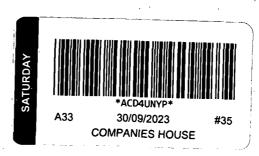
GOOGLE UK LIMITED DIRECTORS' REPORT AND FINANCIAL STATEMENTS FINANCIAL YEAR ENDED 31 DECEMBER 2022



DIRECTORS' REPORT AND FINANCIAL STATEMENTS For the Year Ended 31 December 2022

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STRATEGIC REPORT For the Year Ended 31 December 2022

The directors present their strategic report of Google UK Limited ("the Company") for the year ended 31 December 2022.

Changes of the year end

Due to the change in the financial year end to 31 December from 30 June in the prior period, audited results and emissions and energy use disclosures cover the 12 month year ended 31 December 2022 with comparative data being the audited results for the 18 month period to 31 December 2021.

Directors' Duties under section 172 of the Companies Act

The directors who served during the year have acted in good faith and intended to promote the long-term success of the Company. The directors have considered the interest of the Company's employees, the interest of the Company's stakeholders, the consequences of any long-term decision made and the maintaining of business relationships with suppliers, customers and others whilst undertaking their activities during the year. In doing this the directors have had regard to the matters set out in s172(1)(a-f) of the Companies Act. The following paragraphs describe how the directors fulfil their duties:

Risk management and long term decision making

The Company utilises compliance and governance mechanisms to minimise risk. The Company's policies and processes effectively identify, evaluate, manage and mitigate the risks it is facing, and it continues to iterate and evolve its approach to risk management. For more details on risks see page 4.

Our people

Please refer to the Directors' report section "Employee engagement" for further details on employee engagement.

Business relationships

As is normal for companies of our size, authority for operational decision making is delegated to management on a day-to-day basis. Over the course of the year, management shares relevant information on business relationships and compliance matters with the Company's directors and, as appropriate, the Alphabet board.

Stakeholders

Given the number of stakeholders and the size of the wider Alphabet Group ("the Group"), stakeholder engagement takes place at both an operational and Alphabet Group level. The decisions made by the Company during the year ended 31 December 2022 have been made in accordance with the Company and Groups vision, key stakeholder engagement and with our business strategy at the core of what we do.

Reputation, community and environment

Globally, the Company supports Group initiatives to significantly improve the lives of as many people as possible. These initiatives can be explored in more detail at about.google/commitments.

Locally, the Company, Google, and the Group do this through various initiatives:

In 2022, we partnered with major British employers to help people into high-growth, in demand tech jobs by completing Google Career Certificates in areas including data analytics, user experience design and digital marketing. In partnership with The Federation of Small Businesses we made these Google Career Certificate scholarships available to 1,000 UK SMEs. By making fully-funded Google Career Certificate scholarships available through Leonard Cheshire in partnership with INCO, we have created accessible pathways for people with disabilities into tech jobs.

We have continued our Be Internet Legends programme, providing free online safety training to primary schools across the UK, in person and online. This programme is designed to help pupils become safer in the online world and involves nationwide teacher training workshops and engaging family activities. To date over 80% of UK schools have engaged with the programme, reaching over 5 million UK children.

STRATEGIC REPORT - continued For the Year Ended 31 December 2022

Additional detail and further local initiatives, including the impact of the Group, Google, and the Company's activities in the UK, can be found at: about.google/intl/ALL_uk/google-in-uk/.

The Company reports the environmental impact of its business in the United Kingdom through its emissions and energy use report. This report is available in full in the Directors' Report.

The Group is working to accelerate the transition to a carbon-free future and has taken significant steps over the past two decades to minimize its emissions. In 2021, it set an ambitious goal to achieve net-zero emissions across all of its operations and value chain by 2030. To accomplish this, it aims to reduce 50% of its combined Scope 1, Scope 2 (market-based), and Scope 3 absolute emissions (versus our 2019 baseline) before 2030, and plans to invest in nature-based and technology-based carbon removal solutions to neutralize its remaining emissions.

One of the key levers for reducing emissions from Group operations is transitioning to clean energy. That's why the Group aims to run on 24/7 carbon-free energy on every grid where it operates by 2030. The Group has been working hard to transition its operations and the electricity grids that serve it to cleaner sources of power, through a combination of clean energy procurement, technology innovation, and policy advocacy. We expect our work decarbonising electricity grids where we operate to contribute to decarbonisation across our value chain as well. To find out more about Google's sustainability programme, see sustainability google/reports/google-2023-environmental-report.

Review of the business

The principal activities of the Company are the provision of research and development services and the provision of marketing services to other group undertakings.

The key financial and other performance indicators during the 12 month financial year ended 31 December 2022 and the 18 month financial period ended 31 December 2021 were as follows:

Turnover

Compared to the previous accounting period, turnover decreased from £3,392 million to £2,608 million, a decrease of £784 million. This decrease is driven in part by a 12 month versus 18 month comparative accounting period.

Administration expenses

Compared to the previous accounting period, administration expenses decreased from £2,280 million to £2,245 million, a decrease of £35 million.

Statement of financial position

The Company's total assets increased from £2,629 million to £3,129 million in the year, an increase of £500 million.

In 2013, the Company entered into a 999 year lease for a site with King's Cross Central Limited Partnership ("KCCLP") for the purpose of constructing a new office. The total cost of the land as recorded as a Right of Use Asset at 31 December 2022 is £290 million. Planning permission and pre-commencement works began in 2017. During FY22 good progress was made on several key aspects of the office build, with the structural steel frame, concrete floors, cores and stairs all completed.

In 2022 Google UK acquired ownership of the Central Saint Giles office building in London. The total cost of £805 million is reflected in land and buildings & building improvements as at 31 December 2022.

Summary of financial performance

The statement of comprehensive income and the statement of financial position are set out on pages 13 and 14 respectively. The profit for the financial year of £283 million (period ended 31 December 2021 : £896 million) has been credited to reserves.

STRATEGIC REPORT - continued For the Year Ended 31 December 2022

Headcount

The Company's average headcount increased from 5,701 in the period ended 31 December 2021 to 7,005 in the year ended 31 December 2022, an increase of 1,304.

Principal risks and uncertainties

As a provider of marketing services and research and development services, the Company's principal risks and uncertainties relate to the scaling back of its operations due to a potential reduction in demand for its services.

The demand for its services would be impacted by the principal risks and uncertainties faced by other group undertakings namely:

- These businesses face intense competition. If they do not continue to innovate and provide products and services that are useful to users, they may not remain competitive, and their revenues and operating results could be adversely affected.
- These businesses generate a significant portion of their revenues from advertising and the reduction in spending by or loss of advertisers could seriously harm them.
- A variety of new and existing U.S and foreign laws could subject these businesses to claims or otherwise harm them.
- Data privacy and security concerns relating to the technology and practices could damage the Company's reputation, cause the Company to incur significant liability, and deter current and potential customers from using its products and services.
- Acquisitions and investments could result in operating difficulties, dilution and other harmful consequences to the Company.
- Evolving laws and legal systems may adversely affect the Company's revenues and could subject the Company to new regulatory costs and challenges (including the transfer of personal data between the EU and the United Kingdom), in addition to other adverse effects that the Company is unable to effectively anticipate.

By order of the board

Paul Har So

Paul T. Manicle

Director

Date: 27.09.2023

DIRECTORS' REPORT For the Year Ended 31 December 2022

The directors present their directors' report of Google UK Limited ("the Company") for the year ended 31 December 2022.

Directors

The directors who held office during the year and up to the date of this report were:

Paul T. Manicle Ken Yi

Company secretary

The company secretary for the period and up to the date of this report is Taylor Wessing Secretaries Limited.

Research and development

The Company continued to provide research and development services to other US group undertakings. The Company has incurred £752 million (period ended 31 December 2021: £958 million) in providing contract research and development services to other group undertakings during the year. Such expenses may fall into the following categories: research, development and engineering.

Future developments

There are no future changes anticipated in the business of the Company at this time.

Going concern

The directors of the Company have received written assurances from its ultimate parent undertaking, Alphabet Inc., that it will continue to provide adequate financial support to the Company for a period of at least twelve months, from the date of approval of these financial statements to enable the Company to discharge its obligations to all creditors as they fall due. On this basis, the directors are satisfied that it is appropriate to prepare the financial statements on a going concern basis.

Statement of corporate governance arrangements

The Company provides marketing and research and development services to other undertakings in the Group. Alphabet Inc. is the ultimate holding company of all subsidiaries and businesses within the Group.

Guiding principles and code of conduct

The Group's conduct is guided by the principle, "do the right thing". This means, among other things, following the law, acting honourably, and treating co-workers with courtesy and respect. Further specifics are set out in the Code of Conduct (https://abc.xyz/investor/other/code-of-conduct/) which is adopted by the Group. All Group employees, board members, temps, vendors and contractors, and those doing business on behalf of the Group are expected to comply with the Code, and are responsible for understanding, promoting, and implementing the Group's guiding principles (https://www.google.com/about/philosophy.html).

The Company's Board (the "Board") considers that the Code of Conduct, guiding principles, and the corporate governance arrangements described below cover the key areas of the Company's corporate governance framework. Because of this, the Board has decided not to formally adopt a recognised code of corporate governance but instead adopts the following bespoke approach.

The Board

The Board consists of a Financial Controller who provides regional oversight and financial expertise, and a Legal Director who brings legal, corporate governance and risk expertise to the Board. Prior to appointment, all Company directors undergo a formal induction programme. The Company's Board is supported by highly skilled leaders and employees within the Company and the wider Group. The size and structure of the Board is considered appropriate to meet the Company's strategic needs and challenges.

