ULTIMATE FINANCE GROUP LIMITED

Report and Consolidated Financial Statements

for the year ended

31 December 2018

Company Number: 04350565

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Report and financial statements for the year ended 31 December 2018

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Corporate information

Country of incorporation

United Kingdom

Legal form

Private limited company

Directors at the date of this report

J Levy N McMyn

Secretary and registered office

N McMyn, First Floor, Equinox North, Great Park Road, Bradley Stoke, Bristol BS32 4QL

Company number

04350565

Auditor

RSM UK Audit LLP, Hartwell House, 55 - 61 Victoria Street, Bristol, BS1 6AD

Principal banking group

Lloyds Bank Plc, PO Box 112, Canons Way, Bristol, BS99 7LB

Website

www.ultimatefinance.co.uk

Email address

info@ultimatefinance.co.uk

Strategic report
For the year ended 31 December 2018

Nature of business and review of performance

Ultimate Finance Group Limited (the "Company") and together with its subsidiaries, the ("Group") is a specialist asset-based lender, providing a wide range of flexible solutions to support the ambitions of UK businesses. Backed by Tavistock, an international private investment organisation, the Group's vision is to be the funding partner of choice.

Since it was established in 2001, the Group has provided over £5 billion in funding to thousands of businesses in many sectors. This experience has allowed the Group to develop a market leading product range that gives British businesses the funding they need. The Group can be extremely flexible so as to provide clients with the best mix of funding to suit their needs from one or a combination of the following core products:

Invoice Finance

Invoice Finance offers immediate cash advances against approved unpaid invoices. This product is suitable for businesses that have money tied up in unpaid invoices. Ultimate Finance Limited offers invoice discounting where the customer continues to manage its credit control and sales ledger and factoring, where Ultimate Finance takes responsibility for the client's credit control and collection. The Group also has variants of Invoice Financing tailored specifically for the Construction and Recruitment industries.

Asset Finance

Asset Finance helps businesses spread the cost of buying assets through hire purchase or finance leases, typically over a two to five-year period.

Bridging Finance

Bridging Finance is a funding solution whereby funds advanced are secured against property with repayment through either the sale of the property or exit to another form of funding, typically a longer term mortgage. Term can range from 6 months to 18 months and loans can be either serviced or repayable in full on maturity.

KPIs:

The Board regularly reviews the following KPIs:

- Revenue
- Profit before tax
- Loans and receivables

Group revenue for the year to 31 December 2018 was £31,930,000 (2017: £26,657,000) and the Group made a loss before tax of £4,231,000 for the current period (2017: £5,362,000). Loans and receivables to customers increased to £205,381,000 (2017: £160,010,000) as a result of increased trading by the Group.

The increase in both Loans and other receivables and Trade and other payables is due to increased loans to customers and the associated increase in funding drawn by the Group from Lloyds Bank, RBS and British Business Investments, as well as increased loans received during the year from the Company's parent company, Bentley Park (UK) Limited, and subsequently lent by the Company to its subsidiary undertakings.

Strategic report (continued)
For the year ended 31 December 2018

Principal risks and uncertainties

A high level summary of the key business risks facing the Group and the management actions that currently mitigate them to an acceptable level is provided below:

	Business risk	Mitigating management actions
Credit risk	The risk of financial loss to the Group if a client or counterparty fails to meet its contractual obligations, and arises principally from the Group's receivables from clients.	The Group has strong underwriting processes and constantly monitors its clients' credit situation including review of debtor concentration and validation checks on significant exposures. The Group has a clear policy for evaluating credit losses and carries an allowance for impairment that represents its estimate of incurred losses in respect of loans and other receivables.
Liquidity risk	The risk to insolvency arising from an inability to meet obligations when they become due, without incurring unexpected or unacceptable losses. The Group funds its business through its debt funding with third parties but is also dependent upon finance provided by its parent company in order to provide financing to its clients.	The Group seeks to mitigate this risk by investigating alternative sources of finance which are, or might become, available to the Group and by keeping its funding and working capital position under review. The Group has headroom in its debt facilities and also has access to funding from its parent company and related parties.
Market risk	The risk that changes in market prices, such as foreign exchange rates and interest rates will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.	The Group operates a conservative risk appetite in relation to market risk and adherence to market risk appetite is monitored by the management team.
Operational risk	The activities of the Group subject it to operational risks relating to its ability to implement and maintain effective systems to process the high volume of transactions with customers. A significant breakdown of the IT systems of the Group might adversely impact the ability of the Group to operate its business effectively.	The Group has a business continuity plan which is kept under regular review and is designed to ensure that any breakdown in systems would not cause significant disruption to the business. The Group's control and governance environment is continually being reviewed and improved.
Interest rate risk	The Group has a funding facility for its invoice finance products. Increases in interest rates could impact the profitability of the Group.	Changes in interest rates in the Lloyds Bank/RBS/British Business Investments facility are passed on to clients.
Competitor risk	The Group faces competition in the markets in which it operates. There is a danger that its planned growth and profitability may be impaired.	The Group mitigates this risk for its current operation by maintaining relationships with its customers, business introducers, and other significant participants in the markets in which it is active. The Group has a small market share at present and, in planning its future business, is taking competitive factors into account.
Management	The success of the Group is dependent on recruiting and retaining skilled senior management personnel and failure to do so would put the Group's ability to successfully carry out its plans at risk.	The Group's employment policies are designed to mitigate this exposure and ensure that an appropriately skilled workforce is and remains in place.

Strategic report (continued)
For the year ended 31 December 2018

Outlook

The board remains confident about the outlook for the business and its ambition to be a major player in the UK SME funding market. This will be achieved by obtaining additional funding and reinvesting profits generated by the business into strategic expenditure in the areas of technology, sales, marketing and management, in order to achieve significant future growth.

Brexit

There is still considerable uncertainty over the form of Brexit, which makes it difficult to assess its impact on the Group. The Group does not have any European clients, nor does it buy or sell to the EU directly or have European nationals in executive roles. Brexit will, however impact the Group's clients, many of which import and export to Europe. The Group has assessed its portfolio and will continue to review the performance of clients and the impact that has on the business as Brexit develops.

