STOCKTON BOROUGH VOLUNTARY DEVELOPMENT AGENCY COMPANY LIMITED BY GUARANTEE NO. 4016295 REGISTERED CHARITY NO. 1083231

FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2002

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LEGAL AND ADMINISTRATIVE INFORMATION

FOR THE YEAR ENDED 31 MARCH 2002

Status:

The company's governing documents are the Memorandum and Articles of

Association.

The members of the Management Committee are the Directors of the Company and the Trustees of the Charity. In accordance with the Articles of Association one third of the Directors will retire at each AGM.

The Company was established under a Memorandum of Association which established the objects and powers of the charitable Company and is governed under its Articles of Association. Under those Articles, the members of the Management Committee are elected at the AGM to serve a period of 3 years, subject to ratification at each AGM.

Directors:			Appointed	Resigned
	Caroline Jane Chubb			20.6.01
	David Wright Coleman			10.5.02
	Robert Cook			
	Cllr. Sheila Corr BA (Hons) Dip			
	Lesley Makin			
	Hugh McGouran			20.6.01
	Ian Pallent			19.4.02
	Charles Frank Porter			
	Bernard Storey	(reappointed)	1.4.02	20.6.01
	Judith Sykes			
	Susan Elizabeth Wales			
	Edward Wood			
	Paula Carol Pickard			
	Margaret Alderdice			
	Edna Chapman			
	Kenneth Cook			
	Peter Scott		6.7.01	

Company Secretary:

David Dorman-Smith

Registered Office:

27 Yarm Road Stockton on Tees TS18 3NJ

Auditors:

Baines Goldston 43/45 Yarm Lane Stockton on Tees **TS183EA**

LEGAL AND ADMINISTRATIVE INFORMATION (Continued.)

FOR THE YEAR ENDED 31 MARCH 2002

Bankers:

The Company bankers are:

Bank of Scotland 41 South Gyle Crescent

Edinburgh EH12 9BB

National Westminster Bank Plc

123 High Street Stockton on Tees

Scottish Widows Bank Plc

PO Box 12757 67 Morrison Street

Edinburgh EH3 8YJ

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MARCH 2002

The Directors present their report and the audited financial statements for the year ended 31 March 2002.

Objects of the Company

The Company which is limited by guarantee is a registered charity (number 1083231) existing to provide support for other organisations with charitable objects within Stockton on Tees in order to assist these organisations in their charitable work, and to promote and organise co-operation between voluntary sector organisations, statutory and public bodies.

Results

The results for the year ended 31 March 2002 are detailed in the Statement of Financial Activities on page 7. The Directors consider that the Charity's affairs to be satisfactory.

Activities and acheivements during the year have been as follows:

Training

The agency engages in providing a range of training opportunities for the sector in order to enhance and develop their effectiveness. These include business planning, volunteer supervision, quality assurance, preparing funding applications, staff supervision.

Volunteer Development

This project aims to develop volunteering opportunities across the Borough and recruits individuals who wish to offer their time in a volunteering capacity. The project also runs a programme for Millennium Volunteers supporting and developing volunteering between ages 16 years and 24 years. Funding for the Volunteer Development project has been received from SRB round 6 and the MV programme through Millennium Volunteers funding.

Sector Development

The agency has engaged in a range of activities which support Voluntary and Community organisations. These include funding advice, resource library, capacity building initiatives, photocopying and printing services, and the facilitation of new groups start up.

Community Empowerment

This year the Agency has engaged with the local community and Voluntary organisations to develop an empowerment programme which aims to enable both individuals and group representatives to participate fully in the work of the Local Strategic Partnership in Stockton on Tees. This project is funded through Government Office North East via its Community Empowerment programme.

Future Strategy

SBVDA has a clear Business Plan for the next 3 years and has committed resources to developing all new opportunities to expand its work in relation to support development and empowerment of the Voluntary and Community Sector in Stockton on Tees.

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MARCH 2002

Reserves Policy

The Board has agreed a reserves policy whereby SBVDA will seek to develop free reserves that will equate to 6 months operating costs. As a relatively new organisation, the level of reserves is still at a low level. It is the policy of SBVDA management to develop services in such a way that income can be drawn into the agency that is over and above project and core funding and thus increase the free reserves to the desired level.

Investment Policy

The Board have agreed the adoption of an investment policy that identifies common investment funds as appropriate for charities, and in addition any cleared balances surplus to requirements are to be placed on deposit with a reputable financial institution.

