Report of the Trustees and
Financial Statements For The Year Ended 30 September 2011
for
The Oxfordshire Animal Sanctuary

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The Oxfordshire Animal Sanctuary

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Report of the Trustees for the Year Ended 30 September 2011

The trustees who are also directors of the charity for the purposes of the Companies Act 2006 present their report with the financial statements of the charity for the year ended 30 September 2011. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number 04102882 (England and Wales)

Registered Charity number 254642-1

Registered office

Seacourt Tower West Way Botley Oxford, OX2 0FB

Principal address

The Green Watlington Road Stadhampton Oxford, OX44 7UB

Trustees

The trustees serving during the year and since the year end were as follows -

Miss M I M Gray (Resigned 1 November 2011)
Mr E Longthorp
Mrs D H K Heath (Chairman)
Mr K E Cross
Mrs S M Hodby
Mr C McCreedy

Company Secretary

Linnells Secretarial Services Limited

Treasurer

Mrs R Rahman

Auditors

Wenn Townsend 10 Broad Street Abingdon Oxfordshire, OX14 3LH

Solicitors

Blake Lapthorn, Seacourt Tower West Way Botley Oxford, OX2 0FB

Bankers

Barclays Bank plc 211-213 Banbury Road Oxford, OX2 7HH

Report of the Trustees for the Year Ended 30 September 2011

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Oxfordshire Animal Sanctuary is a company limited by guarantee and a registered charity governed by its memorandum and articles of association. The company was incorporated on 6 November 2000 and registered as a charity on 14 April 2003.

Recruitment and appointment of new trustees

When a vacancy arises new trustees are appointed by the existing trustees. The new trustee is generally only selected on the basis of his or her known support for the aims of the charity and typically this support will have existed for a number of years.

Induction and training of new trustees

The induction and training of new trustees involves making them aware of their responsibilities, the governing document and the administrative procedures of the charity

Organisational structure

The charity is managed by a management committee appointed by the trustees. The charity employs a warden to run the Sanctuary with a body of employees to look after the animals. Managers are employed to run each of the shops. Volunteer staff are also utilised to assist the warden and shop managers. A manager is employed with responsibility for the day to day management at Stadhampton as well as other operational duties.

Risk management

The trustees actively review the major risks the charity faces on a regular basis and believe that by maintaining reserves at current levels and combining this with an annual review of the controls over key financial systems, sufficient resources will be available to meet adverse conditions. The trustees have also examined other operational and business risks faced by the charity and confirm that they have established systems to mitigate the significant risks.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the charity are the establishment and maintenance of a Sanctuary where unwanted or stray animals of all kinds can be received at all times and to find good permanent homes for such animals or, if unsuccessful, to keep them in the sanctuary for the rest of their lives so long as it is practicable so to do

The policy of the charity continues to be to seek the necessary finance and support to continue to operate the Sanctuary so as to comply with the above objects

Public benefit

Our stated objectives and activities deliver public benefit by promoting human morality through the encouragement of kindness to animals and discouraging cruelty to animals. By rehoming animals we seek to create happy homes for humans and animal alike

We have referred to the guidance contained in the Charity Commissions general guidance on public benefit when reviewing our aims and objectives in planning our future activities

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The trustees consider that the overall performance of the charity during the year has been satisfactory. Over the period 148 dogs were taken in and 140 were adopted. This gives a re-housing ratio of 95% which was very good. 265 cats arrived and 154 were found new homes, a re-housing ratio of 54% which was satisfactory. New arrivals of guinea pigs and rabbits totalled 52, those re-housed totalled 54, a ratio of 103%.

A total of 348 animals were therefore successfully re-housed. The staff at the Sanctuary should again be congratulated on their continuing level of hard work in their care of the animals.

The charity would not be able to provide the service of caring for animals without the valuable assistance of the numerous willing supporters and volunteers

Report of the Trustees for the Year Ended 30 September 2011

FINANCIAL REVIEW

Current year

Total incoming resources amounted to £1,171,321 of which legacies accounted for £814,256. Total resources expended were £726,241 and this has resulted in a surplus for the year of £445,080. In the previous year there had been a deficit of £165,843.

The surplus for the year has increased the charity's reserves as closing net current assets have increased from £464,620 to £907,998. The trustees have been encouraged by positive indications of legacies which arose after the end of the year which should enable the charity to carry on its valuable work into the future.

The overall poor performance of the shops during the year necessitated the appointment of a part-time business development manager in 2011 by the trustees. It is hoped that this appointment will result in a distinct improvement in the contribution that the shops make to the charity's funds

Reserves policy

Given the unpredictable nature of incoming resources, it is now the policy of the charity to aim to maintain unrestricted funds at a level which equates to at least 12 months unrestricted expenditure. This should then provide sufficient funds to cover management and administrative support costs.