The Board recognises that tougher trading conditions for its clients might have a negative effect on the value of collateral held, which could impact the level of provisions required and the amounts available from external funding sources. Should external funding become limited, the Group may need to revise its growth expectations accordingly. In previous economic downturns, there has been a shift to alternative sources of funding and the Board believes that the Group is well placed to continue to provide its clients with good funding and to support their businesses through this uncertainty.

Going concern

The principal risks and uncertainties affecting the Group and the steps taken to mitigate these risks are described above. The Group is reliant on the support of its parent, Bentley Park (UK) Limited, in order to continue as a going concern. The directors of Bentley Park (UK) Limited have indicated it is their current intention that this support will continue until the Group is able to support itself, and that repayment of balances due to group companies will only be required when funds are available.

After making enquiries, the directors have a reasonable expectation that the Group will have adequate resources to continue in operational existence for the foreseeable future. For this reason, they have adopted the going concern basis in preparing the Annual Report and financial statements.

Approval

This strategic report for the Group has been drawn up and presented in accordance with, and in reliance upon, applicable English company law, in particular Chapter 4A of the Companies Act 2006, and the liabilities of the directors in connection with this report shall be subject to the limitations and restrictions provided by such law.

Approved by the board of directors and signed on behalf of the board by

Neil McMyn

Director

26 September 2019

Directors' report For the year ended 31 December 2018

The directors present their Group consolidated and Company audited financial statements for the year ended 31 December 2018.

Results and dividend

The consolidated statement of comprehensive income is set out on page 12 and shows the loss for the year. No dividend is proposed (2017: £nil).

Directors and directors' interests

The directors who held office during the year and subsequently were as follows:

R Robson (resigned: 4 April 2019)

N McMyn

J Levy (appointed: 4 April 2019)

No director had any beneficial interest in the share capital of the Company.

Directors' indemnity

The Company has insurance to cover the directors, officers and employees of Bentley Park (UK) Limited and its subsidiaries against defence costs and civil damages awarded following an action brought against them in their personal capacity whilst carrying out their professional duties for the Group.

Disclosure of information to auditor

The directors who held office at the date of approval of this directors' report confirm that, so far as they are aware, there is no relevant audit information of which the Group's auditor is unaware, and each director has taken all steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Group's auditor is aware of that information.

Auditor

Under section 485 of the Companies Act 2006, a resolution for the appointment of RSM UK Audit LLP as auditors of the Company is to be proposed at the forthcoming board of directors meeting of Bentley Park (UK) Limited, the immediate parent of the Company.

Approval

This directors' report for the Group has been drawn up and presented in accordance with, and in reliance upon, applicable English company law, in particular Chapter 4A of the Companies Act 2006, and the liabilities of the directors in connection with this report shall be subject to the limitations and restrictions provided by such law.

Approved by the board of directors and signed on behalf of the board by

Neil McMyn Director

26 September 2019

Statement of directors' responsibilities in respect to the strategic report, the directors' report and the financial statements

For the year ended 31 December 2018

The directors are responsible for preparing the strategic report and the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Company and of the profit or loss of the Group for that period.

In preparing those financial statements, the directors are required to:

- a. select suitable accounting policies and then apply them consistently;
- b. make judgements and accounting estimates that are reasonable and prudent;
- c. state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- d. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Group's and the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent auditor's report to the member of Ultimate Finance Group Limited For the year ended 31 December 2018

Opinion

We have audited the financial statements of Ultimate Finance Group Limited (the 'Parent Company') and its subsidiaries (the 'Group') for the year ended 31 December 2018 which comprise the Strategic Report, the Directors' Report, the Consolidated Statement of Comprehensive Income, the Consolidated and Company Statements of Financial Position, Consolidated and Company Statements of Changes in Equity, Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Group's and of the Parent Company's affairs as at 31 December 2018 and of the Group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and Parent Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the Group's or the Parent Company's ability to continue to adopt the going
 concern basis of accounting for a period of at least twelve months from the date when the financial
 statements are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent auditor's report to the member of Ultimate Finance Group Limited (continued) For the year ended 31 December 2018

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit
 have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 8, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Independent auditor's report to the member of Ultimate Finance Group Limited (continued) For the year ended 31 December 2018

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RSM WK Anait LLP

CHARLES FRAY (Senior Statutory Auditor)
For and on behalf of RSM UK Audit LLP, Statutory Auditor
Chartered Accountants
55-61 Victoria Street
Bristol
BS1 6AD

30 September 2019

Independent auditor's report to the member of Ultimate Finance Group Limited (continued) For the year ended 31 December 2018

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

CHARLES FRAY (Senior Statutory Auditor)
For and on behalf of RSM UK Audit LLP, Statutory Auditor
Chartered Accountants
55-61 Victoria Street
Bristol
BS1 6AD

Consolidated statement of comprehensive income for the year ended 31 December 2018

	Note	2018	2017
		£'000	£'000
Revenue	3	31,930	26,657
Cost of sales	4 _	(15,714)	(10,930)
Gross profit	•	16,216	15,727
Administrative expenses		(20,462)	(21,098)
Operating loss	5	(4,246)	(5,371)
Finance income	7 -	15	9
Loss before tax		(4,231)	(5,362)
Taxation	8 _	991	(145)
Loss for the year and total comprehensive loss		(3,240)	(5,507)

The total loss for the year and total comprehensive loss is attributable to the parent.

All results are derived from continuing operations. The accompanying notes on page 16 to 35 form an integral part of the financial statements.

