

# **Agria Pet Insurance Limited**

## **Annual Report and Financial Statements**

**Registered number 4258783**

**Year ending 31 December 2018**



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## **Strategic Report**

### **Business review**

The company has delivered a steady result for 2018 and continues to invest in staff and infrastructure creating the capacity for accelerated revenue growth.

Gross Revenue for the year has increased by 7.9%. This was driven partly by continued growth in the portfolio of 11.5% and from investment in new business initiatives, new partners and more effective retention strategies – and partly by proactive pricing adjustments managing veterinary inflationary trends.

Net assets increased from £11,683,386 in 2017 to £12,278,303 in 2018 as the company continues to generate and retain profits.

The pre-tax profits decreased from £1,265,720 in 2017 to £751,821 in 2018. The company continued to invest significantly in IT infrastructure and has additionally moved into new premises which will support the growth and the underlying business strategy.

### **Key business risks**

The main risk facing the company is the potential loss of its main distribution channel - The Kennel Club. However - The Kennel Club contract has a five-year cancellation clause matching typical policy lifetime and therefore the risk is considered minimal. Own brand sales also grew in the year which is lessening this dependency over time.

The majority of the company's underwriting capacity is provided by our parent company – Försäkringsaktiebolaget Agria. A reduction in this capacity would have a significant impact upon the company. However – Försäkringsaktiebolaget Agria - part of a larger, well capitalised group – has expressed their continued support to the important UK market, as well as further European expansion making this risk also minimal.

Försäkringsaktiebolaget Agria underwrite almost 100% of products sold by Agria Pet Insurance Limited.

The UK's decision to leave the European Union and the subsequent triggering of article 50 represent risks and opportunities for the company. The company is monitoring the process and is grateful for the continued support of its parent. The Steering Group continues to work to implement the business strategy to ensure a seamless process for its clients, partners and employees.

The company does not actively use financial instruments as part of its financial risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures. Working capital cycles are comfortably covered by the company's bank balances – and healthy levels of liquidity are maintained.

### **Dividend payment**

No interim or final dividends were paid.

By order of the board



**S Wheeler**  
*Director*

Blue Leanie First Floor  
Walton Street  
Aylesbury  
Buckinghamshire  
HP21 7QW

16 May 2019

## **Directors' Report**

The directors present their Directors' Report and Financial Statements for the year ended 31 December 2018.

### **Principal activities**

The principal activity of the company continued to be the provision of insurance sales and claims administration services.

### **Review of the year**

2018 has been a busy year for the business. We have delivered 11.5% growth in our policy book through engagement with new distribution partners and investment in the contact centre.

We successfully incorporated the new IDD and GDPR regulatory requirements which should bring opportunities and competitive advantages from enhancements to distribution strategies.

During 2018 we have received continued support from our parent Försäkringsaktiebolaget Agria. We are grateful for this continued long-term support from our parent and supplier of underwriting resource. This continued support and stability has allowed us to continue to grow. We continue to feel the benefit of being supported by a parent who both shares and understands our area of expertise, allowing us to be a pure specialist in our market place.

### **The following directors have held office since 1 January 2018:**

S Wheeler

S R Clarke

O Berg (resigned 22<sup>nd</sup> March 2018)

A Fabricius

M Dreijer (appointed 22<sup>nd</sup> March 2018)

B Hellstrom (appointed 22<sup>nd</sup> March 2018)

### **Charitable contributions**

The company made charitable donations during the year comprising £80,592 (2017: £75,000) to The Kennel Club Charitable Trust. The charity's focus is canine health and welfare and both donations were made to support this work.

### **Sustainability**

Sustainability has an important role within the Agria Group as it promotes best practice across all areas. Using a simple process of People, Planet & Profit we aim to support our 'people' with processes and procedures that reduce workload, reduce work stress and support engagement and wellness. Our 'Planet' aim is to ensure as a business we are doing all we can to reduce waste, support animal and insect welfare and clean our surrounding environment for all to enjoy. Finally, our 'Profit' is to ensure our product and services remain the best for pets and their owners.

### **Disclosure of information to auditor**

The directors who held office at the date of approval of this Directors' Report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditor is unaware; and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the company's auditor is aware of that information.