Investment policy and objectives

Apart from a small amount of UK equities gifted by donors in previous years, the bulk of the charity's investment funds are held in the form of a bank base rate tracker deposit account. This provides for immediate access to these monies in the form of periodic transfers to the current bank account, at the same time ensuring a reasonable rate of interest on the deposit funds held. It is intended that this policy will be reviewed after taking the appropriate professional advice.

FUTURE DEVELOPMENTS

Fund raising and publicity initiatives are planned in order to continue to spread the word regarding the valuable work of the charity in these difficult economic times

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees (who are also the directors of The Oxfordshire Animal Sanctuary for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently,
- observe the methods and principles in the Charity SORP,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the trustees are aware, there is no relevant information (as defined by Section 418 of the Companies Act 2006) of which the charitable company s auditors are unaware, and each trustee has taken all the steps that they ought to have taken as a trustee in order to make them aware of any audit information and to establish that the charitable company s auditors are aware of that information

Report of the Trustees for the Year Ended 30 September 2011

AUDITORS

The auditors, Wenn Townsend, will be proposed for re-appointment at the forthcoming Annual General Meeting

ON BEHALF OF THE BOARD

K E Cross - Trustee

Date 29th June 2012

Report of the Independent Auditor to the Members of The Oxfordshire Animal Sanctuary

We have audited the financial statements of The Oxfordshire Animal Sanctuary for the year ended 30 September 2011 on pages six to fourteen. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (effective April 2008) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities)

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of trustees and auditors

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the trustees, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Trustees to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report

Basis for qualified opinion on financial statements

The audit evidence available to us was limited because the records maintained for three of the charity's outlets during the first half of the year were inadequate for us to determine whether income was complete for that period

Qualified opinion on financial statements

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2011 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of trustees' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit, or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Report of the Trustees

Stuart Bates B A ACA
Senior Statutory Auditor
For and on behalf of
Wenn Townsend, Statutory Auditor
10 Broad Street, Abingdon
Oxfordshire, OX14 3LH

Date 29th June 2012

Statement of Financial Activities for the Year Ended 30 September 2011

	N T .	Unrestricted Funds	Restricted Funds	Total funds	Total funds
INCOMING RESOURCES	Notes	£	£	£	£
Incoming resources from generated funds					
Voluntary income	2	891,986	1 140	002 126	260.540
Activities for generating funds	3	243,583	1,140	893,126	260,540
Investment income	4	2,915	-	243,583 2,915	197,488
Incoming resources from charitable activities	5	2,915	-	2,913	3,135
Animal welfare income	3	<u>31,697</u>		31,697	21 242
Annual welfare ficolite		<u> 31,097</u>		31,097	31,342
Total incoming resources		1,170,181	1,140	1,171,321	492,505
RESOURCES EXPENDED					
Costs of generating funds					
Fundraising trading cost of goods sold and other					
costs	6	153,429	_	153,429	147,415
Charitable activities	7			•	•
Animal welfare costs		445,916	_	445,916	397,548
Sanctuary establishment costs		45,111	-	45,111	35,969
Governance costs	8	<u>81,733</u>		81,733	<u>76,983</u>
Total resources expended		726,189	-	726,189	657,915
					
NET INCOMING/(OUTGOING) RESOURCES		443,992	1,140	445,132	(165,410)
Other recognised gains/losses					
Gains/losses on investment assets		(52)	_ _	(52)	(433)
Net movement in funds		443,940	1,140	445,080	(165,843)
RECONCILIATION OF FUNDS					
Total funds brought forward		813,668	-	813,668	979,511
TOTAL FUNDS CARRIED FORWARD		<u>1,257,608</u>	<u>1,140</u>	1,258,748	<u>813,668</u>

Balance Sheet At 30 September 2011

	Notes	30 9 11 Unrestricted funds £	30 9 10 Total funds £
FIXED ASSETS			
Tangible assets	12	349,347	347,593
Investments	13	1,403	1,455
		350,750	349,048
CURRENT ASSETS			
Debtois amounts falling due within one year	14	657,999	183,768
Cash at bank and in hand		318,884	349,911
		976,883	533,679
CREDITORS			
Amounts falling due within one year	15	(68,885)	(69,059)
NET CURRENT ASSETS		907,998	464,620
TOTAL ASSETS LESS CURRENT			
LIABILITIES		1,258,748	813,668
			
NET ASSETS		1,258,748	813,668
FUNDS	17		
Unrestricted funds		1,257,608	813,668
D 15 . 1			
Restricted funds		1,140	-
TOTAL FUNDS		1,258,748	813,668

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard for Smaller Entities (effective April 2008)

The financial statements were approved by the Board of Trustees on 29th June 2012 and were signed on its behalf by

K E Cross Trustee

X E. Crou

Notes to the Financial Statements for the Year Ended 30 September 2011

1 ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value, as modified by the revaluation of certain assets and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities

Incoming resources

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income.