DIRECTORS' REPORT - continued For the Year Ended 31 December 2022

The Company and the Group are committed to creating a diverse and inclusive workforce at all levels that is representative of the users it serves. Hiring remains the cornerstone of the Group's efforts to create a diverse workforce. Further details on diversity is available in Google's diversity annual report (https://diversity.google/annual-report/).

Risks

As detailed in the Section 172(1) statement, it is normal for companies of this size to delegate authority for day-to-day operational decisions to management. The Company's management team makes decisions throughout the financial period on important matters relating to the Company, including principal risks and opportunities. Where necessary and appropriate, these are considered by a broader set of relevant stakeholders within the Group and also by the Board. Details of the principal risks and opportunities considered by the Board in the financial year ending 31 December 2022 are set out in the Strategic Report.

The strategic, financial, and execution risks and exposures associated with the Company and the Group's business are identified and mitigated through collaboration with leaders across the Group and by the systems, processes and controls in operation. The Company and the Group recognise that some risks cannot be eliminated; the Group's policies and decisions (including decisions of the Board), are therefore guided by principles of risk management balanced with the strategic objectives of the Group and the Company, in line with the Group's overarching guiding principles.

Employee engagement .

Consultation of employees or their representatives has continued at all levels, with the aim of ensuring that their views are taken into account when decisions are made that are likely to affect their interests and that all employees are aware of the financial and economic performance of the Company. Communication with all employees continues through briefing groups and the intranet website which it updates regularly with Company and industry news.

The Company is an equal opportunity workplace. We are committed to equal employment opportunity regardless of race, colour, ancestry, religion, sex, national origin, sexual orientation, age, citizenship, marital status, disability, gender identity or veteran status. Applications for employment by disabled persons are always fully considered, bearing in mind the respective aptitudes and abilities of the applicant concerned. In the event of members of staff becoming disabled, every effort is made to ensure that their employment with the Company continues and the appropriate training is arranged. It is the policy of the Company that the training, career development and promotion of a disabled person should, as far as possible, be identical to that of a person who does not suffer from a disability.

Remuneration

The Company and the Group's remuneration strategy is made in support of the following goals:

- To attract and retain the world's best talent:
- To support the Group's culture of innovation and performance; and
- To align employee and Alphabet Inc. stockholders' interests.

Conducting equity pay analysis and recommending initiatives to close any identified pay gaps and foster fair and equitable people processes is also central to the Group's approach to remuneration - for example, in relation to gender, this includes bias avoidance training, developing and progressing talented women within Google, and increasing the number of female engineers and leaders. The Company's Gender Pay Gap Report can be found at about.google/belonging/diversity-annual-report/2023/methodology.

All material remuneration decisions which affect the Company are considered from a Company, local, and regional perspective.

Stakeholder engagement

There is active engagement with all stakeholders of the Company, including suppliers, employees, owners, the local community and environment, and other stakeholders. Please refer to Section 172(1) statement in the strategic report for further details.

DIRECTORS' REPORT - continued For the Year Ended 31 December 2022

Results and dividends

The Company's profit for the financial year ended 31 December 2022 is £283 million (period ended 31 December 2021: £896 million). The directors do not propose the payment of a dividend for the year (period ended 31 December 2021: £nil).

Events since year end date

In January 2023, Alphabet Inc. announced a global reduction in workforce. The financial impact of the reduction in workforce for this entity's operating results in 2023 will not be material.

No other matter or circumstance has occurred subsequent to the end of the reporting period that has significantly affected the operations of the Company, the results of those operations or the state of affairs of the Company.

No dividends were proposed or declared after the reporting date but before the financial statements were authorised for issue.

Qualifying third party indemnity provisions

A qualifying third party indemnity provision as defined in section 236 of the Companies Act 2006 is in force for the benefit of each of the directors in respect of liabilities incurred as a result of their office, to the extent permitted by law. In respect of those liabilities for which directors may not be indemnified, a directors' and officers' liability insurance policy was maintained by the Alphabet Inc. group throughout the financial year and to the date of approval of the financial statements.

Statement of directors' responsibilities

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial period. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 101 Reduced Disclosure Framework (FRS 101).

Under Company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that financial period.

In preparing these financial statements, the directors are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT - continued For the Year Ended 31 December 2022

Emissions and energy use

One of the key levers for reducing emissions from our operations is transitioning to clean energy. That's why we are working towards running on 24/7 carbon-free energy on every grid where we operate by 2030. We've been working hard to transition our operations and the electricity grids that serve us to cleaner sources of power, through a combination of clean energy procurement, technology innovation, and policy advocacy. We expect our work decarbonising electricity grids where we operate to contribute to decarbonisation across our value chain as well.

GHG emissions	Units	Year Ended 31 December 2022	18 Month Period Ended 31 December 2021	
Scope 1 ¹	tCO₂e	1,200	100	
Scope 2 (market-based) ²	tCO₂e	700	1,700	
Scope 2 (location-based) ²	tCO₂e	7,000	10,500	
Scope 3 (Category 6 Business travel, and Category 7 Employee Commuting, including Teleworking) ³	tCO₂e	11,400	900	
Total Scope 1, 2 [market-based], and 3 (Category 6 Business travel, and Category 7 Employee Commuting, including Teleworking) ³	tCO₂e	13,300	2,700	

Other emissions and energy use metrics	Units	Year Ended 31 December 2022	18 Month Period Ended 31 December 2021
Carbon intensity per unit of revenue ([Scope 1 + Scope 2 market-based] / revenue) ⁴	tCO₂e/ £'m	0.730	0.540
Energy consumption ⁵	kWh	38,700,000	45,400,000

Methodology

GHG emissions are calculated according to The Greenhouse Gas Protocol standards and guidance. The Company uses the operational control approach to define our organisational boundary, which means that we account for all emissions from operations over which we have control. The Company defines operational control as having the authority to introduce and implement operational policies over an asset.

All reported values represent the best available data at the time of publication. Where actual data is not available, we may use estimates. The emission factors used to calculate emissions include the 2017 WRI/WBCSD GHG Protocol Emission Factors from Cross Sector Tools, the 2022 Department for Environment, Food and Rural Affairs (DEFRA) U.K. Government GHG Conversion Factors, 2022 International Energy Agency (IEA) Emission Factors, and the 2023 EPA Center for Corporate Climate Leadership GHG Emission Factors Hub.

Our Scope 1 and Scope 2 emissions include four of the seven GHGs addressed by the Kyoto Protocol—carbon dioxide (CO₂), methane (CH₄), nitrous oxide (N₂O), and hydrofluorocarbons (HFCs). Other GHGs, including perfluorocarbons (PFCs), sulfur hexafluoride (SF₆), and nitrogen trifluoride (NF₃), aren't included in our inventory, as they're not emitted as a result of our operations. We convert all emissions to metric tons of carbon dioxide equivalent (tCO₂e) for reporting. All reported emissions are rounded to the nearest hundred. We source the global warming potentials (GWP) for each GHG from the IPCC Fourth Assessment Report, Appendix A: Global Warming Potentials.

¹Scope 1 emissions are direct emissions from sources we own or over which we have operational control. Beginning in 2022, in an effort to continuously implement best practice methodologies, we included fugitive emissions from refrigerant leakage in our operational boundary. The Company updated its Scope 1

DIRECTORS' REPORT - continued For the Year Ended 31 December 2022

emissions to report direct emissions from the leakage of refrigerants from cooling equipment at offices. We did not recalculate our Scope 1 GHG emissions for prior years to include refrigerant leakage.

²Scope 2 GHG emissions are indirect emissions from purchased electricity, the production of space heating for our leased offices, and refrigerant leakage at our leased offices. The location-based method reflects the average carbon intensity of the electric grids where our operations are located and thus where our electricity consumption occurs. The market-based method incorporates procurement choices, namely our renewable energy purchases via contractual mechanisms like power purchase agreements (PPAs). Beginning in 2022, emissions from estimated refrigerant leakage were calculated using an internally-developed global warming potential and leakage rate. We did not recalculate prior year Scope 2 GHG emissions to include refrigerant leakage.

³Scope 3 emissions are indirect emissions from other sources in our value chain. The Company reports Scope 3 Category 6: Business travel emissions generated by the Company's employees and candidates, and Scope 3 Category 7: Employee commuting, including teleworking. Beginning in 2022, we obtained more accurate data on UK employee commuting practices, and we began reporting employee commuting emissions accordingly. We also updated our Scope 3 Category 7 reporting to include space heating emissions from teleworking in 2022. We did not recalculate our Scope 3 GHG emissions for prior years to account for these updates.

⁴Our carbon intensity metric is calculated as defined by GRI Disclosure 305-4a-c. Carbon intensity metrics are based on gross combined Scope 1 and Scope 2 (market-based) emissions and are rounded to the nearest hundredth.

⁵Energy consumption is calculated as defined by GRI Disclosure 302-1e-f. Energy consumption includes all fuel and natural gas consumption, purchased electricity, and purchased heating. Reported energy consumption is rounded to the nearest hundred thousand kWh.

Energy efficiency

The Company undertook energy efficiency incentives throughout the year to improve efficiency and reduce annual energy consumption. Key initiatives included the following - the introduction of a global metering program to better review energy consumption and a reduction of cooling limits across all buildings to reduce energy use. A thorough review of electrification across all buildings was also undertaken with an aim to reduce reliance on natural gas.

Disclosure of information to auditors

The directors confirm that, so far as each person who was a director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing this report, of which the auditor is unaware. Having made enquiries of fellow directors and the Company's auditor, the directors have taken all the steps that they are obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Reappointment of auditor

In accordance with section 485 of the Companies Act 2006, a resolution is to be proposed at the Annual General Meeting for reappointment of Ernst and Young as auditor of the Company.