### **Payment of suppliers**

The Company does not follow a specific payment code but has a policy to pay its suppliers in accordance with the specific terms agreed with each supplier. The average number of days' purchases outstanding at 31 December 2018 was 5 days (2017: 16 days), based on the Company's trade creditors at the end of the year.

### **Going Concern**

The directors have performed a detailed business review and forecasts which confirm the Company is in accordance with note 1.2 a going concern.

### **Auditors**

In accordance with Section 487 of the Companies Act 2006, a resolution for the re-appointment of KPMG LLP as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

**Employees**

The Company seeks to ensure employee commitment to and engagement with its objectives in a number of ways. Strategic changes are communicated directly to all staff who are encouraged to address queries via All Staff Meetings, departmental meetings and monthly one-two-one sessions. The All Staff Meetings provide the employees with information about performance and new initiatives. The Company carries out an annual staff satisfaction survey together with an appraisal programme and regulatory training and testing. The Company's recruitment policy is committed to promote equality, judging neither by race, nationality, religion, age, gender nor political opinion and to treat all staff fairly.

By order of the board:-



**S. Wheeler**  
*Director*

Blue Leanie First Floor  
Walton Street  
Aylesbury  
Buckinghamshire  
HP21 7QW

16 May 2019

## **Statement of directors' responsibilities in respect of the Directors' Report and the financial statements**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.



## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF AGRIA PET INSURANCE LIMITED**

### **Opinion**

We have audited the financial statements of Agria Pet Insurance Limited ("the company") for the period ended 31 December 2018 which comprise the profit and loss account, the balance sheet, the statement of changes in equity, the cash flow statement and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2018 and of its profit for the period then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

### **The impact of uncertainties due to the UK exiting the European Union on our audit**

Uncertainties related to the effects of Brexit are relevant to understanding our audit of the financial statements. All audits assess and challenge the reasonableness of estimates made by the directors, such as valuation of debtors, provisions and related disclosures and the appropriateness of the going concern basis of preparation of the financial statements. All of these depend on assessments of the future economic environment and the company's future prospects and performance.

Brexit is one of the most significant economic events for the UK, and at the date of this report its effects are subject to unprecedented levels of uncertainty of outcomes, with the full range of possible effects unknown. We applied a standardised firm-wide approach in response to that uncertainty when assessing the company's future prospects and performance. However, no audit should be expected to predict the unknowable factors or all possible future implications for a company and this is particularly the case in relation to Brexit.

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF AGRIA PET INSURANCE LIMITED (continued)**

### **Going concern**

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the company or to cease its operations, and as they have concluded that the company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least a year from the date of approval of the financial statements. In our evaluation of the directors' conclusions, we considered the inherent risks to the company's business model, including the impact of Brexit, and analysed how those risks might affect the company's financial resources or ability to continue operations over the going concern period. We have nothing to report in these respects.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the absence of reference to a material uncertainty in this auditor's report is not a guarantee that the company will continue in operation.

### **Directors' report**

The directors are responsible for the directors' report. Our opinion on the financial statements does not cover that reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the directors' report;
- in our opinion the information given in that report for the financial period is consistent with the financial statements; and
- in our opinion that report has been prepared in accordance with the Companies Act 2006.

### **Matters on which we are required to report by exception**

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to take advantage of the small companies exemption from the requirement to prepare a strategic report.

We have nothing to report in these respects.

### **Directors' responsibilities**

As explained more fully in their statement set out on page 5, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.



## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF AGRIA PET INSURANCE LIMITED (continued)**

### **Auditor's responsibilities**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities).

### **The purpose of our audit work and to whom we owe our responsibilities**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

*Aimie Keki*

**Aimie Keki (Senior Statutory Auditor)**  
for and on behalf of KPMG LLP, Statutory Auditor  
*Chartered Accountants*  
Altius House,  
One North Fourth Street,  
Milton Keynes,  
MK9 1NE,  
United Kingdom