Risk Assessment

The Board of SBVDA have reviewed the financial regulations of the agency in relation to any internal risk within those procedures and appropriate amendments have been made when deemed necessary. The agency recognises the risks to which it is exposed in terms of short term funding contracts and its implications for sustainable activity. The business plan contains an assessment of anticipated changes to funding streams and the agency has recognised the importance of developing independent income as a matter of urgency. Subsequent to the year end the board have carried out a full analysis of the company's risk profile.

Responsibilities of the Directors

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, SBVDA Board will follow best practice and:

Select suitable accounting policies and then apply them consistently;

Make judgements and estimates that are reasonable and prudent; and

Prepare the financial statements on the going concern basis unless it is inappropriate to assume that the Company will continue on that basis.

The Board is responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 1985. The Board is also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Baines Goldston were re-appointed as the charitable company's auditors during the year and have expressed their willingness to continue in that office.

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MARCH 2002

This report has been prepared in accordance with the Statement of Recommended Practice - Accounting and Reporting by charities and in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

Approved by the SBVDA Board on 5 August 2002

David Dorman-Smith Company Secretary

INDEPENDENT AUDITORS REPORT TO THE MEMBERS OF

STOCKTON BOROUGH VOLUNTARY DEVELOPMENT AGENCY

We have audited the financial statements of Stockton Borough Voluntary Development Agency Limited for the year ended 31 March 2002 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes. These financial statements have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets and the accounting policies set out therein.

Respective Responsibilities of Directors and Auditors

As described in the Statement of Directors' Responsibilites the trustees, who are also the directors of Stockton Borough Voluntary Development Agency Limited for the purposes of company law, are responsible for the preparation of financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of Opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Charitable Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance as to whether the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the Charitable Company's state of affairs at 31 March 2002 and of its incoming resources and application of resources, including its income and expenditure, in the year then ended and have been properly prepared in accordance with the Companies Act 1985.

BAINES GOLDSTON
Chartered Accountages

Chartered Accountants
Stockton on Tees

Registered Auditors

Date: 29 August 2002

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 MARCH 2002

INCOMING RESOURCES Activities to further the charity's objects:	£
Activities to further the charity's objects:	
Grants 66,186 191,575 257,761	92,910
Other income - 5,834 5,834	3,887
Funds received on behalf of other organisations 5 - 55,051 55,051	•
Activities to generate funds:	
Room hire, printing etc. 6,710 - 6,710	1,254
Bank interest received 2,150 - 2,150	758
TOTAL INCOMING RESOURCES 75,046 252,460 327,506	98,809
RESOURCES EXPENDITURE	
Charitable services:	
Provision of services 2 45,975 234,666 280,641	61,310
Management and administration	
of the charity 3 30,545 - 30,545	31,448
TOTAL RESOURCES EXPENDITURE 4 76,520 234,666 311,186	92,758
NET INCOMING RESOURCES (1,474) 17,794 16,320	6,051
TRANSFER (4,690) 4,690 -	-
BALANCE BROUGHT FORWARD 16,115 - 16,115	10,064
BALANCE CARRIED FORWARD 9,951 22,484 32,435	16,115

The Company has no recognised gains or losses other than the net incoming resources for the year.

BALANCE SHEET

AS AT 31 MARCH 2002

	Notes		2002		2001
		£	£	£	£
Fixed assets					
Tangible assets	6		12,343		4,114
Current assets					
Debtors	7	47,212		<i>3,503</i>	
Cash at bank and in hand		108,454		55,337	
		155,666		58,840	
Creditors - amounts falling due within one year	8	135,574		46,839	
Net current assets			20,092		12,001
Total net assets		-	32,435		16,115
Financed by:					
Unrestricted	10		9,951		16,115
Restricted	11		22,484		-
		-	32,435		16,115

The financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

Approved by the Board of Directors on 5 August 2002 and signed on their behalf by:

C F Porter Director

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2002

1. ACCOUNTING POLICIES

The Accounts have been prepared under the historical cost convention and have been drawn up in accordance with the Statements of Accounting Practice, Financial Reporting Standards and the Statement of Recommended Practice relating to Charities.

All incoming resources becoming available to the Charity during the period are recognised in the Statement of Financial Activities.

Deferred income represents amounts received for future periods and is released to incoming resources in the period for which it has been received.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Computer Equipment

33%

Straight Line

The Company operates a defined contribution pension scheme. The amount charged in the Statement of Financial Activities in respect of pension costs is the contributions payable for the period. Differences between contributions payable in the period and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

The Charity has taken advantage of the exemption in Financial Reporting Standard No.1 from producing a cash flow statement.

