

**Report of the Directors and  
Audited Financial Statements for the Year Ended 31 December 2016  
for  
Policy Network & Communications Limited**

THURSDAY



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14/09/2017  
COMPANIES HOUSE

**Policy Network & Communications Limited**

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for the Year Ended 31 December 2016**

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## **Policy Network & Communications Limited**

### **Report of the Directors for the Year Ended 31 December 2016**

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The directors present their report with the financial statements of the company for the year ended 31 December 2016.

#### **PRINCIPAL ACTIVITY**

The principal activity of the company is to advance the education of the public in the economic, social and political sciences in the United Kingdom and abroad.

#### **DIRECTORS**

The directors shown below have held office during the whole of the period from 1 January 2016 to the date of this report.

Lord RJ Liddle  
MJ Browne  
Dr P Diamond  
Ms S J M Hitch  
J Kronig  
Lord G Radice  
S Beer  
Lord A Adonis  
S Hockman QC  
Professor A M Gamble  
Dame H S Wallace

#### **STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website.

#### **STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

#### **AUDITORS**

The auditors, Knox Cropper, will be proposed for re-appointment at the forthcoming Annual General Meeting.

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**Policy Network & Communications Limited**

**Company Information  
for the Year Ended 31 December 2016**

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**DIRECTORS:**

Lord RJ Liddle  
MJ Browne  
Dr P Diamond  
Ms S J M Hitch  
J Kronig  
Lord G Radice  
S Beer  
Lord A Adonis  
S Hockman QC  
Professor A M Gamble  
Dame H S Wallace

**REGISTERED OFFICE:**

8/9 Well Court  
London  
EC4M 9DN

**REGISTERED NUMBER:**

03918992 (England and Wales)

**SENIOR STATUTORY AUDITOR:** Richard Billinghamurst

**AUDITORS:**

Knox Cropper  
Chartered Accountants and Statutory Auditors  
8/9 Well Court  
London  
EC4M 9DN

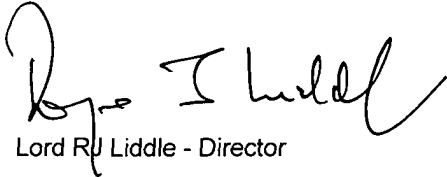
**Policy Network & Communications Limited**

**Report of the Directors  
for the Year Ended 31 December 2016**

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This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

**ON BEHALF OF THE BOARD:**

A handwritten signature in black ink, appearing to read 'Lord RJ Liddle', is written over the printed name.

Lord RJ Liddle - Director

1 August 2017

## **Report of the Independent Auditors to the Members of Policy Network & Communications Limited**

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We have audited the financial statements of Policy Network & Communications Limited for the year ended 31 December 2016 which comprise the Income Statement, Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditors**

As explained more fully in the Statement of Directors' Responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2016 and of its deficit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of our audit, the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements, and has been prepared in accordance with applicable legal requirements. In the light of the knowledge and understanding of the company and its environment, we have not identified any material misstatements in the Report of the Directors.

**Report of the Independent Auditors to the Members of  
Policy Network & Communications Limited**

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**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Directors.



Richard Billinghamurst (Senior Statutory Auditor)  
for and on behalf of Knox Cropper  
Chartered Accountants and Statutory Auditors  
8/9 Well Court  
London  
EC4M 9DN

1 August 2017

**Note:**

The maintenance and integrity of the Policy Network & Communications Limited website is the responsibility of the directors; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website.

**Policy Network & Communications Limited**

**Income Statement  
for the Year Ended 31 December 2016**

	Notes	2016 £	2015 £
<b>INCOME</b>		<b>903,022</b>	<b>937,969</b>
Direct costs		<u>166,040</u>	<u>179,652</u>
<b>GROSS SURPLUS</b>		<b>736,982</b>	<b>758,317</b>
Administrative expenses		<u>746,653</u>	<u>741,701</u>
<b>OPERATING (DEFICIT)/SURPLUS and (DEFICIT)/SURPLUS BEFORE TAXATION</b>	4	<b>(9,671)</b>	<b>16,616</b>
Tax on (deficit)/surplus		<u>(2,555)</u>	<u>4,003</u>
<b>(DEFICIT)/SURPLUS FOR THE FINANCIAL YEAR</b>		<b><u>(7,116)</u></b>	<b><u>12,613</u></b>