23 MAY 2019

**Profit and Loss Account**  
*for the year ended 31 December 2018*

	<i>Note</i>	2018 £	Restated * 2017 £
Gross revenue		13,365,021	12,390,860
Cost of sales		(3,350,275)	(2,809,695)
Net revenue		<u>10,014,746</u>	<u>9,581,165</u>
Licence fee		(3,000,000)	(3,000,000)
Gross profit		7,014,746	6,581,165
Administrative expenses	2	(6,282,508)	(5,344,093)
Operating profit		732,238	1,237,072
Other interest receivable and similar income	5	19,583	28,648
Profit on ordinary activities before taxation		751,821	1,265,720
Tax on profit on ordinary activities	6	(156,904)	(245,500)
Profit for the financial year		<u>594,917</u>	<u>1,020,220</u>
Total comprehensive income for the year		<u><u>594,917</u></u>	<u><u>1,020,220</u></u>

\*See note 19

All profits arise from continuing operations.

The notes on pages 13 to 22 form part of these Financial Statements.

**Balance Sheet**  
*at 31 December 2018*

	Note	2018 £	2017 £
<b>Fixed assets</b>			
Tangible assets	7	1,593,185	469,421
Intangible assets	8	1,762,986	1,769,317
		<u>3,356,171</u>	<u>2,238,738</u>
<b>Current assets</b>			
Debtors	9	27,138,837	23,769,178
Cash at bank and in hand		9,269,241	13,665,668
		<u>36,408,078</u>	<u>37,434,846</u>
<b>Creditors: amounts falling due within one year</b>	10	<u>(27,112,251)</u>	<u>(27,618,259)</u>
<b>Net current assets</b>		<b>9,295,827</b>	<b>9,816,587</b>
<b>Total assets less current liabilities</b>		<b>12,651,998</b>	<b>12,055,325</b>
<b>Provision of liabilities and charges</b>	12	<u>(373,695)</u>	<u>(371,939)</u>
<b>Net assets</b>		<b>12,278,303</b>	<b>11,683,386</b>
<b>Capital and reserves</b>			
Called up share capital	14	180,000	180,000
Profit and loss account		12,098,303	11,503,386
		<u>12,278,303</u>	<u>11,683,386</u>
<b>Shareholders' funds</b>		<b>12,278,303</b>	<b>11,683,386</b>

The notes on pages 13 to 22 form part of these Financial Statements

These Financial Statements were approved by the board of directors on 16 May 19 and were signed on its behalf by:

  
S Wheeler  
Director

Company registration number: 4258783

**Statement of Changes in Equity**  
*for the year ended 31 December 2018*

	Called up Share capital	Profit and loss account	Total equity
	£	£	£
Balance at 1 January 2017	180,000	10,483,166	10,663,166
Profit	-	1,020,220	1,020,220
Total comprehensive income for the period	-	1,020,220	1,020,220
Balance at 31 December 2017	180,000	11,503,386	11,683,386
	Called up Share Capital	Profit and loss account	Total equity
	£	£	£
Balance at 1 January 2018	180,000	11,503,386	11,683,386
Profit	-	594,917	594,917
Total comprehensive income for the period	-	594,917	594,917
Balance at 31 December 2018	180,000	12,098,303	12,278,303

The notes on pages 13 to 22 form an integral part of these Financial Statements

**Cash Flow Statement**  
*for year ended 31 December 2018*

<i>Note</i>	<b>2018</b>	<b>2017</b>
	<b>£</b>	<b>£</b>
<b>Cash flows from operating activities</b>		
Operating profit	732,238	1,237,072
Adjustments for:		
Depreciation, amortisation and impairment	835,519	465,295
Loss on sale of tangible fixed assets	4,541	3,504
Loss on scrapping of intangible fixed assets	35,719	34,609
	<hr/> 1,608,017	<hr/> 1,740,480
(Increase) in trade and other debtors	(3,369,659)	(6,466,599)
Increase / (decrease) in trade and other creditors	(460,950)	8,439,883
Increase in provisions	18,191	22,177
	<hr/> (2,204,401)	<hr/> 3,735,941
 Tax paid	 (218,397)	 (170,000)
	<hr/> (2,422,798)	<hr/> 3,565,941
<b>Cash flows from investing activities</b>		
Proceeds from sale of tangible fixed assets	100,500	135,000
Interest received	19,583	28,648
Acquisition of tangible fixed assets	(1,564,979)	(288,116)
Acquisition of intangible fixed assets	(528,733)	(472,661)
	<hr/> (1,973,629)	<hr/> (597,129)
 Net increase in cash and cash equivalents	 (4,396,427)	 2,968,812
Cash and cash equivalents at 1 January	13,665,668	10,696,856
	<hr/> 9,269,241	<hr/> 13,665,668
<b>Cash and cash equivalents at 31 December</b>	<hr/> <hr/> 9,269,241	<hr/> <hr/> 13,665,668