Consolidated and company statement of financial position as at 31 December 2018

	Note	G	roup	Comp	pany
		2018	2017	2018	2017
		£000	£000	£000	£000
Fixed assets					
Investment in subsidiaries	9	-	-	7,070	7,070
Goodwill and other intangibles	10	681	599	681	333
Property, plant and equipment	11	726	1,010	601	658
	•	1,407	1,609	8,352	8,061
Current assets			•		
Debtors due within one year	12	174,553	127,820	115,192	71,266
Debtors due after more than one year	12	24,348	22,366	-	•
Deferred tax assets	17	1,037	33 -	-	-
Cash and cash equivalents	_	36,521	11,964	6,127	3,250
	-	236,459	162,183	121,319	74,516
Creditors: amounts falling due within one year	14	227,639	150,064	130,072	70,649
Net current assets/(liabilities)	-	8,820	12,119	(8,753)	3,867
Creditors: amounts falling due after more than one year	14	-	261	-	-
Net assets/(liabilities)	-	10,227	13,467	(401)	11,928
Equity attributable to owners of the parent					
Share capital	18	24,266	24,266	24,266	24,266
Share premium		6,450	6,450	6,450	6,450
Retained deficit	-	(20,489)	(17,249)	(31,117)	(18,788)
Total equity		10,227	13,467	(401)	11,928

The Company's loss for the year and total comprehensive loss for the year were £12,329,000 (2017: £12,095,000).

The accompanying notes on pages 16 to 35 form an integral part of the financial statements. These financial statements were approved by the board of directors on 26 September 2019 and were signed on its behalf by:

Neil McMyn

Director

Consolidated statement of cash flows For the year ended 31 December 2018

•	Note	2018	2017
Cach flows from anounting activities		£'000	£'000
Cash flows from operating activities Loss after tax		(3,240)	(5,507)
Adjustments for:		(3,240)	(3,307)
Depreciation of property, plant and equipment	11	447	668
Amortisation of intangible assets	10	476	296
Provisions for impairment of loans and other	10	470	250
receivables		5.004	2,643
Interest expense		6,126	4,173
Interest income		(15)	(9)
Taxation		(1,004)	217
Gain on sale of fixed assets		(49)	(48)
Operating cash flows before movements in working capital	-	7,745	2,433
operating assistances before the second in the stand graphs.			2,433_
Increase in loans and other receivables	12	(65,551)	(50,657)
Increase/(decrease) in trade and other payables	14	39	(311)
Net cash used in operating activities		(57,767)	(48,535)
	_		
Cash flows from investing activities			
Acquisition of intangible assets	10	(558)	(364)
Acquisition of property, plant & equipment	11	(195)	(782)
Proceeds on disposal of property, plant &	11	81	99
equipment	_		
Net cash used in investing activities	_	(672)	(1,047)
Cash flows from financing activities			
Interest received	7	15	9
Interest paid	4	(2,389)	(1,618)
Repayment of long term borrowings	14	•	(980)
Increase in bank borrowings	14	19,575	18,832
Proceeds from sale of assets from securitised funding	12	10,795	-
Increase in loans from parent company	·	55,000	30,000
Net cash provided by financing activities	_	82,996	46,243
Net movement in cash and cash equivalents		24,557	(3,339)
Cash and cash equivalents at the start of the period		11,964	15,303
Cash and cash equivalents at the end of the period	_	36,521	11,964

Consolidated and Company statement of changes in equity for the year ended 31 December 2018

Group statement of changes in equity			•	
	Share capital	Share premium	Retained earnings	Total
	£'000	£'000	£'000	£'000
			(2.422)	
At 1 January 2017 (as previously reported)	3,766	6,450	(6,403)	3,813
Opening FRS102 conversion adjustment (see note 1)			(5,339)	(5,339)
At 1 January 2017 under FRS 102	3,766	6,450	(11,742)	(1,526)
Total comprehensive loss	-	· <u>-</u>	(5,507)	(5,507)
Shares issued	20,500	.	-	20,500
At 31 December 2017	24,266	6,450	(17,249)	13,467
Total comprehensive loss	-	<u>-</u>	(3,240)	(3,240)
At 31 December 2018	24,266	6,450	(20,489)	10,227

Company statement of changes in equity	Share capital	Share premium	Retained earnings	Total
	£'000	£'000	£'000	£'000
At 1 January 2017	3,766	6,450	(6,693)	3,523
Total comprehensive loss for the year	-	-	(12,095)	(12,095)
Shares issued	20,500	<u>-</u>	-	20,500
At 31 December 2017	24,266	6,450	(18,788)	11,928
Total comprehensive loss for the year	-	-	(12,329)	(12,329)
At 31 December 2018	24,266	6,450	(31,117)	(401)

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

1 Accounting policies

General information

Ultimate Finance Group Ltd (the "Company") and together with its subsidiaries, (the "Group") is a company limited by shares and is registered and incorporated in England.

The address of the Company's registered office and principal place of business is provided on page 3. The Company's principal activities are stated in the Strategic Report.

Basis of accounting

These financial statements are prepared on the going concern basis, under the historical cost convention and in accordance with applicable United Kingdom accounting standards, including Financial Reporting Standard 102 – 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' ('FRS 102'), and with the Companies Act 2006.

The financial statements are presented in Pounds Sterling, the Company's functional and presentational currency, and rounded to the nearest £1,000.

The financial statements of the Company are consolidated in the financial statements of Bentley Park (UK) Limited. These accounts are available from Companies House.

Change in accounting policy

In previous years, the Company and Group prepared financial statements under International Financial Reporting Standards (IFRSs). As stated above, the accounts are now being prepared under FRS 102. The directors have reviewed the Company's accounting policies and have concluded that one adjustment is needed as part of the transition. Further detail is given in FRS 102 Transition adjustments paragraph below.

FRS 102 - Transition Adjustments

As a consequence of the adoption of FRS 102, goodwill on the acquisition of Ashley Finance Limited has been amortised over a five year period and by 1 January 2017 has a nil net book value. Retained losses as previously stated of £6,403,000 were increased by £5,339,000 to give restated opening retained losses at 1 January 2017 of £11,742,000.

FRS 102 - reduced disclosure exemptions

The Company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.39 to 11.48A;
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.29;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

1 Accounting policies (continued)

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries) made up to 31 December each year. Control is achieved where the Company has the exposure to variable returns of its subsidiaries and it has the ability to affect those returns through power over its subsidiaries. All intra-group transactions, balances, income and expenses are eliminated.

Consolidation of a subsidiary is required from the time when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, the results of subsidiaries acquired during the period are included in the consolidated statement of comprehensive income from the date the Company gains control.

In accordance with Section 408 of the Companies Act 2006, no separate Statement of Comprehensive Income is presented for the Company.

