## REPORT AND CONSOLIDATED FINANCIAL STATEMENTS

26 March 2006



Company Registration No. 04241161

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# bet365 Group Limited DIRECTORS AND ADVISORS

**DIRECTORS** 

P Coates

JF Coates

D Coates

WW Roseff

SECRETARY SJ Adlington

REGISTERED OFFICE Hillside

Festival Way Stoke-on-Trent

Staffordshire

ST1 5SH

**AUDITORS** 

Baker Tilly

Chartered Accountants

Festival Way

Stoke-on-Trent

Staffordshire

ST1 5BB

Baker Tilly

#### DIRECTORS' REPORT

The directors submit their report and the group financial statements of bet365 Group Limited for the 52 week period ended 26 March 2006.

#### PRINCIPAL ACTIVITIES

The principal activities of the group are the provision of telephone and internet betting including games and an on-line casino and poker room, mobile betting operations and software development; the group also operated licensed betting shops through its subsidiary company, bet365 (Cash Betting) Limited, until 25 July 2005 when the group disposed of this company.

#### **REVIEW OF THE BUSINESS**

The results for the period are shown in the profit and loss account.

The results indicate the success of the group in becoming a recognised provider of online betting and gaming products. All these products have contributed to the results of the period, and the directors intend that the business will continue to improve existing products and introduce new products where appropriate.

On 25 July 2005 the group disposed of a major subsidiary, bet365 (Cash Betting) Limited, generating a group profit on sale of £15.4m.

On 22 May 2006 the group also made an investment through its acquisition of a controlling shareholding in Stoke City Football Club.

#### RESULTS AND DIVIDENDS

The group trading profit for the period, before taxation, was £20,583,262 (2005: £3,800,269).

The directors do not recommend the payment of a dividend (2005: £nil) which leaves a profit of £19,578,416 (2005: £2,543,392) to be retained.

#### FINANCIAL INSTRUMENTS

The principal financial risk management areas for the group are primarily around cashflow and currency risk. The group manages cashflow by the regular production and update of management information and cashflow forecasts, and it manages its exposure to movements in exchange rates through a process of matching its assets and liabilities for all major currencies. The relevant information and forecasts are regularly reviewed by the board of directors.

#### MARKET VALUE OF LAND AND BUILDINGS

The directors are of the opinion that the market value of property at 26 March 2006 would exceed the net book value included in the financial statements, but they are unable to quantify this excess in the absence of a professional valuation, the costs of which are not considered justifiable in view of the group's intention to retain ownership of its existing property for use in its business for the foreseeable future.

#### **DIRECTORS**

The following directors have held office since 28 March 2005:

P Coates JF Coates D Coates WW Roseff

DIRECTORS' REPORT (continued)

#### DIRECTORS' INTERESTS IN SHARES AND DEBENTURES

Directors' interests in the shares of the group were as follows:

	Class of shares	Interest at end of period Number	Interest at beginning of period Number
P Coates	Ordinary shares of 1 pence each	134,875	94,700
	"A" Ordinary shares of 1 pence each	17,000	17,000
	"B" Ordinary shares of 1 pence each	-	25,000
JF Coates	Ordinary shares of 1 pence each	52,175	12,000
	"B" Ordinary shares of 1 pence each	-	25,000
D Coates	Ordinary shares of 1 pence each	52,175	12,000
	"B" Ordinary shares of 1 pence each	-	25,000
WW Roseff	Ordinary shares of 1 pence each	40,175	_
	"B" Ordinary shares of 1 pence each	-	25,000

#### **EMPLOYEES**

It is the group's policy that disabled persons should have the same consideration as others for all job vacancies for which they apply as suitable candidates and, depending entirely on their skills and abilities, they have the same opportunity for training, career development and promotion as other employees. Attention is paid to the training and other needs of persons who become disabled whilst in the group's employment.

The group places considerable value on the involvement of its employees and has continued its previous practice of keeping them informed on matters affecting them as employees and on various factors affecting the performance of the group. This is achieved through formal team briefings and informal meetings. Employee representatives are consulted regularly on a wide range of matters affecting their current and future interests.

#### POLITICAL AND CHARITABLE CONTRIBUTIONS

The group made charitable contributions during the period of £11,200 (2005: £20,650) consisting of £6,000 to the John Smith Memorial Trust, £5,000 to the Responsibility in Gambling Trust and £220 to local charities. No political contributions have been made in the period (2005: £nil).

Baker Tilly Page 3

DIRECTORS' REPORT (continued)

#### **AUDITORS**

A resolution for the reappointment of Baker Tilly as auditors of the group is to be proposed at the forthcoming Annual General Meeting.

