**Annual Report and financial statements** 

for the year ended 31 December 2019

## Registered office address:

Sea Containers House, 18 Upper Ground, London, SE1 9GL United Kingdom.

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## **Annual Report and financial statements**

## for the year ended 31 December 2019

Contents	Pages
Strategic report	1-2
Directors' report	3-4
Income statement	5
Balance sheet	6
Statement of changes in equity	7
Notes to the financial statements	8-11

## Readysquare Two Limited

## (Registered number: 04579665)

## Strategic report for the year ended 31 December 2019

The Directors present their Strategic report on Readysquare Two Limited (the 'Company') for the year ended 31 December 2019.

## **Principal activities**

The Company is a member of the WPP plc Group (the 'Group'). The Company's principal activity is to act as an investment holding company.

## **Future developments**

The Directors do not envisage any major change to the nature of the business in the foreseeable future.

#### Review of business

The Company made a loss for the year ended 31 December 2019 of £2,273,731 which will be transferred from reserves (2018: a loss of £2,274,000 which will be transferred from reserves).

The Directors are of the opinion that the current level of activity and performance is sustainable due to continued support from WPP. Further details are provided in the 'Going concern and liquidity risk' section.

#### Dividends

In the current or prior year no dividend was proposed to the holders of any shareholding of the Company.

#### COVID-19

The coronavirus pandemic is adversely affecting and is expected to continue to adversely affect the Group's business, revenues, results of operations, financial condition and prospects.

Due to the non-trading activities of the Company, the Directors do not expect a significant impact on the results of operations or financial condition of the Company in the short term.

## Going concern and liquidity risk

The Directors believe that preparing the financial statements on the going concern basis is appropriate.

The Directors have assessed the potential impact that the global outbreak of Covid-19 has had on the liquidity, performance and financial position of the Company for at least the next 12 months from the date at which the financial statements have been signed.

As the Company is not trading with a limited number of transactions, there is no expected impact to the financial position of the Company as a result of Covid-19.

The Company is a subsidiary of WPP plc and is therefore subject to the overall WPP plc financing arrangements. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

After making enquiries, the Directors believe that there are reasonable expectations that the Company has adequate resources to continue in operational existence with low liquidity risk for at least the next 12 months from the date of signing the financial statements.

## Strategic report for the year ended 31 December 2019

## Financial risk management and principal risks and uncertainties

The Directors of the Company have considered the principal risks and uncertainties affecting the Company as at 31 December 2019 and up to date of this report. As the Company is non-trading and with a limited number of transactions, the Directors believe that the Company has no principal risks and uncertainties other than going concern and liquidity. Going concern and liquidity risk are discussed above.

#### Key performance indicators (KPIs)

	2019	2018	Change
	£'000	£'000	%
Net liabilities	(93,208)	(90,934)	3%

The Company is a wholly owned subsidiary of WPP plc. For this reason, the Company's Directors believe that further key performance indicators for the Company are not necessary or appropriate for an understanding of the development, performance or position of the business. The performance of WPP plc, which includes this Company, is discussed in the Group's annual report, which does not form part of this report. The financial statements of WPP plc are available at www.wppinvestor.com.

## Directors' duty to promote the success of the Company

The Directors' of the Company, as those of all UK companies, must act in accordance with section 172 of the UK Companies Act 2006. The Directors are of the opinion that they have acted fairly and in good faith to promote the success of the Company for the benefits of its members.

The Directors' have carried out these duties and have made decisions and undertaken short and long term strategies to maintain its financial performance and position. The Directors' continue to recognise the importance of maintaining its high standards of business conduct and reputation.

The Directors are of the opinion that the remaining details of how they meet their duty is in line with those reflected by the Directors of WPP plc in their Annual report. Refer to pages 104-105 of the Annual report of WPP plc available at wpp.com for more information on how the Group directors meet their duty.

### Post balance sheet events

In the period since 31 December 2019, the emergence and spread of Covid-19 has impacted the Group and its clients. The coronavirus pandemic is adversely affecting and is expected to continue to adversely affect our business, revenues, results of operations, financial condition and prospects.

The Company is continuing to monitor and review its liquidity and working capital. We are constantly reviewing cash outflows and receipts to monitor our position.

It is clear that the impact of Covid-19 on the business will be significant, but it is not possible at this stage to quantify the depth or duration of the impact.

Approved by the Board and signed on its behalf by,

D Conaghan
Director
21 September 2020

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## Directors' report for the year ended 31 December 2019

The Directors present their annual report and unaudited financial statements for the Company for the year ended 31 December 2019.