Business combinations

Acquisitions of subsidiaries and businesses are accounted for using the acquisition method. Identifiable assets, liabilities and contingent liabilities acquired are measured at fair value at acquisition date. The consideration transferred is measured at fair value and includes the fair value of any contingent consideration. Where the consideration transferred, together with the non-controlling interest, exceeds the fair value of the net assets, liabilities and contingent liabilities acquired, the excess is recorded as goodwill.

Going Concern

The Group is reporting a loss after tax of £3.2 million in 2018 and £5.5 million in 2017. These accumulated losses, along with the amortisation of the goodwill relating to Ashley Finance upon adoption of FRS102 have caused the Group's retained losses to increase to £20.5 million at 31 December 2018 from £17.2 million at 31 December 2017. Net assets reduced from £13.5 million to £10.2 million. The directors have considered the financial position of the Group and its forecasted cash flows from its five-year forecasts and have concluded that the Group has adequate funding in place to allow it to continue its business and growth plans, including both shareholder support and external facilities. The directors are confident that back-to-back funding will continue to be available and are actively seeking additional sources of funding to allow them to pursue their growth aspirations.

After reviewing the Group's forecasts and projections and the support of the Company's shareholders and the financial institutions providing back-to-back financing facilities to the Group, the directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future and have concluded that it will be able to meet its liabilities as they fall due. Accordingly, they continue to adopt the going concern basis in preparing these consolidated financial statements. For these purposes, the foreseeable future is taken to mean a period of at least 12 months from the date of approval of these consolidated financial statements.

Value added tax

The company is the controlling party for a group registration for VAT.

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

1 Accounting policies (continued)

Revenue recognition

Revenue comprises fees for the provision of invoice, asset and trade financing services and the provision of loans net of Value Added Tax is recognised as explained below.

The determination of whether certain fees and costs form part of the Effective Interest Rate ("EIR") is a critical judgement. Management assesses the nature of fees charged and incurred, the nature of services provided or received and the extent to which these relate closely to the issue of a financial instrument. To the extent that costs or income do relate closely to the issue of a financial instrument, they are included within the EIR calculation.

Finance lease and hire purchase income

Hire purchase and finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of these leases using the sum of digits method as an approximation for EIR.

Interest income

Interest income is recognised in the statement of comprehensive income for all financial assets measured at amortised cost using approximations to the EIR method. The EIR method is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period. The EIR is the rate that exactly discounts estimated future cash flows through the expected life, or contractual term if shorter, of the financial asset to the net carrying amount of the financial asset. For Loan products where there are regular capital repayments, the sum of digits method is used as an approximation to EIR. For products that have repayments at contracted maturity, the straight-line method of interest allocation is used as an approximation to EIR. Invoice discounting and factoring products have interest applied to outstanding amounts on a daily basis. Management consider these methods to be appropriate approximations to the EIR method.

Service and other fee income

Ancillary to the provision of loans and finance to its customers, the Group provides various services for which it charges a fee. Income for these services is recognised as the service is provided.

Expenditure

Commissions

Where commissions are not directly linked to a financial instrument, it is recognised in the statement of comprehensive income over the period to which it relates. For products that have regular repayments, broker fees are recognised using the sum of digits method. Broker fees are spread on a straight-line basis for products that are repaid at maturity.

Operating lease payments

Leases are categorised as operating leases where the lessor retains substantially all the risks and rewards of ownership of the leased asset. All leased assets held by the Group are categorised as operating leases.

Payments made under operating leases are recognised in the income statement on a straight-line basis over the term of the lease. Lease incentives received are recognised in the statement of comprehensive income as an integral part of the total lease expense over the term of the lease.

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

1 Accounting policies (continued)

Borrowing costs

Borrowing costs in relation to the syndicated back-to-back financing facility with Lloyds Bank, RBS and British Business Investments are shown within cost of sales. The facility is used to finance loans provided to certain Group clients and is backed by the underlying debts of the clients. Interest on loan from the Company's parent is also included in cost of sales.

Taxation

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the statement of comprehensive income except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity. The Company's policy is not to receive reimbursements for any losses it surrenders to subsidiary companies.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Employee benefits

Defined contribution plans

Obligations for contributions to defined contribution pension plans are recognised as an expense in the statement of comprehensive income as incurred.

Investments

Investments in subsidiaries are carried at cost less provisions for permanent impairment.

Goodwill

Goodwill is stated at cost less amortisation and any accumulated impairment losses. Amortisation of goodwill arising in previous years is on a five-year straight-line basis being the directors' best estimate of the period over which they will get value for the acquisition.

Goodwill is allocated on initial recognition to each of the Group's cash generating units that are expected to benefit from the synergies of the combination giving rise to the goodwill. Impairment charges are included in the administrative expenses line item in the consolidated statement of comprehensive income, except to the extent they reverse gains previously recognised in other comprehensive income. An impairment loss recognised for goodwill is not reversed.

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

1 Accounting policies (continued)

Intangible assets

Externally acquired intangible assets

Externally acquired intangible assets are initially recognised at cost and subsequently amortised on a straight-line basis over the useful economic lives. The amortisation expense is included within the other administrative expenses line in the consolidated statement of comprehensive income.

Intangible assets are recognised on business combination if they are separable from the acquired entity or give rise to other contractual/legal rights. The amounts ascribed to such intangibles are arrived at by using appropriate valuation techniques.

Internally developed intangible assets

Internally developed intangible assets represent software and other product development costs which are stated at cost less accumulated depreciation and impairment losses.

Current estimates of useful economic lives of intangible assets are as follows:

Product and software development Customer relationships

five years after product launch two years

Impairment of fixed assets

Fixed assets are subject to impairment tests whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. Where the carrying value of an asset exceeds its recoverable amount (i.e. the higher of value in use and fair value less costs to sell), the asset is written down accordingly. Where it is possible to estimate the recoverable amount of an individual asset, the impairment test is carried out on the asset's cash-generating unit (i.e. the lowest group of assets in which the asset belongs for which there are separately identifiable cash flows).

Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses.

Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items of property, plant and equipment.

Depreciation is charged to the statement of comprehensive income on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. The estimated useful lives are as follows:

Vehicles

four years

Computers

three years

Equipment and fittings

two – five years

Cash and cash equivalents

Cash balances and demand deposits are included as a component of cash and cash equivalents for the purpose only of the statement of cash flows.

