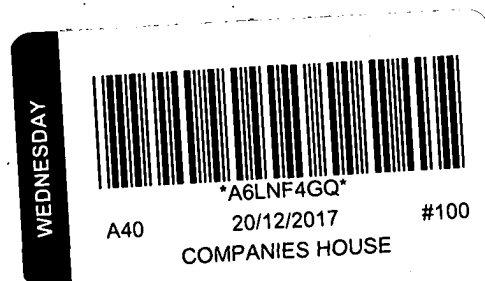


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Registered Charity Number
1090036
Registered Company Number
04283003

Bradford Community and Voluntary Service
Report and Consolidated Accounts
For the Year Ended
31 March 2017



**Bradford Community and Voluntary Service
Report and Accounts
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Bradford Community and Voluntary Service Company Information

Change of Name

The Charity changed its name from Bradford Community and Voluntary Service to Community Action Bradford & District Ltd on 08/04/2017

Directors

A K Nair

C Smith

H Siddique

N Jones – resigned 03/04/2017

P Sowden

S J Davidson – appointed 19/04/2017

P M Essler – appointed 19/04/2017

S J Freeman – appointed 19/04/2017

M T Gerdes – appointed 19/04/2017

J E Gleghorn – appointed 19/04/2017

J Howarth – appointed 19/04/2017

I A Scarborough – appointed 19/04/2017 died 29/08/2017

G D Webster – appointed 19/04/2017

The directors are the trustee of the charity

Secretary

A Clipsom

Chief Executive Officer and Secretary – retired 06/04/2017

S J Nevison

Chief Executive Officer and Secretary – appointed 05/04/2017

Independent Auditor

Andrew S Parker

2 Meadow Court

Allerton

Bradford

BD15 9JZ

Bankers

Unity Trust Bank

Nine Brindley Place

Birmingham

B1 2HB

Registered Office

19-25 Sunbridge Road

Bradford

BD1 2AY

Registered Charity Number

1090036

Registered Company Number

04283003

Subsidiary Company's Registered Office

19-25 Sunbridge Road

Bradford

BD1 2AY

Bradford Community and Voluntary Service

The report of the trustees for the year ended 31 March 2017

Introduction

The trustees present their annual report and accounts for the year ended 31st March 2017. The board of trustees are satisfied with the performance of the charity during the year and the position at 31st March 2017 and consider that the charity is in a strong position to continue its activities during the coming year, and that the charity's assets are adequate to fulfil its obligations.

The accounts comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

Structure, governance and management

Bradford Community and Voluntary Service is a registered charity constituted as a company limited by guarantee and is therefore governed by a memorandum and articles of association. Bradford Community and Voluntary Service is also known as Bradford CVS. The members of the management committee, who are also the directors for the purpose of company law, who served during the year are shown on page 1. Three trustees are due to retire by rotation at the next annual general meeting in accordance with the Articles of Association, as the trustees elected in the relevant year have previously resigned. The strength of the Board's has consequently been maintained by co-option.

Recruitment, Induction and training of trustees

The trustees are conscious of the need to ensure that they have an appropriate range of skills to manage the charity, and the need to ensure a Board which is representative of the range of members groups. To this end, the Board audits their skills on an annual basis to have a clear idea of their training needs. While recruitment of trustees is a democratic process, the trustees issue task descriptions to potential candidates to ensure they have a clear idea of the requirements of the role. The trustees also seek to co-opt new trustees to strengthen the Board in areas of perceived weakness. New trustees received induction files of general information, including structures, budgets, staff roles and policies. All trustees give their time voluntarily. During the year the members claimed travel expenses amounting to £nil (2016 £24).

Management

The charity is organised so that the trustees meet regularly to manage its affairs. Day-to-day management is undertaken by the chief officer. The Chief Officer is directly accountable to the Chair and collectively to the wider board of trustees. The organisation is divided into specialist departments or teams. Each team is managed by a team leader, who is accountable to the Chief Officer. Bradford Community and Voluntary Service remains committed to the improvement and development of sound personnel management structures.

Related Parties

Bradford CVS is involved in a number of partnerships in order to fulfil its objectives. The closest relationships exist with KIVCA (Keighley and Ilkley Voluntary and Community Action), Shipley and Bingley Voluntary Services, the Community Empowerment Network (Cnet) and Volunteering Bradford, the five organisations forming Bradford District Infrastructure Partnership (BDIP). BDIP is established as a Charitable Incorporated Organisation (CIO) (Charity number 1157911).

Volunteering Bradford and West Yorkshire Community Accounting Service have dedicated places on their trustee boards for representatives chosen by Bradford CVS. Bradford CVS is also the sole member of Bradford Community Payroll and Accounts Limited. (Company number 03038813) and, in consequence, appoints the directors of that company.

Bradford Community and Voluntary Service

The report of the trustees for the year ended 31 March 2017

Risk

A risk review continues to be an on-going aspect of all project planning, monitoring and quality assurance. Many aspects of risk management, such as authorisation, monitoring, and reporting, staff vetting and appraisal, safety procedures for staff, property and clients, and adequate insurance cover, are embedded in our policies and operating procedures.

A summary of the objects of the charity as set out in its governing document.

The object of the charity as defined by the memorandum of articles of association is 'to promote any charitable purpose for the benefit of the community in the City of Bradford and in particular the advancement of education, the protection of health and the relief of poverty, disease and sickness through promoting, supporting and representing the interests of the voluntary sector in Bradford. These broad objects are interpreted through the NAVCA defined 'core functions' of a CVS - (development, support, liaison, representation and partnership), which ultimately lead to two major strands of work: - work to support groups and work to create and sustain inter- and intra-sectoral relationships. The aims, objectives and activities of the charity are reviewed annually, and achievements assessed. When reviewing the aims and objectives of the charity, in planning future activities, the trustees have complied with the duty in section 4 of the Charities Act 2011 to have due regards to public benefit guidance published by the Commission.

Achievements and performance

Key work areas

During the year, Bradford CVS operated a number of teams to deliver its services. The activities of these departments are summarised below. Partnership work remains a key part of Bradford CVS's work. Some of the details of this are given below, in the relevant key work areas.