Unrestricted

2. DIRECT CHARITABLE EXPENDITURE

	Unrestricted	Restricted	12 months	y montas
	Funds	Funds	31.3.2002	31.3.2001
	£	£	£	£
Provision of services:				
Core activities of the agency	45,975	-	45,975	46,310
Expenditure on behalf of other organisations	-	55,051	55,051	•
Volunteer Development	-	58,402	58,402	-
Billingham Office	-	70,001	70,001	-
Community Development Worker	-	29,252	29,252	
Community Empowerment Fund	-	12,088	12,088	-
Health Active Zone	-	3,164	3,164	•
Quality Assurance	-	3,585	3,585	
Connexions	-	3,123	3,123	•
Tees Health: Better Care Higher Standards	<u>-</u>		·•	15,000
	45,975	234,666	280,641	61,310

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2002

3. MANAGEMENT AND ADMINISTRATION OF THE CHARITY

	12 months	9 months
	to	to
	31.3.2002	31.3.2001
	£	£
Salaries and Employers NIC	22,812	16,150
Staff Travel Expenses	990	767
Staff Training Costs	51	142
	23,853	17,059
Repairs & Maintenance	826	668
Postage	745	1,025
Printing & Stationery	1,665	2,233
Office Sundries	295	<i>578</i>
Telephone	802	939
Insurance	182	744
Cleaning	494	379
Audit and Accountancy	588	294
Equipment & Consumables under £500	268	1,209
Equipment Rental	373	746
Miscellaneous Expenses	454	74
Stolen Monies	<u></u>	5,500
	30,545	31,448

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2002

4. TOTAL RESOURCE EXPENDITURE

	Staff		Other	Core Activity	12 months	9 months
	Costs	Dep'n	Costs	Costs Recharged	to 31.3.2002	to 31.3.2001
	£	Бер п	£	Kecharged £	31.3.2002 £	31.3.2001 £
Core activities of the agency	43,471	1,512	36,710	(5,173)	76,520	77,758
Expenditure on behalf of other organisations	30,587	1,512	24,464	(3,173)	70,320 55,051	//,/30
Volunteer Development	40,415	456	16,953	578	58,402	-
Billingham Community Development	20,746	360	45,730	3,165	70,001	
Community Development Worker	15,372	288	13,592	5,105	29,252	
Community Empowerment Fund	802	-	9,856	1,430	12,088	
Health Active Zone			3,164	.,	3,164	
Quality Assurance		•	3,585	-	3,585	_
Connexions	•		3,123		3,123	_
Tees Health: Better Care Higher Standards	•	•	•	•	•	15,000
	151,393	2,616	157,177		311,186	92,758
Wages and Salaries Employer's National Insurance Pension Costs			-	135,010 12,678 3,705 151,393		39,336 3,495 1,183 44,014
No employee earned £50,000 per annum or mor	re.					
The average number of employees analysed by	function was:	:		No.		No.
Direct Charitable Activities and Management				2		2
Administration			_	6		1
			-			3
Resource expenditure includes the follow	ing:					
Audit Fees				1,000		900

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2002

5. OTHER ACTIVITIES

During the year the Charity managed funds for a number of other Organisations. In the case of Hardwick Tomorrow funds were received to pay consultancy fees. In other cases SBVDA has administered the payroll costs of the other organisations on their behalf. Details of transactions during the year are as follows:

		Held at 1.4.2001	Received during Year	Expenditure	Held at 31.3.2002
	The Clarences	19,000	9,713	28,713	-
	Mental Health Carers	1,200	•	1,200	•
	Hardwick Tomorrow	-	9,694	9,694	-
	Stockton Blind Peoples Voice	-	2,246	2,246	-
	The Forge	-	13,198	13,198	•
		20,200	34,851	55,051	***
6.	TANGIBLE FIXED ASSETS			Computer	
				Equipment	Total
				£	£
	Cost				
	Brought forward			6,366	6,366
	Additions			10,845	10,845
	At end of year			17,211	17,211
	Depreciation				
	Brought forward			2,252	2,252
	Charge for the period			2,616	2,616
	At end of year		-	4,868	4,868
	Net book values	,	•		
	At 31 March 2002			12,343	12,343
	At 31 March 2001			4,114	4,114
7.	Debtors			2002	2001
				2002 £	2001
				£	£
	Grants Receivable		.,	38,857	2,728
	Prepayments and other debtors			8,355	775
				<u>47,212</u>	3,503

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2002

8.	CREDITORS - amounts falling due within one year		
	·	2002	2001
		£	£
	Deferred income	101,099	19,637
	Amount held for other Organisations	•	20,200
	Accruals	31,889	4,928
	Social Security & other taxes	2,586	2,074
		135,574	46,839

9. CORPORATION TAX

No liability arises for Corporation Tax as the Company is a Registered Charity, Number 1083231 and has obtained exemption.