The notes on pages 13 to 22 form part of these Financial Statements

## **Notes**

*(forming part of the Financial Statements)*

### **1 Accounting policies**

Agria Pet Insurance Limited (the "Company") is a private company incorporated, domiciled and registered in England and Wales in the UK. The registered number is 4258783 and the registered address is Blue Leanie, First Floor, Walton Street, Aylesbury Buckinghamshire HP21 7QW.

These financial statements were prepared in accordance with Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland ("FRS 102"). The presentation currency of these financial statements is sterling.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these Financial Statements.

The company has taken advantage of the following disclosure exemptions in preparing these Financial Statements, as permitted by FRS102:

- The requirements of Section 33 Related Party Disclosure paragraph 33.7.

The Company's ultimate parent undertaking, Länsförsäkringar AB (publ) includes the Company in its consolidated financial statements. The consolidated financial statements of Länsförsäkringar AB (publ) are prepared in accordance with International Financial Reporting Standards as adopted by the EU and are available to the public and may be obtained from Box 703 06, 107 23 Stockholm, Sweden.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

There are no judgements made by the directors, in the application of these accounting policies that have a significant effect on the Financial Statements, or estimates with a significant risk of material adjustment in the next year.

#### **1.1 Measurement convention**

The Financial Statements are prepared on the historical cost basis.

#### **1.2 Going concern**

The directors have prepared forecasts which demonstrate that the Company will be able to operate for the foreseeable future and meet its liabilities as they fall due for payment.

The directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for a foreseeable future, thus they continue to adopt the going concern principle in their annual Financial Statements.

#### **1.3 Foreign currency**

Non GBP trading with group companies are translated into GBP at the prevailing rate of exchange. Differences resulting from the translation of the opening net assets and the results for the year are recognised in the profit and loss account as a foreign exchange loss or gain.

#### **1.4 Basic financial instruments**

##### **Trade and other debtors / creditors**

Trade and other debtors are recognised initially at transaction price less attributable transaction costs. Trade and other creditors are recognised initially at transaction price plus attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses in the case of trade debtors.

##### **Cash and cash equivalents**

Cash and cash equivalents comprise cash balances.

## **Notes (continued)**

### **1 Accounting policies (continued)**

#### **1.5 Tangible fixed assets**

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses.

The company assesses at each reporting date whether tangible fixed assets are impaired.

Depreciation is charged to the profit and loss account over the estimated useful lives of each part of an item of tangible fixed assets. The estimated useful lives are as follows:

- plant and equipment                      33.3% per annum, straight line method
- fixtures and fittings                      20% per annum, straight line method
- motor vehicles                              33.3% per annum, reducing balance method
- leasehold improvements                  over the remaining period of the lease

Depreciation methods, useful lives and residual values are reviewed if there is an indication of a significant change since last annual reporting date in the pattern by which the company expects to consume an asset's future economic benefits.

#### **1.6 Intangible assets**

The historical cost of intangible assets is written off on a straight-line basis over the asset's estimated economic life. Development expenditure is capitalised only where there is a clearly defined project, the expenditure is separately identifiable, the outcome of the project can be assessed with reasonable certainty, aggregate costs are expected to exceed related future sales and adequate resources exist to enable the project to be completed.

Computer software additions are written off on at 20% or 33.3% per annum straight line method. Additions to the customer book are written off on a straight-line basis at 20%.

#### **1.7 Provisions**

Provisions are made where an event has taken place that gives the company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the profit and loss account in the year that the company becomes aware of the obligation, and are measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet

#### **1.8 Employee benefits**

##### **Defined contribution plans**

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension costs charged in the Financial Statements represent the contributions payable by the Company during the year.