Partnership work

Development of the Bradford and District VCS Assembly :

Several staff are engaged in work in support of Bradford District Assembly, the representative VCS body for the district. Much of Bradford CVS's strategic engagement role with Bradford Council and the Bradford District CCGs is carried out through this route. Extensive work has been done by the Bradford CVS's Chief Officer, Anthony Clipsom, both in representing the VCS on behalf of the Assembly and in working groups of the Assembly itself.

Bradford District Infrastructure Partnership:

Joint meetings of Bradford District Infrastructure Partnership have taken place at trustee and managerial level. Several staff teams work together across the organisations, including the VOSO staff and the information team, to deliver the infrastructure commission from BMDC.

CVS Closer Working

The Boards of Bradford CVS, KIVCA and SBVS continued to work together under the established Closer Working Group (CWG) consisting of two trustees from each organisation. They progressed the work of the merger feasibility study carried out by Mel Bonney-Cane of Coast and Dale CVS in 2015/16. A decision to merge under the charity number of BCVS was agreed and accepted by all three organisations. The Trustees of the three CVSs covering the area have had discussions about how this will impact on the future of each of the three organisations and what would be a suitable framework for closer working that would ensure:

AGMs in 2016/17. The merger will take place very early in 2017/18 via an EGM. The new organisation will be named Community Action Bradford & District (CABAD).

As part of the assessment of the viability of the amalgamation, stringent financial and legal due diligence exercises were conducted by appointed reputable and professionally qualified external accountants and solicitors. The outcome of this work was positive and that nothing was uncovered as prohibitive. The costs of all the work involved were shared between the three organisations and the work was delivered within budget.

Bradford Community and Voluntary Service

The report of the trustees for the year ended 31 March 2017

It was decided to recruit a new Chief Executive Officer to manage the new organisation and interviews were held in February 2017, appointing an experienced infrastructure manager from neighbouring Calderdale. In order to support TUPE and other HR matters Howarths were engaged by the CWG and Rollitts were engaged to support governance and legal changes.

Other work to support the merger included the development of a new website www.mylocalcommunity.org.uk which will not only support the new entity but also the wider BDIP partnership members.

Leeds City Region Infrastructure Consortium

The LCRIC is a body of infrastructure organisation, predominantly CVSs, based in the Leeds City Region. It meets through the year around the region. The agenda covers wider strategic issues in health and local government and the representation of a VCS view at the city region level. Bradford CVS is an active participant, represented by the Chief Officer.

Bradford VCS Alliance

The Chief Officer, through their role on the Assembly Steering Group, worked with other ASG members around the development of a new entity, Bradford VCS Alliance, which will sit within the new NHS Accountable Care System for Bradford City and District's CCG areas. Furthermore the two Bradford CCGs invested £150,000 in the sector to help develop BVCSA, which has been managed on their behalf by BCVS and held within the BDIP bank account. Bradford CVS also employed the two new employees in early 2017, with a view to transferring them to BVCSA once the organisation is fully formed.

CVS Training

Staff : Alex Peel (Training Co-ordinator) and Diane Fox (Administration and Finance Officer)

Brief description:

CVS Training is part-funded by BMDC to provide a general training programme for the voluntary and community sector across the District through short courses and tailored in-house governance sessions. We also receive funding per learner from the Adult Community Learning Fund through Bradford College which enables us to provide a small number of free short courses to staff and volunteers from VCS organisations.

Achievements

Over the last financial year CVS Training delivered 93 courses to over 400 learners. A further 18 courses were advertised and were cancelled, either due to low numbers or trainer unavailability.

The 93 courses breakdown as follows:

- Open Programme 75 courses
- In-House Governance 13 courses
- Be-spoke 5 courses

Information Service

Staff: Paul Colley (Publications Officer) and Rebecca Hewitt (Information manager -seconded from KIVCA)

The Information Service provides information in response to enquiries from groups; developing information resources and an information strategy; maintaining information systems including a database; producing Briefing Bradford newsletter; maintaining the Bradford CVS website: www.bradfordcvs.org.uk and developing web resources.

Bradford Community and Voluntary Service

The report of the trustees for the year ended 31 March 2017

Database development

A major area of work this year has been the implementation of a new CiviCRM database across the BDIP partnership. As well as importing records from individual member databases and subsequent de-duplication, work has been done to integrate a new events booking system for training.

A major area of work this year has been the use of the CiviCRM database enabling all parts of our organisation to maintain an consistent record of activity with our beneficiaries. We continue to encourage our partners across the BDIP partnership to use it as well under a data protection protocol.

Communications and shared websites

We continue to support work on the Bfunded and DIVA databases, with the latter set to be replaced with a new version in 2016-17. We heard in February 2016 that the funding for the Idox system that supports Bfunded will end in March 2018 and we will seek funding to keep this vital resource going after that date.

Voluntary Organisation Support Officers

Staff: BCVS has two VOSOs; Clive Whittaker (full time) and Lincoln Oakley (part-time)

This has been a busy year with groups coming to us about governance matters, funding and employment. We still get a number of private individuals asking advice about setting up companies as social enterprises. Most of the community groups that we are currently working with are very apprehensive about their survival due to all the uncertainties surrounding budget consultations and some other changes taking place in the voluntary sector. Demand varies through the year but the two Bradford based VOSOs dealt with over 80 enquiries per quarter and supported 162 groups during the year. Enquiries/support also vary a great deal, with some being a one-off contact and others necessitating a series of meetings and activities over weeks or months.

Young Lives Bradford

Staff: Peter Horner (Strategy Development Officer) and Dionne Norman (Information and Policy Officer). Additional administrative support was provided by Cheryl Cowling.

Young Lives Bradford is a network of over 340 VCS organisations who deliver services to children and young people in the Bradford district. The network is supported by the Children and Young People's team of Bradford CVS and provides:

- Regular, up to date, information on all issues relating to children and young people's services within the District.
- Advice and guidance on a wide range of issues, resulting from the changes to service delivery – including training for staff and volunteers and information and resources on Safeguarding
- A voice for the voluntary and community sector at all levels of Bradford's Children's Trust body – The Children & Young People's Partnership, The Bradford Safeguarding Children Board and other strategic groups at local, sub-regional, regional and national levels.
- Support for capacity building and training for voluntary sector groups
- Acts as first point of contact for other stakeholder agencies (e.g. Youth Service, Early Years and Play Service, NHS, Local Authority)

Support Services

Reception/admin

Staff : Admin services have one part-time staff ; Cheryl Cowling supported by other part time staff from across the organisation.