By order of the board

Paul Harilo

Paul T. Manicle

Director

Date: 27.09.2023



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GOOGLE UK LIMITED

Opinion

We have audited the financial statements of Google UK Limited for the year ended 31 December 2022 which comprise. Statement of Profit and Loss and Other Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity and the related notes 1 to 28, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including FRS 101 "Reduced Disclosure Framework" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the company's affairs as at 31 December 2022 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
 and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard as applied to other entities of public interest, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Our evaluation of the directors' assessment of the company's ability to continue to adopt the going concern basis of accounting included:

- In conjunction with our walkthrough of the Company's financial statement close process, we confirmed
 our understanding of the management's going concern assessment process and further engaged with
 management early to ensure the risk factors we identified were considered in their assessment
- We obtained management's going concern assessment, including parental support letter provided by Alphabet Inc., its ultimate parent undertaking that it will provide financial support to ensure payment of the Company's debts as and when they fall due
- We examined the financial performance and position of the Company's business
- We read the Company's going concern disclosures included in the annual report in order to assess that the disclosures were appropriate and in conformity with the reporting standards

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GOOGLE UK LIMITED (continued)

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 7, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GOOGLE UK LIMITED (continued)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the company
 and determined that the most significant are FRS 101, the Companies Act 2006 and the relevant direct and
 indirect tax compliance regulations in the United Kingdom. In addition, the Company has to comply with laws
 and regulations relating to its domestic operations, including health and safety, employees, data protection
 and anti-bribery and corruption.
- We understood how the Company is complying with those frameworks by making enquiries of management to understand how the Company maintains and communicates its policies and procedures in these areas and corroborated this by reviewing supporting documentation. We also reviewed correspondence with relevant authorities, where applicable.
- We assessed the susceptibility of the company's financial statements to material misstatement, including how fraud might occur by considering the risk of management override of controls related to posting of manual journals outside routine financial statement close process. Our procedures to address this risk included testing the appropriateness of journal entries and other adjustments made in the preparation of the financial statements, reviewing accounting estimates for evidence of management bias and evaluating the business rationale for significant unusual transactions
- Based on this understanding we designed our audit procedures to identify noncompliance with such laws and regulations. Our procedures involved inquiries of management and those charged with governance, review of board minutes and review of management's policies and procedures that have been established to prevent non-compliance with such laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Brian Lenihan (Senior statutory auditor)

Erns+ & Young

for and on behalf of Ernst & Young, Statutory Auditor

Dublin

28 September 2023

STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME For the Year Ended 31 December 2022

	.,	Notes	Year Ended 31 December 2022	18 Month Period Ended 31 December 2021
	• • •		£'000	£'000
Turnover		5	2,607,642	3,391,551
Administration expenses	•		(2,245,405)	(2,279,654)
Operating profit		6	362,237	1,111,897
Interest receivable and similar income		8	16	33
Interest payable and similar expenses	- >	9	(20,601)	(14,160)
Other income and expenses			422	(232)
Profit on ordinary activities before taxation		6	342,074	1,097,538
Tax on profit on ordinary activities	•	10 .	(59,126)	(201,460)
Profit for the financial year	•		282,948	896,078
Other comprehensive income for the year: Other comprehensive income	:		· <u> </u>	`
Total comprehensive income for the year			282,948	896,078

Turnover and operating profit arose solely from continuing operations.

The notes on pages 16 to 38 form an integral part of these financial statements.

STATEMENT OF FINANCIAL POSITION As at 31 December 2022

Registered Number: 3977902

Fixed assets £'000 £'000 Tangible assets 11 2,424,927 1,705,939 Total fixed assets 2,424,927 1,705,939 Current assets Debtors: amounts falling due within one year 14 599,730 806,266 Debtors: amounts falling due after more than one year 15 104,785 116,319 Cash and cash equivalents 16 — 296 Total current assets 704,515 922,881 Creditors: amounts falling due within one year 17 (1,268,593) (797,913) Net current (liabilities)/assets (564,078) 124,968 Total assets less current liabilities 1,860,849 1,830,907 Creditors: amounts falling due after more than one year 18 (396,510) (578,543) Provisions for liabilities 19 (43,223) (61,159) Net assets 1,421,116 1,191,205 Capital and reserves 21 50,001 50,001 Called up share capital presented as equity 21 50,001 50,001 Other e		Notes	At 31 December 2022	At 31 December 2021
Tangible assets 11 2,424,927 1,705,939 Current assets 2,424,927 1,705,939 Current assets 806,266 Debtors: amounts falling due within one year 14 599,730 806,266 Debtors: amounts falling due after more than one year 15 104,785 116,319 Cash and cash equivalents 16 — 296 Total current assets 704,515 922,881 Creditors: amounts falling due within one year 17 (1,268,593) (797,913) Net current (liabilities)/assets (564,078) 124,968 Total assets less current liabilities 1,860,849 1,830,907 Creditors: amounts falling due after more than one year 18 (396,510) (578,543) Provisions for liabilities 19 (43,223) (61,159) Net assets 1,421,116 1,191,205 Capital and reserves 2 1,50,001 50,001 Capital and reserves 2 50,001 50,001 Capital and loss account 1,141,204 1,141,204			£'000	£'000
Current assets 2,424,927 1,705,939 Current assets 306,266 306,266 Debtors: amounts falling due within one year 14 599,730 806,266 Debtors: amounts falling due after more than one year 15 104,785 116,319 Cash and cash equivalents 16 — 296 Total current assets 704,515 922,881 Creditors: amounts falling due within one year 17 (1,268,593) (797,913) Net current (liabilities)/assets (564,078) 124,968 Total assets less current liabilities 1,860,849 1,830,907 Creditors: amounts falling due after more than one year 18 (396,510) (578,543) Provisions for liabilities 19 (43,223) (61,159) Net assets 1,421,116 1,191,205 Capital and reserves 21 50,001 50,001 Called up share capital presented as equity 21 50,001 50,001 Other equity reserves — — — Profit and loss account 1,371,115 1,141,204 </td <td>Fixed assets</td> <td></td> <td></td> <td>,</td>	Fixed assets			,
Current assets Debtors: amounts falling due within one year 14 599,730 806,266 Debtors: amounts falling due after more than one year 15 104,785 116,319 Cash and cash equivalents 16 — 296 Total current assets 704,515 922,881 Creditors: amounts falling due within one year 17 (1,268,593) (797,913) Net current (liabilities)/assets (564,078) 124,968 Total assets less current liabilities 1,860,849 1,830,907 Creditors: amounts falling due after more than one year 18 (396,510) (578,543) Provisions for liabilities 19 (43,223) (61,159) Net assets 1,421,116 1,191,205 Capital and reserves 1,421,116 1,191,205 Called up share capital presented as equity 21 50,001 50,001 Other equity reserves — — — Profit and loss account 1,371,115 1,141,204	Tangible assets	11	2,424,927	1,705,939
Debtors: amounts falling due within one year 14 599,730 806,266 Debtors: amounts falling due after more than one year 15 104,785 116,319 Cash and cash equivalents 16 — 296 Total current assets 704,515 922,881 Creditors: amounts falling due within one year 17 (1,268,593) (797,913) Net current (liabilities)/assets (564,078) 124,968 Total assets less current liabilities 1,860,849 1,830,907 Creditors: amounts falling due after more than one year 18 (396,510) (578,543) Provisions for liabilities 19 (43,223) (61,159) Net assets 1,421,116 1,191,205 Capital and reserves 1,421,116 1,50,001 Called up share capital presented as equity 21 50,001 50,001 Other equity reserves — — — Profit and loss account 1,371,115 1,141,204	Total fixed assets		2,424,927	1,705,939
Debtors: amounts falling due within one year 14 599,730 806,266 Debtors: amounts falling due after more than one year 15 104,785 116,319 Cash and cash equivalents 16 — 296 Total current assets 704,515 922,881 Creditors: amounts falling due within one year 17 (1,268,593) (797,913) Net current (liabilities)/assets (564,078) 124,968 Total assets less current liabilities 1,860,849 1,830,907 Creditors: amounts falling due after more than one year 18 (396,510) (578,543) Provisions for liabilities 19 (43,223) (61,159) Net assets 1,421,116 1,191,205 Capital and reserves 1,421,116 1,50,001 Called up share capital presented as equity 21 50,001 50,001 Other equity reserves — — — Profit and loss account 1,371,115 1,141,204	Current accets			
Debtors: amounts falling due after more than one year 15 104,785 116,319 Cash and cash equivalents 16 — 296 Total current assets 704,515 922,881 Creditors: amounts falling due within one year 17 (1,268,593) (797,913) Net current (liabilities)/assets (564,078) 124,968 Total assets less current liabilities 1,860,849 1,830,907 Creditors: amounts falling due after more than one year 18 (396,510) (578,543) Provisions for liabilities 19 (43,223) (61,159) Net assets 1,421,116 1,191,205 Capital and reserves 21 50,001 50,001 Called up share capital presented as equity 21 50,001 50,001 Other equity reserves — — — Profit and loss account 1,371,115 1,141,204	•	14	500 720	206 266
Cash and cash equivalents 16 — 296 Total current assets 704,515 922,881 Creditors: amounts falling due within one year 17 (1,268,593) (797,913) Net current (liabilities)/assets (564,078) 124,968 Total assets less current liabilities 1,860,849 1,830,907 Creditors: amounts falling due after more than one year 18 (396,510) (578,543) Provisions for liabilities 19 (43,223) (61,159) Net assets 1,421,116 1,191,205 Capital and reserves 21 50,001 50,001 Called up share capital presented as equity 21 50,001 50,001 Other equity reserves — — Profit and loss account 1,371,115 1,141,204	-		•	
Total current assets 704,515 922,881 Creditors: amounts falling due within one year 17 (1,268,593) (797,913) Net current (liabilities)/assets (564,078) 124,968 Total assets less current liabilities 1,860,849 1,830,907 Creditors: amounts falling due after more than one year Provisions for liabilities 18 (396,510) (578,543) Provisions for liabilities 19 (43,223) (61,159) Net assets 1,421,116 1,191,205 Capital and reserves 21 50,001 50,001 Other equity reserves — — Profit and loss account 1,371,115 1,141,204			. 104,705	•
Net current (liabilities)/assets (564,078) 124,968 Total assets less current liabilities 1,860,849 1,830,907 Creditors: amounts falling due after more than one year 18 (396,510) (578,543) Provisions for liabilities 19 (43,223) (61,159) Net assets 1,421,116 1,191,205 Capital and reserves Called up share capital presented as equity 21 50,001 50,001 Other equity reserves — — — Profit and loss account 1,371,115 1,141,204		10	704,515	
Total assets less current liabilities 1,860,849 1,830,907 Creditors: amounts falling due after more than one year 18 (396,510) (578,543) Provisions for liabilities 19 (43,223) (61,159) Net assets Capital and reserves Called up share capital presented as equity 21 50,001 50,001 Other equity reserves Profit and loss account 1,371,115 1,141,204	Creditors: amounts falling due within one year	17	(1,268,593)	(797,913)
Creditors: amounts falling due after more than one year Provisions for liabilities 19 (43,223) (578,543) Net assets 1,421,116 1,191,205 Capital and reserves Called up share capital presented as equity 21 50,001 50,001 Other equity reserves — — Profit and loss account 1,371,115 1,141,204	Net current (liabilities)/assets		(564,078)	124,968
Provisions for liabilities 19 (43,223) (61,159) Net assets 1,421,116 1,191,205 Capital and reserves 21 50,001 50,001 Other equity reserves — — — Profit and loss account 1,371,115 1,141,204	Total assets less current liabilities		1,860,849	1,830,907
Net assets 1,421,116 1,191,205 Capital and reserves 21 50,001 50,001 Other equity reserves — — Profit and loss account 1,371,115 1,141,204	Creditors: amounts falling due after more than one year	18	(396,510)	(578,543)
Capital and reserves Called up share capital presented as equity 21 50,001 Other equity reserves Profit and loss account 1,371,115 1,141,204	Provisions for liabilities	19	(43,223)	(61,159)
Called up share capital presented as equity Other equity reserves Profit and loss account 21 50,001 50,001 1,371,115 1,141,204	Net assets		1,421,116	1,191,205
Other equity reserves — — Profit and loss account 1,371,115 1,141,204	Capital and reserves			
Profit and loss account 1,371,115 1,141,204	•	21	50,001	50,001
	Other equity reserves			
Total shareholder's funds 1,421,116 1,191,205	Profit and loss account		1,371,115	1,141,204
	Total shareholder's funds		1,421,116	1,191,205