10. UNRESTRICTED FUNDS

	2002	2001
	£	£
Balance brought	16,115	10,064
Transfer to restricted funds	(4,690)	•
Total recognised gains and losses for the year	(1,474)	6,051
	9,951	16,115

11. RESTRICTED FUNDS

	Movement in resources				
	Balance			Transfer	Balance
	01.04.01	Inflow	Outflow	from Core	31.03.02
Volunteer Development	~	53,712	58,402	4,690	-
Billingham Community Development	•	79,712	70,001	-	9,711
Community Development Workers	•	34,981	29,252	-	5,729
Community Empowerment Fund	•	16,270	12,088	-	4,182
Quality Assurance	-	6,070	3,585	-	2,485
Connexions	-	3,500	3,123	-	377
Health Action Zone	-	3,164	3,164	-	-
Funds managed for other organisations	-	55,051	55,051	•	-
		252,460	234,666	4,690	22,484

Volunteer Development

The Volunteer Development Project recruits potential volunteers within the community and links them to volunteering opportunities amongst the voluntary community and public sector. The project also promotes volunteering as an important and valuable opportunity for individuals to make a practical contribution to the needs of others in their locality. The Millennium Volunteers Project works to recruit young people between the ages of 16 and 25 to become volunteers.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2002

Billingham Community Development

This project is a capacity building project focussing on Billingham. The project offers support and advice to local groups helping to build their capacity to promote and deliver services or activities in their locality.

Community Development Project

This project is a capacity and building project focussing on Stockton.

Community Empowerment

The Community Empowerment Project works with the voluntary and community sector in order to enhance its contribution to the Local Strategic Partnership in Stockton. This work also covers the various Partnership Boards associated with the LSP.

Northern Rock Foundation

This funding was received by Stockton Borough Voluntary Development Agency in order to manage a project developing quality assurance within the voluntary and community sector. The funding will cover training, web site development, resources and costs incurred by both SBVDA and local agencies offering support and training to local groups.

Connexions

This is a small grants fund that has been administered by Stockton Borough Voluntary Development Agency. All monies received, except for a small administration fee, were distributed in the form of small grants up to £500 each.

Health Action Zone

This is a small grants fund that has been administered by Stockton Borough Voluntary Development Agency. All monies were distributed to groups in the form of grants up to £750 each.

12. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Tangible Fixed Assets	Net Current Assets	Total
Restricted Funds			
Billingham Community Development	3,131	6,580	9,711
Community Development Workers	•	5,729	5,729
Community Emploment Fund	3,335	847	4,182
Quality Assurance	•	2,485	2,485
Connexions	•	377	377
Unrestricted activities- Core	5,877 12,343	4,074 20,092	9,951 32,435

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2002

13. PENSION SCHEME

The Company operates a defined contribution pension scheme for the benefit of the employees. The assets of the scheme are administered by Trustees in a fund independent from those of the Company.

14. SUBSEQUENT EVENTS

Subsequent to the year end, the Organisation purchased the property at 27 Yarm Road, Stockton on Tees for the sum of £232,000. This was funded by a grant obtained from the Lottery Community Fund.

15. TRUSTEES REMUNERATION

There were no payments to Trustees during the year.