Bradford Community and Voluntary Service
The report of the trustees for the year ended 31 March 2017

The team provide reception services in the office, including dealing with clients in person and on the telephone following good customer care practice, and carry out any admin tasks which are required e.g. typing letters, frank and send any outgoing post, prepare and send mail-outs out when required, filing and all other clerical work.

In addition they :

- take bookings for meeting rooms,
- assist clients and staff to use the photocopier
- operate the equipment hire system.
- supply the Training team with dedicated admin support
- manage an accounts drop off point for WYCAS

Building

Staff: Rob Holmes (Building Manager), Dave Bogg (Caretaker) and Karen Carter-Wilson-Holdsworth (Cleaner)

Brief description:

- To provide a pleasant, safe working environment for staff, visitors and tenants (Bradford CPA, Volunteering Bradford, Bradford Rape Crisis, Making Space)
- To provide good quality meeting room facilities for voluntary organisations which meet their needs, within their budgets during the day or in the evening
- To hire out equipment to community groups
- Dealing with any maintenance related issues/breakdowns
- Sourcing any materials required by CVS or the building
- Cleaning the building on a daily basis

Finance

Staff : Dennis Watts (Finance Manager)

The Bradford CVS's Finance currently consists of three days of accounts and book-keeping support. The main strands of the finance service are as follows:-

- Payment of bills (expenditure)
- Maintenance and monitoring of Petty Cash system (expenditure)
- Raising of Invoices for grants and other income
- Receipt and banking of cash and cheques (income)
- Posting of direct income and expenditure from bank statements, and bank reconciliation
- General maintenance of the accounting system (QuickBooks)
- Monitoring and maintenance of staff attendance and annual leave records
- Closing-down and preparation of final accounts in statutory form
- Assisting Director with creation of annual budgets
- Preparation of Budgetary Control Reports for staff and the Trustee Board
- Providing Director and other staff with financial input into monitoring reports for funders

Bradford Community and Voluntary Service

The report of the trustees for the year ended 31 March 2017

The management committee consider that they should review the level of reserves held by the charity at regular intervals. The charity's unrestricted free reserves, which have not been designated for a specific use, stood at £284,674. The management committee feel that the minimum level of reserves should equate to approximately three months running costs, currently £130,000, to ensure that adequate funds are available to allow continued furtherance of the objects of the charity in the event of temporary shortfall incoming resources while alternate funds are sought. The management committee believe that holding adequate funds to cover three months operating costs would allow for an orderly winding up of the organisation and would also enable the organisation to be able to meet obligations towards staff and creditors in the event of there being no possibility of securing alternative longer term funding. The current reserves fall short of this target, and action is being taken and further funding sought to address this issue.

Transactions and Financial position

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Effective 1 January 2015) – (Charities SORP (FRS 102)) and the Companies Act 2006.

The Trustees have taken action, because of their concerns about the inadequate levels of reserves, to better ensure that our financial performance will improve and be satisfactorily going forward.

The Statement of Financial Activities shows total incoming resources of £415,067 and total resources expended of £572,902 it also shows net outgoing resources for the year of £39,616 unrestricted funds and net outgoing resources of £121,501 restricted funds, making net overall outgoing resources of £161,117 (2016 incoming resources of £169,780).

The total reserves at the year end stand at £497,838 (2016: £658,955). Unrestricted reserves amounted to £284,674 (2016: £324,290).

The significant deterioration in the charity's income in 2016/17 is due to bringing in income amounting to £160,752 in the year ended 31 March 2016 due to the accounting requirements of FRS 102. There is no such adjustment required this year. The effect of this adjustment last year was to increase the charity's income by £160,752 which means that if this amount had been accounted for on the original accounting basis then the charity would have shown income in 2016 of £606,118 and income in 2017 of £575,819.

Funds held as custodian trustee on behalf of others

At 31 March 2017 the charity held funds as custodian on behalf of Longitudinal Research amounting to £4,645. These are held within separate bank account to ensure segregation from the charity's assets.

Plans for Future Periods

Commissions : Our main BISON infrastructure commission was replaced by a new commission, in which BCVS is lead partner. This commission is for two years, finishing in March 2019. We will work closely with other partners (CNet and Volunteering Bradford) to ensure the joint offer from the BISON commission is fit for purpose. Our Young Lives funding was renewed for a further year, to finish in March 2018. Work related to these commissions by CVS training, VOSOs, Information Team and Young Lives outlined above will continue.

Merger: As stated on page 3 of this report Bradford CVS will go into a merger with our partner organisations, KIVCA and Shipley and Bingley Voluntary Services early in April 2017. On a practical basis we are planning to consolidate our offer to the VCS of Bradford and District and look to sustaining the future of infrastructure services in the district. We will review the property we occupy and seek to maximize the incoming generation opportunities the new organisation offers.

Bradford VCS Alliance: It is imperative that in the coming year we work much more closely with the newly formed BVCSA as there are synergies between our two organisations that will help the wider VCS of Bradford and District. Without closer working we risk fracturing the sector and causing confusion, which may lead to detrimental effects.

Bradford Community and Voluntary Service
The report of the trustees for the year ended 31 March 2017

Plans for Future Periods (continued)

Community Building Grants: In February 2017 Bradford Council removed significant support to the VCS in the form of Community Building Grants and made changes to rate relief. This led to the need for extra support from our VOSO team to organisations affected by the increase in costs. The work will continue through the year 2017/18 and includes helping groups register as charities and develop new income streams.

Statement as to disclosure of Information to auditors

The trustees, in their capacity as directors, state that so far as each of the directors at the time this report was approved are aware:

- a) There is no relevant audit information of which the auditors are unaware, and
- b) The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and establish that the auditors are aware of that Information.