#### Results

The Company's results for the financial year are shown in the income statement on page 5.

#### Directors and their interests

The Directors of the Company who were in office during the year and up to the date of signing the financial statements unless otherwise stated, were as follows:

D Conaghan (Appointed on 21 November 2019) A Payne (Appointed on 21 November 2019)

C Van Der Welle

S Winters (Resigned on 06 December 2019)

No Director had, during the year or at the end of the year, any material interest in any contract of significance to the Company's business.

## **Directors' indemnity**

Each of the Directors benefits from a third party qualifying indemnity given by the Company in respect of liabilities incurred by the Director in the execution and discharge of their duties. The provision remains in force throughout the financial year and up until the date of the report.

## Statement of Directors' responsibilities

The Directors are responsible for preparing the Annual Report including the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 101 'Reduced Disclosure Framework'. Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK accounting standards, including FRS 101, have been followed, subject to any
  material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Directors' report for the year ended 31 December 2019

## Items in the Strategic report:

The following items have been included in the Strategic report on pages 1 and 2:

- · principal activities and future developments;
- review of business;
- · dividends paid or declared;
- going concern statement, and
- principal risks and uncertainties.

Approved by the Board and signed on its behalf by,

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D Conaghan

Director 21/9/20

## Income statement

for the year ended 31 December 2019

	Notes	2019 £'000	2018 £'000
Finance expense	5	(2,274)	(2,274)
Loss before taxation		(2,274)	(2,274)
Taxation	6	-	-
Loss for the year		(2,274)	(2,274)

The results disclosed above for both the current year and prior year relate entirely to continuing operations.

The Company has no other comprehensive income during either the current year or prior year and therefore no separate statement of comprehensive income has been presented.

## **Balance sheet**

As at 31 December 2019

		2019	2018
	Notes	£'000	£'000
Non-current assets			
Investments in subsidiaries	7	4,859	4,859
Total non-current assets		4,859	4,859
Total assets		4,859	4,859
Current liabilities			
Trade and other payables	8	(98,067)	(95,793)
Total current liabilities		(98,067)	(95,793)
Nick command lightlift		(00.007)	(05.702)
Net current liabilities		(98,067)	(95,793)
Total assets less current liabilities		(93,208)	(90,934)
Total liabilities		(98,067)	(95,793)
Net liabilities		(93,208)	(90,934)
Equity			
Share capital	9	_	_
Accumulated losses	-	(93,208)	(90,934)
Shareholder's deficit		(93,208)	(90,934)

For the year ended 31 December 2019, the Company was entitled to exemption from audit under section 479A of the Companies Act 2006 relating to subsidiary companies.

## Directors' responsibilities:

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- the members have not required the Company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006;
- •the directors' acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements on pages 5 to 11 were approved by the Board of Directors on 21/9/10 and signed on its behalf by:

D Conaghan Director

# Statement of changes in equity for the year ended 31 December 2019

	Share capital	Accumulated losses	Total
	£'000	£'000	£'000
As at 1 January 2018	-	(88,660)	(88,660)
Loss and total comprehensive loss for the year As at 31 December 2018	-	(2,274) (90,934)	(2,274) <b>(90,934)</b>
Loss and total comprehensive loss for the year As at 31 December 2019	, <del>-</del>	(2,274) ( <b>93,208)</b>	(2,274) <b>(93,208)</b>

#### Notes to the financial statements for the year ended 31 December 2019

#### 1 Presentation of the financial statements

#### General information

The Company is a private Company, limited by shares and is incorporated in the United Kingdom under the Companies Act 2006. The Company is registered in England and Wales. The address of the registered office is Sea Containers House, 18 Upper Ground, London, SE1 9GL United Kingdom.

The Company's principal and business activities, future development and a review of its performance and position are set out in the Strategic report on Pages 1 and 2

#### 2 Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied, unless otherwise stated.

#### 2.01 Basis of preparation

The financial statements have been prepared in accordance with Financial Reporting Standard 100 Application of Financial Reporting Requirements ("FRS 100") and Financial Reporting Standard 101 Reduced Disclosure Framework ("FRS 101").

These financial statements have been prepared on the going concern basis under the historical cost convention and in accordance with the Companies Act 2006.