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

1 Accounting policies (continued)

Financial assets

Trade, group and other debtors

Trade, group and other debtors (including accrued income) which are receivable within one year and which do not constitute a financing transaction are initially measured at the transaction price and subsequently measured at amortised cost, being the transaction price less any amounts settled and any impairment losses.

Where the arrangement with a debtor constitutes a financing transaction, the debtor is initially measured at the present value of future payments discounted at a market rate of interest for a similar debt instrument and subsequently measured at amortised cost.

A provision for impairment of trade debtors is established when there is objective evidence that the amounts due will not be collected according to the original terms of the contract. Impairment losses are recognised in profit or loss for the excess of the carrying value of the trade debtor over the present value of the future cash flows discounted using the original effective interest rate. Subsequent reversals of an impairment loss that objectively relate to an event occurring after the impairment loss was recognised, are recognised immediately in profit or loss.

Impairment of loans and receivables

The recognition of impairment is a critical accounting judgement. Determining whether or not a financial instrument is impaired at the balance sheet date is complex and requires management judgement, as an instrument may be impaired without obvious indication, such as arrears. As well as using experience of prior periods and detailed knowledge of the customers' performance, management is also able to assess the behaviour of financial instruments since the balance sheet date to determine which financial instruments may be impaired as at the balance sheet date. In respect of loans and receivables, the Group assesses on an ongoing basis whether there is objective evidence that an individual loan asset is impaired. If any such indication exists, the asset's recoverable amount is estimated. Where its value is known, this will take into account the value of any collateral held. An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. Impairment losses are recognised in the statement of comprehensive income in cost of sales.

Impairment losses are reversed through the statement of comprehensive income if there is a change in the estimates used to determine the recoverable amount.

Derecognition of financial assets and liabilities

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred.

The Group derecognises a financial liability when, and only when, the obligation specified in the contract is discharged or cancelled or expires.

Offsetting of financial assets and liabilities

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

1 Accounting policies (continued)

Financial liabilities and equity

Financial instruments are classified as liabilities and equity instruments according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities.

Equity instruments

Financial instruments classified as equity instruments are recorded at the fair value of the cash or other resources received or receivable, net of direct costs of issuing the equity instruments.

Trade creditors, group and other

Trade, group and other creditors (including accruals) payable within one year that do not constitute a financing transaction are initially measured at the transaction price and subsequently measured at amortised cost, being transaction price less any amounts settled.

Where the arrangement with a creditor constitutes a financing transaction, the creditor is initially measured at the present value of future payments discounted at a market rate of interest for a similar instrument and subsequently measured at amortised cost.

Bank overdrafts

Bank overdrafts are presented within creditors: amounts falling due within one year.

Borrowings

Borrowings are initially recognised at the transaction price, including transaction costs, and subsequently measured at amortised cost using the effective interest method. Interest expense is recognised on the basis of the effective interest method and is included in interest payable and other similar expenses.

Foreign currency

Transactions in foreign currencies are translated at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated at the foreign exchange rate ruling at that date. Foreign exchange differences arising on translation are recognised in the statement of comprehensive income.

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

2 Critical accounting judgements and key sources of estimation uncertainty

In these consolidated financial statements management has made judgements, estimates and assumptions, in accordance with FRS 102, that affect the applications of the Group's accounting policies and the reported amounts of assets and liabilities as at the date of reporting the financial statements and the reported amounts of revenues and expenditure during the period. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

Judgements

3

Revenue

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the financial statements is included in the following notes:

Note 3 – revenue recognition, determine the appropriate basis by which to record income

Note 12 – provisioning against receivables, determining the appropriate level of provision required

Note 9 – whether the sale of receivables by Ultimate Asset Finance Limited to Midland Court Receivables

Finance Limited should result in the derecognition of relevant finance lease and hire purchase receivables, on
the grounds that substantially all of the risks and rewards of ownership are transferred, given what determines

"substantially all" is not defined.

Assumptions and estimation uncertainties

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the year ended 31 December 2018 is included in the following notes:

Note 12 - provisioning against receivables, determining the appropriate level of provision required. Major exposures and levels of default together with other credit issues are reviewed regularly. The Group has strict policies and procedures in place to monitor this risk. An impairment provision is made where objective evidence exists to doubt recoverability of amounts advanced to clients. Future expected cashflows and the valuation of relevant securities are assessed.

		2018	2017
	Revenue arises from:	£'000	£'000
	Hire purchase income	3,698	2,829
	Finance lease income	1,138	767
	Service fee income	10,118	9,169
	Interest income	9,588	8,359
	Other fee income	7,388	5,533
		31,930	26,657
4	Cost of sales		
		2018	2017
		£'000	£'000
	Finance costs - bank interest	2,388	1,619
	Finance costs - group interest	3,738	2,544
	Cost of sales - other	9,588	6,767

10,930

15,714

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

4 Cost of sales (continued)

"Finance costs" include interest payable on the syndicated back-to-back financing facility with Lloyds Bank, RBS and British Business Investments and group interest charged from Bentley Park (UK) Limited, the Company's immediate parent.

"Cost of sales – other" relates to brokers commission, external fees recharged to clients, bad debt costs and internal commissions incurred.

5 Operating loss

	2018	2017
	£'000	£'000
This has been arrived at after charging/(crediting):		
Amortisation of intangible assets (note 10)	476	296
Property rental expense	617	927
Vehicle rental expense	309	280
Profit on disposal of fixed assets	(49)	(48)
Exchange loss	10	-

Audit fees are borne by the company's immediate parent, Bentley Park (UK) Ltd of which £12,000 (2017: £8,000) relate to the audit of these consolidated financial statements and £86,000 (2017: £70,000) to the audit of the financial statements of the Company's subsidiaries.

The Group incurred £8,000 in relation to advisory services (2017: £27,000) and £nil (2017: £33,000) for tax compliance services provided by associates of the external auditor.