Method of preparation of accounts

The trustees, in their capacity as directors, state that the accounts have been prepared in accordance with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Ireland (FRS102) (effective 1 January 2015).

Statement as to the disclosure of information to auditors

In so far as the trustees are aware at the time of approving the trustees' report:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information

Statement of Directors' and Trustees' Responsibilities

The Charities Acts and the Companies Acts require the Board of Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity as at the end of the financial year and of the surplus or deficit of the charity. In preparing those financial statements the Board is required to:

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business
- state whether applicable accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements

The Trustees are also responsible for maintaining adequate accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which are sufficient to show and explain the charity's transactions and enable them to ensure that the financial statements comply with the Companies Act 2006 and comply with regulations made under the Charities Act. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

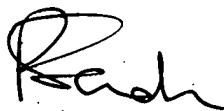
The trustees are also responsible for the contents of the trustees' report, and the responsibility of the auditor in relation to the trustees' report is limited to examining the report and ensuring that, on the face of the report, there are no inconsistencies with the figures disclosed in the financial statements.

Bradford Community and Voluntary Service
The report of the trustees for the year ended 31 March 2017

This report was approved by the board of trustees on ~~16~~ December 2017



C Smith
Director and trustee



P Sowden
Director and trustee

**Independent Auditor's Report
Report of the Independent Auditors to the trustees of
Bradford Community and Voluntary Service
For the year ended 31 March 2017**

We have audited the financial statements of Bradford Community and Voluntary Service for the year ended 31 March 2017 which comprise of the Statement of Financial Activities, the Summary Income and Expenditure Account, the Balance Sheet, the Cashflow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Standards including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees as directors and of the auditors

As explained more fully in the Trustee's Responsibilities Statement set out on page 8, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall representation of the financial statements.

In addition, we read all the financial and non-financial information in the Trustees' Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies, we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements;

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2017 and of the group's incoming resources and application of resources, including its income and expenditure, in the year then ended; and
- have been properly prepared in accordance with the United Kingdom Generally Accepted Accounting Practice (applicable to small entities);
- have been properly prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matters prescribed by the Companies Act 2006.

In our opinion the information given in the Trustees' Annual Report is consistent with the financial statements (which incorporates the strategic report and directors' report required by company law) for the financial year for which the financial statements are prepared is consistent with the financial statements.

**Independent Auditor's Report
Report of the Independent Auditors to the trustees of
Bradford Community and Voluntary Service
For the year ended 31 March 2017**

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us;
- the parent charitable company financial statements are not in agreement with the accounting records and returns;
- certain disclosures or directors' remuneration specified by law are not made;
- we have not received all the information and explanations we require for our audit;
- the directors were not entitled to prepare the financial statements and the directors' report in accordance with small companies regime.



Andrew Parker
Senior Statutory Auditor

For and on behalf of Andrew S Parker
Chartered Accountant and Statutory Auditor
2 Meadow Court
Allerton
Bradford
BD15 9JZ

15 December 2017

Bradford Community and Voluntary Service
Statement of Financial Activities – Charity only
For the year ended 31 March 2017

	Unrestricted Fund	Restricted Fund	Total Fund	Last Year Total Funds
Notes	2017 £	2017 £	2017 £	2016 £
Incoming resources				
Incoming resources from generated Funds				
Voluntary Income	14,726	-	14,726	111,548
Investment Income	2,397	-	2,397	1,023
Incoming resources from charitable Activities	<u>48,446</u>	<u>122,213</u>	<u>170,659</u>	<u>441,415</u>
Total incoming resources	<u>65,569</u>	<u>122,213</u>	<u>187,782</u>	<u>553,986</u>
Resources expended				
Costs of charitable activities	110,843	241,617	352,460	387,824
Governance costs	<u>2,145</u>	<u>2,097</u>	<u>4,242</u>	<u>3,319</u>
Total resources expended	<u>112,988</u>	<u>243,714</u>	<u>356,702</u>	<u>391,143</u>
Net incoming resources				
Before transfers between funds	(47,419)	(121,501)	(168,920)	162,843
Gross transfer between funds	-	-	-	-
Net movement in funds	<u>(47,419)</u>	<u>(121,501)</u>	<u>(168,920)</u>	<u>162,843</u>
Total funds brought forward	<u>217,224</u>	<u>334,665</u>	<u>551,889</u>	<u>389,046</u>
Total funds carried forward	<u>169,805</u>	<u>213,164</u>	<u>382,969</u>	<u>551,889</u>

The net movement in funds referred to above is the net incoming resources as defined in the statement of Recommended Practice for Accounting and Reporting issued by the Charity Commission for England & Wales and is reconciled to the total funds as shown in the Balance Sheet on page 16 as required by the said statement.

All activities derive from continuing operations

There were no recognised gains and losses for 2017 and 2016 other than those included above

The notes on pages 18 to 25 form an integral part of these accounts.

Bradford Community and Voluntary Service
Consolidated Statement of Financial Activities
(Incorporating Income and Expenditure Account)
For the year ended 31 March 2017

		Unrestricted Fund	Restricted Fund	Total Fund	Last Year Total Funds
	Notes	2017 £	2017 £	2017 £	2016 £
Incoming resources					
Incoming resources from generated Fund					
Voluntary Income		213	-	213	102,903
Trading Subsidiary	18	260,600	-	260,600	231,492
Investment Income	4	3,510	-	3,510	4,224
Incoming resources from charitable Activities		<u>28,531</u>	<u>122,213</u>	<u>150,744</u>	<u>428,251</u>
Total incoming resources		<u>292,854</u>	<u>122,213</u>	<u>415,067</u>	<u>766,870</u>
Resources expended					
Costs of generating funds					
Trading subsidiary operations	18	218,473	-	218,473	205,787
Costs of charitable activities		106,835	241,617	348,452	384,744
Governance costs	5	<u>3,880</u>	<u>2,097</u>	<u>5,977</u>	<u>4,852</u>
Total resources expended		<u>329,188</u>	<u>243,714</u>	<u>572,902</u>	<u>595,383</u>
Net incoming resources before transfers between funds		(36,334)	(121,501)	(157,835)	171,487
Gross transfers between funds		-	-	-	-
Taxation		<u>3,282</u>	-	<u>3,282</u>	<u>1,707</u>
Net movement in funds		<u>(39,616)</u>	<u>(121,501)</u>	<u>(161,117)</u>	<u>169,780</u>
Total funds brought forward		<u>324,290</u>	<u>334,665</u>	<u>658,955</u>	<u>489,175</u>
Total funds carried forward		<u>284,674</u>	<u>213,164</u>	<u>497,838</u>	<u>658,955</u>

All activities derive from continuing operations

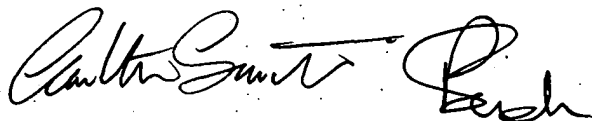
There were no recognised gains and losses for 2017 and 2016 other than those included above.