The financial statements were approved and authorised for issue by the board of directors. They were signed on its behalf by:

Paul T. Manicle

Paul Harrelo

Director

Date: 27.09.2023

The notes on pages 16 to 38 form an integral part of these financial statements.

STATEMENT OF CHANGES IN EQUITY For the Year Ended 31 December 2022

	Notes	Called up share capital presented as equity	Other equity reserves	Retained earnings	Total equity
A	,	£'000	£'000	£'000	£'000
At 1 July 2020		50,001	43,224	808,091	901,316
Profit for the financial year	,			896,078	896,078
Transfer between reserves	,	- .	562,965	(562,965)	
Share-based payments, net of tax	•	· —	923,497 .	. · · · -	923,497
Share-based payment reimbursement		· · · · · —	(1,529,686)	_ •	(1,529,686)
Balance at 31 December 2021	_	50,001		1,141,204	1,191,205
	-				
At 1 January 2022		50,001	<u> </u>	1,141,204	, 1,191,205
Profit for the financial year		·	 ,	282,948	282,948
Transfer between reserves	•	_	53,037	(53,037)	· — ,
Share-based payments, net of tax		. · · · · · · · · · · · · · · · · · · ·	796,923	, —	796,923
Share-based payment reimbursement	_	<u> </u>	(849,960)	<u> </u>	(849,960)
Balance at 31 December 2022		50,001		1,371,115	1,421,116

The notes on pages 16 to 38 form an integral part of these financial statements.

1. General information

Google UK Limited ("the Company") is a Private Company Limited by Shares domiciled and incorporated in United Kingdom. The Company's registered number is 03977902 and registered office and principal place of business is at Belgrave House, 76 Buckingham Palace Road, London, SW1W 9TQ, United Kingdom.

The financial statements of the Company for the financial year ended 31 December 2022 were authorised for issue in accordance with a resolution of the directors dated 27.09.2023.

The Company's ultimate holding company is Alphabet Inc., a company incorporated in the United States of America, while its immediate holding company is Google International LLC, a company incorporated in United States of America. Related companies in these financial statements refer to the group of companies under the Alphabet Inc. group.

The financial statements present the information about the Company as an individual entity and not about the group. The Company is exempt from preparing consolidated financial statements under the conditions laid down in Section 401 of the Companies Act 2006. The Company is included in the consolidated financial statements of Alphabet Inc., which are publicly available.

The principal activities of the Company are the provision of research and development services and the provision of marketing services to other group undertakings.

2. Statement of compliance

The financial statements have been prepared in accordance with Financial Reporting Standard 101, 'Reduced Disclosure Framework' ("FRS 101"), UK Generally Accepted Accounting Practice, and in accordance with the Companies Act 2006.

3. Accounting policies

(a) Basis of preparation of financial statements

The financial statements are prepared on a going concern basis under the historical cost convention.

The directors of the Company have received written assurances from its ultimate parent undertaking, Alphabet Inc., that it will continue to provide adequate financial support to the Company for a period of at least twelve months from the date of approval of these financial statements to enable the Company to discharge its obligations to all creditors as they fall due. On this basis, the directors are satisfied that it is appropriate to prepare the financial statements on a going concern basis.

The financial statements were prepared in British Pound Sterling ("£") and all amounts have been rounded to the nearest thousand, unless otherwise indicated.

(b) Financial reporting standard 101 - reduced disclosure exemptions

FRS 101 sets out a reduced disclosure framework for a 'qualifying entity' as defined in the standard which addresses the financial reporting requirements and disclosure exemptions in the individual financial statements of qualifying entities that otherwise apply the recognition, measurement and disclosure requirements of UK-adopted IFRS. The Company is a qualifying entity for the purposes of FRS 101.

In accordance with the exemptions available under the reduced disclosure Framework of FRS 101, the Company has availed of the following exemptions in accordance with paragraph 8 of FRS 101 in respect of:

- The requirements of paragraph 38 of IAS 1 "Presentation of Financial Statements" to present comparative information in respect of:
 - paragraph 79(a)(iv) of IAS 1 (a reconciliation of the number of shares outstanding at the beginning and at the end of the period),
 - paragraph 73(e) of IAS 16 "Property, Plant and Equipment",

- The requirements of paragraphs 10(d), 16, 38A-D, 40A-D, 111 and 134 to 136 of IAS 1 "Presentation of Financial Statements";
- The requirements of IAS 7 "Statement of Cash Flows";
- The requirements of paragraphs 30 to 31 of IAS 8 "Accounting Policies, Changes in Accounting Estimates and Errors" (requirement to disclose information when an entity has not applied a new IFRS that has been issued but is not yet effective);
- The requirements of IAS 24 "Related Party Disclosures" to disclose related party transactions entered into between two or more group members and the requirements of paragraph 17 to disclose key management compensation;
- The requirements of paragraphs 45(b) and 46 to 52 of IFRS 2 "Share Based Payment";
- The requirements of paragraph B64(d, e and k) of IFRS 3 "Business Combinations";
- The requirements of IFRS 7 "Financial Instruments Disclosures";
- The requirements of paragraphs 91 to 99 of IFRS 13 "Fair Value Measurement";
- The requirements of the second sentence of paragraph 110 and paragraphs 113(a), 114, 115, 118, 119(a) to (c), 120 to 127 and 129 of IFRS 15, "Revenue from Contracts with Customers";
- The requirements of paragraph 52, 58, 89 (second sentence), 90, 91 and 93 of IFRS 16 "Leases".

The remaining exemptions available under the FRS 101 Framework have not been availed of as they were not applicable to the Company at this time.

The preparation of financial statements in conformity with FRS 101 requires management to exercise judgement in the process of applying the Company's accounting policies and requires the use of accounting estimates and assumptions.

Critical accounting judgements and key sources of estimation uncertainty used that are significant to the financial statements are disclosed in Note 4.

New and amended standards and interpretations effective during 2022

None of the new or amended accounting standards or interpretations had a material impact to the financial statements of the entity.

(c) Foreign currency

(i) Functional and presentation currency

The financial statements of the Company's operations are measured using the currency of the primary economic environment in which the Company operates (the "functional currency"). The financial statements are presented in British Pound Sterling ("£"), which is the Company's functional and presentation currency.

(ii) Transactions and balances

Transactions in currencies other than the Company's functional currency ("foreign currency") are recorded at rates of exchange which approximates the actual rates on the date of the transaction. At each reporting date, monetary items denominated in foreign currencies are retranslated at the rates prevailing on the reporting date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items and on translation of monetary items are included in profit or loss for the financial year. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the financial year except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised

directly in equity. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in equity.

(d) Turnover

The Company recognises revenue when control of the promised goods or services is transferred to the customer, in an amount that reflects the consideration the Company expects to be entitled to in exchange for those goods or services.