6 Staff costs

	Gro	υр	Compan	у
	2018	2017	2018	2017
Staff costs (including directors) comprise:	£'000	£'000	£,000	£'000
Wages and salaries	10,489	9,237	2,995	2,637
Social security costs	1,196	1,207	370	390
Other pension costs	772	770	252	231
	12,457	11,214	3,617	3,258

The average number of persons employed by the Group (including directors) during the year was 217 (2017: 228). The average number of persons employed by the Company (including directors) during the year was 61 (2017: 53).

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

6 Staff costs (continued)

Directors' remuneration

The directors did not receive any remuneration for their services to the Company. The directors are also directors of the immediate parent company, Bentley Park (UK) Ltd, and their remuneration is disclosed in the accounts for that company. Recharges from Bentley Park (UK) Ltd to the Company of £1,246,000 (2017: £895,000) were made in the year which included £565,000 of directors' remuneration (2017: £510,000).

Key management remuneration		•
	2018	2017
	£'000	£'000
Wages and salaries	1,381	1,182
Other pension costs	108	98
	1,489	1,280
Finance income		

Finance income

Bank interest income

15
9

Borrowing costs in relation to the back-to-back facility (note 15) and on intra-group loans are not included

8 Taxation

here but are included within cost of sales.

	2018 £'000	2017 £'000
Tax (credit)/charge	(991)	145

The reasons for the difference between the actual tax charge for the period and the standard rate of corporation tax in the UK applied to profits for the period are as follows:

2017

£'000

2018 £'000

8

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

Taxation (continued)		
•	2018	2017
•	£'000	£'000
Loss before tax	(4,231)	(5,362)
Expected tax charge based on the standard rate of corporation	tax in	
the UK of 19% (2017 – 19.25%)	(804)	(1,032)
Expenses not deductible for tax purposes	229	806
Previously unrecognised deferred tax asset	(1,004)	217
Adjustment in respect of the previous year	13	(65)
Group relief received not paid for	(708)	
Losses carried forward not recognised	1,283	219
Total tax (credit)/expense	(991)	145

The effective tax rate of the Company is 19% (2017: 19.25%). Legislation to reduce the main rate of corporation tax from 19% to 17% from 1 April 2020 was included in the Budget 2016. The effect of these changes is not expected to have a material impact on the Company's tax position.

The Group has tax losses carried forward of £x (2017 £x) and has not recognised a deferred tax asset of £ due to the uncertainty of the timing of its recovery. As detailed further in note 17, the Group has recognised a deferred tax asset in relation to decelerated capital allowance in its subsidiaries.

9 Investment in subsidiaries – Company

£'000

Cost at 31 December 2017 and 31 December 2018

7,070

The undertakings in which the Company's interest at the year-end is more than 20 % are as follows:

Name of company	Place of
	incorporation
Ultimate Finance Limited	England
Ultimate Trade Finance Limited	England
Ultimate Asset Finance Limited	England
Ultimate Business Finance Limited	England
Ashley Finance Limited	England
Ultimate Bridging Finance Limited	. England
Ultimate Construction Finance Limited*	England
Ultimate Factors Limited**	England
BizHelp24 Limited**	England
Ultimate Accelerated Payments Limited**	England

^{*} In December 2018, resolutions were passed to put the Company into a member's voluntary liquidation. At the time of signing these accounts, the Company has yet to be dissolved.

^{**} Applications were made to Companies House to strike off these companies in December 2018. These companies have been dissolved in 2019.

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

9 Investment in subsidiaries - Company (continued)

All investments are 100% owned and held at their historical cost less any impairment. All Group companies have their registered office at First Floor, Equinox North, Great Park Road, Bradley Stoke, Bristol BS32 4QL. This is the principal place of business for all the companies above apart from Ultimate Bridging Finance Limited which is 6th Floor, York House, York Street, Manchester, M2 3BB.

10 Goodwill and other intangible assets

Group

(Boodwill	Customer relationships	Capitalised Development	Software Development	Total
	£'000	£'000	£'000	£′000	£'000
Cost				•	
Balance at 1 Jan 2018	5,339	682	931	364	, 7,316
Additions	-	-	-	558	558
Balance at 31 Dec 2018	5,339	682	931	922	7,874
Accumulated amortisation					
Balance at 1 Jan 2018 as previously		682	665	31	1,378
stated		002	003	31	1,570
Opening FRS 102 adjustment (see below)	5,339	-	-	-	5,339
Balance at 1 Jan 2018 restated	5,339	682	665	31	6,717
Amortisation charge for the year	-	-	266	210	476
Balance at 31 Dec 2018	5,339	682	931	241	7,193
Net book value					
Balance at 31 Dec 2018	-	-	-	681	681
Balance at 31 Dec 2017	-	-	266	333	599

The goodwill recorded all relates to the acquisition of Ashley Finance. Upon adoption of FRS102, the directors decided to amortise goodwill over five years from the date of acquisition. As a result, goodwill was fully amortised by the start of the prior year comparative and an adjustment was made to opening accumulated amortisation and reserves at 1 January 2017. See note 1 FRS 102 Transition.

Intangible assets – Company	Software Development £'000
Cost	
Balance at 1 January 2018	364
Additions	558
Balance at 31 December 2018	922
Accumulated amortisation	
Balance at 1 January 2018	31
Amortisation charge for the year	210
Balance at 31 December 2018	241
Net book value	
Balance at 31 December 2018	681
Balance at 31 December 2017	333

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

Property, plant and equipment				
Group				
	Computers	Fixtures	Motor	Tota
		and fittings	Vehicles	
	£'000	£'000	£'000	£'00(
Cost				
Balance at 1 January 2018	1,116	1,439	519	3,074
Additions	85	110	-	195
Disposals	(701)	(497)	(451)	(1,649
Balance at 31 December 2018	500	1,052	68	1,620
Accumulated depreciation		•		
Balance at 1 January 2018	887	756	421	2,064
Depreciation charge for the year	154	215	78	447
Disposals	(699)	(483)	(435)	(1,617
Balance at 31 December 2018	342	488	64	894
Net book value				
At 31 December 2018	158	564	4	726
At 31 December 2017	229	683	98	1,010
Company		Computers	Fixtures	Tota
		Computers	and fittings	1010
		£'000	£'000	£'00(
Cost		- 555	2 000	
Balance at 1 January 2018		274	558	832
Additions		86	110	196
Disposals		(7)	-	(7
Balance at 31 December 2018		353	668	1,021
Accumulated depreciation				
Balance at 1 January 2018		113	61	174
Depreciation charge for the year		97	153	250
Disposals		(4)	-	(4)
Balance at 31 December 2018	·	206	214	420
Net book value				
At 31 December 2018		147	454	601
At 31 December 2017	•	161	497	658