IUMMARY OF RESTRICTED FUND INCOME AND OUTGOINGS

OR THE YEAR ENDED 31 MARCH 2002

	Volunteer Development	Billingham Community Development	Community Development Worker	Community Empowerment Fund	Connexions	Quality Assurance	Funds Managed For Other Organisations	Total
ncome		-					•	
RB6	11,072	65,475						76,547
filennium Volunteers	42,640							42,640
herburn House		8,403						8,403
ther Income		5,834					1,200	7,034
ILCB			29,981					29,981
loyds TSB			5,000					5,000
EF				16,270				16,270
onnexions					3,500			3,500
forthern Rock						5,050		5,050
EC						1,020		1,020
'larances							28,713	28,713
orge							13,198	13,198
fardwick Tomorrow							9,694	9,694
tockton Blind Peoples Voice							2,246	2,246
	53,712	79,712	34,981	16,270	3,500	6,070	55,051	249,296
)utgoings								
alaries	36,643	43,348	13,957	757			32,076	126,781
imployers NI	3,031	2,981	1,257	45			748	8,062
uperannuation	740	954	158	•••				1,852
taff Travel	1,280	1,133	263	18		236		2,930
taff Recruitment	1,200	570	456	6,529		-200		7,555
taff Training	330	212		3,027		3,349		3,891
Beneficiary Training			300			-,-		300
lent	2,150		4,570					6,720
ervice Charge	.,		807					807
nsurance	207	237	190					634
tepairs and Maintenance	845	4,069	526	75				5,515
ight, Water, Heat	258	529	208	25				1,020
leaning	110	506	-					616
egal and Professional	1,257	163	917	380				2,717
Office Furniture and Equipment	2,959	1,394	700	768				5,821
equipment Leasing	100	1,191	430	700				1,721
rinting and Copying	1,304	425	603	495				2,827
ostage	360	1,103	690	706				2,859
Office Sundries and Stationery	1,779	2,689	1,242	139				5,849
clephone	1,159	2,900	808	60				4,927
'ublicity	185	762	400	30				1,347
'ublications	110	128	114					352
iubscriptions	93	71	121					285
loom Hire	1,946	530	133	648				3,257
/olunteer Expenses	355	550	-	J.0				355
Depreciation	456	360						1,104
Aiscellaneous Expenses	167	581	114	13	2,623		22,227	25,725
Management Costs	578	3,165		1,430	500		,	5,673
	58,402	70,001	29,252	12,088	3,123	3,585	55,051	231,502
	30,402	70,001	47,434	12,000	J,14J	2,202	33,031	201,004
ncome Less Outgoings	(4,690)	9,711	5,729	4,182	377	2,485	-	17,794

· ALLOCATION OF CORE COSTS

FOR THE YEAR ENDED 31 MARCH 2002

It was established that in the year ended 31 March 2002 the following core costs related to administration:

		Admin	Core		Admin	2001 <u>Core</u>	
01 ' 15 1 270	% Admin	Cost	Activities	Total	Cost	Activities	Total
Salaries and Employers NIC			-0.450				
D Dorman-Smith	20%	5,165	20,659	25,824	3,400	13,600	17,000
Other Salaries	100%	17,647	-	17,647	12,750	14,264	27,014
Staff Expenses	100%	990	-	990	767	•	767
Staff Training Costs	100%	51		51	142		142
		23,853	20,659	44,512	17,059	27,864	44,923
Rent		•	•	-	-	5,692	5,692
Light & Heat	100%	(48)	•	(48)	•	1,439	1,439
Repairs & Maintenance	100%	826	•	826	668	•	668
Postage	50%	745	744	1,489	1,025	1,026	2,051
Printing & Stationery	50%	1,665	1,665	3,330	2,233	2,233	4,466
Office Sundries	100%	295	•	295	578	-	578
Telephone	50%	802	802	1,604	939	940	1,879
Publicity		•	90	90	-	1,638	1,638
Publications		•	304	304	-	72	72
Miscellaneous Subscriptions		-	395	395	•	16	16
Insurance	100%	182	•	182	744	•	744
Room Hire		•	2,094	2,094	•	1,083	1,083
Cleaning	100%	494	•	494	379	•	379 .
Audit and Accountancy	25%	588	1,762	2,350	294	881	1,175
Professional Fees		•	5,210	5,210	-	1,881	1,881
Equipment & Consumables under £500	100%	268	•	268	1,209	-	1,209
Equipment Rental	100%	373	•	373	746	•	746
Recruitment Costs		•	570	570	-	932	932
Miscellaneous Expenses	100%	502	-	502	•	•	-
Depreciation			1,512	1,512	-	1,375	1,375
NCVO/EQM		-	-	-	-	379	379
Investors in People		•	•	•	-	739	739
Beneficiary Training		•	•	-	-	750	750
Stolen Money		-	-	-	5,500	•	5,500
Gateway to Independence - net		•	•	-	-	(199)	(199)
Clarences Costs		-	-	-	-	285	285
Bank Charges	100%	-	•		74	<u> </u>	74
-		30,545	35,807	66,352	31,448	49,026	80,474
Less:							
Core activity costs recharged			(5,173)	(5,173)		(2,716)	(2,716)
		30,545	30,634	61,179	31,448	46,310	77,758