#### **1.9 Turnover**

The turnover and profit of the company derive from the provision of insurance sales and arise within the United Kingdom. Turnover represents commission earned on policies sold or renewed in the period. Turnover for Policy administration is recognised for the whole policy on the period in the month of sale. A provision for cancelled policies is in place at the year end.

#### **1.10 Interest receivable**

Interest income is recognised in profit or loss as it accrues.

## **Notes (continued)**

### **1 Accounting policies (continued)**

#### **1.11 Expenses**

##### *Operating lease*

Payments (excluding costs for services and insurance) made under operating leases are recognised in the profit and loss account on a straight-line basis over the term of the lease unless the payments to the lessor are structured to increase in line with expected general inflation; in which case the payments related to the structured increases are recognised as incurred.

##### *Cost of Sales*

Cost of Sales represents rebates and other payments made to third parties during the ordinary course of business.

##### *Licence fee*

The Company has a five-year rolling contract with the Kennel Club. This partnership includes entering into collaborative development and co-promotion agreements for the development and commercialisation of our products. The annual charge is recognised in full in the profit and loss account.

#### **1.12 Taxation**

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes.

Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date.

#### **1.13 Deferred Income Provision**

At any point in time, the company has a future liability to provide Claims Management services relating to business transacted during the current period.

The provision is created to defer income to match the expected future costs of handling claims (based upon previous claims experiences and patterns); and an average cost per claim based upon the company's in-house claim management team. Any increase / decrease in this provision is shown as a reduction (increase) in turnover.

#### **1.14 Insurance transactions and insurer money**

The company acts as an agent for the Insurer, administering and managing policies on their behalf. The company collects monies, for the Insurers directly from the policy holder.

The company also manages the administration of the claims process on behalf of the Insurer, paying claims out to the policy holder.

The net of these balances are held in separate bank accounts on behalf of the Insurer. These cash balances are shown in the Balance Sheet along with the company's own funds.



## **Notes (continued)**

### **2 Expenses and auditor's remuneration**

*Included in profit are the following:*

	2018 £	2017 £
Loss on sale of tangible fixed assets	4,541	3,504
Loss on scrapping of intangible fixed assets	35,719	34,609
Depreciation of tangible fixed assets	336,173	222,528
Amortisation of intangible assets	499,346	242,767
Foreign exchange loss	124	466
	<hr/>	<hr/>

	2018 £	2017 £
<i>Auditor's remuneration:</i>		
Audit of these Financial Statements	31,500	29,250
Amounts receivable by the company's auditor in respect of: Taxation compliance services	8,000	8,000
	<hr/>	<hr/>

### **3 Staff numbers and costs**

The average number of persons employed by the Company (including directors) during the year, analysed by category, was as follows:

	Number of employees 2018	2017
Sales and administration staff	107	103
	<hr/>	<hr/>

The aggregate payroll costs of these persons were as follows:

	2018 £	2017 £
Wages and salaries	3,294,881	3,169,643
Social security costs	374,192	356,611
Contributions to defined contribution plans	203,180	197,507
	<hr/>	<hr/>
	3,872,253	3,723,761
	<hr/>	<hr/>

**Notes (continued)**

**4 Directors' remuneration**

	2018	2017
	£	£
Directors' remuneration	306,529	294,353
Company contributions to money purchase pension plans	47,483	45,376
	<u>354,012</u>	<u>339,729</u>

The aggregate of remuneration of the highest paid director was £174,307 (2017: £166,508) and company pension contributions of £28,246 (2017: £27,264) were made to a money purchase scheme on his behalf.