The notes on pages 18 to 25 form an integral part of these accounts.

Bradford Community and Voluntary Service
Balance Sheet – Charity only
As at 31 March 2017

	Notes	2017 £	2016 £
Total fixed assets	10	1,954	5,452
Current assets			
Stocks		-	-
Debtors	11	58,454	207,925
Cash at bank and in hand		<u>372,265</u>	<u>369,905</u>
Total current assets		430,719	577,830
Creditors			
Amounts due within one year	12	(49,704)	(31,393)
Net current assets		<u>381,015</u>	<u>546,437</u>
Net assets		<u>382,969</u>	<u>551,889</u>
The funds of the charity:			
Unrestricted income funds			
Total unrestricted funds		169,805	217,224
Restricted income funds			
Total restricted funds	14	<u>213,164</u>	<u>334,665</u>
Total charity funds		<u>382,969</u>	<u>551,889</u>

The accounts have been prepared in accordance with the provision in Part 15 of the Companies Act 2006.



C Smith
Trustee

P. Sowden
Trustee

Approved by the Trustees on ¹⁵ December 2017
Company Number 04283003

The notes on pages 18 to 25 form an integral part of these accounts.

Bradford Community and Voluntary Service
Consolidated Balance Sheet
As at 31 March 2017

	Notes	2017 £	2016 £
Fixed assets			
Tangible assets	10	4,208	9,604
Current assets			
Stocks		1,000	1,000
Debtors	11	93,503	226,040
Cash at the bank and in hand		<u>473,541</u>	<u>470,508</u>
Total current assets		568,044	697,548
Creditors:-			
Amounts falling due within one Year	12	(70,986)	(48,197)
Net current assets		<u>497,058</u>	<u>649,351</u>
Total assets less current liabilities		501,266	658,955
Provision for liabilities		<u>3,428</u>	-
Net assets		<u>497,838</u>	<u>658,955</u>
 The funds of the charity:			
Unrestricted income funds			
Charity	14	169,805	217,224
Trading Subsidiary	14	<u>114,869</u>	<u>107,066</u>
Total unrestricted funds		284,674	324,290
Total restricted funds	14	<u>213,164</u>	<u>334,665</u>
Total charity funds		<u>497,838</u>	<u>658,955</u>

The financial statements were approved by the board of trustees and signed on its behalf



C Smith
 Director and Trustee



P Sowden
 Director and Trustee

15 December 2017

The notes on pages 18 to 25 form part of these accounts.

**Bradford Community and Voluntary Service
Statement of Cash flows – Charity only
for the year ended 31 March 2017**

	2017 £	2016 £
Net movement in funds	(168,920)	162,843
Add back depreciation	3,498	3,083
Deduct interest income	(2,397)	(1,023)
Decrease (increase) in debtors	149,471	(157,886)
Increase (decrease) in creditors	<u>18,311</u>	<u>(36,570)</u>
Net cash provided by (used in) operating activities	(37)	(29,553)
 Cash flows from investing activities		
Interest income	2,397	1,023
Purchase of tangible fixed assets	<u>-</u>	<u>(3,000)</u>
Cash used in investing activities	<u>2,396</u>	<u>(1,977)</u>
 Increase (decrease) in cash and cash equivalents in the year	2,360	(31,530)
Cash and cash equivalents at the beginning of the year	<u>369,905</u>	<u>401,435</u>
 Total cash and cash equivalents at the end of the year	<u>372,265</u>	<u>369,905</u>

The notes on pages 18 to 25 form part of these accounts.

**Bradford Community and Voluntary Service
Consolidated Statement of Cash flows
for the year ended 31 March 2017**

	2017 £	2016 £
Net movement in funds	(161,117)	169,780
Add back depreciation	6,499	7,524
Deduct interest income	(3,510)	(4,224)
Decrease (increase) in debtors	132,537	(155,605)
Increase (decrease) in creditors	<u>26,217</u>	<u>(37,665)</u>
Net cash provided by (used in) operating activities	<u>626</u>	<u>(20,181)</u>
 Cash flows from investing activities		
Interest income	3,510	4,224
Purchase of tangible fixed assets	<u>(1,103)</u>	<u>(7,559)</u>
Cash used in investing activities	<u>2,407</u>	<u>(3,335)</u>
 Increase (decrease) in cash and cash equivalents in the year	3,033	(23,516)
Cash and cash equivalents at the beginning of the year	<u>470,508</u>	<u>494,024</u>
 Total cash and cash equivalents at the end of the year	<u>473,541</u>	<u>470,508</u>

The notes on pages 18 to 25 form part of these accounts.

Bradford Community and Voluntary Service
Notes to the Consolidated Accounts
For the year ended 31 March 2017

1. Accounting policies

Basis of preparation of the accounts

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Effective 1 January 2015) – (Charities SORP (FRS 102)) and the Companies Act 2006.

Bradford Community and Voluntary Service meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Advantage has been taken of Section 396(5) of The Companies Act 2006 to allow the format of the financial statements to be adapted to reflect the special nature of the company's operation and in order to comply with the requirements of the SORP.

Accounting convention

The financial statements are prepared, on a going concern basis, under the historical cost convention.

The charity is entirely dependent on continuing grant aid and as a consequence the going concern basis is also dependent on the continuing grant aid.

Incoming Resources

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether "capital" grants or "revenue" grants, recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be reliably measured and is not deferred.

