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Company No. 04220397

PARAGON CUSTOMER COMMUNICATIONS (BRISTOL) LIMITED

Solvency statement pursuant to section 643 Companies Act 2006

Solvency statement under section 643 Companies Act 2006 ("CA 2006") made for the purposes of section 642 CA 2006 on 13 December 2021.

WE, the directors named below (being all the directors of **Paragon Customer Communications (Bristol) Limited** (the "**Company**") as at the date of this statement), having taken account of all of the Company's liabilities (including any contingent or prospective liabilities), HAVE FORMED THE OPINION that:

- as regards the Company's situation as at the date of this statement, there is no ground on which the Company could be found to be unable to pay (or otherwise discharge) its debts; and
- the Company will be able to pay (or otherwise discharge) its debts as they fall due during the year immediately following the date of this statement.

This Directors' statement may be executed in counterparts, but shall not be effective until each director has executed at least one counterpart. Each counterpart shall constitute an original of the Directors' statement, but the counterparts shall together constitute one and the same instrument.

Signature
Name

.....
Patrick Crean

Director

Date

13 December 2021

Signature
Name

.....
Laurent Salmon

Director

Date

13 December 2021

Signature
Name

.....
Jeremy Walters

Director

Date

13 December 2021

TUESDAY



A10 *AAJCJQBF* #48
14/12/2021
COMPANIES HOUSE

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Signature
Name **Patrick Crean**
Director

Date 13 December 2021

Signature
Name **Laurent Salmon**
Director

Date 13 December 2021

Signature
Name **Jeremy Walters**
Director

Date 13 December 2021