By order of the board

SJ Adlington Secretary

Hillside Festival Way Stoke-on-Trent Staffordshire ST1 5SH

27 October 2006

## DIRECTORS' RESPONSIBILITIES IN THE PREPARATION OF FINANCIAL STATEMENTS

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the directors to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to:

- a. select suitable accounting policies and then apply them consistently;
- b. make judgements and estimates that are reasonable and prudent;
- c. state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- d. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Baker Tilly

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BET365 GROUP LIMITED

We have audited the financial statements on pages 8 to 30.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read other information contained in the Annual Report, and consider whether it is consistent with the audited financial statements. This other information comprises only the Directors' Report. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group and company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Baker Tilly Page 6

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BET365 GROUP LIMITED

#### **Opinion**

In our opinion the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the group's and parent company's affairs as at 26 March 2006 and of the group's profit for the period then ended and have been properly prepared in accordance with the Companies Act 1985.

**BAKER TILLY** 

Registered Auditor Chartered Accountants Festival Way Stoke-on-Trent Staffordshire ST1 5BB

Baker Tilly

1 Novembes 2006

# bet365 Group Limited CONSOLIDATED PROFIT AND LOSS ACCOUNT

For the 52 week period ended 26 March 2006

	Note	52 week pe Before exceptional items	eriod ended 26 Exceptional items	March 2006 Total	52 week period ended 27 March 2005
		£	£	£	£
TURNOVER					
- Continuing operations	1	687,848,360	-	687,848,360	531,719,523
- Discontinued operations	1	26,031,833	-	26,031,833	73,083,642
TURNOVER	2	713,880,193		713,880,193	604,803,165
Direct costs	2	(663,289,207)	-	(663,289,207)	
GROSS PROFIT	2	50,590,986		50,590,986	39,705,945
Administrative expenses	2	(46,296,473)	_	(46,296,473)	(35,340,901)
Other operating income	2	51,288	-	51,288	34,661
OPERATING PROFIT					
- Continuing operations	2	4,030,136	-	4,030,136	2,294,860
- Discontinued operations	2	315,665	-	315,665	2,104,845
OPERATING PROFIT	2	4,345,801	_	4,345,801	4,399,705
Profit on sale of subsidiary	23	-	15,425,568	15,425,568	_
Interest receivable and similar income	3	1,155,134		1,155,134	211,441
Interest payable and similar charges	4	(343,241)	-	(343,241)	(810,877)
PROFIT ON ORDINARY		<del></del>			
ACTIVITIES BEFORE TAXATION	1-6	5,157,694	15,425,568	20,583,262	3,800,269
Taxation	7			(1,004,846)	(1,256,877)
RETAINED PROFIT FOR THE PERIOD	8			19,578,416	2,543,392

No separate Statement of Total Recognised Gains and Losses has been presented as all such gains and losses have been dealt with in the profit and loss account.

# bet365 Group Limited CONSOLIDATED BALANCE SHEET

At 26 March 2006

	Note	2 £	6 March 2006 £		27 March 2005 £ £
FIXED ASSETS					
Intangible assets	9		4,173,497		22,613,341
Tangible assets	10		6,476,767		9,752,520
			10 650 264		32,365,861
CURRENT ASSETS			10,650,264		32,303,801
Deferred tax asset due within one year Deferred tax asset due in more than		1,914,633		1,194,300	
one year		1,029,225		2,133,904	
a. 1	12	2,943,858		3,328,204	-
Stocks	13	1 025 530		17,161	
Debtors Cash at bank and in hand	14	1,835,729		1,527,464 10,865,899	
Cash at bank and in hand		40,743,775		10,000,099	
CREDITORS: Amounts falling due		45,523,362		15,738,728	-
within one year	15	(17,864,798)		(21,519,177)	)
					-
NET CURRENT					
ASSETS/(LIABILITIES)			27,658,564		(5,780,449)
TOTAL ASSETS LESS CURRENT LIABILITIES			38,308,828		26,585,412
CREDITORS: Amounts falling due in					
more than one year	16		-		(7,855,000)
·					
NET ASSETS			38,308,828		18,730,412
CAPITAL AND RESERVES					
Called up share capital	17		3,214		2,607
Share premium account	18		18,997,394		18,997,394
Profit and loss account	19		19,308,220		(269,589)
EQUITY OUA DELOI DEDO: EL BIDO			20 200 020		19 720 413
EQUITY SHAREHOLDERS' FUNDS			38,308,828		18,730,412

The financial statements on pages 8 to 30 were approved by the board of directors and authorised for issue on 27 october 2006 and are signed on its behalf by:

Baker Tilly

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# bet365 Group Limited BALANCE SHEET