12

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

Debtors				
	Group	Group	Company	Company
	2018	2017	2018	2017
	£′000	£'000	£'000	£'000
Loans receivable	195,134	150,708	-	-
Deferred revenue	(1,727)	(2,034)	-	-
Prepayments	2,356	1,443	300	190
Amounts owed by Group undertakings	-	-	114,892	71,028
Other debtors	3,138	69	-	48
=	198,901	150,186	115,192	71,266
	Group	Group	Company	Company
	2018	2017	2018	2017
Analysed as:	£′000	£'000	£'000	£'000
Debtors due within one year	174,553	127,820	115,192	71,266
Debtors due after one year	24,348	22,366	-	-
	198,901	150,186	115,192	71,266

In December 2018, a subsidiary Ultimate Asset Finance Limited ('the Company') entered into securitised funding agreements arranged by HSBC Bank Plc with a facility limit of £60,000,000, under which the Company sells finance lease and hire purchase receivables to a new special purpose entity, Midland Court Receivables Finance Limited ("MC"). The Company derecognised these receivables in view of the transfer of their contractual rights under the funding agreements but did not record a profit or loss on disposal, on the grounds that some but not substantially all of the risks and rewards of ownership were retained. Upon signing, the Company sold £13,933,000 of receivables to MC for initial cash consideration of £10,795,000. The balance of the purchase price remains outstanding at the year end in other debtors and will be repaid to the Company as the receivables are collected. The Company retains some residual rights to the contractual cash flows relating to these receivables, which will be recognised on receipt.

The table below summarises the Group's exposure to credit risk:

•	£'000	£'000
Outstanding client balances Allowances for losses	205,381 (10,247)	160,010 (9,302)
	195,134	150,708

Collateral

In addition to the value of the underlying assigned sales ledger balances, the Group will wherever possible obtain additional security before offering invoice finance facilities to a client. These include personal guarantees from major shareholders and/or directors, charges over personal and other business property, cross guarantees from associated companies and unlimited warranties in the case of frauds. The Group is only able to take possession of this security following and event of default. These additional forms of security are impractical to fair value, as valuations of the guarantees or warranties are not capable of being accurately determined at any point during the agreement.

The directors consider that the carrying value of loans and other receivables held at the current and prior year is not materially different from its fair value.

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

13 Finance lease debtors

Ultimate Asset Finance Limited provides equipment finance lease rentals to its customers.

The customer contracts are classified as finance lease receivables as the rental period amounts to the estimated useful economic life of the assets concerned. Ultimate Asset Finance Limited often has the right to purchase the assets outright from the finance provider, where there is one, at the end of the minimum lease term by paying a nominal amount. This right is also provided to its customers.

Finance lease receivables are included within debtors. Future lease receipts are due as follows:

	Future minimum lease payments	Unearned finance income	Present value
At 31 December 2018	£'000	£'000	£'000
Not later than one year	13,923	(3,385)	10,538
Later than one year and not later than five years	25,198	(3,503)	21,695
Later than five years	60	(3)	57
	39,181	(6,891)	32,290
	Future minimum Lease payments	Unearned finance income	Present value
At 31 December 2017	£'000	£'000	£′000
Not later than one year	15,120	(3,746)	11,374
Later than one year and not later than five years	25,787	(3,531)	22,256
Later than five years	118	(8)	110
	41,025	(7,285)	33,740

The unearned finance income at 31 December 2018 was £6.9m (2017: £7.3m). There was no unguaranteed residual value accruing at the period end (2017: £NiI).

14 Creditors

	Group	Group	Company	Company
	2018	2017	2018	2017
	£'000	£'000	£'000	£'000
Bank borrowings and overdrafts	91,517	71,942		-
Trade creditors	288	157	200	81
Other payables and accrued expenses	7,082	7,403	193	102
Accruals	3,923	4,893	1,383	2,208
Other tax and social security	1,288	340	•	-
Amounts owed to parent undertaking	123,362	65,225	128,296	68,258
Other creditors	179	365	•	-
·	227,639	150,325	130,072	70,649

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

14	Creditors (continued)				
	Analysed as	Group	Group	Company	Company
	•	2018	2017	2018	2017
	,	£'000	£'000	£'000	£'000
	Creditors: amounts due within one year	227,639	150,064	130,072	70,649
	Creditors: amounts due after one year	•	261	-	=
	·	227,639	150,325	130,072	70,649

There are no trade or other creditors denominated in currencies other than pound sterling. The Company's liabilities include trade and other payables and borrowing under its bank facility.

15 Bank borrowings

	2018 £'000	2017 £'000
Bank horrowings		71,942
Bank borrowings	91,517	

The Group has syndicated back-to-back financing facilities with Lloyds Bank, RBS and British Business Investments. The facilities, which operate with six months' notice, allow the Group to draw down, repay and redraw funds throughout the life of the facility on the condition that various criteria are met. The bank borrowings of £91.5m relate to this facility, leaving headroom of £33.5m at 31 December 2018.

16 Employee benefits

Pension

The Group operates a defined contribution pension scheme. The pension cost charge for the period includes contributions payable by the Group to the scheme and amounted to £772,000 (2017: £770,000). Contributions amounting to £161,000 were unpaid at the year end and are included in trade and other payables (2017: £103,000).

17 Deferred tax

Deferred tax is calculated in full on temporary differences under the liability method using a tax rate of 17% (2017 - 19%).

Recognised deferred tax assets

Deferred tax assets are attributable to the following and are shown as a current asset on the statement of financial position:

Credit/(charge) in respect o	f deferred tax d	luring the period
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	2018 £'000	2017 £'000
Accelerated capital allowances	1,004	(217)
	1,004	(217)

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

Deferred tax (continued) Movement on the deferred tax asset during the year 2018 2017 £'000 £'000 At the beginning of the period 250 33 1,004 Credit/(Charge) (217)At the end of the period

Deferred tax assets have been recognised in respect of all such decelerated capital allowances and other temporary differences giving rise to deferred tax assets where the directors believe it is probable that these assets will be recovered.