Marketing services support and R&D services

The Company generates revenue through service agreements with other Alphabet group companies, being the provision of marketing and services support and the provision of R&D services.

In order to calculate the service fee charged under both arrangements, a margin is applied to the amount of expenses incurred, as agreed between parties in the performance of services. Where the transaction price contains variable consideration, the Company uses the most likely amount method in estimating revenue. These estimates are not constrained, as the Company assesses that it is highly probable that a significant reversal of revenue will not occur.

Revenue from these service agreements are recognised when obligations to the customer are satisfied, and control of the promised services are transferred. The Company recognises revenue over time, as the customer simultaneously receives and consumes the benefits as the service is provided. The Company applies an output method, based on underlying financial results as agreed between parties, which is considered to faithfully depict the transfer of control to the customer.

(e) Employee benefits

Short term employee benefits

Short term employee benefits, including wages and salaries, are recognised as an expense in the financial year in which the employees render the related service.

Employee entitlements to salaries and wages, annual leave and other benefits are recognised as a liability when they accrue to the employees. The undiscounted liability is expected to be settled wholly within 12 months of the end of the reporting period.

Defined contribution plans

The Company operates a defined contribution scheme for employees and makes contributions to a separately administered pension fund.

Contributions to defined contribution plans are recognised as an expense in profit or loss in the same financial year as the employment that gives rise to the contributions. Once contributions have been paid, the Company has no further payment obligations.

(f) Share-based payments

Equity-settled transactions

The cost of equity-settled transactions with employees is measured by reference to the fair value at the date at which they are granted and is recognised as an expense over the vesting period, which ends on the date on which the relevant employees become fully entitled to the award.

Restricted share units ("RSUs") are measured based on the fair market values of the underlying share on the dates of grant.

The share-based payment relating to share options is estimated at the grant date based on the award's fair value as calculated by the Black-Scholes-Merton ("BSM") option pricing model. The BSM model requires the use of assumptions including expected volatility and expected term.

The Company is required to estimate the expected forfeiture rate (based on historical experience) and only recognise an expense for those shares expected to vest. To the extent the actual forfeiture rate is different from the estimate; the share-based payment is adjusted prospectively. The movement in cumulative expense since the previous balance sheet date is recognised in the Statement of Profit and Loss and Other Comprehensive Income, with a corresponding entry in equity ("Other equity reserves" account).

The Company reimburses another group undertaking, Google LLC, for share options / RSUs issued to its employees. Share-based payment expense and share-based payment reimbursements are recorded separately in "Other equity reserves". Share-based payment reimbursements represent returns of capital to Google LLC to the extent that the Company has sufficient balances within "Other equity reserves" to cover such reimbursements.

Reimbursements will represent distributions to Google LLC in instances where cumulative reimbursements exceed the Company's "Other equity reserves" balance.

Cash-settled transactions

The Company does not have share-based payment resulting from cash-settled transactions.

(g) Leases

The determination of whether an arrangement is, or contains a lease, is based on the substance of the arrangement at inception. The arrangement is, or contains a lease, if it conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Arrangements as a lessee

The Company recognises a right-of-use asset and a lease liability at the lease commencement date.

The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the lease commencement date, less any lease incentives received; plus any initial direct costs incurred; plus an estimate of costs to be incurred by the Company in dismantling and removing the underlying asset or to restore the underlying asset or the site on which it is located.

The right-of-use asset is depreciated over the shorter of the useful life of the asset and the lease term. In addition, the right-of-use asset is periodically reduced for impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease, or if that rate cannot be readily determined, an appropriate incremental borrowing rate, as determined by the Company.

The lease liability is subsequently measured at amortised cost using the effective interest rate method and re-measured when there is a change in future lease payments arising from a change in index or rate, or if the Company changes its assessment of whether it will exercise a purchase, extension or termination option or for certain lease modifications. A corresponding adjustment will be made to the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to nil.

The carrying amount of the lease liability is reduced to reflect lease payments made by the Company during the period.

Practical expedients and exemptions

The Company has lease agreements with lease and non-lease components. The Company has elected the practical expedient to account for lease and any associated non-lease components together as a single lease component for all classes of underlying assets.

The Company does not recognise the right-of-use asset and lease liabilities for short term leases that have a lease term of 12 months or less and leases of low value assets. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

Arrangements as a lessor

At the lease commencement date, the Company determines whether each lease is a finance lease or an operating lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of an underlying asset. If the lease does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset then the lease is classified as an operating lease.

(h) Income tax

The tax expense for the year comprises current and deferred tax.

(i) Current tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authority. The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period.

Current taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

(ii) Deferred tax

Deferred tax is recognised in respect of all temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements, except where the deferred tax asset or liability arises from the initial recognition of an asset or liability which affects neither the accounting profit nor taxable profit or loss.

Deferred tax assets are recognised only to the extent that it is probable that there will be suitable future taxable profits available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets are reviewed at each reporting date and adjusted to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be utilised.

Deferred tax is measured on a non-discounted basis at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and laws enacted or substantively enacted at the reporting date.

Deferred tax items are recognised in correlation to the underlying transaction either in profit or loss, other comprehensive income or directly in equity.

Deferred income tax assets and deferred income tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current income tax liabilities and deferred income taxes relate to the same taxable entity and the same taxation authority.

(i) Tangible assets

Property, plant and equipment is initially recorded at cost. Subsequent to initial recognition, property, plant and equipment is stated at cost less accumulated depreciation and impairment value, if any.

The cost of property, plant and equipment includes expenditure that is directly attributable to the acquisition of the items. Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the property, plant and equipment.

Subsequent expenditure is added to the carrying amount of the asset when it is probable that the future economic benefits, in excess of standard performance of the asset before the expenditure was made, will

flow to the Company, and the cost can be reliably measured. Other subsequent expenditure is recognised as an expense during the financial year in which it is incurred.

Property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from their use. On disposal of an item of property, plant and equipment, the difference between the net disposal proceeds and its carrying amount is taken to profit or loss.

Depreciation is provided on the straight line method over their estimated useful lives as follows:

Buildings periods up to 25 years
 Leasehold improvements 7 years or the lease term
 Information technology assets periods up to 3 years
 Furniture and fixtures periods up to 7 years

Assets under construction primarily relate to buildings. These are not depreciated as these assets are not yet available for use.

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The assets' useful lives and methods of depreciation are reviewed at each financial year end and adjusted prospectively, if appropriate.

Effective 1 July 2020, Google UK changed its accounting policy for long leasehold land to be accounted for as leases under IFRS 16. This results in a reclassification within Tangible assets on the Statement of Financial Position and has no material impact on the Statement of Profit and Loss and Other Comprehensive Income for current or prior periods.

(j) Borrowing costs

Specific borrowing costs directly attributable to the acquisition and construction of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. All other borrowing costs are expensed in the period they occur.

(k) Research and development

Research and development costs are expensed in the period in which they are incurred. The Company currently incurs no development costs which would meet the criteria for capitalisation as development expenditure under IAS 38.

(I) Financial fixed assets

Investments in subsidiaries are measured at cost less accumulated impairment losses.

(m) Impairment of non-financial and financial assets measured at cost

The carrying amounts of the non-financial assets and financial assets measured at cost (financial fixed assets) are reviewed at each reporting date to determine whether there is any indication of impairment in value. If any such indication exists, the assets recoverable amount is estimated.

An impairment in value is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. A cash-generating unit is the smallest identifiable asset group that generates cash flows that largely are independent from other assets and groups. Impairment in value is recognised in profit or loss.

The recoverable amount of an asset or cash-generating unit is the higher of its fair value less costs to sell and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets.

The fair value less costs to sell is the amount obtainable from the sale of an asset or cash-generating unit in an arm's length transaction between knowledgeable, willing parties, less costs of disposal.

Value in use is the present value of estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life, discounted at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash-generating unit for which the future cash flow estimates have not been adjusted.

An assessment is made at each reporting date as to whether there is any indication that an impairment in value recognised in prior periods for an asset may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated.

An impairment in value recognised in prior periods is reversed if there has been a change in the estimates used to determine the recoverable amount since the last impairment in value was recognised. An impairment in value is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of any depreciation, if no impairment in value had been recognised.

Reversals of impairment in value are recognised in profit or loss. After such a reversal, the depreciation is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life.

(n) Financial assets

Financial assets are recognised in the statement of financial position when, and only when, the Company becomes a party to the contractual provisions of the financial instrument.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss ('FVTPL'), directly attributable transaction costs.

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired or has been transferred and the Company has transferred substantially all risks and rewards of ownership.

On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that has been recognised directly in equity is recognised in profit or loss.

All regular way purchases and sales of financial assets are recognised or derecognised on the trade date, i.e. the date that the Company commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace concerned.

Classification and measurement

The Company classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income ('FVTOCI'), or FVTPL), and
- · those to be measured at amortised cost.

A financial asset is measured at amortised cost if it has not been designated as FVTPL and meets both of the following conditions:

- · it is held within a business model whose objective is to hold to collect contractual cash flow; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A financial asset is measured at FVTOCI if it has not been designated as FVTPL and meets both of the following conditions:

 it is held within a business model whose objective is both to hold to collect contractual cash flow and sell financial assets and:

• its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Equity investments are recognised at fair value and subsequently measured at fair value through profit or loss.

Debt instruments

Subsequent measurement of debt instruments depends on the entity's business model for managing the asset and the cash flow characteristics of the asset. All the Company's debt instruments are measured at amortised cost as the assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost.

A gain or loss on a debt instrument that is subsequently measured at amortised cost and is not part of a hedging relationship is recognised in profit or loss when the asset is derecognised or impaired. Interest income from these financial assets is included in finance income using the effective interest rate method.

