	allocated
Campaigns	60,900		Restricted	325,349		on a usage bas	is as follows:	
Other charitable activities	296,070			•		Relief of poverty		10%
	•					Campaigns	-	20%
•	369,798			381,223		Other charitable	4	70%

## 4 Net incoming/(outgoing) resources for the year

•	This is stated after charging:	2013 £	2012 £
	Depreciation	10,388	8,690
5	Staff costs and numbers	2013 £	2012 £
	Salaries National Insurance costs	264,979 19,948	222,434 21,124
		284,927	243,558

No employee received more than £60,000. The charity does not make contributions to a staff pension scheme.

The average number of employees during the year was as follows:

	No.	No.
Chairman	0.5	1
CEO	1	1
Lawyer/senior caseworker	1	1
Volunteer co-ordinator	1	1
Administrator	1	1
Researcher	1	1
Project manager	1	1
Campaign Director	1	-
Next Door Caseworkers	2	-
Tenancy Support Officer	1	-
Complaints Officer	0.5	-
	11	7

## 6 Trustee remuneration and expenses

Revd P R Nicolson received remuneration during the year for non-Trustee services provided of £1,000 (2012: £6,000). Permission was specifically sought, and obtained, from the Charity Commission prior to commencement of salary payments to the Revd Nicolson.

No trustees (2012: one trustee) received re-imbursement of expenses during the year as follows:

		2013 £	2012 £
Telephone costs		-	277
Stationery and Books	•	-	283
			560

Revd P R Nicolson held a float of £nil (2012:£250) against expenses. No trustee or other person related to the charity had any other personal interest in any contract or transaction entered into by the charity during the year or the preceding year.

## 7 Taxation

As a registered charity, The Zacchaeus 2000 Trust is exempt from tax on income and gains falling within Part 11 of the Corporation Tax Act 2010 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

The charity is registered for Gift Aid with HM Revenue & Customs under reference number XR23080.

8	Tangible fixed assets	IT equipment £	Furniture & fittings £	Total £
	Cost			
	At 1 January 2013 Additions	38,385	5,136	43,521
		1,611	266	1,877
	At 31 December 2013	39,996	5,402	45,398
	Depreciation			
	At 1 January 2013	20,131	1,712	21,843
	Charge for the year	8,646	1,742	10,388
	At 31 December 2013	28,777	3,454	32,231
	Net book value			
	At 31 December 2013	11,219	1,948	13,167
	At 31 December 2012	18,254	3,424	21,678
	There were no capital commitments at 31 December 2013. IT equipment is used to support charitable activities.			
9	Debtors		2013 £	2012 £
	Accounts receivable		-	7
	Grants receivable		6,369	8,125
	Gift Aid tax recoverable		· -	656
	Prepayments and accrued income		6,567	918
	Other debtors		6,331	3,754
		•	19,267	13,460
10	Creditors: amounts falling due within one year		2013	2012
			£	£
	Accounts payable		1,659	14,171
	Social security and other taxation		5,947	5,442
	Other creditors		58,573	63,899
	Accruals and deferred income		118,833	129,675
			185,012	213,187

