Company Registration No: 3773673

Advantage Finance Limited

**Report and Financial Statements** 

31 January 2013

TUESDAY



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#### OFFICERS AND PROFESSIONAL ADVISERS

#### **DIRECTORS**

B A Burton

K Charlton

A M V Coombs

G D C Coombs

J Murdoch

C H Redford

J G Thompson

A Tuplin

H A Wilkinson

S Wilkinson (appointed 29 2 2012)

#### **SECRETARY**

C H Redford

#### **REGISTERED OFFICE**

Royal House, Princes Gate Homer Road Solihull B91 3QQ

#### **BANKERS**

HSBC Bank plc 130 New Street Birmingham B2 4JU

#### **SOLICITORS**

DLA Victoria Square House, Victoria Square, Birmingham B2 4DC

#### **AUDITOR**

Deloitte LLP Chartered Accountants Birmingham

#### **DIRECTORS' REPORT**

The directors present their Annual Report and the audited financial statements for the year ended 31 January 2013

#### PRINCIPAL ACTIVITIES

The Company's principal activity during the year continued to be the provision of hire purchase car finance

#### **BUSINESS REVIEW, RESULTS AND DIVIDENDS**

The financial year 2012/2013 was a very successful year for Advantage Finance as volumes grew and repayment performance was good reflecting strong underwriting and increased yield where paying customers are keeping their cars for longer. Pre tax profit grew by 37% on revenue up 17% and number of live agreements up 15% at 14,867. Liabilities increased by 20% and net assets were up 36%. The directors see these results as providing a firm platform for the future development and growth of the Company.

The Company's profit on ordinary activities after tax was £6 2m (2012 £4 3m) Interim ordinary dividends of £2 1m (2012 £1 6m) were paid during the year, leaving retained profits of £4 1m (2012 £2 7m) to be transferred to reserves. The Company's principal balance sheet asset remains its book debt and the directors consider the year-end balance sheet position to be satisfactory

#### **DIRECTORS**

The directors who served during the year were

BA Burton, AMV Coombs, GDC Coombs, K Charlton, J Murdoch, CH Redford, JG Thompson, A Tuplin, HA Wilkinson and S Wilkinson

The directors retiring by rotation are GDC Coombs, JG Thompson and HA Wilkinson who, being eligible, offer them selves for re-election

#### REVIEW OF PRINCIPAL RISKS AND UNCERTAINTIES

The Company is involved in the provision of consumer credit and a key risk for the Company is the credit risk inherent in amounts receivable from customers which is principally controlled through our credit control policies supported by ongoing reviews for impairment. The maximum exposure to credit risk relates to the risk in cash, amounts receivable from customers and trade and other receivables. The Company is also subject to legislative and regulatory change within the consumer credit sector and this is managed through internal compliance procedures and close involvement with trade organisations such as the Finance and Leasing Association. The Company is part of the S&U Group whose business activities expose it to the financial risks of changes in interest rates and where appropriate the Group uses interest rate derivative contracts to hedge these exposures in bank borrowings. More detail of the Group's financial risk management policies is included in the S&U Group accounts.

#### STATEMENT OF GOING CONCERN

The Company's business activities, together with the factors likely to affect its future development, performance and position are set out above. The financial position of the Company, its cash flows, liquidity position and borrowing facilities are set out in the financial statements. The Company is part of the S&U Group and the Group has committed to financially support the Company, the Group's objectives, policies and processes for managing its capital are described in the notes to the S&U Plc Group accounts. Details of the Group's financial risk management objectives, its financial instruments and hedging activities, and its exposures to credit risk, market risk and liquidity risk are also set out in the notes to the S&U Plc Group accounts. Details of the company's exposure to cross guarantee arrangements are disclosed in note 18. In considering all of the above the directors believe that the Company is well placed and has sufficient financial resources to manage its business risks successfully despite the uncertain economic outlook.

After making enquiries, the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the Annual Report and financial statements.