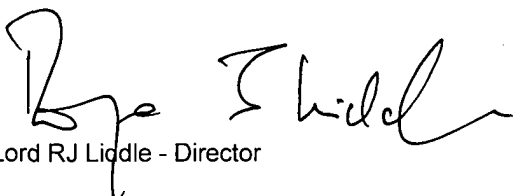
The notes on pages 8 to 10 form part of these financial statements

**Balance Sheet**  
**31 December 2016**

	Notes	2016 £	2015 £
<b>FIXED ASSETS</b>			
Tangible assets	5	5,214	-
<b>CURRENT ASSETS</b>			
Debtors	6	13,113	-
Prepayments and accrued income		25,999	12,677
Cash at bank		253,435	276,657
		<u>292,547</u>	<u>289,334</u>
<b>CREDITORS</b>			
Amounts falling due within one year	7	70,745	55,202
<b>NET CURRENT ASSETS</b>		<u>221,802</u>	<u>234,132</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>227,016</u>	<u>234,132</u>
<b>RESERVES</b>			
Income and expenditure account		<u>227,016</u>	<u>234,132</u>
		<u>227,016</u>	<u>234,132</u>

The financial statements have been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved by the Board of Directors on 1 August 2017 and were signed on its behalf by:

  
Lord RJ Liddle - Director

**Notes to the Financial Statements  
for the Year Ended 31 December 2016**

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**1. STATUTORY INFORMATION**

Policy Network & Communications Limited is a private company, limited by guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

**2. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

These financial statements have been prepared in accordance with the provisions of Section 1A "Small Entities" of Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**Income**

Income is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Income principally comprises donations received in respect of the year, and the invoiced value of sponsorship and other services supplied by the company. Any income received under contract is recognised as the costs of fulfilling contractual obligations are incurred.

**Tangible fixed assets**

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Fixtures & fittings - 25% straight line  
Office equipment - 33% straight line

Because of the pace of technological development the Directors consider it prudent to write off the cost of computer equipment and software in the year of acquisition.

**Financial instruments**

The company only has financial assets and liabilities of a kind that qualify as basic financial instruments. These are initially recognised at transaction value and subsequently valued at their settlement value.

**Taxation**

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

2. **ACCOUNTING POLICIES - continued**

**Deferred tax**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

**Hire purchase and leasing commitments**

Rentals paid under operating leases are charged to surplus or deficit on a straight line basis over the period of the lease.

**Pension costs and other post-retirement benefits**

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

3. **EMPLOYEES AND DIRECTORS**

The average number of employees during the year was 8.

4. **OPERATING (DEFICIT)/SURPLUS**

The operating deficit (2015 - operating surplus) is stated after charging:

	2016	2015
	£	£
Depreciation - owned assets	5,214	-
Auditors' remuneration - for audit services	5,160	5,040
For other services	<u>2,511</u>	<u>1,290</u>

Notes to the Financial Statements - continued  
for the Year Ended 31 December 2016

## 5. TANGIBLE FIXED ASSETS

	Office equipment £
<b>COST</b>	
At 1 January 2016	103,663
Additions	10,428
At 31 December 2016	114,091
<b>DEPRECIATION</b>	
At 1 January 2016	103,663
Charge for year	5,214
At 31 December 2016	108,877
<b>NET BOOK VALUE</b>	
At 31 December 2016	5,214
At 31 December 2015	-

## 6. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2016 £	2015 £
Other debtors	13,113	-

## 7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2016 £	2015 £
Trade creditors	1,903	2,423
Taxation and social security	1,220	10,239
Other creditors	67,622	42,540
	70,745	55,202

## 8. LIMITED BY GUARANTEE

The Company is a private company limited by guarantee and consequently does not have share capital. Each of the members is liable to contribute an amount not exceeding £1 towards the assets of the company in the event of liquidation.

## 9. GOING CONCERN

The company's main donor has indicated that the year ending 31 December 2017 will be the final period that funding will be available. He has indicated that at the end of this period he is prepared to fund any reasonable costs associated with down scaling the company, including the cost of redundancies and the early settlement of property and other leases.

The ability of the company to continue as a going concern is dependent upon this final tranche of funding being secured. The Directors are currently assessing whether the company can continue on a scaled down basis without the support of the main funder and are confident that they will be able to do so. As a result the accounts have been prepared on a going concern basis.