Company Registration No. 04312167 (England and Wales)

# SKI CLUB OF GREAT BRITAIN LIMITED

(A company limited by guarantee)

REPORT AND ACCOUNTS

YEAR ENDED 30 APRIL 2016

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# DIRECTORS' REPORT FOR THE YEAR ENDED 30 APRIL 2016

The directors present their report and consolidated financial statements for the year ended 30 April 2016.

#### Constitution

The Ski Club of Great Britain Limited is a company limited by guarantee. The liability of the members is limited in the event of the company being wound up to an amount not exceeding £1 each.

#### **Directors**

The following directors have held office during the year.

W K R Crowder - Chairman A Lyons (retired 19 November 2015)

M K S Bentley - Treasurer M S Borland G Aitken (retired 19 November 2015) K Moss

B West B Cassey (appointed 19 November 2015)

S Williams (appointed 19 November 2015)

I Holt

P G Usborne

C Radford

## Principal activities and review of the business

The principal activity of the company and group continues to be the facilitation and encouragement of skiing, snowboarding and other snow sports in all their forms.

#### Directors' responsibilities

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the group and of the profit and loss of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and group's transactions and disclose with reasonable accuracy at any time the financial position of the company and group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# DIRECTORS' REPORT FOR THE YEAR ENDED 30 APRIL 2016 (Continued)

## Statement of disclosure to the auditor

The directors who are in office on the date of approval of these consolidated financial statements have confirmed that:-

- (a) so far as the directors are aware, there is no relevant audit information of which the company's auditor is unaware, and
- (b) they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that is has been communicated to the auditor.

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

This report was approved by the directors on 29 September 2016, and is signed on their behalf by

**W** K R Crowder

Director

29 September 2016

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE SKI CLUB OF GREAT BRITAIN LIMITED FOR THE YEAR ENDED 30 APRIL 2016

We have audited the financial statements of Ski Club Winter Arrangements Limited for the year ended 30 April 2016, set out on pages 5 to 9 The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (effective January 2015) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on pages 1-2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

## Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 April 2016 and of the profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

# SKI CLUB WINTER ARRANGEMENTS LIMITED

# INDEPENDENT AUDITOR'S REPORT (CONTINUED)

## TO THE MEMBERS OF THE SKI CLUB WINTER ARRANGEMENTS LIMITED

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption in preparing the directors' report, and from preparing a strategic report.

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Stephen Meredith FCA (Senior Statutory Auditor) for and on behalf of Alliotts Chartered Accountants,

29 September 2016

Friary Court, 13-21 High Street, Guildford Surrey GU1 3DL

# CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 APRIL 2016

	Notes	2016 £	2015 £
Turnover	2	5,109,974	4,480,113
Cost of sales		(3,195,568)	(2,864,003)
Gross profit		1,914,406	1,616,110
Administrative expenses		(1,890,487)	(1,624,914)
Operating profit / (loss)	3	23,919	(8,804)
Other interest receivable and similar income			<u>5,201</u>
Profit/(loss) on ordinary activities before taxation		23,919	(3,603)
Tax on profit/(loss) on ordinary activities	4	(12,231)	(8,776)
Profit / (loss) on ordinary activities after taxation	12	£ <u>11,688</u>	£( <u>12,379)</u>

The Profit and Loss Account has been prepared on the basis that all operations are continuing operations.

No separate Statement of Total Recognised Gains and losses has been presented as all such gains and losses have been dealt with in the Profit and Loss Account.

# BALANCE SHEETS AS AT 30 APRIL 2016

Company Registration No. 04312167

	Notes	<u>Group</u> 2016	<u>Company</u> 2016	<u>Group</u> 2015	<u>Company</u> 2015
Fixed assets		£	£	£	£
Tangible assets	6	2,222,160	2,217,257	2,229,137	2,229,137
Investments	7		3		3
		2,222,160	<u>2,217,260</u>	<u>2,229,137</u>	<u>2,229,140</u>
Current assets					
Stocks	8	30,694	30,694	6,712	6,712
Debtors	9	254,010	239,050	249,653	219,185
Cash at bank and in hand		1,733,451	<u>1,505,860</u>	1,545,785	1,254,855
		2,018,155	1,775,604	1,802,150	1,480,752
Creditors amounts falling due within one year	10	(1,535,516)	(1,719,846)	(1,338,176)	(1,271,541)
Net current assets		482,639	<u>55,758</u>	<u>463,974</u>	209,211
Total assets less current liabilities		£ <u>2,704,799</u>	£2,273,018	£ <u>2,693,111</u>	£ <u>2,438,351</u>
Capital and reserves					
Property reserves	12	2,165,664	2,165,664	2,165,664	2,165,664
Lang Legacy fund	12	10,728	10,728	10,728	10,728
Profit and loss account	12	<u>528,407</u>	<u>96,626</u>	<u>516,719</u>	<u>261,959</u>
Members' funds	13	£ <u>2,704,799</u>	£ <u>2,273,018</u>	£ <u>2,693,111</u>	£ <u>2,438,351</u>

These financial statements have been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006 and with the Financial Reporting Standard for Smaller Entities (effective January 2015).