Income from investments is included in the year in which it is receivable.

Recognition of liabilities

Liabilities are recognized on the accruals basis in accordance with normal accounting principles, modified where necessary in accordance with the guidance given in the Charities SORP (FRS102) issued by the Charity Commissioners for England & Wales.

Resources Expended

All expenditure is accounted for on an accruals basis and is recognized when there is a legal or constructive obligation to pay for expenditure.

Charitable expenditure comprises of those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and cost linked to the strategic management of the charity.

All costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designated to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis.

Resources expended include attributable VAT which cannot be recovered.

Bradford Community and Voluntary Service
Notes to the Consolidated Accounts
For the year ended 31 March 2016

Stocks

Stock is valued at the lower of cost or net realisable value.

Fixed assets and depreciation

Tangible fixed assets, except freehold land and buildings, are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Fixtures, equipment and computer	33.3% straight line
----------------------------------	---------------------

Taxation

As a registered charity, the company is exempt from income and corporation tax to the extent that its income and gains are applicable to charitable purposes only. Value Added Tax is not recoverable by the company, and is therefore included in the relevant costs in the Statement of Financial Activities.

Finance and operating leases

Rentals payable under operating leases are charged against income on a straight line basis over the period of the lease.

Funds structure policy

The charity maintains a general unrestricted fund which represents funds which are expendable at the discretion of the board of trustees in furtherance of the objects of the charity. Such funds may be held in order to finance both working capital and capital investment.

Restricted funds have been provided to the charity for particular purposes, and it is the policy of the board of trustees to carefully monitor the application of those funds in accordance with the restrictions placed upon them.

Designated funds comprise which have been set aside at the discretion of the board of trustees for specific purposes. The purposes and uses of the designated funds are set out in the notes to the accounts.

Recognition of pension costs and pension assets and liabilities

A defined contribution scheme is operated. The contributions paid into the scheme are charged to the income and expenditure in the year in which the contributions are paid.

2. Winding up or dissolution of the charity

If upon winding up or dissolution of the charity there remain any assets, after the satisfaction of all debts and liabilities, the assets represented by the accumulated fund shall be transferred to some other charitable body or bodies having similar objects to the charity.

3. Surplus for the financial year

	2017 £	2016 £
This is stated after crediting:-		
Revenue Turnover from ordinary activities	411,557	762,646
Depreciation of owned fixed assets	6,499	7,524
Pension costs	16,699	13,328
Auditors' Remuneration	<u>5,977</u>	<u>4,852</u>

4. Investment Income

	2017 £	2016 £
Interest receivable	<u>3,510</u>	<u>4,224</u>

Bradford Community and Voluntary Service
Notes to the Consolidated Accounts
For the year ended 31 March 2017

5. Governance Costs	Unrestricted Funds	Restricted Funds	2017 Total	2016
	£	£	£	£
Trustees' expenses	-	-	-	-
Auditors' remuneration	<u>3,880</u>	<u>2,097</u>	<u>5,977</u>	<u>4,852</u>
	<u>3,880</u>	<u>2,097</u>	<u>5,977</u>	<u>4,852</u>

6. Expenses paid to trustees or persons connected with trustees

	2017	2016
	£	£
The aggregate amount of expenses paid to trustees was	-	-

7. Deferred Incoming Resources & Reserves – Restricted funds

	Opening Deferrals	Released from prior years	Received less released in year	Deferred at year end
	£	£	£	£
Sundry items	200	-	-	200
Early Help Services YLB Consortium	6,243	(6,243)	-	-
B.M.D.C. – Bison Commission	3,207	-	-	3,207
NLDC	4,645	-	-	4,645
Bradford MDC and YPT	<u>1,604</u>	-	-	<u>1,604</u>
Total	<u>15,899</u>	<u>(6,243)</u>	-	<u>9,656</u>

	2017	2016
	£	£
These deferrals are included in creditors	<u>9,656</u>	<u>15,899</u>

8. Staff Costs and Emoluments

	2017	2016
	£	£
Gross Salaries	393,954	421,397
Employer's National Insurance	26,316	23,985
Pension Contributions	<u>16,699</u>	<u>13,328</u>
	<u>436,969</u>	<u>458,710</u>

Numbers of full time employees or full time equivalents	2017	2016
Management, development and support	1	1
Finance and support services	2	2
Information and library	2	2
Project staff	6	7
Trading Subsidiary	<u>6</u>	<u>6</u>
	<u>17</u>	<u>18</u>

There were no fees or other remuneration paid to the trustees

There were no employees with emoluments in excess of £60,000 per annum.

Bradford Community and Voluntary Service
Notes to the Consolidated Accounts
For the year ended 31 March 2017

9. Trustees' Remuneration

Neither the trustees nor any persons connected with them have received any remuneration, either in the current year or the prior year.

10. Tangible functional fixed assets

	GROUP Fixtures Equipment & Computers £	CHARITY Fixtures Equipment & Computers £
Asset cost or valuation		
At 1 April 2016	92,724	59,589
Additions	1,103	-
Disposals	-	-
At 31 March 2017	<u>93,827</u>	<u>59,589</u>
Accumulated depreciation		
At 1 April 2016	83,120	54,137
Eliminated on disposals	-	-
Charge for the year	<u>6,499</u>	<u>3,498</u>
At 31 March 2017	<u>89,619</u>	<u>57,635</u>
Net book value		
At 31 March 2017	<u>4,208</u>	<u>1,954</u>
At 31 March 2016	<u>9,604</u>	<u>5,452</u>

11. Debtors

	2017 £	GROUP 2016 £	2017 £	CHARITY 2016 £
Trade debtors	88,013	220,983	40,507	192,695
Other Debtors	2,081	1,977	1,616	1,112
Amounts owed by subsidiary company	-	-	14,903	12,718
Prepaid expenses	<u>3,409</u>	<u>3,080</u>	<u>1,428</u>	<u>1,400</u>
	<u>93,503</u>	<u>226,040</u>	<u>58,454</u>	<u>207,925</u>