At 26 March 2006

	Note	26 March 2006 £ £	27 March 2005 £ £
FIXED ASSETS Investments	11	1	19,000,001
CURRENT ASSETS Debtors due in more than one year	14	40,325,435	-
CREDITORS: Amounts falling due within one year	15	(372,191)	-
NET CURRENT ASSETS		39,953,244	-
NET ASSETS		39,953,245	19,000,001
CAPITAL AND RESERVES Called up share capital Share premium account Profit and loss account	17 18 19	3,214 18,997,394 20,952,637	2,607 18,997,394 -
EQUITY SHAREHOLDERS' FUNDS		39,953,245	19,000,001

The financial statements on pages 8 to 30 were approved by the board of directors and authorised for issue 2006 and are signed on its behalf by: bcto ber

# bet365 Group Limited CONSOLIDATED CASH FLOW STATEMENT

For the 52 week period ended 26 March 2006

	Note	52 week period ended 26 March 2006 £ £		•	veek period ended 27 March 2005 £
CASH FLOW FROM OPERATING ACTIVITIES	20		15,845,448		10,352,436
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE Interest received Interest paid		928,199 (343,241)		211,441 (638,023)	
NET CASH INFLOW/(OUTFLOW) FOR RETURNS ON INVESTMENTS AND SERVICING OF FINANCE			584,958		(426,582)
TAXATION PAID			(502,061)		(1,005,099)
CAPITAL EXPENDITURE Purchase of intangible assets Purchase of tangible fixed assets Sale of tangible fixed assets		(2,000) (4,370,353) 150,619		(6,000) (4,862,618) 97,045	
NET CASH OUTFLOW FOR CAPITAL EXPENDITURE			(4,221,734)		(4,771,573)
ACQUISITIONS AND DISPOSALS Sale of subsidiary undertaking Settlement of debt to acquirer of subsidiary undertaking on completion		39,110,465 (9,119,327)		-	
NET CASH INFLOW FOR ACQUISITIONS AND DISPOSALS		<del></del>	29,991,138		-
FINANCING Additional bank loan Repayment of bank loan Repayment of directors' loans		(9,285,000) (2,534,873)		5,000,000 (715,000)	
NET CASH (OUTFLOW)/INFLOW FOR FINANCING			(11,819,873)		4,285,000
INCREASE IN CASH IN THE PERIOD	21		29,877,876		8,434,182

## bet365 Group Limited RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS For the 52 week period ended 26 March 2006

	Group		Company	
	52 week period ended 26 March 2006 £	52 week period ended 27 March 2005 £	52 week period ended 26 March 2006 £	52 week period ended 27 March 2005 £
PROFIT FOR THE FINANCIAL PERIOD	19,578,416	2,543,392	20,953,244	-
NET ADDITION TO SHAREHOLDERS' FUNDS Opening shareholders' funds	19,578,416 18,730,412	2,543,392 16,187,020	20,953,244 19,000,001	19,000,001
CLOSING SHAREHOLDERS' FUNDS	38,308,828	18,730,412	39,953,245	19,000,001

#### ACCOUNTING POLICIES

#### BASIS OF ACCOUNTING

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards.

The group has taken advantage of the exemption contained in Financial Reporting Standard ("FRS") 8 and has therefore not disclosed transactions or balances with entities which form part of bet365 Group Limited.

#### BASIS OF CONSOLIDATION

The consolidated financial statements incorporate those of bet365 Group Limited and all of its subsidiary undertakings for the period. Subsidiaries acquired during the period are consolidated using the acquisition method. Their results are incorporated from the date that control passes. The difference between the cost of acquisition of shares in subsidiaries and the fair value of the separable net assets acquired is capitalised. Provision is made for any impairment. All financial statements are made up to 26 March 2006.

As permitted by Section 230(4) of the Companies Act 1985, the group has not presented its own profit and loss account.

#### CHANGES IN ACCOUNTING POLICIES

The following new FRS's have been adopted, for the first time, in these financial statements:

- FRS 21 Events after the balance sheet date
- FRS 25 Financial instruments: Disclosure and presentation (presentation requirements only)
- **■** FRS 28 Corresponding amounts.

The above standards have not had a material impact on the financial statements. As such no prior period adjustment has been made in these financial statements.

#### INTANGIBLE FIXED ASSETS

Purchased goodwill representing the excess of the purchase price compared with the fair value of net assets acquired is capitalised.

The directors have considered each constituent component of intangible assets separately to determine the appropriate amortisation in order that the financial statements provide a true and fair view:

- The goodwill supportable by the strength of the brand acquired is considered to have an indefinite useful economic life and will not be amortised but subject to an annual impairment review, with any permanent diminution in value being charged directly to the profit and loss account in the period in which it occurs.
- The goodwill attributable to software development costs is amortised over three years, recognising the shorter life of these assets.
- Licences acquired with licensed betting offices and capitalised are not amortised as the directors
  consider these have an indefinite useful life and will be subject to an annual impairment review,
  permanent diminutions in value being charged to the profit and loss account in the period they arise.