- Voluntary income is received by way of legacies, donations and gifts and is included in full in the Statement of Financial Activities when receivable
- Donated services and facilities are included at the value to the charity where this can be quantified. The
 value of services provided by volunteers has not been included in these accounts.

Resources expended

Expenditure is recognised on an accruals basis as a liability when incurred

Expenditure which is directly attributable to specific activities has been included in these cost categories Expenditure on management and administration of the charity includes all expenditure not directly related to the company's charitable activity

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Freehold property

- 4% on cost

Short leasehold

- Over the period of the lease

Motor vehicles

- 25% on reducing balance

Equipment & kennels

- 15% on reducing balance

Freehold land is not depreciated

Taxation

The charity is exempt from corporation tax on its charitable activities

Value added tax

Value added tax is recoverable by the charity, and as such is excluded from the relevant income and costs in the Statement of Financial Activities

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees

Restricted funds can only be used for particular restricted purposes within the objects of the charity Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements

Notes to the Financial Statements - continued for the Year Ended 30 September 2011

1 ACCOUNTING POLICIES – continued

Investments

Investments held as fixed assets are revalued at mid-market value at the balance sheet date. The Statement of Financial Activities includes the net gains or losses arising on revaluation

Operating Leases

Rentals payable under operating leases are charged in the Statement of Financial Activities on a straight line basis over the lease term

2 VOLUNTARY INCOME

Legacies Subscriptions and donations	Unrestricted £ 814,256 _77,730	Restricted £	30 9 11 Total £ 814,256 78,870	30 9 10 Total £ 166,670 _93,870
	<u>891,986</u>	1,140	<u>893,126</u>	<u>260,540</u>

3 ACTIVITIES FOR GENERATING FUNDS

	30 9 11	30 9 10
	£	£
Shop income	2 <u>43,583</u>	1 <u>97,488</u>

4. INVESTMENT INCOME

30 9 11	30 9 10
£	£
2,864	3,068
51	67
2,915	<u>3,135</u>
	2,864 51

5 INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

		30 9 11	30 9 10
	Activity	£	£
Takings - stadhampton	Animal welfare income	31,697	<u>31,342</u>

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The Oxfordshire Animal Sanctuary

Notes to the Financial Statements - continued for the Year Ended 30 September 2011

6 FUNDRAISING TRADING COST OF GOODS SOLD AND OTHER COSTS

	30 9 11	30 9 10
	£	£
Staff costs	39,065	37,253
Rent of shops and garage	71,020	60,097
Rates - shops	6,358	4,864
Light & heat - shops	5 607	4 109
Telephone - shops	1,192	1,295
Insurance - shops	963	957
Reps & Maint - Shops	5,721	4,015
Waste disposal - shops		
Advertising - shops	5,570	6,911
	7.027	596
Legal & professional - shops	7,876	5,115
General expenses - shops	10,057	22,203
	153,429	147,415
		
CIVA DAMEA DA EL A COMMUNICIO CO CIDO		
CHARITABLE ACTIVITIES COSTS		
	30 9 11	30 9 10
Direct costs		
	£	£
Animal welfare costs	445,916	397,548
Sanctuary establishment costs	45,111	35,969
	491,027	4 <u>33,517</u>
	-	
GOVERNANCE COSTS		
	30 9 11	30 9 10
	£	£
Staff costs	6,257	-
Accountancy	-	1,400
Audit	4,000	-,
Legal & professional	3,201	11,368
Secretarial and bookkeeping	36,000	36,000
Postage, printing & stationery	2,645	2,286
Telephone - sanctuary	3,354	3,133
Advertising - sanctuary	2,248	858
Motor & travelling expenses	4,705	4,171
	6,232	
Sundry expenses		3,319
Bank charges	3,219	3,529
Depreciation	11,492	11,050
Loss on sale of assets	<u>(1,620)</u>	(131)

81,733

76,983

Notes to the Financial Statements - continued for the Year Ended 30 September 2011

9. NET INCOMING/(OUTGOING) RESOURCES

Net resources are stated after charging/(crediting)

30 9 11	30 9 10
£	£
11,491	11,050
(1,620)	(131)
	£ 11,491

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 September 2011 nor for the year ended 30 September 2010

Trustees' Expenses

Expenses were reimbursed to trustees amounting to £nil (2010 £43) paid to Miss Gray for the charity's use of her telephone, £623 (2010 £297) paid to Mrs D Heath regarding postage costs incurred and Mr E Longthrop was paid £148 (2010 - £nil) regarding motor expenses, £890 (2010 £nil) in respect of legal and professional fees incurred and £2,500 for repairs and maintenance