	Number of directors 2018	2017
Retirement benefits are accruing to the following number of directors under:		
Money purchase schemes	2	2
	<u>2</u>	<u>2</u>

**5 Other interest receivable and similar income**

	2018	2017
	£	£
Bank interest receivable	19,583	28,648
Total interest receivable and similar income	<u>19,583</u>	<u>28,648</u>

## Notes (continued)

### 6 Taxation

**Total tax expense recognised in the profit and loss account, other comprehensive income and equity**

	2018 £	2017 £
<i>Current tax</i>		
Current tax on income for the period	171,853	228,830
Adjustments in respect of prior periods	1,486	3,609
	<hr/>	<hr/>
Total current tax	173,339	232,439
<i>Deferred tax (see note 12)</i>		
Origination and reversal of timing differences	(16,435)	14,977
Adjustments in respect of prior periods	-	(1,916)
	<hr/>	<hr/>
Total deferred tax	(16,435)	13,061
	<hr/>	<hr/>
Total tax	156,904	245,500
	<hr/>	<hr/>

### Reconciliation of effective tax rate

	2018 £	2017 £
Profit for the year	751,821	1,265,720
	<hr/>	<hr/>
Tax using the UK corporation tax rate of 19% (2017: 19.25%)	142,846	243,608
Expenses not deductible for tax purposes	10,056	2,178
Adjustments to tax charge in respect of previous periods	2,068	3,609
Adjustments to tax charge in respect of previous periods - deferred tax	-	(1,916)
Adjust opening and closing deferred tax to average rate of 19% (2017: 19.25%)	1,934	(1,979)
	<hr/>	<hr/>
Total tax expense included in profit or loss	156,904	245,500
	<hr/>	<hr/>

The UK corporation tax rate reduced from 20% to 19% effective from 1 April 2017. In the 2017 Budget, the Chancellor confirmed the planned reduction to 17% by 2020. This will reduce the company's future current tax charge accordingly. The deferred tax asset at 31 December 2018 has been calculated based on these rates.

Notes (continued)

**7 Tangible fixed assets**

	Plant and machinery £	Fixtures and fittings £	Motor Vehicles £	Total £
<b>Cost</b>				
Balance at 1 January 2018	420,217	558,535	604,676	1,583,428
Additions	118,913	1,174,941	271,125	1,564,979
Disposals	(102,962)	(517,027)	(211,116)	(831,105)
	<hr/>	<hr/>	<hr/>	<hr/>
Balance at 31 December 2018	436,168	1,216,449	664,685	2,317,302
	<hr/>	<hr/>	<hr/>	<hr/>
<b>Depreciation</b>				
Balance at 1 January 2018	365,753	525,046	223,208	1,114,007
Depreciation charge for the year	58,595	123,355	154,223	336,173
Disposals	(102,866)	(508,884)	(114,313)	(726,063)
	<hr/>	<hr/>	<hr/>	<hr/>
Balance at 31 December 2018	321,482	139,517	263,118	724,117
	<hr/>	<hr/>	<hr/>	<hr/>
<b>Net book value</b>				
At 1 January 2018	54,464	33,489	381,468	469,421
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2018	114,686	1,076,932	401,567	1,593,185
	<hr/>	<hr/>	<hr/>	<hr/>

Included within Fixtures and Fittings are leasehold improvements with a net book value of £771,504 (2017: £9,128). These items are depreciated in accordance with the accounting policy.

**8 Intangible fixed assets**

	Customer book £	Computer software £	Total £
<b>Cost</b>			
Balance at 1 January 2018	108,400	2,154,782	2,263,182
Additions	-	528,733	528,733
Disposals	-	(166,013)	(166,013)
	<hr/>	<hr/>	<hr/>
Balance at 31 December 2018	108,400	2,517,502	2,625,902
	<hr/>	<hr/>	<hr/>
<b>Amortisation and impairment</b>			
Balance at 1 January 2018	68,512	425,353	493,865
Amortisation charge for the year	18,410	480,936	499,346
Disposals	-	(130,295)	(130,295)
	<hr/>	<hr/>	<hr/>
Balance at 31 December 2018	86,922	775,994	862,916
	<hr/>	<hr/>	<hr/>
<b>Net book value</b>			
At 1 January 2018	39,888	1,729,429	1,769,317
	<hr/>	<hr/>	<hr/>
At 31 December 2018	21,478	1,741,508	1,762,986
	<hr/>	<hr/>	<hr/>

**Notes (continued)**

**9 Debtors**

	2018 £	2017 £
Trade debtors	26,898,996	23,560,379
Prepayments and accrued income	239,841	208,799
	<hr/>	<hr/>
Due within one year	27,138,837	23,769,178
	<hr/>	<hr/>