The financial statements on pages 4 to 11 were approved by the board of directors and authorised for issue on

29 September 2016 and are signed on its behalf by:

WK R Crowder

Director

29 September 2016

M K S Bentley

Director

29 September 2016

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2016

#### 1. ACCOUNTING POLICIES

# 1.1 Accounting Convention

The financial statements are prepared under the historical cost convention modified to include the revaluation of freehold land and buildings.

#### 1.2 Basis of Consolidation

The consolidated profit and loss account and balance sheet include the financial statements of the company and its subsidiary undertakings made up to 30 April 2016. The results of subsidiaries sold or acquired are included in the profit and loss account up to, or from the date control passes. Intra-group sales and profits are eliminated fully on consolidation.

#### 1.3 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts. Income includes that from membership, website and magazine advertising, property rental and holidays. Income is recognised over the period to which it relates and when ownership is taken of goods or when services have been provided. Holiday income is recognised when the holiday has occurred.

## 1.4 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation less estimated residual value of each asset over its expected life, as follows:

Freehold land and buildings
Fixtures, fittings and equipment

Nil - 12.5% on cost 15% - 100% on cost

In accordance with FRS15 depreciation has been charged on the freehold building at rates relevant to the life of the constituent parts of the premises, whilst no depreciation has been charged on the land. Since the main structure is considered by the board of directors to have a life in excess of 50 years, an impairment review was performed in accordance with FRS11. The review confirmed no impairment of the main structure.

#### 1.5 Investments

Fixed asset investments are stated at the lower of cost and net realisable value.

#### 1.6 Stock

Stock is valued at the lower of cost and net realisable value.

# 1.7 Pensions

The pension costs charged in the financial statements represent the contributions payable by the company to defined contribution schemes during the period.

# 1.8 Deferred taxation

Deferred taxation is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements. Deferred tax is measured at the average tax rates that are expected to apply in the periods in which timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2016

# 1.9 Foreign Currency Translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

## 1.10 Cash flow statement

The company and group have taken advantage of the small entity exemption from preparing a cash flow statement under the terms of FRS 1.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2016

#### 2. TURNOVER

All income arises in the UK with the exception of certain income from overseas members (which forms a very small proportion of total membership income).

3.	OPERATING (LOSS) / PROFIT	<u>2016</u>	<u>2015</u>
		£	£
	Operating profit / (loss) is stated after charging:-		
	Depreciation of tangible fixed assets	15,725	27,661
	Auditor's remuneration – Group statutory audit	15,090	14,585
	- Company statutory audit	11,740	11,345
	Remuneration of auditor's for non-audit work - Group	3,509	3,370
	- Company	1,399	<u>810</u>
4.	TAXATION	<u>2016</u>	<u>2015</u>
		£	£
	UK Corporation Tax on current year profits at 20%	12,000	8,100
	Adjustment for prior years	<u>231</u>	<u>676</u>
	Current year tax charge	£ 12,231	£ 8,776

# 5. RESULT FOR THE FINANCIAL YEAR

As permitted by Section 408 of the Companies Act 2006, the holding company's profit and loss account has not been included in these financial statements. The profit / (loss) for the financial year after dividends received is made up as follows:

	2016 £	2015 £
Holding company (loss) / profit for the financial year	£ <u>(165,333)</u>	£142,710

No director received any remuneration or benefits from the company or its subsidiaries. No director accrued retirement benefits under defined contribution or defined benefit schemes.