The Companies Act 1985 requires goodwill and its constituent components to be amortised over a finite period. If the departure from the Companies Act 1985 had not been made the profit for the financial period may have been decreased by amortisation. The amount of this amortisation is considered not material because of the indefinite life of these assets and the directors have invoked a true and fair override.

Baker Tilly Page 13

### ACCOUNTING POLICIES (continued)

#### TANGIBLE FIXED ASSETS

Depreciation is provided on tangible fixed assets at rates calculated to write each asset down to its estimated residual value evenly over its expected useful life, as follows:

Fixtures and fittings Computer equipment Motor vehicles 15% per annum straight line
33.3% per annum straight line
25% per annum straight line

No depreciation is provided on freehold land and buildings used for the purpose of carrying on the group's business. It is the group's practice to maintain these assets in a continual state of sound repair and to extend and make improvements thereto from time to time and accordingly the directors consider that the lives of these assets are so long and residual values (based on prices prevailing at the time of acquisition) are so high that their depreciation is not material. An annual impairment review of the value of such properties is performed and any permanent diminution in the value of such properties is charged to the profit and loss account as appropriate.

The Companies Act 1985 requires fixed assets and its constituent components to be amortised over a finite period. If the departure from the Companies Act 1985 had not been made the profit for the financial period may have been decreased by additional depreciation. The amount of this depreciation is considered not material because of the indefinite life of these assets and the directors have invoked a true and fair override.

#### INVESTMENTS

Fixed asset investments are stated at cost. Provision is made for any impairment in the value of fixed asset investments.

#### SOFTWARE DEVELOPMENT

Post acquisition software development is written off to the profit and loss account in the period in which it is incurred.

#### STOCKS AND WORK IN PROGRESS

Stocks and work in progress are valued at the lower of cost and net realisable value.

#### FOREIGN CURRENCIES

Assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to the profit and loss account.

#### **DEFERRED TAXATION**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the group's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantially enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

Baker Tilly Page 14

### ACCOUNTING POLICIES (continued)

#### LEASED ASSETS AND OBLIGATIONS

Where assets are financed by leasing agreements that give rights approximating to ownership ("finance leases"), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable during the lease term. The corresponding leasing commitments are shown as obligations to the lessor.

Lease payments are treated as consisting of capital and interest elements, and the interest is charged to the profit and loss account in proportion to the remaining balance outstanding.

All other leases are "operating leases" and the annual rentals are charged to profit and loss on a straight line basis over the lease term.

Rent free periods or other incentives received for entering into a lease are accounted for over the period of the lease so as to spread the benefit received over the lease term.

#### RETIREMENT BENEFITS

The group operates a defined contribution (money purchase) pension scheme whose assets are held separately from those of the company in an independently administered fund. The amount charged to the profit and loss account in respect of pension costs and other post retirement benefits is the contributions payable in the period. Differences between contributions payable in the period and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

#### **TURNOVER**

In accordance with Application Note G to FRS 5 "Reporting the substance of transactions", revenue is recognised under an exchange transaction with a customer when, and to the extent that the group obtain the rights to consideration in exchange for its performance.

Turnover is the revenue resulting from exchange transactions under which the group supplies to customers the services that it is in the business to provide and is recognised as set out below:

In the case of internet and telephone betting operations turnover represents the amounts receivable from customers for bets settled in the accounting period.

In the case of licensed betting office operations turnover represents the amounts receivable from customers for bets taken in the accounting period.

In the case of Fixed Odds Betting Terminals (FOBTs), turnover represents the net winnings from customers in respect of individual bets placed by the period end.

In the case of Amusements With Prizes (AWPs), the online casino, the poker room and internet games, turnover represents the net winnings from customers on gaming/betting activity completed by the period end.

#### CASH

Cash for the purpose of the cash flow statement, comprises cash in hand and deposits repayable on demand, less overdrafts repayable on demand.

Baker Tilly

### NOTES TO THE FINANCIAL STATEMENTS

For the 52 week period ended 26 March 2006

#### 1 SEGMENTAL REPORT

The analysis of turnover and profit before taxation by class of business and the geographical analysis of turnover have not been given as in the opinion of the directors such disclosure would be severely prejudicial to the interests of the group.