#### **DIRECTORS' REPORT (CONTINUED)**

#### AUDIT STATEMENT

Each of the directors at the date of approval of this report confirms that

- 1 so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- 2 the director has taken all steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Company's auditors are aware of that information

This confirmation is given and should be interpreted in accordance with the provisions of Section 418 of the Companies Act 2006

#### CREDITOR PAYMENT POLICY

The Company is part of the S&U pic Group and the Group and the Company do not follow any published code of practice but agree terms and conditions with their suppliers. Payment is then made on the terms agreed, subject to the appropriate terms and conditions being met by the supplier. Trade creditor days for the Company for the year ended 31 January 2013 were 42 days (2012-44 days), calculated in accordance with the requirements set down in the Companies Act. This represents the ratio, expressed in days, between the amounts invoiced to the Company by its suppliers in the year and the amount due, at the year end, to trade creditors within one year.

#### **AUDITOR**

Deloitte LLP have expressed their willingness to continue in office as auditor and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting

Approved by the Board of Directors and signed on behalf of the Board

CH Redford

Company Secretary

17 May 2013

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the company for that period. In preparing these financial statements, International Accounting Standard 1 requires that directors

properly select and apply accounting policies,

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- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information,
- provide additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance, and
- make an assessment of the Company's ability to continue as a going concern

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the Board

CH Redford

Company Secretary

17 May 2013

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ADVANTAGE FINANCE LIMITED

We have audited the financial statements of Advantage Finance Limited for the year ended 31 January 2013which comprise Income Statement, the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity, the Cash Flow Statement and the related notes 1 to 23. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the Company's affairs as at 31 January 2013 and of its profit for the year then ended,
- have been properly prepared in accordance with IFRSs as adopted by the European Union, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Separate opinion in relation to IFRSs as issued by the IASB

As explained in Note 1 to the financial statements, the Company in addition to applying IFRSs as adopted by the European Union, has also applied IFRSs as issued by the International Accounting Standards Board (IASB)

In our opinion the financial statements comply with IFRSs as issued by the IASB

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

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Peter Birch (Senior Statutory Auditor)

for and on behalf of Deloitte LLP

Chartered Accountants and Statutory Auditor

Bimingham, United Kingdom

17 May 2013

# ADVANTAGE FINANCE LIMITED INCOME STATEMENT Year ended 31 January 2013

|  | Note   | 2013<br>£000 | 2012<br>£000 |
|--|--------|--------------|--------------|
| Revenue                                      | 2      | 20,801       | 17,782       |
| Cost of sales                                | 3      | (8,847)      | (8,511)      |
| Gross profit                                 |        | 11,954       | 9,271        |
| Administrative expenses                      |        | (3,029)      | (2,673)      |
| Operating profit                             | 5      | 8,925        | 6,598        |
| Finance costs                                | 6      | (845)        | (692)        |
| Profit before tax                            | 2      | 8,080        | 5,906        |
| Tax Charge                                   | 7      | (1,927)      | (1,561)      |
| Profit for the year                          |        | 6,153        | 4,345        |
| All activities derive from continuing operat | ions   |              |              |
| STATEMENT OF COMPREHENSIVE                   | INCOME | 2013<br>£000 | 2012<br>£000 |
| Profit for the year                          |        | 6,153        | 4,345        |
| Credit for cost of future share based payme  | nts    | 145          | 88           |
| Total Comprehensive Income for the year      |        | 6,298        | 4,433        |