12. Creditors: amounts falling due within one year

	2017 £	GROUP 2016 £	2017 £	CHARITY 2016 £
Trade creditors	33,157	10,245	30,447	6,749
Accrued expenses	3,780	4,500	3,780	4,500
Taxation and social security costs	24,393	17,553	5,821	4,245
Other creditors	-	-	-	-
Deferred income (see note 7)	<u>9,656</u>	<u>15,899</u>	<u>9,656</u>	<u>15,899</u>
	<u>70,986</u>	<u>48,197</u>	<u>49,704</u>	<u>31,393</u>

Bradford Community and Voluntary Service
Notes to the Consolidated Accounts
For the year ended 31 March 2017

13. Operating Leases

At 31 March 2017 the charity had no commitments under non-cancellable leases (2016 - £nil)

14. Particulars of individual funds and analysis of assets and liabilities representing funds

At 31 March 2017 GROUP	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total Funds £
Tangible Fixed Assets	4,208	-	-	4,208
Current Assets	345,224	-	222,820	568,044
Current Liabilities	(61,330)	-	(9,656)	(70,986)
Provision for liabilities	(3,428)	-	-	(3,428)
	<u>284,674</u>	-	<u>213,164</u>	<u>497,838</u>

The individual funds included above are:-

	Funds at 2016 £	Movements in Funds As below £	Transfers Between Funds £	Funds at 2017 £
Restricted Funds				
Area Committees (VOSO's)	159,750	(68,259)	-	91,491
BCVS Training Division	55,129	(41,299)	-	13,830
Children & Young Persons Team	46,660	-	-	46,660
Community Centre Support	16,887	(309)	-	16,578
Community Cascade Grant	137	-	-	137
Community Development Foundation	1,127	-	-	1,127
Youth Contracts	(3,396)	-	-	(3,396)
Bfd. District Infrastructure Partnership	(4,310)	(12,218)	-	(16,528)
Health Partnership Project	54	-	-	54
ICT Project (Change-Up)	3,597	-	-	3,597
Big Local Trust	(3,116)	-	-	(3,116)
Police and Crime Consortium	5,353	-	-	5,353
Voluntary Youth Sector Training Fund	30,841	(165)	-	30,676
Youth Voice Initiative	7,037	-	-	7,037
Neighbourhood Learning in Deprived Com.	5,399	-	-	5,399
Social Investment Business	13,440	-	-	13,440
CLLD Support	76	-	-	76
Young Lives Bradford	-	749	-	749
Unrestricted Funds				
General	<u>324,290</u>	<u>(39,616)</u>	-	<u>284,674</u>
	<u>658,955</u>	<u>(161,117)</u>	-	<u>497,838</u>

Bradford Community and Voluntary Service
Notes to the Consolidated Accounts
For the year ended 31 March 2017

Analysis of movement in funds as shown in the table above

	Incoming Resources £	Outgoing Resources £	Movement In funds £
Restricted funds			
Area Committees (VOSO's)	(854)	67,405	(68,259)
BCVS Training Division	25,993	67,292	(41,299)
Children & Young Persons Team	-	-	-
Community Centre Support	-	309	(309)
Young Lives Bradford	91,976	91,227	749
Voluntary Youth Sector Training Fund	300	465	(165)
Bfd. District Infrastructure Partnership	4,798	17,016	(12,218)
Unrestricted Fund			
General	<u>292,854</u>	<u>332,470</u>	<u>(39,616)</u>
	<u>415,067</u>	<u>576,184</u>	<u>(161,117)</u>
 Unrestricted funds			
Trading subsidiary	261,600	221,755	39,845
Investment income	3,510	-	3,510
Donations	213	-	213
BCVS sales and fees	<u>27,531</u>	<u>110,715</u>	<u>(83,184)</u>
	<u>292,854</u>	<u>332,470</u>	<u>(39,616)</u>

Bradford Community and Voluntary Service
Notes to the Consolidated Accounts
For the year ended 31 March 2017

15. Funds continued

Area Committee (VOSO's) – Development and support services to voluntary organisations in Bradford North, South and West constituencies, funded through Bradford MDC Neighbourhood Support Services

BCVS Training Division – Organisation (and partial direct provision) of subsidized training to increase the capacity and effectiveness of VCS groups. Funding comes from Bradford MDC and the Big Lottery Fund.

Children and Young Persons Team – The team facilitates support, information, representation and advocacy to organisations registered with the Children and Young People's VCS network, and provides administration support to the Children and Young People's VCS Forum. Funding is now mainly from Bradford MDC.

Community Centre Support – A project to pull together and offer support, advice and training to community centres in Bradford District.

District Infrastructure (CDF) – The Consortium Development Fund is follow-on to the Change-Up funding which attempted to pull together Infrastructure Support Organisations in the District.

ICT Project (Change-Up) – Funding to increase and improve ICT skills in the voluntary and community sector.

Youth Voice Initiative – Is part of the "Talent Match" programme, engaging with young people and helping them to get involved both in representing their local communities and representing the views of their peers in local and national decision-making forums.

Voluntary Youth Sector Training Fund – A resource aimed at funding staff and volunteer training and development in the field of youth work.

16. Auditors' Ethical Standards

The relevant circumstances requiring disclosure in accordance with the requirements of APB Ethical Standard – Provisions Available for Small Entities are that, in common with many charities of our size and nature, we use our auditors to assist with the preparation of the accounts.

17. Taxation on Profit on Ordinary Activities

	2017 £	2016 £
Domestic current year tax		
UK Corporation tax	<u>3,282</u>	<u>1,707</u>
Total current tax	<u>1,707</u>	<u>1,707</u>
Factors affecting the tax charge for the year		
Profit/(loss) on ordinary activities before taxation	<u>11,085</u>	<u>8,644</u>
Profit/(loss) on ordinary activities before taxation multiplied by Standard rate of UK corporation tax of 20.00% (2016 – 20%)	2,217	1,729
Effects of:		
Depreciation in excess of capital allowances	379	(24)
Adjustment to previous year	-	-
Other tax adjustment	<u>686</u>	<u>2</u>
	<u>3,282</u>	<u>1,707</u>

The tax charge arises in both years on that part of the profit of the subsidiary company that was not distributed by way of a gift-aid donation to Bradford CVS, its parent.