#### 2 ANALYSIS OF CONTINUING AND DISCONTINUED OPERATIONS

	52 week pe Continuing £	riod ended 26 Discontinued		Continuing Discontinued		<u> </u>			
TURNOVER Direct costs	687,848,360 (641,513,188)	26,031,833 (21,776,019)	713,880,193 (663,289,207)	531,719,523 (503,509,533)	73,083,642 (61,587,687)	604,803,165 (565,097,220)			
GROSS PROFIT Administrative	46,335,172	4,255,814	50,590,986	28,209,990	11,495,955	39,705,945			
expenses	(42,305,036)	(3,991,437)	(46,296,473)	(25,915,130)	(9,425,771)	(35,340,901)			
Other operating income	-	51,288	51,288	-	34,661	34,661			
OPERATING PROFIT	4,030,136	315,665	4,345,801	2,294,860	2,104,845	4,399,705			
3 INTERES	Γ RECEIVABL	E AND SIMIL	AR INCOME		52 week period ended 26 March 2006 £	52 week period ended 27 March 2005 £			
Bank interes	est				1,155,134	211,441			

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For the 52 week period ended 26 March 2006

4	INTEREST PAYABLE AND SIMILAR CHARGES	52 week period ended 26 March 2006 £	52 week period ended 27 March 2005 £
	On bank loans and overdrafts Other interest	343,241	571,213 239,664
		343,241	810,877
5	PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	52 week period ended 26 March 2006	52 week period ended 27 March 2005
	Profit on ordinary activities before taxation is stated after charging/(crediting):	£	£
	Depreciation and amounts written off tangible fixed assets: Charge for the period:		
	Owned assets	2,290,611	2,069,393
	Amortisation of intangible assets	-	403,865
	Profit on sale of fixed assets	(3,277)	(60,788)
	Loss on sale of fixed assets related to disposal of subsidiary	485,460	-
	Operating lease rentals:		
	Plant and machinery	232,934	727,411
	Land and buildings	477,663	431,779
	Rent receivable	(18,030)	(34,661)
	Auditors' remuneration – Group:		
	Audit	43,200	28,550
	Fees for other service – Group:	w oc -	
	Tax compliance	7,800	5,250
	Tax advisory	128,393	8,429
	Further assurance services	3,700	4,700

Further assurance services includes fees paid in respect of auditing assignments to meet specific industry requirements including industry levy calculations. The group audit fee includes £15,000 (2005: £15,000) in respect of the company audit.

Baker Tilly

### For the 52 week period ended 26 March 2006

	the 32 week period ended 20 Warch 2000		
6	EMPLOYEES	52 week	52 week
		period	period
		ended 26	ended 27
		March	March
	The average monthly number of persons (including directors)	2006	2005
	employed by the group during the period was:	Number	Number
	Managers and supervisors	139	174
	Operations staff	508	396
	Cashiers and cleaners	113	199
		760	769
		52 week	52 week
		period	period
		ended 26	ended 27
		March	March
		2006	2005
	Staff costs for the above persons:	£000	£
	Wages and salaries	13,691,028	12,030,009
	Social security costs	1,341,721	1,108,018
	Other pension costs	239,825	141,060
		15,272,574	13,279,087
	DIRECTORS' REMUNERATION		<del></del>
	Emoluments	789,008	624,468
	Pension fund contributions	100,000	-
		889,008	624,468
	The pension payment was made to the personal pension plan of a dis- benefits under the money purchase scheme.	rector. No dire	ctors accrue
	Directors' emoluments disclosed above include the following payments		
		Highest pai	
		52 week	52 week
		period	period
		ended 26	ended 27
		March	March
		2006 £	2005 £
	Emahamanta		
	Emoluments	252,137	193,132
	Pension fund contributions	100,000	-

193,132

352,137

## NOTES TO THE FINANCIAL STATEMENTS

For the 52 week period ended 26 March 2006

7	TAXATION	52 week ended 26 M £			ek period March 2005
	Current tax: UK corporation tax on profits of the period Overseas tax	613,191 29,029		719,67	1 -
	Adjustments in respect of previous period	815		16,50	8
	Total current tax		643,035	· <u> </u>	736,179
	Deferred tax: Origination and reversal of timing differences Adjustments in respect of previous period	545,862 (184,051)		539,90 (19,20	
	Total deferred tax		361,811		520,698
	Tax on profit on ordinary activities		1,004,846		1,256,877
	Factors affecting tax charge for the period:  The tax assessed for the period is lower than the corporation tax in the UK 30% (2005: 30%). The		ended March 2	riod 1 26	52 week period ended 27 March 2005 £
	explained below:  Profit on ordinary activities before tax		20,583,	262	3,800,269
	Profit on ordinary activities multiplied by s corporation tax in the UK 30% (2005: 30%)	tandard rate c	6,174,	977	1,140,081
	Effects of: Expenses not deductible for tax purposes Fixed asset timing differences Losses utilised Lower overseas tax rate Movement in other timing differences Adjustments in respect of previous period Non taxable income arising on sale of subsidiary		138, (670, (406, (13,	977) 402) 722) 815	175,402 (2,345) (329,693) (247,399) (16,375) 16,508
	Current tax charge for the period		643,	035	736,179
			<del></del>	==	<del></del>

There is no tax charge arising on the profit on sale of the subsidiary.