## ADVANTAGE FINANCE LIMITED

Company Registration No: 3773673

## BALANCE SHEET 31 January 2013

|   | Note | 2013<br>£000 | 2012<br>£000 |
|---|------|--------------|--------------|
| ASSETS  |      |              |              |
| Non Current Assets                              |      |              |              |
| Property, plant and equipment                   | 9    | 267          | 258          |
| Investments                                     | 10   | -            | -            |
| Amounts receivable from customers               | 11   | 34,311       | 27,103       |
| Deferred tax assets                             | 15   | 135          | 45           |
|   |      | 34,713       | 27,406       |
| Current Assets                                  |      |              |              |
| Amounts receivable from customers               | 11   | 18,188       | 15,152       |
| Trade and other receivables                     | 12   | 136          | 105          |
|   |      | 18,324       | 15,257       |
| Total Assets                                    |      | 53,037       | 42,663       |
| LIABILITIES                                     |      | <del></del>  |              |
| Current liabilities                             |      |              |              |
| Bank overdrafts                                 | 13   | (964)        | (88)         |
| Trade and other payables                        | 14   | (32,857)     | (28,669)     |
| Tax liabilities                                 |      | (1,209)      | (933)        |
| Provision for liabilities                       |      | (588)        | -            |
| Accruals and deferred income                    | 14   | (1,444)      | (1,196)      |
| Total habilities                                |      | (37,062)     | (30,886)     |
|   |      |              |              |
| NET ASSETS                                      |      | 15,975       | 11,777       |
| <b></b>   |      | <del></del>  |              |
| Equity  | 14   | 1            | 1            |
| Called up share capital Profit and loss account | 16   | 15 074       | 11.776       |
| From and loss account                           |      | 15,974       | 11,776       |
| Total equity                                    |      | 15,975       | 11,777       |
|   |      |              |              |

The financial statements for Advantage Finance Limited (company registered no 3773673) were approved by the Board of Directors on 17 May 2013

Signed on behalf of the Board of Directors

CH Redford

## STATEMENT OF CHANGES IN EQUITY Year ended 31 January 2013

|   |      | Called up<br>share<br>capital<br>£000 | Profit and loss account £000 | Total<br>equity<br>£000 |
|---|------|---------------------------------------|------------------------------|-------------------------|
| At 1 February 2011  |      | 1                                     | 8,943                        | 8,944                   |
| Total comprehensive income for year Dividends   |      | -                                     | 4,433<br>(1,600)             | 4,433<br>(1,600)        |
| At 31 January 2012  |      | 1                                     | 11,776                       | 11,777                  |
| Total comprehensive income for year Dividends   |      | -                                     | 6,298<br>(2,100)             | 6,298<br>(2,100)        |
| At 31 January 2013  |      | 1                                     | 15,974                       | 15,975                  |
|   |      |                                       |                              |                         |
| CASH FLOW STATEMENT<br>Year ended 31 January 2013   | Note |                                       | 2013<br>£000                 | 2012<br>£000            |
| Net cash inflow from operating activities   | 17   |                                       | 1,317                        | 2,282                   |
| Cash flows from investing activities Proceeds on disposal of property, plant and equipment Purchases of property, plant and equipment |      |                                       | 11<br>(104)                  | 6<br>(180)              |
| Net cash used in investing activities   |      |                                       | (93)                         | (174)                   |
| Cash flows from financing activities Dividends paid Net increase/(decrease) in overdraft  |      |                                       | (2,100)<br>876               | (1,600)<br>(508)        |
| Net cash used in financing activities   |      |                                       | (1,224)                      | (2,108)                 |
| Net increase in cash and cash equivalents   |      |                                       | -                            | -                       |
| Cash and cash equivalents at the beginning of period  |      |                                       | <u>-</u>                     | <u>-</u>                |
| Cash and cash equivalents at the end of period  |      |                                       |                              | -                       |

## NOTES TO THE ACCOUNTS Year ended 31 January 2013

#### 1. ACCOUNTING POLICIES

#### 1.1 General Information

Advantage Finance Limited is a company incorporated in the United Kingdom under the Companies Act The address of the registered office is given on page 2. All operations are situated in the United Kingdom

#### 1.2 Basis of preparation

As part of a listed group we elected to prepare our financial statements in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union

These financial statements have been prepared under the historical cost convention. As discussed in the Directors' Report, the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