The Company is a subsidiary of WPP plc and is therefore subject to the overall WPP plc financing arrangements. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

#### Disclosure exemptions adopted

In preparing these financial statements the Company has taken advantage of all disclosure exemptions conferred by FRS 101. Therefore these financial statements do not include:

- Paragraphs 45(b) and 46 to 52 of IFRS 2, 'Share-based payments' (details of the number and weighted-average exercise prices of share options, and how the fair value of goods or services received was determined),
- IFRS 7. 'Financial instruments: disclosures':
- Paragraphs 91 to 99 of IFRS 13, 'Fair value measurement' (disclosure of valuation techniques and inputs used for fair value measurement of assets and liabilities);
- · Paragraph 38 of IAS 1, 'Presentation of financial statements' comparative information requirements in respect of:
- (i) paragraph 79(a) (iv) of IAS 1;
- (ii) paragraph 73(e) of IAS 16 Property, plant and equipment;
- (iii) paragraph 118(e) of IAS 38 Intangible assets (reconciliations between the carrying amount at the beginning and end of the period);
- (iv) paragraph 62(a) and (b) of IAS 40 Investment property;
- The following paragraphs of IAS 1, Presentation of financial statements:
- 10(d) (statement of cash flows)
- 10(f) (a balance sheet as at the beginning of the preceding period when an entity applies an accounting policy retrospectively or make a retrospective restatement of items in its financial statements, or when it reclassifies items in its financial statements
- 16 (statement of compliance with all IFRS),
- 38A (requirements for minimum of two primary statements, including cash flow statements),
- 38B-D (additional comparative information),
- 40A-D (requirements for a third balance sheet),
- 111 (cash flow statement information), and
- 134 136 (capital management disclosures).
- IAS 7, 'Statement of cash flows'
- Paragraph 30 and 31 of IAS 8 'Accounting policies, changes in accounting estimates and errors' (requirement for the disclosure of information when an entity has not applied a new IFRS that has been issued but is not yet effective);
- Paragraph 17 of IAS 24, 'Related party disclosures' (key management compensation); and
- The requirements in IAS 24, 'Related party disclosures' to disclose related party transactions entered into between two or more wholly owned members of a group.
- Paragraph 134 and 135 of IAS 36 'Impairment of assets'
- Second sentence of paragraph 110 and paragraphs 113(a), 114, 115, 118 119(a) to (c), 120 to 127 and 129 of IFRS 15 Revenue from contracts with customers.

These financial statements are separate financial statements. The company is exempt from the preparation and delivery of consolidated financial statements because it is included in the Group accounts of WPP plc. These are available at www.wppinvestor.com.

The preparation of financial statements in conformity with FRS 101 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

## Amendments to International Financial Reporting Standards (IFRSs) and the new Interpretations that are mandatorily effective for the current year

In the current year, the Company has applied a number of amendments to IFRSs or IFRIC interpretations issued by the International Accounting Standards Board (IASB) that are mandatorily effective for an accounting period that begins on or after 1 January 2019. No new accounting standards have had a material impact on the Company for the year ended 31 December 2019. The other amendments to accounting standards or IFRIC interpretations have not had any material impact on the disclosures or on the amounts reported in these financial statements.

#### Notes to the financial statements for the year ended 31 December 2019

#### 2 Summary of significant accounting policies (continued)

#### 2.02 Consolidation

The Company is a wholly owned subsidiary of the ultimate parent Company and as such has taken advantage of the exemption from preparing group financial statements under section 400 of the Companies Act 2006. It has also met all of the exemption conditions under section 400 of the Companies Act 2006. WPP plc, a Company incorporated in Jersey, is the Company's ultimate parent undertaking and controlling party. The largest group of undertakings for which group financial statements are prepared and which include the results of the Company are the consolidated financial statements of WPP plc. The registered address of WPP plc is 13 Castle Street St. Helier Jersey JE1 1ES. Copies of the consolidated financial statements can be obtained from www.wppinvestor.com. The smallest group of undertakings for which group financial statements are prepared and which include the results of the Company are the consolidated financial statements of WPP Jubilee Limited, registered in the England and Wales. The registered address of WPP Jubilee Limited is Sea Containers House, 18 Upper Ground, London, SE1 9GL, United Kingdom. The immediate parent undertaking is Thistleclub Limited. These financial statements are separate financial statements.

#### 2.03 Foreign currency translation

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates (the 'functional currency'). The functional and presentation currency of the Company is Pounds Sterling (£).

#### 2.04 Finance income and expense

Finance income and expenses are recognised on an accruals basis using the effective interest method.

#### 2.05 Taxation

The tax expense for the period comprises current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in shareholders' funds. In this case, the tax is also recognised in other comprehensive income or directly in shareholders; funds respectively

The current tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company operates and generates taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions, where appropriate, on the basis of amounts expected to be paid to the tax authorities.