Factors that may affect future tax charges

Based on current capital investment plans, the group expects that depreciation will continue to exceed capital allowances in future periods.

For the 52 week period ended 26 March 2006

8	PROFIT ATTRIBUTABLE TO M COMPANY	EMBERS OF	THE PARENT	52 wee perio ended 2 Marc 200	<ul><li>d period</li><li>6 ended 27</li><li>h March</li></ul>
	Dealt with in the financial stateme. Retained by subsidiary undertaking		nt company	20,953,244 (1,374,828	
				19,578,416	2,543,392
9	INTANGIBLE FIXED ASSETS				
		Goodwill	Development costs	Licences	Total
	GROUP	£	£	£	£
	Cost At beginning of period Additions Disposals	4,173,497 - -	2,856,667	18,439,844 2,000 (18,441,844)	25,470,008 2,000 (18,441,844)
	At end of period	4,173,497	2,856,667		7,030,164
	Amortisation At beginning of period Disposals	-	2,856,667	<u> </u>	2,856,667
	At end of period	-	2,856,667	<del>-</del>	2,856,667
	Net book value At 26 March 2006	4,173,497	-		4,173,497
	At 27 March 2005	4,173,497	-	18,439,844	22,613,341
			<del></del>		

For the 52 week period ended 26 March 2006

10	TANGIBLE FIXED ASSETS				
		Freehold	Fixtures,	Motor	Total
		land and	fittings, and	vehicles	
		buildings	computer		
		_	equipment		
		£	£	£	£
	GROUP				
	Cost				
	At beginning of period	2,319,861	11,690,651	648,300	14,658,812
	Additions	1,032,198	2,939,376	398,779	4,370,353
	Disposals	(1,485,726)	(7,052,241)	(496,396)	(9,034,353)
	At end of period	1,866,333	7,577,786	550,683	9,994,802
	At end of period	1,000,555	7,577,780		
	Depreciation				
	At beginning of period	-	4,631,367	274,925	4,906,292
	Charged in the period	-	2,131,012	159,599	2,290,611
	On disposals	-	(3,421,270)	(257,598)	(3,678,868)
				<del></del>	
	At end of period	-	3,341,109	176,926	3,518,035
			<del></del>	<del></del>	<del></del>
	Net book value				
	At 26 March 2006	1,866,333	4,236,677	373,757	6,476,767
				=	
	At 27 March 2005	2,319,861	7,059,284	373,375	9,752,520
			.,000,000		-,,
			=	=======	

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For the 52 week period ended 26 March 2006

11	FIXED ASSET INVESTMENTS	Shares in group undertakings
	COMPANY	£
	Cost and net book value: At beginning of period Disposals	19,000,001 (19,000,000)
	At end of period	1

The company holds more than 20% of the equity (and no other share or loan capital) of the following undertakings:

Subsidiary undertaking	Country of registration	Principal activity	Percentage of shares	
	-		Group	Company
Hillside (New Media Holdings) Limited	UK	Holding company	100%	100%
Hillside (New Media) Limited	UK	Provision of telephone, internet and mobile betting and software development	100%	-
bet365 International NV	Netherlands Antilles	Provision of on-line casino and poker room	100%	-
Hillside (Leisure) Limited	UK	Dormant	100%	-

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For the 52 week period ended 26 March 2006

12	DEFERRED TAXATION ASSET	
		Deferred
		taxation
	GROUP	asset
		£
	At beginning of period	3,328,204
	Charge for the period	(361,811)
	Transfer on disposal	(22,535)
	At end of period	2,943,858

The elements of the deferred tax asset, which is carried within current assets, are as follows:

	26 March 2006 £	27 March 2005 £
Accelerated capital allowances Other timing differences Tax losses	221,363 38,560 2,683,935	(29,107) 7,998 3,349,313
	2,943,858	3,328,204

The deferred tax asset has been recognised based on the directors' assessment of the group's ongoing trading results.