Bradford Community and Voluntary Service
Notes to the Consolidated Accounts
For the year ended 31 March 2017

18. Subsidiary Company – Bradford Community Payroll and Accounts Limited

These consolidated accounts include the results of Bradford Community Payroll and Accounts Limited (company number 03036613), a company incorporated in England and Wales and limited by guarantee, its sole member being Bradford Community and Voluntary Service. The liability of the charity in the event of the Bradford Community Payroll and Accounts Limited being wound up is limited by a sum not exceeding £1. The principal activity of Bradford Community Payroll and Accounts Limited is to provide services which support voluntary action, in particular payroll.

The trading results of the subsidiary company, as extracted from the unaudited accounts, are summarized below:

Subsidiary Company

	2017	2016
	£	£
Turnover	264,608	234,572
Operating expenses	<u>(240,123)</u>	<u>(220,475)</u>
Operating profit/(loss)	24,485	14,097
Interest payable and similar charges	-	(9)
Investment income	<u>1,113</u>	<u>3,201</u>
Net income for year	25,598	17,289
Gift aid payment to Bradford Community and Voluntary Service	<u>(14,513)</u>	<u>(8,645)</u>
Profit on ordinary activities before taxation	11,085	8,644
Taxation on profit on ordinary activities	<u>(3,282)</u>	<u>(1,707)</u>
Retained profit	7,803	6,937
Balance at 1 April 2016	<u>107,066</u>	<u>100,129</u>
Balance at 31 March 2017	<u>114,869</u>	<u>107,066</u>

19. Pension

The charity operates a defined contribution stakeholder pension scheme for core activities staff, with CIS General Insurance Limited. At 31 March 2017, 4 employees were members of the scheme. The charity also manages contributions to pension schemes for project management staff in respect of 3 (2016 -3) employees. These are accounted for on a defined contribution basis at 5% of gross salary.

The subsidiary company operates a defined benefit pension scheme. Due to the nature of the plan, the accounting charge for the period under FRS17 represents the employer contributions payable.

Pensions contributions payable for the year by the group were £16,699 (2016 - £13,328) and contributions unpaid at 31 March 2017 were £3,428 (2016 - £nil)

Bradford Community and Voluntary Service
Schedule to the Statement of Financial Activities
For the year ended 31 March 2017

	Unrestricted Funds 2017 £	Restricted Funds 2017 £	Total Funds 2017 £	Prior Period Total Funds 2016 £
Voluntary Income				
Revenue grants and donations	<u>213</u>	-	<u>213</u>	<u>102,903</u>
Total Gifts in kind, donated				
Services and facilities	<u>213</u>	-	<u>213</u>	<u>102,963</u>
Investment Income				
Bank deposit interest received	<u>3,510</u>	-	<u>3,510</u>	<u>4,224</u>
Total Investment Income	<u>3,510</u>	-	<u>3,510</u>	<u>4,224</u>
Incoming resources from				
Charitable activities				
Sales of Services to Community & Voluntary Organisations	5,619	37,963	43,582	11,115
Rental Income	22,912	-	22,912	24,867
Other Projects CLLD Support	-	-	-	7,500
Bradford MDC: Bison Commission: (VOSO's)	-	-	-	180,727
Bradford MDC: Community Centre Support	-	-	-	-
Bradford MDC: Children & Young Persons grant	-	74,250	74,250	112,552
Bradford MDC: Training Division grants	-	-	-	84,817
Talent Match	-	10,000	10,000	-
Police and Crime Consortium	-	-	-	(6,704)
Fit for Funding: Community Cascade Grant	-	-	-	-
Social Investment Business	-	-	-	13,337
Payroll & Management Fees	<u>260,600</u>	-	<u>260,600</u>	<u>231,492</u>
Total Income from charitable activities	<u>289,131</u>	<u>122,213</u>	<u>411,344</u>	<u>659,743</u>
Total Incoming Resources	<u>292,854</u>	<u>122,213</u>	<u>415,067</u>	<u>766,870</u>

BCVS
Analysis of resources expended
For the year ended 31 March 2017

	Core Activities	Trading Subsidiary	Bfd District Infrastructure Partnership	Children & Young People	Area Committees (VOSO'S)	Training	Governance Costs	2017 Total	2016 Total
	£	£	£	£	£	£	£	£	£
Costs directly allocated to activities									
Staff and related costs	61,439	182,374	17,279	83,129	59,892	41,681	-	445,794	458,710
Building and premises costs	14,724	6,123	0	1,397	1,117	830	-	24,191	15,401
Supplies and services	6,624	6,396	237	4,565	5,114	20,667	-	43,603	78,075
Transport and travel costs	-	733	-	-	-	-	-	733	406
Establishment costs	19,459	1,360	-500	-	-	-	-	20,319	2,180
Other expenses	1,091	18,486	-	1,772	618	3,819	-	25,786	28,235
Depreciation costs	3,498	3,001	-	-	-	-	-	6,499	7,524
								0	0
Support costs allocated to activities									
Administration and management	-	-	-	-	-	-	5,977	5,977	4,852
Building and premises costs	-	-	-	-	-	-	-	0	-
Supplies and services	-	-	-	-	-	-	-	0	-
Depreciation costs	-	-	-	-	-	-	-	0	-
Costs of charitable activities	106,835	218,473	17,016	90,863	66,741	66,997	5,977	572,902	595,383
Unrestricted	106,835	218,473	-	-	-	-	3,880	329,188	-
Restricted	-	-	17,016	90,863	66,741	66,997	2,097	243,714	-
	106,835	218,473	17,016	90,863	66,741	66,997	5,977	572,902	-
Workings:									
Per summary profit and loss account group	112,988	254,636	17,016	91,692	67,405	67,601	-	611,338	-
	-4,008	-34,428	-	-	-	-	-	-38,436	-
Governance costs - Audit fee	-2,145	-1,735	-	-829	-664	-604	5,977	0	-
	106,835	218,473	17,016	90,863	66,741	66,997	5,977	572,902	-
Taxation	-	3,282	-	-	-	-	-	3,282	-
	106,835	221,755	17,016	90,863	66,741	66,997	5,977	576,184	-