In the current year and in accordance with IFRS requirements, certain new and revised Standards and Interpretations have been adopted but these have had no significant effect on the amounts reported in these financial statements. At the date of authorisation of these financial statements the following Standards and Interpretations which have not been applied in these financial statements were in issue but not yet effective

IFRS 9 Financial Instruments

IFRS 10 Consolidated Financial Statements

IFRS 13 Fair Value Measurement

IAS 1 (amendments) Presentation of items of other comprehensive income

IAS 19 (amendments) Employee Benefits

IAS 27 (amendments) Separate Financial Statements

IAS 32/IFRS 7 (amendments) Offsetting Financial Assets and Liabilities

The directors anticipate that the adoption of these Standards and Interpretations in future periods will have no material impact on the financial statements of the Company other than the adoption of IFRS 9 which may have a material impact on the financial assets reported by the Company It is not practical to provide a reasonable estimate of the effect of IFRS 9 until more detailed guidance becomes available nearer the proposed date and a more detailed review is undertaken

#### 1.3 Revenue recognition

Credit charges are recognised in the income statement for all loans and receivables measured at amortised cost using the effective interest rate method (EIR). The EIR is the rate that exactly discounts estimated future cash flows of the loan back to the present value of the advance. Acceptance fees charged to customers and any direct transaction costs are included in the calculation of the EIR. Under IAS 39 credit charges on loan products continue to accrue at the EIR on all impaired capital balances, throughout the life of the agreement irrespective of the terms of the loan and whether the customer is actually being charged arrears interest. This is referred to as the gross up adjustment to revenue and is offset by a corresponding gross up adjustment to the loan loss provisioning charge to reflect the fact that this additional revenue is not collectable

Commission received from third party insurers for brokering the sale of insurance products, for which the Company does not bear any underlying insurance risk is recognised and credited to the income statement when the brokerage service has been provided. In the case of gap insurance sold from September 2011 onwards, the company bears a potential liability to give a pro rata refund to gap customers who terminate early and therefore a proportion of the gap commission is deferred to reflect this estimated potential liability

## NOTES TO THE ACCOUNTS Year ended 31 January 2013

#### 1. ACCOUNTING POLICIES (CONTINUED)

#### 1.4 Amounts receivable from customers

All customer receivables are initially recognised at the amount loaned to the customer plus direct transaction costs. After initial recognition the amounts receivable from customers are subsequently measured at amortised cost.

The directors assess on an ongoing basis whether there is objective evidence that a loan asset or group of loan assets is impaired and requires a deduction for impairment. A loan asset or a group of loan assets is impaired only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the loan. Objective evidence may include evidence that a borrower or group of borrowers is experiencing financial difficulty, default or delinquency in repayments. Impairment is then calculated by estimating the future cash flows for such impaired loans, discounting the flows to a present value using the original EIR and comparing this figure with the balance sheet carrying value. All such impairments are charged to the income statement. For all accounts which are not impaired, a further incurred but not reported provision (IBNR) is calculated and charged to the income statement based on management's estimates of the propensity of these accounts to default from conditions which existed at the balance sheet date.

Key assumptions in ascertaining whether a loan asset or group of loan assets is impaired include information regarding the probability of any account going into default and information regarding the likely eventual loss including recoveries. These assumptions and assumptions for estimating future cash flows are based upon observed historical data and updated as management considers appropriate to reflect current and future conditions. All assumptions are reviewed regularly to take account of differences between previously estimated cash flows on impaired debt and the eventual losses.