13	STOCKS	Gro	Company		
		26 March 2006 £	27 March 2005 £	26 March 2006 £	27 March 2005 £
	Consumables	-	17,161	-	-
				======	

14	DEBTORS	Group		Company	
		26 March	27 March	26 March	27 March
		2006	2005	2006	2005
		£	£	£	£
	Due within one year:				
	Amounts owed by group undertakings	-	-	40,325,435	-
	Other debtors	666,579	403,366	<u>-</u>	-
	Prepayments and accrued income	1,169,150	1,124,098	-	-
		1,835,729	1,527,464	40,325,435	-

### NOTES TO THE FINANCIAL STATEMENTS

For the 52 week period ended 26 March 2006

15	CREDITORS: Amounts falling due				
	within one year	Gre	oup	Com	
		26 March	27 March	26 March	27 March
		2006	2005	2006	2005
		£	£	£	£
	Bank loans and overdrafts (see note 16)	-	1,430,000	_	-
	Trade creditors	12,601,733	12,691,436	-	-
	Corporation tax	393,927	252,953	361,191	-
	Other taxation and social security costs	309,606	329,136	-	-
	Other creditors	1,471,440	3,661,541	11,000	-
	Accruals and deferred income	3,088,092	3,154,111	-	-
		17,864,798	21,519,177	372,191	
				<del></del>	<del></del>
16	CREDITORS: Amounts falling due in more than one year	Gro	un	Comp	anv
	more man one year	26 March	27 March	26 March	27 March
		2006	2005	2006	2005
		£	£	£	£
	Bank loans (see below)	-	7,855,000	-	
		<del></del>			
	ANALYSIS OF DEBT MATURITY				
		Grou			ıpany
		26 March	27 March	26 March	27 March
		2006	2005	2006	2005
		£	£	£	£
	Amounts payable		1 400 000		-
	In one year or less	-	1,430,000	-	
	In more than one year but not more		1 420 000		
	than two years	-	1,430,000	-	-
	In more than two years but not more		4 200 000		
	than five years	-	4,290,000	-	-
	In five years or more	_	2,135,000		
		-	9,285,000	-	-
		<u></u>	<del></del> =		

The bank loan was secured by way of a legal mortgage on certain property held and a fixed charge on fixtures and fittings, computer equipment and motor vehicles. Interest was charged at LIBOR plus 2.00%.

### NOTES TO THE FINANCIAL STATEMENTS

### For the 52 week period ended 26 March 2006

17	SHARE CAPITAL	26 March 2006 £	27 March 2005 £
	Authorised:		
	Equity: 980,000 (2005: 880,000) Ordinary shares of 1 pence each	9,800	8,800
	17,000 "A" ordinary shares of 1 pence each	170	170
	Nil (2005: 100,000) "B" ordinary shares of 1 pence each	-	1,000
	3,000 "C" ordinary shares of 1 pence each	30	30
		10,000	10,000
	Allotted, called up and fully paid:		
	Equity: 304,400 (2005: 143,700) Ordinary shares of 1 pence each	3,044	1,437
	17,000 "A" ordinary shares of 1 pence each	170	170
	Nil (2005: 100,000) "B" ordinary shares of 1 pence each	-	1,000
		3,214	2,607
		<del></del>	

The ordinary shares and the "A" shares carry the same rights and rank pari passu.

The following share movements occurred during the year:

- On 22 July 2005 100,000 of the authorised ordinary shares of 1p each were converted into 100,000 "B" ordinary shares of 1p each;
- On 22 July 2005 a bonus issue was made for 607 "B" ordinary shares of 1p each for every 1,000 "B" ordinary shares held;
- On 22 July 2005 200,000 of the authorised "B" ordinary shares of 1p each were converted into ordinary shares of 1p each;
- On 22 July 2005 160,700 of the issued "B" ordinary shares of 1p each were converted into 160,700 ordinary shares of 1p each.

#### bet365 Group Limited Option Plan

The bet365 Group Limited share option plan was adopted on 13 March 2003. Options granted under this scheme may be exercised, subject to certain restrictions, from 13 March 2006 up to ten years from grant for eligible employees. In accordance with FRS 20 the company has applied the transitional provisions allowed.

Options over bet365 Group Limited shares outstanding at 26 March 2006 were as follows:

Market price at date of	Exercise price	Options at 26 March 2006	Options exercised in	Options lapsed in	Options granted in	Options at 27 March 2005
exercise £	£		year	year	year	
N/A	7.88	2430	-	-	_	2430

The options outstanding at 26 March 2006 had a remaining weighted average contractual life of 10 years.

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For the 52 week period ended 26 March 2006

18	RESERVES	Share premium account £		
	GROUP At beginning and end of period		18,997,394	
	COMPANY At beginning and end of period		18,997,394	
19	PROFIT AND LOSS ACCOUNT	Group £	Company £	
	At beginning of period Profit for the period Bonus share issue	(269,589) 19,578,416 (607)	20,953,244 (607)	
	At end of period	19,308,220	20,952,637	
20	RECONCILIATION OF OPERATING PROFIT TO NET CASH FLOW FROM OPERATING ACTIVITIES			
		52 week period ended 26 March 2006	52 week period ended 27 March 2005 £	
	Operating profit Depreciation Amortisation Loss/(profit) on sale of fixed assets Decrease/(increase) in stock Increase in debtors Increase in creditors	4,345,801 2,290,611 481,620 9,911 (640,730) 9,358,235	4,399,705 2,069,393 403,865 (60,788) (1,408) (525,776) 4,067,445	
	NET CASH FLOW FROM OPERATING ACTIVITIES	15,845,448	10,352,436	