11	Deferred income				2013	2012
					£	£
					105 740	141,802
	Opening deferral				125,746	
	Grants received in the year				268,171	267,492
	Released to income				(286,962)	(283,548)
	Closing deferral				106,955	125,746
12	Analysis of net assets between funds					
	•			Un-		
		Designated	General	restricted	Restricted	Total
		funds	funds	funds	funds	funds
		£	£	£	£	£
	Townible fixed equate	•	13,167	13,167		13,167
	Tangible fixed assets	-	•		173,150	298,706
	Current assets	-	125,556	125,556		
	Current liabilities	-	(25,671)	(25,671)	(159,341)	(185,012)
		-	113,052	113,052	13,809	126,861
						•
13	Movement in funds					
		At 1	Incoming	Outgoing		At 31
		. Jan 13	resources	resources	Transfers	Dec 13
	Unrestricted funds:	£	£	£	£	£
		-	-	_	_	-
	Designated fund:	_	~	_	_	_
	Designated fund:		-	_	_	_
	Designated fund: Fixed asset fund	21,678		<u>-</u>	(21,678)	
	_		93,212	(55,874)	_	113,052
	Fixed asset fund General funds	21,678 54,036	93,212	(55,874)	(21,678) 21,678	113,052
	Fixed asset fund	21,678	-	-	(21,678)	
	Fixed asset fund General funds	21,678 54,036	93,212	(55,874)	(21,678) 21,678	113,052
	Fixed asset fund  General funds  Total unrestricted funds	21,678 54,036	93,212	(55,874)	(21,678) 21,678	113,052
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds:	21,678 54,036 75,714	93,212 93,212	(55,874) (55,874)	(21,678) 21,678	113,052 113,052
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds: Relief of Poverty fund	21,678 54,036 75,714	93,212 93,212 1,600	(55,874) (55,874) (3,499)	(21,678) 21,678	113,052 113,052
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds: Relief of Poverty fund CEO funding - Porticus UK	21,678 54,036 75,714 3,016	93,212 93,212 1,600	(55,874) (55,874) (3,499) (50,000)	(21,678) 21,678	113,052 113,052
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds: Relief of Poverty fund CEO funding - Porticus UK Lawyer/senior caseworker funding	21,678 54,036 75,714 3,016 10,000	93,212 93,212 1,600 50,000	(55,874) (55,874) (3,499) (50,000) (10,000)	(21,678) 21,678	113,052 113,052
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds: Relief of Poverty fund CEO funding - Porticus UK Lawyer/senior caseworker funding Volunteer program - Tudor Trust	21,678 54,036 75,714 3,016 10,000	93,212 93,212 1,600 50,000 - 20,000	(55,874) (55,874) (3,499) (50,000) (10,000) (27,500)	(21,678) 21,678	113,052 113,052
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds: Relief of Poverty fund CEO funding - Porticus UK Lawyer/senior caseworker funding Volunteer program - Tudor Trust Campaign Co-ordinator funding	21,678 54,036 75,714 3,016 10,000	93,212 93,212 1,600 50,000 - 20,000 20,500 38,500	(55,874) (55,874) (3,499) (50,000) (10,000) (27,500) (20,500) (38,500)	(21,678) 21,678	113,052 113,052
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds: Relief of Poverty fund CEO funding - Porticus UK Lawyer/senior caseworker funding Volunteer program - Tudor Trust Campaign Co-ordinator funding Senior Caseworker Funding Next Door project	21,678  54,036  75,714  3,016  10,000 7,500	93,212 93,212 1,600 50,000 20,000 20,500 38,500 87,808	(55,874) (55,874) (3,499) (50,000) (10,000) (27,500) (20,500) (38,500) (113,808)	(21,678) 21,678	113,052 113,052 1,117 - - -
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds: Relief of Poverty fund CEO funding - Porticus UK Lawyer/senior caseworker funding Volunteer program - Tudor Trust Campaign Co-ordinator funding Senior Caseworker Funding Next Door project Next Door Plus project	21,678  54,036  75,714  3,016  10,000 7,500	93,212 93,212 1,600 50,000 20,000 20,500 38,500 87,808 35,140	(55,874) (55,874) (3,499) (50,000) (10,000) (27,500) (20,500) (38,500) (113,808) (24,215)	(21,678) 21,678	113,052 113,052 1,117 - - - 10,925
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds: Relief of Poverty fund CEO funding - Porticus UK Lawyer/senior caseworker funding Volunteer program - Tudor Trust Campaign Co-ordinator funding Senior Caseworker Funding Next Door project Next Door Plus project RAW project funding	21,678  54,036  75,714  3,016  10,000 7,500	93,212 93,212 1,600 50,000 - 20,000 20,500 38,500 87,808 35,140 8,774	(55,874) (55,874) (3,499) (50,000) (10,000) (27,500) (20,500) (38,500) (113,808) (24,215) (7,007)	(21,678) 21,678	113,052 113,052 1,117 - - -
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds: Relief of Poverty fund CEO funding - Porticus UK Lawyer/senior caseworker funding Volunteer program - Tudor Trust Campaign Co-ordinator funding Senior Caseworker Funding Next Door project Next Door Plus project RAW project funding Administrator and office funding	21,678  54,036  75,714  3,016  10,000 7,500	93,212 93,212 1,600 50,000 - 20,000 20,500 38,500 87,808 35,140 8,774 9,500	(55,874) (55,874) (3,499) (50,000) (10,000) (27,500) (20,500) (38,500) (113,808) (24,215) (7,007) (9,500)	(21,678) 21,678	113,052 113,052 1,117 - - - 10,925