11. STAFF COSTS

Wages and salaries Social security costs	30 9 11 £ 308,755 20,539	30 9 10 £ 283,076 16,094
	329,294	299,170
The average monthly number of employees during the year was as follows	30 9 11	30 9 10
Sanctuary	25	23
Shop management	6	4
Business development manager	_1	
	32	<u>27</u>

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The Oxfordshire Animal Sanctuary

Notes to the Financial Statements - continued for the Year Ended 30 September 2011

TANGIBLE FIXED ASSETS	s				
	Freehold property £	Short leasehold £	Motor vehicles £	Equipment & kennels £	Totals £
COST					
At 1 October 2010	389,485	3,653	5,000	16,411	414 549
Additions	-	-	4,995	12,000	16,995
Disposals			(5 000)		(5 000)
At 30 September 2011	389,485	3,653	4,995	28,411	4 <u>26,544</u>
DEPRECIATION					
At 1 October 2010	51,400	3,653	1,250	10,653	66,956
Charge for year	7,579	-,	1,249	2,663	11,491
Eliminated on disposal			(<u>1,250)</u>		(1,250)
At 30 September 2011	58,979	3,653	1,249	13,316	<u>77,197</u>
NET BOOK VALUE					
At 30 September 2011	330,506	_	3,746	15,095	3 <u>49,347</u>
At 30 September 2010	338,085		3,750	5,758	3 <u>47,593</u>

Included in cost of land and buildings is freehold land of £200,000 (2010 - £200,000) which is not depreciated

The Trustees are of the opinion that the current market value of freehold land and buildings is greater than the carrying value in the accounts. However, as no imminent sale of these assets is anticipated, the Trustees consider that obtaining a current market value would incur additional costs which would not benefit the operational capacity of the charity.

13 FIXED ASSET INVESTMENTS

	Listed investments £
MARKET VALUE At 1 October 2010 Disposals Revaluations	1,455 672 <u>(724)</u>
At 30 September 2011	1,403
NET BOOK VALUE	
At 30 September 2011	<u>1,403</u>
At 30 September 2010	<u>1,455</u>

There were no investment assets outside the UK

Notes to the Financial Statements - continued for the Year Ended 30 September 2011

14 DEBTORS AMOUNTS FALLING DUE WITHIN ONE YEAR

	Other debtors VAT Prepayments and accrued income Rent deposits		30 9 11 £ 634,110 9,780 5 984 8,125 657,999	30 9 10 £ 167,414 6,870 1.359 8,125
15	CREDITORS AMOUNTS FALL	ING DUE WITHIN ONE YEAR	30 9 11 £	30 9 10 £
	Trade creditors Social security and other taxes Accrued expenses		30,528 33,357 5,000 68,885	33,149 33,510 2,400 69,059
16	OPERATING LEASE COMMIT	MENTS		
	The following operating lease paym	ents are committed to be paid within one year		
	Expiring Within one year Between one and five years In more than five years		30 9 11 £ 9,000 14,500 18,500 42,000	30 9 10 £ 23,250 15,904 39,154
17.	MOVEMENT IN FUNDS		N.	
	Unrestricted funds General fund Designated fund – Cat building Restricted funds Rebuilding fund	At 1 10 10 £ 813,668	Net movement in funds £ 413,940 30,000 1,140	At 30 9 11 £ 1,227,608 30,000 1,140
	TOTAL FUNDS	8 <u>13,668</u>	445,080	1,2 <u>58,748</u>

Notes to the Financial Statements - continued for the Year Ended 30 September 2011

17 MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows

	Incoming resources	Resources expended	Gains and losses	Transfers	Movement in funds
	£	£	£	£	£
Unrestricted funds					
General fund	1,170,181	(726,189)	(52)	(30,000)	413,940
Designated fund - Cat building	-	-	-	30,000	30,000
					
Total unrestricted funds Restricted funds	1,170,181	(726,189)	(52)	-	443,940
Rebuilding fund	1,140	-	-	-	1,140
TOTAL FUNDS	<u>1,171,321</u>	<u>(726,189</u>)	(52)		<u>445,080</u>

The Restricted fund comprises unspent income from an appeal to raise funds for the rebuilding of the sanctuary

18 RELATED PARTY DISCLOSURES

The charitable company is a subsidiary charity of the Oxfordshire Animal Sanctuary Society and shares the same trustees. On 1 October 2003 the assets of the Oxfordshire Animal Sanctuary Society were gifted to, and the activities transferred to, the charitable company.

19 CAPITAL COMMITMENTS

	30 9 11	30 9 10
	£	£
Expenditure contracted for but not accrued in the accounts – Cat building	<u>38,000</u>	

20. LEGAL STATUS OF THE CHARITY

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of a winding-up is limited to £10. At 30 September 2011 there were six members