During the year ended 30 April 2016, the holding company received no dividends from its wholly owned subsidiary undertaking Ski Club Services Limited (2015: £250,000).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2016

6.	TANGIBLE FIXED ASSETS	Freehold land & buildings £	Fixtures fittings & equipment	Total
	Group			
	Cost or valuation At 1 May 2015 Additions	2,266,174 	495,525 <u>8,748</u>	2,761,699 <u>8,748</u>
	At 30 April 2016	£ <u>2,266,174</u>	£ <u>504,273</u>	£ <u>2,770,447</u>
	Depreciation At 1 May 2015 Charge for the year	72,129	460,433 _15,725	532,562 
	At 30 April 2016	£72,129	£ <u>476,158</u>	£ <u>548,287</u>
	Net Book Value			
	At 30 April 2016	£ <u>2,194,045</u>	£28,115	£ <u>2,222,160</u>
	At 30 April 2015	£ <u>2,194,045</u>	£35,092	£ <u>2,229,137</u>
	Company			
	Cost or valuation At 1 May 2015 Additions	2,266,174	387,627 3,845	2,653,801 3,845
	At 30 April 2016	£ <u>2,266,174</u>	£ <u>391,472</u>	£2,657,646
	Depreciation At 1 May 2015 Charge for the year	72,129 	352,535 15,725	424,664 15,725
	At 30 April 2016	£72,129	£ <u>368,260</u>	£440,389
	Net Book Value			
	At 30 April 2016	£ <u>2,194,045</u>	£23,212	£ <u>2,217,257</u>
	At 30 April 2015	£ <u>2,194,045</u>	£ <u>35,092</u>	£ <u>2,229,137</u>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2016

7.	FIXED ASSET INVESTMENTS			<u>2016</u>	<u>2015</u>	
	Company					
	Shares in subsidiary companies at cost			£ <u>3</u>	£ <u>3</u>	
	In the opinion of the directors, the undertakings is not less than the amount				estment in sub	sidiary
	Holdings of more than 20%					
	The company holds 100% of the ordinar	y share capi	tal of the follow	wing companies	S.	
		Country of Principal Activity Incorporation				
	Ski Club Services Limited (Company Number: 2099519)	Interme	diate holding c	company	England	
	Ski Club Winter Arrangements Ltd (Company Number: 2099115)		olidays for Ski Great Britain n		England	
8.	STOCKS	<u>Group</u> 2016 £	Company 2016 £	<u>Group</u> 2015 £	Company  2015 £	
	Finished goods and goods for resale	£ <u>30,694</u>	£ <u>30,694</u>	£6,712	£6,712	
9.	DEBTORS	<u>Group</u> 2016 £	Company 2016 £	Group 2015 £	Company 2015 £	
	Trade debtors Other debtors and prepayments	95,504 158,506 £254,010	95,504 143,546 £239,050	111,082 <u>138,571</u> £ <u>249,653</u>	111,082 108,103 £219,185	
10.	CREDITORS AMOUNTS FALLING DUE WITHIN ONE YEAR  Trade creditors	Group 2016 £ 403,011	Company 2016 £ 142,140	Group 2015 £ 333,667	Company 2015 £ 98,584	
	Amounts owed to group undertakings Corporation tax Other taxes and social security Accruals and deferred income	8,813 73,484 1,050,208 £1,535,516	629,186 8,810 35,480 904,230 £1,719,846	8,100 19,070 <u>977,339</u> £ <u>1,338,176</u>	374,459 8,000 3,476 <u>787,022</u> £ <u>1,271,541</u>	

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2016

## 11. SHARE CAPITAL

The company has no share capital and the members' liability is limited to £1 each in the event that the company is wound up.

#### 12. STATEMENT OF MOVEMENTS ON RESERVES

Group	Property <u>Reserve</u> £	Lang Legacy Fund £	Profit and Loss Account
Balance at 1 May 2015 Profit for the financial year	2,165,664	10,728	516,719 
Balance at 30 April 2016	£ <u>2,165,664</u>	£ <u>10,728</u>	£528,407
Company			
Balance at 1 May 2015 Result for the financial year	2,165,664	10,728	261,959 ( <u>165,333</u> )
Balance at 30 April 2016	£ <u>2,165,664</u>	£ <u>10,728</u>	£96,626

### 13. RECONCILIATION OF MOVEMENTS IN MEMBERS' FUNDS

	Group £	Company £
Result for the financial year Opening members' funds	11,688 <u>2,693,111</u>	(165,333) 2,438,351
Closing members' funds	£ <u>2,704,799</u>	£ <u>2,273,018</u>

## 14. RELATED PARTY TRANSACTIONS

The company has taken advantage of the exemption available to it in accordance with FRS 8 'Related Party Disclosures' not to disclose transactions entered into between two or more members of a group, as the all the companies in the group are wholly owned subsidiary undertakings of Ski Club of Great Britain Limited.