The Company's debt instruments consist of the following:

- Cash and cash equivalents
- Amounts owed by group undertakings
 - Trade debtors
- Other debtors
- Deposits

Impairment of debt instruments measured at amortised cost

For trade debtors, including intercompany trade debtors, the entity applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the debtors.

To measure the expected credit losses, trade debtors have been grouped based on shared credit risk characteristics. The Company uses judgement in making assumptions around the risk of default and expected loss rates, based on the Company's past history, existing market conditions as well as forward looking estimates at the end of each reporting period.

For loans owed from group undertakings, the Company applies the general approach to providing for expected credit losses, as prescribed by IFRS 9. The general expected credit loss model under IFRS 9 requires the calculation of '12 month expected credit losses' (losses based on defaults which are possible within 12 months of the reporting date) for financial assets, unless the asset at the reporting date is not considered to be 'low credit risk' and is deemed to have had a 'significant increase in credit risk' since initial recognition, in which case lifetime expected credit losses should be recorded.

Management considers amounts due from group undertakings to have 'low credit risk' when they have a low risk of default and the issuer has a strong capacity to meet its contractual cash flow obligations in the short term.

(o) Financial liabilities

Financial liabilities are recognised in the statement of financial position when, and only when, the Company becomes a party to the contractual provisions of the financial instrument.

Financial liabilities are recognised initially at fair value, plus, in the case of financial liabilities other than derivatives, directly attributable transaction costs.

Subsequent to initial recognition, all financial liabilities are measured at amortised cost using the effective interest method, except for derivatives, which are measured at fair value.

The Company's financial liabilities are classified as follows:

· Financial liabilities held at amortised cost

The classification depends on the purpose for which the financial liabilities were acquired. Management determines the classification of its financial liabilities at initial recognition.

(i) Financial liabilities held at amortised cost

Financial liabilities at amortised cost are included in 'Creditors: amounts falling due within one year' and 'Creditors: amounts falling due after more than one year' in the statement of financial position.

Creditors are classified as current liabilities, unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

Interest expense relating to the financial liability is recognised in profit or loss on a time proportion basis using the effective interest rate method.

Trade creditors and other creditors represent liabilities for goods and services provided to the Company prior to the end of the financial year, which are unpaid and arise when the Company becomes obliged to make future payments in respect of the purchase of these goods and services. Trade creditors approximate fair value due to their short term nature. The amounts are unsecured and are generally paid within 30 - 90 days of recognition.

(p) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

(q) Equity instruments issued

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities.

Ordinary shares are classified as equity and recognised at the fair value of the consideration received by the Company. Incremental costs directly attributable to the issuance of new shares are shown in the equity as a reduction from the proceeds.

(r) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits, and short term, highly liquid investments with maturities of three months or less, that are subject to an insignificant risk of changes in value.

Bank overdrafts are shown within current liabilities in the statement of financial position.

The company participates in an intergroup cash pooling programme, which involves the transfer of cash amounts and bank overdrafts to an intergroup cash pooling entity. The amounts placed with the cash pooling entity are classified as "Amounts owed to other group undertakings" (Note 17) and measured at amortised cost.

(s) Provisions for liabilities

General

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as an interest expense.

Where the Company expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset but only when recovery is virtually certain. The expense relating to any provision is presented in the income statement net of any reimbursement.

Asset retirement obligation

The Company assesses agreements that include leases for requirements to return leased premises to their original condition. Assessments are carried out by independent third party valuers to determine the level of work required and to evaluate the likely cost. A provision for dilapidations is recognised over the life of the lease for the best estimate of the cost of rectification at the end of the lease term.

Temporary Staffing Service

The Company recognized provisions related to temporary staffing services.

4. Critical accounting estimates and judgements

Critical accounting estimates and judgements,

In the process of applying the Company's accounting policies, the following critical judgement(s) has/have been made which may have a significant effect on the amounts recognised in the financial statements.

Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities and the reported amounts of revenue and expenses within the next financial year are discussed below:

Tangible assets

The annual depreciation on tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are reviewed annually. See Note 11 for the carrying amount of the tangible assets. The useful economic lives for each class of tangible assets are outlined within Note 3(i). Tangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable.

5. Turnover

The total revenue of the Company for the year has been primarily derived from its principal activity, being the provision of marketing services and the provision of R&D services to other group undertakings.

An analysis of turnover is not disclosed in line with Schedule 1 of Statutory Instrument 2008 No.410.

6. Operating Profit

	Year Ended 31 December 2022	Ended 31 December 2021
	£'000	£'000
Operating profit includes the following specific expenses:		
Auditor's remuneration - Audit of entity financial statements	_, 91	106
Research & development costs	751,889	958,219
Depreciation of tangible assets (excluding right of use assets)	49,391	. 66,275
Net loss on disposal of tangible assets	1,135	6,273

10 Month Davidd

7. Staff numbers and costs

	Year Ended 31 December 2022	18 Month Period Ended 31 December 2021
	£'000	£'000
	1	
	· 892,425	1,063,372
	196,506	258,544
	815,020	828,943
	45,573	51,902
,	1,949,524	2,202,761
		December 2022 £'000 892,425 196,506 815,020 45,573

Staff and other costs are arrived at after recharging £278 million [Wages and salaries: £192 million, Social security costs: £75 million, Pension costs: £11 million] (period ended 31 December 2021: £376 million [Wages and salaries: £231 million, Social security costs: £132 million, Pension costs: £13 million] to group companies.

The Company operates a defined contribution scheme for directors and employees. The pension entitlements of employees are secured through contributions by the Company to a separately administered pension fund. Annual contributions are based on a percentage of employees' base salary. The Company matches the employees' contribution up to a maximum of 7%. The pension liability at 31 December 2022 was £10.5 million (31 December 2021: £8.2 million).

The average number of persons employed by the Company during the year, analysed by category, was as follows:

	Year Ended 31 December 2022	18 Month Period Ended 31 December 2021
	•	•
Sales and Marketing	· 2,679	2,275
Research and development	3,082	2,412
Management and administration	1,244	1,014
	7,005	5,701

The directors' remuneration for the year and previous period was borne by another group undertaking.

During the year, no director held share options (period ended 31 December 2021: none) in the ultimate parent undertaking, Alphabet Inc. None of the Directors exercised options during the year (period ended 31 December 2021: none).

No director (period ended 31 December 2021: none) received shares under a long-term incentive scheme.

No director (period ended 31 December 2021: none) was accruing benefits under the Company's defined contribution scheme.

8. Interest receivable and similar income

	Year Ended 31 December 2022	18 Month Period Ended 31 December 2021
	£'000	£'000
Interest income on cash and cash equivalents	• • • •	11
Interest income derived from intercompany loans	• 16	22
	16	33
9. Interest payable and similar expenses	•	
	Year Ended 31 December 2022	18 Month Period Ended 31 December 2021
	£'000	£'000
Interest expense derived from intercompany loans (Note 17)	8,107	365
Interest expense derived from lease liabilities (Note 12)	9,777	12,995
Bank interest and other similar expenses	2,71.7	800
	20,601	14,160
10. Tax on profit on ordinary activities	Year Ended 31 December 2022 £'000	18 Month Period Ended 31 December 2021 £'000
(a) Income tax expense relating to profit or loss		
	•	
Current tax:		
Current tax charge	89,596	195,801
Adjustment for prior period tax	(2,797)	(575)
	86,799	195,226
Deferred tax:		į
Origination and reversal of timing differences	(13,832)	14,570
Adjustment for prior period tax	(13,032)	72
Tax rate changes	(13,853)	(8,408)
	(27,673)	6,234
	\=\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
Total income tax expense	59,126	201,460

During the year, an aggregate income tax amount of £18.1 million was debited directly to equity (period ended 31 December 2021: £95.3 million credit).

(b) Reconciliation of tax charge

Profit on ordinary activities before tax Tax on profit on ordinary activities at the standard rate of income tax of 19% (2021: 19%) Effects of: Income not subject to income tax Expenses not deductible for tax purposes Adjustments in respect of current income tax of previous periods Effect of tax rate changes Corporate Interest Restriction Differences including non-qualifying depreciation and foreign exchange arising in respect of share based compensation Total tax charge for the year 64,994 208,532 64,99		Year Ended 31 December 2022	18 Month Period Ended 31 December 2021
Tax on profit on ordinary activities at the standard rate of income tax of 19% (2021: 19%) Effects of: Income not subject to income tax Expenses not deductible for tax purposes Adjustments in respect of current income tax of previous periods Effect of tax rate changes Corporate Interest Restriction Differences including non-qualifying depreciation and foreign exchange arising in respect of share based compensation 64,994 208,532 64,994 1,339 1,829 (2,785) (503) (503) (8,408) 6,209 10		£'000	£'000
of 19% (2021: 19%) Effects of: Income not subject to income tax Expenses not deductible for tax purposes Adjustments in respect of current income tax of previous periods Effect of tax rate changes Corporate Interest Restriction Differences including non-qualifying depreciation and foreign exchange arising in respect of share based compensation 64,994 208,532 64,994 1,339 1,829 (2,785) (503) (8,408) (13,853) (8,408) 1,222 — 208,532	Profit on ordinary activities before tax	342,074	1,097,538
of 19% (2021: 19%) Effects of: Income not subject to income tax Expenses not deductible for tax purposes Adjustments in respect of current income tax of previous periods Effect of tax rate changes Corporate Interest Restriction Differences including non-qualifying depreciation and foreign exchange arising in respect of share based compensation 64,994 208,532 64,994 1,339 1,829 (2,785) (503) (8,408) (13,853) (8,408) 1,222 — 208,532		•	· ;
Income not subject to income tax Expenses not deductible for tax purposes Adjustments in respect of current income tax of previous periods Effect of tax rate changes Corporate Interest Restriction Differences including non-qualifying depreciation and foreign exchange arising in respect of share based compensation 1,339 (2,785) (3,408) (13,853) (8,408) 1,222 — 8,209		64,994	208,532
Expenses not deductible for tax purposes Adjustments in respect of current income tax of previous periods Effect of tax rate changes Corporate Interest Restriction Differences including non-qualifying depreciation and foreign exchange arising in respect of share based compensation 1,339 (2,785) (3,408) (13,853) (8,408) 1,222 — 8,209 10	Effects of:		•
Adjustments in respect of current income tax of previous periods Effect of tax rate changes Corporate Interest Restriction Differences including non-qualifying depreciation and foreign exchange arising in respect of share based compensation (2,785) (3,408) (3,408) 1,222 — 8,209	Income not subject to income tax		
Effect of tax rate changes (13,853) (8,408) Corporate Interest Restriction 1,222 — Differences including non-qualifying depreciation and foreign exchange arising in respect of share based compensation 8,209 10	Expenses not deductible for tax purposes	1,339	1,829
Corporate Interest Restriction 1,222 — Differences including non-qualifying depreciation and foreign exchange arising in respect of share based compensation 8,209 10	Adjustments in respect of current income tax of previous periods	(2,785)	(503)
Differences including non-qualifying depreciation and foreign exchange arising in respect of share based compensation 8,209 10	Effect of tax rate changes	(13,853)	(8,408)
exchange arising in respect of share based compensation	Corporate Interest Restriction	1,222	· —
Total tax charge for the year 59,126 201,460		8,209	10
	Total tax charge for the year	59,126	201,460