#### 1.5 Property, plant and equipment

Property, plant and equipment is stated at cost less accumulated depreciation and any provision for impairment Certain freehold property is held at previous revalued amounts less accumulated depreciation as the group has elected to use these amounts as the deemed cost as at the date of transition to IFRS under the transitional arrangements of IFRS 1

Depreciation is provided on the cost or valuation of property, plant and equipment in order to write such cost or valuation over the expected useful lives as follows,

Freehold Buildings

2% per annum straight line

Fixtures and Fittings

20% per annum straight line

Motor Vehicles

25% per annum reducing balance

#### 1.6 Investments

Investments are stated at cost less provision for any impairment

#### 1.7 Tax

Current tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted at the balance sheet date

Deferred tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax is determined using tax rates and laws that have been enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled. Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

#### 1.8 Pensions

The Company operates a defined contribution pension scheme and the pension charge represents the amount payable by the Company for the financial year

## NOTES TO THE ACCOUNTS Year ended 31 January 2013

#### 1. ACCOUNTING POLICIES (CONTINUED)

#### 1.9 Leases

Rental costs under operating leases are charged to the profit and loss account on a straight-line basis

#### 1.10 Critical Accounting Judgements and Key Sources of Estimation Uncertainty

The key accounting judgements which the directors have made in the process of applying the Company's accounting policies and which have the most significant effect on the amounts recognised in the financial statements are the judgements relating to revenue recognition and impairment applied as in 1 3 and 1 4 above. The directors consider that there are no key sources of estimation uncertainty other than those inherent in the consumer credit market in which we operate

#### 1.11 Share based payments

The Company issues share-based payments under the S&U plc Group 2008 Discretionary Share Option Plan and the S&U plc Group 2010 Long Term Incentive Plan The cost of these share based payments is based on the fair value of options granted as required by IFRS2 This cost is then charged to the income statement over the vesting period (normally three years) of the related share options with a corresponding credit to reserves

#### 2. SEGMENTAL ANALYSIS

All the Company's assets and habilities, revenue and profit before tax are attributable to the provision of hire purchase car finance

No geographical analysis is presented because all operations are situated in the United Kingdom

#### 3. COST OF SALES

|                               | £000  | £000  |
|-------------------------------|-------|-------|
| Loan loss provisioning charge | 5,291 | 5,750 |
| Other cost of sales           | 3,556 | 2,761 |
|                               | 8,847 | 8,511 |

#### 4. INFORMATION REGARDING DIRECTORS AND EMPLOYEES

|                       | 2013 | 2012 |
|-----------------------|------|------|
| Directors' emoluments | 000£ | £000 |
| Salary                | 811  | 693  |
| Pension               | 143  | 38   |
|                       | 954  | 731  |

The emoluments of the highest paid director are £515,016 for the year (2012 £352,436) including benefits received and receivable under long term incentive schemes of £101,446 (2012 £80,295), and the Company paid pension contributions on his behalf of £123,870 (2012 £21,320). Three of the directors are paid by other S&U plc Group companies and received no remuneration for their services to this company

## NOTES TO THE ACCOUNTS Year ended 31 January 2013

## 4. INFORMATION REGARDING DIRECTORS AND EMPLOYEES (CONTINUED)

|    | North and the state of the stat | 2013     | 2012  |
|----|--|----------|-------|
|    | Number of directors who are members of a defined contribution pension scheme   | 10       | 10    |
|    | Average number of persons employed   |          |       |
|    | Management and administration  | 80       | 74    |
|    | Staff costs during the year (including directors):   | £000£    | £000  |
|    | Wages and salaries   | 2,598    | 2,213 |
|    | Social security costs  | 265      | 240   |
|    | Other pension costs  | 290      | 126   |
|    |  | 3,153    | 2,579 |
| 5. | OPERATING PROFIT   |          |       |
|    |  | 2013     | 2012  |
|    |  | £000     | £000  |
|    | Operating profit is stated after charging:   |          |       |
|    | Depreciation and amortisation  |          |       |
|    | Owned assets   | 81       | 72    |
|    | Staff Costs  | 3,153    | 2,579 |
|    | Rentals under operating leases   | 110      | 00    |
|    | Other operating leases  Loss on sale of fixed assets   | 110<br>3 | 92    |
|    | LOSS OIL SAIR OF TIXEU ASSETS  | <u> </u> |       |
|    | The analysis of auditors' remuneration is as follows;  |          |       |
|    | Fees payable to the Company's Auditor for the  |          |       |
|    | audit of the Company's annual accounts   | 19       | 17    |
|    | Total audit fees   | 19       | 17    |
|    | Audit related assurance services   | 10       | 8     |
|    | Taxation compliance services   | 6        | 5     |
|    | Other services Total non audit fees  | -<br>16  | 13    |
|    |  |          |       |
|    | Total  |          | 30    |
|    |  |          |       |
| 6. | FINANCE COSTS  |          |       |
|    |  | 2013     | 2012  |
|    |  | 0002     | €000  |
|    | Bank interest payable  | 845      | 692   |
|    |  |          |       |