## For the 52 week period ended 26 March 2006

21	RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS			£
	Increase in cash in the period			29,877,876
	Cash inflow from decrease in debt and lease financing			12,569,474
	MOVEMENT IN NET FUNDS IN THE PERIOD			42,447,350
	NET FUNDS AT 27 MARCH 2005			(1,703,575)
	NET FUNDS AT 26 MARCH 2006			40,743,775
22	ANALYSIS OF NET FUNDS	At 27	Cash flow	At 26
		March		March
		2005 £	£	2006 £
	Cash in hand and at bank	10,865,899	29,877,876	40,743,775
	Debt due within one year	(1,430,000)	1,430,000	-
	Debt due after one year	(7,855,000)	7,855,000	-
	Other loans	(3,284,474)	3,284,474	-
	Total	(1,703,575)	42,447,350	40,743,775

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### NOTES TO THE FINANCIAL STATEMENTS

For the 52 week period ended 26 March 2006

23	DISPOSAL OF SUBSIDIARY	52 week period ended 26 March 2006 £
	Net assets disposed of: Intangible assets Tangible fixed assets Stock Debtors Creditors	18,441,844 4,723,256 7,250 9,451,792 (8,939,245)
	Dinahayaad hy	23,684,897
	Discharged by: Cash Deal and other costs	39,330,844 (220,379)
		39,110,465
	Profit on disposal	15,425,568

During the year Hillside (LBO Holdings) Limited and bet365 (Cash Betting) Limited were sold. They utilised £68,666 of the group's net operating cash flows, received £1,311,980 in respect of net returns on investments and servicing of finance, paid £220,960 in respect of taxation and utilised £942,939 for capital expenditure, net of disposals.

#### 24 CAPITAL COMMITMENTS

	Group		Company	
	26 March	27 March	26 March	27 March
	2006	2005	2006	2005
	£	£	£	£
Capital expenditure contracted for but				
not provided in the financial statements	341,910	-	-	-
				<u></u>

### NOTES TO THE FINANCIAL STATEMENTS

For the 52 week period ended 26 March 2006

25	COMMITMENTS UNDER OPERATING LEASES
----	------------------------------------

	Group		Company	
	26 March 2006	27 March 2005	26 March 2006	27 March 2005
At 26 March 2006 the group was committed to making the following payments during the next year under non-cancellable operating leases as follows:	£	£	£	£
Plant and machinery Expiring between two and five years	40,896	626,024	-	-
Land and building Expiring within one year Expiring between two and five years Expiring after five years	- - 32,900	51,520 103,240 471,965	- - -	- - -
	73,796	1,252,749		-

#### 26 CONTINGENT LIABILITIES

The group has cross-guaranteed the overdraft and loans of its fellow group companies; the amount outstanding at the period end was £nil (2005: £9,285,000).

#### 27 PENSION COMMITMENTS

The group operates a defined contribution (money purchase) pension scheme whose assets are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group and amounted to £239,825 (2005: £141,060). Contributions amounting to £nil (2005: £20,310) were payable to the scheme at the period end and are included in creditors.

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At the year end £100,000 was payable on behalf of a director to their personal pension plan.

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### NOTES TO THE FINANCIAL STATEMENTS

### For the 52 week period ended 26 March 2006

#### 28 RELATED PARTY TRANSACTIONS

During the financial year the group had the following transactions with related parties as defined by FRS 8:

H Backhouse (Baker Street) Limited is a related party in which WW Roseff is a director.

At 26 March 2006 £570 was receivable from (2005: £1,016,974 payable to) H Backhouse (Baker Street) Limited.

### Directors' loans

The following directors had loans to the group during the period. The amounts outstanding during the period were as follows:

	P Coates	JF Coates £	D Coates £	WW Roseff
Amounts outstanding:	·	,-	-	
At beginning of period	2,249,323	47,998	219,731	17,821
	<u> </u>			
At end of period	-	-	••	-
Highest balance in period	2,249,323	48,103	220,960	17,821
	<del></del>			<del></del>

Interest is charged on the loans on an arms-length basis at 6.86% and amounted to £105,660 in the year.

#### 29 POST BALANCE SHEET EVENTS

On 22 May 2006, the group invested £10m in Stoke City Football Club Limited (SCFC) to acquire a controlling shareholding in the Club and to provide further financial support.

Under the terms of the sale and purchase agreement, additional payments may need to be made contingent on the outcome of future events, the outcome of which is currently uncertain.

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