1,037

33

Share capital

Issued and fully paid	2018	2018	2017	2017
	Number	£'000	Number	£'000
Ordinary shares of £0.05 each	485,324,700	24,266	485.324.700	24,266

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company.

19 Leases

Operating leases

The Group leases all of its properties. The terms vary between properties, although each have periodic rent reviews and have break clauses. Other operating leases relate to leased cars as well as leasing payments in relation to software systems. The current commitments will expire in 2022 at the latest.

At the statement of financial position date, the Group had outstanding future commitments under noncancellable operating leases which fall due as follows:

Land &		Land &	
buildings	Other	buildings	Other
2018	2018	2017	2017
£'000	£'000	£'000	£'000
435	294	530	252
1,025	217	1,296	269
1,460	511	1,826	521
	buildings 2018 £'000 435 1,025	buildings Other 2018 2018 £'000 £'000 435 294 1,025 217	buildings Other buildings 2018 2018 2017 £'000 £'000 £'000 435 294 530 1,025 217 1,296

Related party transactions

Transactions and balances between the Company and its subsidiaries, which are related parties under common control, have been eliminated on consolidation.

The Company has taken advantage of the exemption in FRS 102 in not disclosing transactions and balances with wholly owned group companies.

Disclosure of the remuneration paid to key management is included in note 6.

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

21 Capital commitments

There were no capital commitments at the end of the financial period (2017: £nil)

22. Guarantee and indemnity

The Group has syndicated back-to-back facilities with Lloyds Bank, RBS and British Business Investments for £125 million. The facilities are used to finance loans provided to clients and are backed by the underlying debts of the clients.

The facilities are secured against an all assets debenture given by Ultimate Finance Limited and Ashley Finance Limited.

23 Financial risk management

The Group provides a range of financing products to its clients and funds these activities by means of intercompany and external borrowings. Lending tends to be bespoke for individual clients and transactions. The Group's principal risk is thus credit risk, and this is managed via an appropriate credit review process and the margins charged.

Credit risk

Credit risk arises from all exposures to clients on the Group's financing activities. The Group's boards establish underwriting limits, review concentrations and establish procedures on credit decisions.

Major exposures and levels of default together with other credit issues are reviewed regularly. The Group has strict policies and procedures in place to monitor this risk. An impairment provision is made where objective evidence exists to doubt recoverability of amounts advanced to clients.

Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Group's income or the value of its holdings of financial investments. The Group manages market risk and its components on a transaction-by-transaction basis.

Interest rate and foreign exchange risks

The Group does not have significant exposure to currency risk or interest rate risk as fluctuations in these are passed onto the Group's client base.

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

23 Financial risk management (continued)

The following table summarises the Group's minimal exposure to interest rate risk. Included in the table are the Group's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity date:

2018	Floating rate	Fixed rate	Non-interest bearing	Total
	£'000	£'000	£′000	£'000
Assets				
Loans Receivables	121,571	39,546	-	161,117
Finance Lease Receivables	-	32,390	-	32,290
Trade and Other Receivables	•	-	5,494	5,494
Cash and Equivalents	-	· · · · · · · · · · · · · · · · · · ·	36,521	36,521
Liabilities				
Borrowings	91,517	-	•	91,517
Inter-group borrowings	•	123,362	-	123,362
Trade and Other Payables	<u> </u>	-	12,760	12,760
2017	Floating rate	Fixed rate	Non-interest bearing	Total
	£'000	£'000	£'000	£'000
Assets				
Loans receivables	94,619	20,315	-	114,934
Finance lease receivables	· -	33,740	.	33,740
Trade and other receivables	-	· <u>-</u>	1,512	1,512
Cash and Equivalents	·		11,964	11,964
Liabilities				
Borrowings	71,942	_	-	71,942
Inter-group borrowings	•	65,225		65,225
Trade and other payables		•	13,158	13,158

Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's principal liquidity risk is in respect of the requirement to maintain sufficient levels of borrowing to fund the financed portfolio over the period that the loans remain outstanding. The Group borrows from related parties and 3rd party financing institutions and the Group's directors maintain a regular review and contact with these fellow subsidiaries to ensure sufficient funds remain available. The maturity profile of financial liabilities is discussed in note 15.

The carrying amount of the Group's financial instruments categorised in accordance with FRS 102 were:

	2018 £'000	2017 £'000
Financial assets – debt instruments measured at amortised cost	198,272	150,777
Financial liabilities – measured at amortised cost	226,351	149,985

Notes forming part of the financial statements for the year ended 31 December 2018 (continued)

24 Ultimate parent company and ultimate controlling party

The Company is a trading subsidiary of Bentley Park (UK) Limited, a company incorporated in England and Wales.

The largest group in which the results of the parent and subsidiary company are consolidated is that headed by the Company's parent undertaking, Bentley Park (UK) Limited, a company incorporated in England and Wales. The consolidated financial statements of this company are available to the public and may be obtained from the Company's office, First Floor, Equinox North, Great Park Road, Bradley Stoke, Bristol BS32 4QL.

The directors consider the family interests of Mr Joe Lewis to have ultimate control by virtue of their indirect beneficial ownership of the issued share capital of Bentley Park Limited, which is incorporated in the Bahamas, and is the parent of Bentley Park (UK) Limited.

25 Post balance sheet events

In June 2019, Ultimate Asset Finance Limited signed a £5m block discounting facility with Aldermore Bank Plc. The facility will be reviewed annually from December 2019. Since signing the agreement, £3,824,000 of receivables has been sold to Aldermore under this agreement.

In 2019, a further £39,620,000 of receivables have been sold by Ultimate Asset Finance Limited under the securitisation funding agreement with HSBC.

In September 2019, the Group decided to withdraw from the unsecured loan market and as a consequence it will no longer be issuing new loans in Ultimate Business Finance Limited. It will, however, continue to service clients who have existing loans until they are repaid.