**10 Creditors: amounts falling due within one year**

	2018 £	2017 £
Trade creditors	67,676	170,582
Amounts owed to group undertakings	25,167,851	25,614,457
Taxation and social security	148,927	167,554
Accruals and deferred income	1,419,420	1,457,012
Corporation tax	8,921	53,979
Other creditors	299,456	154,675
	<hr/>	<hr/>
	27,112,251	27,618,259
	<hr/>	<hr/>

**11 Deferred tax assets and liabilities**

Deferred tax assets and liabilities are attributable to the following:

	<b>Assets</b>		<b>Liabilities</b>		<b>Net</b>	
	2018 £	2017 £	2018 £	2017 £	2018 £	2017 £
Accelerated capital allowances		-	76,598	100,761	76,598	100,761
Other	(1,897)	(9,625)	-	-	(1,897)	(9,625)
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Tax (assets) / liabilities	(1,897)	(9,625)	76,598	100,761	74,701	91,136
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

The 2018 deferred tax liability is shown within provisions for liabilities.

Notes (continued)

**12 Provisions for liabilities and charges**

	Handling claims provision £	2018 Deferred tax £	Total £	Handling claims provision £	2017 Deferred tax £	Total £
As at 1 January	280,803	91,136	371,939	258,626	78,075	336,701
Charge to P&L During Year	18,191	(16,435)	1,756	22,177	13,061	35,238
As at 31 December	298,994	74,701	373,695	280,803	91,136	371,939

A provision is made annually to reflect the expected cost of the Company's future obligation to handle claims.

**13 Employee benefits**

**Defined contribution plans**

The Company operates a defined contribution pension plan.

The total expense relating to these plans in the current year was £203,180 (2017: £197,507).

**14 Capital and reserves**

**Share capital**

	2018 £	2017 £
<i>Allotted, called up and fully paid</i>		
180,000 ordinary shares of £1 each	180,000	180,000
	<u>180,000</u>	<u>180,000</u>
Shares classified in shareholder's funds	180,000	180,000
	<u>180,000</u>	<u>180,000</u>

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company.

**Notes (continued)**

**15 Operating leases**

Non-cancellable operating lease rentals are payable as follows:

	2018 £	2017 £
Less than one year	336,771	125,130
Between one and five years	1,327,044	43,086
Over 5 years	1,365,219	-
	<u>3,029,034</u>	<u>168,216</u>

During the year £389,037 was recognised as an expense in the profit and loss account in respect of operating leases (2017: £147,199).

**16 Commitments**

*Capital commitments*

The Company's contractual commitments to purchase intangible fixed assets at the yearend were £9,584 (2017: £57,600).

**17 Related parties**

The Company has taken advantage of the exemption under FRS102 that transactions with wholly owned subsidiaries, do not need to be disclosed.

**18 Ultimate parent company and parent company of larger group**

The directors regard Länsförsäkringar AB (publ) in Sweden, as the ultimate parent undertaking and controlling party.

The largest group in which the results of the Company are consolidated is that headed by Länsförsäkringar AB (publ), incorporated in Sweden. The smallest group in which they are consolidated is that headed by Länsförsäkringar AB (publ), incorporated in Sweden. No other group Financial Statements include the results of the Company. The consolidated Financial Statements of these groups are available to the public, from Box 703 06, 107 23 Stockholm, Sweden.

**19 Prior Year Adjustment**

In 2017, customer discounts of £1,995,256 were included as cost of sales and £2,208,978 of sales and marketing costs were included in administration expenses. The financial statements for 2017 have been restated to include customer discounts within gross revenue and sales and marketing costs within cost of sales.

	2017 -previously stated £	Adjustment £	2017 restated £
Gross revenue	14,386,116	(1,995,256)	12,390,860
Cost of sales	(2,595,973)	(213,722)	(2,809,695)
Licence fee	(3,000,000)	-	(3,000,000)
Administrative expenses	(7,553,071)	2,208,978	(5,344,093)
	<u>1,237,072</u>	<u>-</u>	<u>1,237,072</u>