Changes in tax rate

In the Spring Budget 2021, the Government announced that from 1 April 2023 the corporation tax rate would rise to 25%. This new law was substantively enacted on 24 May 2021. As the proposal to raise the rate to 25% has been substantively enacted at the balance sheet date, its effects are included in these financial statements.

Unrecognised deferred tax asset

The Company has not recognised a deferred tax asset of £2 million (31 December 2021: £0.4 million) relating to deferred interest deductions under corporate interest restriction rules due to insufficient certainty that the deferred tax asset is recoverable.

	Land	Long Term Leased Land ROU Asset*	Building & Building Improvements	Leasehold Improvements	Information technology assets	Furniture and fixtures	Construction in progress	Right of use asset	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000 ·	£.000	£'000
Cost									•
At 1 January 2022	. —	290,499	4,880	285,220	106,187	22,201	627,692	816,878	2,153,557
Additions	484,753		302,797	3,346	12,731	1,650	151,077	19,574	975,928
Disposals		_	. –	_	(4,229)	_	· —	(111,574)	(115,803)
Transfers		(290,499)	26,957	(26,957)	_		_	290,499	_
At 31 December 2022	484,753		334,634	261,609	114,689	23,851	778,769	1,015,377	3,013,682
Depreciation									
At 1 January 2022	_	_	1,973	152,470	76,811	19,860	**4,003	192,501	447,618
Charge for year	· 	_	1,431	31,444	15,156	1,360	_	95,371	144,762
Disposals	_	_	_	_	(3,625)	· —	· —		(3,625)
Transfers	· .—	. —	24,288	(24,288)	. —	<u> </u>		· —	. —
At 31 December 2022			27,692	159,626	88,342	21,220	4,003	287,872	588,755
					* .				
Net book value			<u> </u>						
At 31 December 2021		290,499	2,907	132,750	29,376	2,340	623,689	624,377	1,705,939
							·		
At 31 December 2022	484,753		306,942	101,983	26,347	2,631	774,766	727,505	2,424,927

^{*}The Long Term Leased Land ROU Asset is held under a 999 year lease and is consolidated into the Right of use asset category for presentation purposes.

^{**}Impairment charge of £4 million is in respect of costs associated with design alterations that are no longer attributable to the final design of the new office space at Kings Cross.

On 8 December 2022, the Central Saint Giles office building was distributed to the Company from a subsidiary undertaking (Note 13). This is reflected in the Land and Buildings & Building Improvements categories respectively.

Capitalised borrowing costs

The amount of borrowing costs capitalised during the year ended 31 December 2022 was £nil (period ended 31 December 2021: £nil). The rate used to determine the amount of borrowing costs eligible for capitalisation was 0.90% which is the effective rate of the borrowing used to finance the construction.

Right-of-use assets

'Tangible assets' includes right-of-use assets. See Note 12 for details on right-of-use assets disclosed within 'Tangible assets'.

12. Leases

Amounts recognised in the statement of financial position

(i) Right-of-use assets

	Land and Buildings	Technical Infrastructure	Total
	£'000	£'000	£'000
Balance at 1 January 2022	586,920	37,457	624,377
Additions	2,000	6,216	8,216
Amortisation charge for the year	(85,453)	(9,918)	(95,371)
Modifications	12,111	(753)	11,358
Disposal, Terminations	(111,574)	_	(111,574)
Transfers	290,499	- .	290,499
Balance at 31 December 2022	694,503	33,002	727,505
			•
	Land and Buildings	Technical Infrastructure	Total
·	£'000	£'000	£'000
Balance at 1 July 2020	470,274	43,321	513,595
Additions	223,903	9,753	233,656
Amortisation charge for the year	(107,257)	(15,009)	(122,266)
Disposal, Terminations	. —	(608)	(608)
Balance at 31 December 2021	586,920	37,457	624,377

Right-of-use assets are included as part of 'Tangible assets' in the statement of financial position. Refer to Note 11.

(ii) Lease liabilities

	At 31 December 2022	At 31 December 2021
	£'000	£'000
Balance at start of period	653,387	536,655
Additions	7,804	232,687
Interest expense for the year	9,777	12,992
Modifications	11,336	· · · —
Disposal, Terminations	(129,962)	(620)
Lease payments	(74,887)	(128,052)
Foreign exchange differences	213	(275)
Balance at end of period	477,668	653,387

Lease liabilities included in the statement of financial position are split as follows:

		At 31 December	At 31 December
		2022	2021
		90003	£'000
Current		85,605	80,800
Non-Current	•	392,063	572,587
Total lease liabilities	•	477,668	653,387

Lease liabilities are included as part of 'Creditors: amounts falling due within one year' and 'Creditors: amounts due after more than one year' in the statement of financial position. Refer to Note 17 and Note 18.

Amounts recognised in the statement of profit or loss

	At 31 December 2022	At 31 December 2021
	£'000	£'000
Expense relating to short-term leases	408	360
Expense relating to leases of low-value assets that are not short-term leases	71	330
Expense relating to variable lease payments not included in lease liabilities	28,552	20,447
	29,031	21,137

Other qualitative and quantitative lessee disclosures:

The Company has entered into various leases on land and buildings, with lease terms between 1 and 13 years.

13. Financial assets

_		•				2022	2021
	-	•				£'000	£'000
Investments	in subsidiary	/ undertakiṅgs (ı	note i)	•		. —	. —
			•				
							

Note i) - investments in subsidiaries, joint ventures and associates

	Investments in subsidiary undertaking	Total
	£'000	£'000
Cost		•
At 1 January 2022	· —	· · · —
Acquisitions/additions during the year	805,260	805,260
Distribution/Transfers during the year	(805,260)	(805,260)
At 31 December 2022		
Net book value		
At 31 December 2021		· <u> </u>
At 31 December 2022		

On 4 February 2022, the Company acquired 100% of the trust units in Central Saint Giles Unit Trust ("Unit Trust"), 100% of the ordinary shares of CSG General Partner Limited and 2% of interests in CSG GP LLP, all of which are engaged in property investment and management services. The acquisitions were undertaken in order to assume ownership of the Central Saint Giles office building in London.

On 8 December 2022, the Central Saint Giles office building in London was distributed to the Company via the wind up by agreement of the Unit Trust, thereby reducing the carrying value of the Company's investment in subsidiaries by an equivalent amount. The Company also became a limited partner in Central Saint Giles Limited Partnership ("CSG LP") following the Unit Trust wind up.

CSG GP LLP and Central Saint Giles Limited Partnership are planning to enter into liquidation in 2023.

a) Acquisitions - investments in subsidiary undertakings.

Date acquired	Date acquired Company Name		Proportion held
4 February 2022	Central Saint Giles General Partner Limited	Subsidiary	100%
4 February 2022	Central Saint Giles Unit Trust	Subsidiary	100%
4 February 2022	CSG GP LLP	Associate	2%*
8 December 2022	Central Saint Giles Limited Partnership	Subsidiary	100%

b) List of subsidiary undertakings, unlisted

Details of the Company's investments in subsidiaries are outlined below. The Company holds the ordinary share capital in all such investments.

Name	Principal activity	Registered office	Country of incorporation	Proportion held
Central Saint Giles General Partner Limited	General Partner of CSG LP	100 New Bridge Street, London	England & Wales	100%
CSG GP LLP	General Partner of CSG LP	100 New Bridge Street, London	England & Wales	2%*
Central Saint Giles Limited Partnership ("CSG LP")	Property Investment	100 New Bridge Street, London	England & Wales	100%

^{*}Google UK holds 100% of CSG GP LLP indirectly via it's ownership of Central Saint Giles General Partner Limited.

14. Debtors: amounts falling due within one year

	At 31 December 2022 £'000	At 31 December 2021 £'000
Amounts owed by other group undertakings	533,268	791,112
Prepayments and accrued income	13,278	12,400
VAT receivable	12,363	·
Corporation tax receivable	31,098	· · · · —
Other debtors	9,192	. 1,929
Other assets	531	825
	599,730	806,266

Amounts owed by other group undertakings are unsecured, interest free and repayable on demand.