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds: Relief of Poverty fund CEO funding - Porticus UK Lawyer/senior caseworker funding Volunteer program - Tudor Trust Campaign Co-ordinator funding Senior Caseworker Funding Next Door project Next Door Plus project RAW project funding Administrator and office funding Caseworker funding	21,678  54,036  75,714  3,016  10,000 7,500	93,212 93,212 1,600 50,000 - 20,000 20,500 38,500 87,808 35,140 8,774 9,500 11,730	(55,874) (55,874) (3,499) (50,000) (10,000) (27,500) (20,500) (38,500) (113,808) (24,215) (7,007) (9,500) (11,730)	(21,678) 21,678	113,052 113,052 1,117 - - - 10,925
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds: Relief of Poverty fund CEO funding - Porticus UK Lawyer/senior caseworker funding Volunteer program - Tudor Trust Campaign Co-ordinator funding Senior Caseworker Funding Next Door project Next Door Plus project RAW project funding Administrator and office funding	21,678  54,036  75,714  3,016  10,000 7,500	93,212 93,212 1,600 50,000 - 20,000 20,500 38,500 87,808 35,140 8,774 9,500	(55,874) (55,874) (3,499) (50,000) (10,000) (27,500) (20,500) (38,500) (113,808) (24,215) (7,007) (9,500)	(21,678) 21,678	113,052 113,052 1,117 - - - 10,925
	Fixed asset fund  General funds  Total unrestricted funds:  Relief of Poverty fund CEO funding - Porticus UK Lawyer/senior caseworker funding Volunteer program - Tudor Trust Campaign Co-ordinator funding Senior Caseworker Funding Next Door project Next Door Plus project RAW project funding Administrator and office funding Caseworker funding Premises funding Fixed assets	21,678  54,036  75,714  3,016  10,000 7,500 - 26,000 - 1,200	93,212 93,212 1,600 50,000 20,500 38,500 87,808 35,140 8,774 9,500 11,730 7,890	(55,874) (55,874) (55,874) (3,499) (50,000) (10,000) (27,500) (20,500) (38,500) (113,808) (24,215) (7,007) (9,500) (11,730) (7,890) (1,200)	(21,678) 21,678	113,052 113,052 1,117 - - - 10,925 1,767
	Fixed asset fund  General funds  Total unrestricted funds  Restricted funds: Relief of Poverty fund CEO funding - Porticus UK Lawyer/senior caseworker funding Volunteer program - Tudor Trust Campaign Co-ordinator funding Senior Caseworker Funding Next Door project Next Door Plus project RAW project funding Administrator and office funding Caseworker funding Premises funding	21,678 54,036 75,714 3,016 - 10,000 7,500 - 26,000	93,212 93,212 1,600 50,000 - 20,000 20,500 38,500 87,808 35,140 8,774 9,500 11,730	(55,874) (55,874) (55,874) (3,499) (50,000) (10,000) (27,500) (20,500) (38,500) (113,808) (24,215) (7,007) (9,500) (11,730) (7,890)	(21,678) 21,678	113,052 113,052 1,117 - - - 10,925
	Fixed asset fund  General funds  Total unrestricted funds:  Relief of Poverty fund CEO funding - Porticus UK Lawyer/senior caseworker funding Volunteer program - Tudor Trust Campaign Co-ordinator funding Senior Caseworker Funding Next Door project Next Door Plus project RAW project funding Administrator and office funding Caseworker funding Premises funding Fixed assets	21,678  54,036  75,714  3,016  10,000 7,500 - 26,000 - 1,200	93,212 93,212 1,600 50,000 20,500 38,500 87,808 35,140 8,774 9,500 11,730 7,890	(55,874) (55,874) (55,874) (3,499) (50,000) (10,000) (27,500) (20,500) (38,500) (113,808) (24,215) (7,007) (9,500) (11,730) (7,890) (1,200)	(21,678) 21,678	113,052 113,052 1,117 - - - 10,925 1,767

## 13 Movement in funds (continued)

## **Designated funds**

During the year ended 31 December 2013, the trustees voted to transfer the remaining balance within the fixed asset fund to unrestricted funds, because no further spending on large fixed asset items is expected in the short to medium term.

#### Restricted funds

The Relief of Poverty fund comprises donations received from individuals and organisations. The funds are used to defray the debts of the poorest and most vulnerable members of society. Direct donations to individuals are also occasionally made to relieve poverty.

The CEO, lawyer/senior caseworker, volunteer co-ordinator, volunteer program, administrator and office and premises funds were raised to fund those specific costs. Grants were received from Porticus, Trust for London, Tudor Trust, The John Ellerman Foundation and The Westminster Foundation respectively.

Grants were received from Oak Foundation and Big Lottery to fund the NextDoor and NextDoorPlus projects and from Trust for London to fund the Campaign Coordinator's post. A further grant from Big Lottery help fund the Complaints officer post which is part of the PAW project.

#### 14 Leasing commitments

At the year end the company had annual commitments under non-cancellable operating leases as set out below:

Operating leases which expire:		•		2013 £	2012 £
within one year within two to five years	3.	•	٠,	- 25,799	6,945 18,812
				25,799	25,757