## NOTES TO THE ACCOUNTS Year ended 31 January 2013

#### 7. TAX

|  | 2013                           | 2012       |
|--|--------------------------------|------------|
|  | £000                           | £000       |
| Corporation tax at 24 3% (2012 26 3%) based on the                         |                                |            |
| profit for the year  | 2,027                          | 1,596      |
| Current tax adjustment in respect of prior years                           | (10)                           | (5)        |
| Deferred tax (note 15)   | (90)                           | (30)       |
|  | 1,927                          | 1,561      |
| The actual tax charge for the current and the previous year differs to the | e standard rate for the reason | ns set out |

The actual tax charge for the current and the previous year differs to the standard rate for the reasons set out in the following reconciliation

|   | 2013<br>£000 | 2012<br>£000 |
|---|--------------|--------------|
| Profit on ordinary activities before tax                                    | 8,080        | 5,906        |
| Tax on profit on ordinary activities at standard rate of 24 3% (2012 26 3%) | 1,963        | 1,555        |
| Factors affecting charge for the period                                     |              |              |
| Expenses not deductible for tax purposes                                    | 8            | 11           |
| Effects of change in tax rate   | (34)         | -            |
| Adjustment in respect of prior years  | (10)         | (5)          |
| Total tax charge for the year   | 1,927        | 1,561        |

The corporation tax rate was reduced from 26% to 24% with effect from 1 April 2012, therefore the tax rate applicable to the current period is a blended rate of 24 3%

The UK government announced a reduction in the standard rate of the UK corporation tax to 23% effective 1 April 2013, which was substantively enacted in July 2012 Deferred tax balances carried forward at 31 January 2013 have therefore been calculated at 23%

The Budget 2013, issued on 20 March 2013, announced that the main rate of corporation tax would be reduced to 21% from 1 April 2014 and to 20% with effect from 1 April 2015. These future rate reductions had not been substantively enacted at the balance sheet date, therefore have not been reflected in these financial statements. The effect of these rate reductions will be accounted for in the period they are substantively enacted.

#### 8. DIVIDENDS

|   | 2013<br>£000 | 2012<br>£000 |
|---|--------------|--------------|
| Ordinary dividend paid in the year £2,100 per share (2012 £1,600 per share) | 2,100        | 1,600        |