#### 2.06 Investment in subsidiaries

Investments in subsidiaries are held at cost less accumulated impairment losses.

#### 2.07 Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers.

Trade and other payables are initially recognised at fair value and then held at amortised cost using the effective interest method. Long-term payables are discounted where the effect is material.

#### 2.08 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from proceeds.

#### 3 Employees

The Company has no employees (2018: nil).

#### 4 Directors' remuneration

During the year, the Directors of the Company were remunerated as executives of the Group. They received no remuneration in respect of their services to the Company (2018; £nil).

#### 5 Finance expense

	2019 £'000	2018 £'000
On loans with Group undertakings	2,274	2,274
Total finance expense	2,274	2,274

## Notes to the financial statements for the year ended 31 December 2019

Taxation		0040
Income tax charge / (credit)	2019 £'000	2018 £'000
Current tax: UK Corporation tax rate of 19.00% (2018: 19.00%)	-	-
Total current tax	-	-
The tax assessed for the year differs from the corporation tax rate in the UK for the year ended 31 December 2	2019 of 19.00% (2018: 19.00%)	
Reconciliation of total tax charge for the year	2019 £'000	2018 £'000
Loss before taxation Loss on ordinary activities at the UK statutory rate of 19 00% (2018: 19.00%)	(2,274) (432)	(2,274) (432)
Effects of: Group relief transferred for nil consideration	432	432
Total tax charge for the year		<u>-</u>

#### Factors that may affect future tax charges:

The UK rate for the year ended 31 December 2019 is 19%. Further reduction to 17% to be effective 1 April 2020 were enacted as part of the finance Act, 2017 on 27 April 2017. A further change to the UK tax rate was substantively enacted on 17 March 2020 reversing the reductions to 17 % meaning the applicable rate from 1 April 2020 now remains at 19%. However, as this change was substantively enacted after the balance sheet date, the tax rate used for deferred tax purpose is 17%

Subsidiaries

#### 7 Investments

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		£'000
Cost and carrying value at 1 January 2018, 31 December 2018 and 31 December 2019		4,859
Details of the subsidiary undertakings, associates and available-for-sale investments of the Company as	at 31 December 2019 are given in Note 1	3.
Trade and other payables	2040	0040
	2019 £'000	2018 £'000
Amounts falling due within one year Amounts owed to Group undertakings	98,067	95,793
	98,067	95,793

Amounts owed to Group undertakings are unsecured, have no fixed date of repayment and are repayable on demand. Interest is charged at 4.1925% per annum (2018; 4.1925%)

#### 9 Share capital

	2019 Number of shares	2018  Number of shares	2019 £	2018
Issued and fully paid Ordinary shares of £1 each (2018: £1 each)	1	1	1	1
	1	1	1	1

#### 10 Syndicated banking arrangement

The Company participates in group banking arrangements with its ultimate parent Company, WPP plc, and has access to a group cash management facility. The Company guarantees the facility to the extent of its cash deposited in the UK with its clearing bank. The Company, together with its ultimate parent Company, WPP plc, and certain other subsidiary undertakings, is a party to the group's syndicated banking arrangements. The Company has jointly and severally guaranteed the borrowings under these arrangement. Details of these arrangements are included in the financial statements of WPP plc.

## Notes to the financial statements for the year ended 31 December 2019

#### 11 Post balance sheet events

In the period since 31 December 2019, the emergence and spread of Covid-19 has impacted the Group and its clients. The coronavirus pandemic is adversely affecting and is expected to continue to adversely affect our business, revenues, results of operations, financial condition and prospects.

The Company is continuing to monitor and review its liquidity and working capital. We are constantly reviewing cash outflows and receipts to monitor our position.

It is clear that the impact of Covid-19 on the business will be significant, but it is not possible at this stage to quantify the depth or duration of the impact

## 12 Related party transactions

As a wholly owned subsidiary of the ultimate parent Company, WPP plc, advantage has been taken of the exemption afforded by FRS 101 'Reduced Disclosure Framework' not to disclose any related party transactions with other wholly owned members of the Group, or information around remuneration of key management personnel compensation. Details of other material related party transactions are disclose below

#### 13 Subsidiaries

The subsidiaries and associates of the Company as at 31 December 2019 are as follows:

Сотрапу	Direct shares held (%)	Indirect shares held(%)	Security	Address of the registered office
Barleycorn LLC	100%	0%	Ordinary	(a)

<sup>(</sup>a) United Corporate Services Inc. 874 Walker Road, Suite C, Dover, Kent, DE 19904, United States of America