15. Debtors: amounts falling due after more than one year

	At 31 December 2022 £'000	At 31 December 2021 £'000
Prepayments and accrued income	5,131	5,954
Deferred tax assets (see Note 20)	99,582	110,293
Deposits	55	55
Other assets	17	¹→ 17
	104,785	116,319

Included within the total prepayments balance of £18 million is prepaid facilities of £4 million and prepaid property tax of £1 million.

Within the deferred tax asset balance of £100 million is an amount of £108 million relating to the deferred tax asset on share based compensation expense. The significant majority of this amount will be recoverable in a period greater than one year.

16. Cash and cash equivalents

		÷.	At 31 December 2022	At 31 December 2021
		•	£,000	£'000
Cash at bank			·	296
	•			296

Cash and cash equivalents are held with banks and financial institution counterparties which are rated, investment grade by external credit rating agencies and are considered to have low credit risk. The maximum maturity of cash and cash equivalents is 3 months. Short term investments are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

The Company participates in an intragroup cash pooling program. Please see Note 17 for further information.

17. Creditors: amounts falling due within one year

		At 31 December 2022	At 31 December 2021
	• • • • • • • • • • • • • • • • • • • •	£'000	£'000
Trade creditors		72,078	52,710
Amounts owed to other group undertakings	•	623,926	101,653
Accruals	•	399,959	356,903
Lease liabilities		85,605	80,800
Corporation tax payable	·	· -	, 20,594
VAT payable	·	.—	41,720
PAYE/ PRSI		85,903	143,533
Bank loans and overdraft		1,122	
	· .	1,268,593	797,913
·			

Trade creditors approximate fair value due to their short term nature. Trade creditors are unsecured and non-interest bearing and are normally settled on 30-90 days terms.

The 'Amounts owed to other group undertakings' include amounts of £623.2 million (31 December 2021: £25.6 million) that arise as a result of the Company's participation in an intragroup cash pooling program. The program involves the transfer of cash amounts, bank overdrafts and balances with related parties to an intragroup cash pooling entity, as part of the efficient management of cash balances within the wider group. These amounts are unsecured, interest bearing and repayable on demand.

18. Creditors: amounts falling due after more than one year

		At 31 December 2022 £'000	At 31 December 2021 £'000
Lease liabilities		392,063	. 572,587
Other creditors		4,447	5,956
		396,510	578,543
19. Provisions for liabilities	. •	-	
		At 31 December 2022	At 31 December 2021
		£'000	£'000
Provisions for liabilities (see breakdown below)		43,223	61,159
		43,223	61,159
Provisions movement schedule:			•
	Asset retirement obligations	Temporary staffing services	Total
	£'000	£'000	£'000
At the beginning of the year	23,619	37,540	61,159
Utilised during the year	(7,808)		(7,808)
Unused amounts reversed	·	(14,143)	(14,143)
Unwinding of discount rate	4,015		4,015
At the end of the year	19,826	23,397	43,223

Asset retirement obligations

Asset retirement obligations represent the estimated removal costs associated with the obligation of the Company to remove all leasehold improvements upon expiry of the leases relating to leased office premises, which fall payable within the period between 2020 and 2030.

Temporary Staffing Services

The Company recognised provisions related to temporary staffing services.

20. Deferred taxes

			At 31 December 2022 £'000	At 31 December 2021 £'000
The balance comprises tempo	rary differences attr	ibutable to:		
Fixed Assets		•	(14,447)	(2,158)
Temporary Trading Differences			5,989	6,064
Share-based payments		• •	108,040	106,387
Net deferred tax assets		-	99,582	110,293
Reflected in the statement of fina	incial position as follow	ws:		
Deferred tax assets			99,582	110,293
Net deferred tax assets		-	99,582	110,293
	Fixed Assets	Temporary Trading Differences	Share- based payments	Total
	£'000	£'000	£'000	£'000
The movement in the deferred tax assets and liabilities are analysed as follows:				
At 1 July 2020	3,026	4,800	87,325	95,151
Charged/(credited) to the:		•	,	, , , , , ,
- statement of profit and loss	(5,233)	1,385	(2,314)	(6,162)
- statement of other comprehensive income	_	_	21,376	21,376
-prior period adjustment	49	(121)	· —	(72)
At 31 December 2021	(2,158)	6,064	106,387	110,293
At 1 January 2022 Charged/(credited) to the:	(2,158)	6,064	106,387	110,293
- statement of profit and loss	. (11,576)	(12)	40,240	28,652
- statement of other comprehensive income	_	_	(38,384)	(38,384)
-prior period adjustment	(713)	(63)	(203)	(979)
At 31 December 2022	(14,447)	5,989	108,040	99,582

A deferred tax asset of £108 million (31 December 2021: £106.4 million) has been recognised in respect of the share units and options as the directors are of the opinion that a tax deduction will be likely in the future. The remaining deferred tax asset recognised within the temporary differences is relating to an asset retirement provision of £3.5 million (31 December 2021: £4.5 million) and pensions of £2.5m (31 December 2021: £1.6 million).

21. Capital and reserves

a) Called up share capital presented as equity

	At 31 December 2022	At 31 December 2021
	£'000	£'000
Authorised, allotted, called up and fully paid		
50,001,000 ordinary shares of £1 each	50,001	50,001

There were no movements in the Company's share capital during the year (period ended 31 December 2021; none).

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions.

22. Share based payments

The Company's ultimate parent undertaking, Alphabet Inc. ("Alphabet") maintains the 2012 Share plan, the 2021 Share Plan, other Group plans and plans assumed through acquisitions, all of which are collectively referred to as the "Share Plans". These Share Plans are equity-settled.

From 1 January 2012, the Company reimburses Google LLC for share options / RSUs granted to its employees. The reimbursement for the year ended 31 December 2022 was £538 million (period ended 31 December 2021: £816 million). The share-based payment charge and the share-based payment recharge are shown separately under "Other capital reserves".

Ordinary Share Options

	At 31 December 2022		At 31 December 2021		
	Number of share	Weighted average	Number of share	Weighted average	
Exercised during the year	·	_	(49,560)	14.22	
Net transfer to other group undertakings	· —	. —	(2,320)	12.63	
Outstanding at end of year			<u> </u>		

The weighted average remaining contractual life for the share options outstanding as at 31 December 2022 is 0 years (31 December 2021: 0 years). There were no share options outstanding at 31 December 2022.

The weighted average share price of Alphabet in the period was \$115.61 (period ended 31 December 2021: \$106.03).

Under these Share Plans, Alphabet has issued RSUs. An RSU award is an agreement to issue shares of Alphabet's share at the time of vest. RSUs issued to employees generally vest over four years contingent upon employment with the Company on the dates of vest.

The total expense for the period arising from equity-settled share-based payment transactions is £815 million (period ended 31 December 2021: £829 million).

Stock Split

On July 15, 2022, Alphabet Inc. executed a 20-for-one stock split with a record date of July 1, 2022, effected in the form of a one-time special stock dividend on each share of the Alphabet's Class A, Class B, and Class C stock. The par value per share of Class A, Class B, and Class C stock remains unchanged at \$0.001 per share after the Stock Split. All prior period references made to share or per share amounts in the accompanying financial statements and applicable disclosures have been retroactively adjusted to reflect the effects of the Stock Split.

The following summarises the activity for unvested RSUs for the period:

	At 31 December 2022		At 31 December 2021	
	Number of	Weighted	Number of	Weighted
	share	average	share	average -
	options	grant date	options	grant date
		fair value		fair value
·		USD		USD
Unvested at start of period	12,119,180	79.35	20,307,440	59.52
Vested during the period*	(9,446,715)	95.42	(17,300,160)	66.05
Unvested at end of period	12,797,627	109.49	12,199,180	79.85

^{*}RSUs are measured based on the fair market values of the underlying listed share price on the dates of grant.

23. Parent and ultimate controlling party

At 31 December 2022, the Company was a wholly owned subsidiary of Google International LLC, a company incorporated in United States of America.

The ultimate holding company and ultimate controlling party is Alphabet Inc., a company incorporated in the United States of America. The ultimate holding company and controlling party is the smallest and largest group into which these financial statements are consolidated. The consolidated financial statements are available to the public and may be obtained from 1600 Amphitheatre Parkway, Mountain View, CA 94043, United States of America or can be obtained from the investor relations website at http://investor.google.com/.

All transactions recorded in the period with related entities are shown in notes 5, 7, 8, 9, 13, 14, 17 & 22. The Company has taken advantage of the exemption under paragraph 8(k) of FRS 101 not to disclose transactions with fellow wholly owned subsidiaries of Alphabet Inc.

24. Related party transactions

The Company has taken advantage of the exemption under paragraph 8(k) of FRS101 not to disclose transactions with fellow wholly owned subsidiaries of the Alphabet Inc. group.

25. Commitments

(a) Capital commitments

At 31 December 2022, the Company had capital commitments of £81.2 million (2021: £86.6 million) in respect of works which have been contracted for but not provided for. These commitments relate to Google UK's King's Cross office building currently under construction.

26. Contingent liabilities

The Company is of the position that there are no contingent liabilities which require disclosure as at year end (at 31 December 2021; none).

27. Post balance sheet events

In January 2023, Alphabet Inc announced a global reduction in workforce. The financial impact of the reduction in workforce for this entity's operating results in 2023 will not be material.

No other matter or circumstance has occurred subsequent to the end of the reporting period that has significantly affected the operations of the Company, the results of those operations or the state of affairs of the Company.

28. Approval of the financial statements

The board of directors approved these financial statements for issue on 27.09.2023.