## NOTES TO THE ACCOUNTS Year ended 31 January 2013

#### 9. PROPERTY, PLANT AND EQUIPMENT

|     |   | Short<br>Leasehold<br>Buildings<br>£000 | Motor<br>vehicles<br>£000 | Fixtures<br>and<br>Fittings<br>£000 | Total<br>£000 |
|-----|---|---|---------------------------|-------------------------------------|---------------|
|     | Cost or valuation                                       |   |                           |                                     |               |
|     | At 1 February 2011                                      | 46                                      | 115                       | 453                                 | 614           |
|     | Additions   | 30                                      | 53                        | 97                                  | 180           |
|     | Disposals   |   | (14)                      | (8)                                 | (22)          |
|     | At 31 January 2012                                      | 76                                      | 154                       | 542                                 | 772           |
|     | Additions   | 20                                      | 16                        | 68                                  | 104           |
|     | Disposals   |   | (32)                      | (6)                                 | (38)          |
|     | As at 31 January 2013                                   | 96                                      | 138                       | 604                                 | 838           |
|     | Accumulated depreciation                                |   |                           |                                     |               |
|     | At 1 February 2011                                      | 41                                      | 49                        | 368                                 | 458           |
|     | Charge for the year                                     | 4                                       | 28                        | 40                                  | 72            |
|     | Eliminated on disposals                                 | -                                       | (8)                       | (8)                                 | (16)          |
|     | At 31 January 2012                                      | 45                                      | 69                        | 400                                 | 514           |
|     | Charge for the year                                     | 9                                       | 23                        | 49                                  | 81            |
|     | Eliminated on disposals                                 | -                                       | (22)                      | (2)                                 | (24)          |
|     | As at 31 January 2013                                   | 54                                      | 70                        | 447                                 | 571           |
|     | Net book value  |   |                           |                                     |               |
|     | At 31 January 2013                                      | 42                                      | 68                        | 157                                 | 267           |
|     | At 31 January 2012                                      | 31                                      | 85                        | 142                                 | 258           |
| 10. | INVESTMENTS   |   |                           |                                     |               |
|     |   |   |                           | 2013                                | 2012          |
|     | Shares in subsidiary companies - cost and carrying valu | ıe                                      |                           | £                                   | £             |
|     |   |   |                           | _                                   |               |
|     | At 1 February 2011, 1 February 2012 and 31 January 2    | 013                                     |                           |                                     | 2             |
|     |   |   |                           |                                     |               |

#### Interests in subsidiaries

The principal subsidiaries of the Company, which are wholly owned directly by the Company, operate in Great Britain and are incorporated in England and Wales

| Subsidiary                      | Principal activity       |
|---------------------------------|--------------------------|
| Advantage Motor Finance Limited | Dormant                  |
| Communitas Finance Limited      | Secured consumer finance |

The Company has not prepared consolidated accounts as it is a wholly-owned subsidiary of S&U plc, a company registered in England and Wales, and the ultimate parent company which prepares consolidated financial statements

## NOTES TO THE ACCOUNTS Year ended 31 January 2013

#### 11. AMOUNTS RECEIVABLE FROM CUSTOMERS

|  | 2013<br>£000 | 2012<br>£000 |
|--|--------------|--------------|
| Credit receivables                                       | 71,778       | 60,338       |
| Less Loan loss provision                                 | (19,279)     | (18,083)     |
| Amounts receivable from customers                        | 52,499       | 42,255       |
| Analysed by future date due                              |              |              |
| - due within one year                                    | 18,188       | 15,152       |
| - due in more than one year                              | 34,311       | 27,103       |
| Amounts receivable from customers                        | 52,499       | 42,255       |
| Analysis of security                                     | <del></del>  |              |
| Loans secured on vehicles under hire purchase agreements | 51,807       | 41,587       |
| Other loans  | 692          | 668          |
| Amounts receivable from customers                        | 52,499       | 42,255       |
| Analysis of overdue                                      |              |              |
| Not impaired   |              |              |
| Neither past due nor impaired                            | 47,518       | 36,802       |
| Past due up to 3 months but not impaired                 | -            | -            |
| <u>Impaired</u>  |              |              |
| Past due up to 3 months                                  | 2,394        | 2,514        |
| Past due up to 6 months                                  | 852          | 981          |
| Past due over 6 months or default                        | 1,735        | 1,958        |
| Amounts receivable from customers                        | 52,499       | 42,255       |

The credit risk inherent in amounts receivable from customers is reviewed under impairment as per note 1 4 and under this review the credit quality of assets which are neither past due nor impaired was considered to be good. The above analysis of when loans are due is based upon original contract terms which are not rescheduled – the carrying amount of amounts receivable from customers whose terms have been renegotiated that would otherwise be past due or impaired is therefore £nil (2012 £nil)

| Analysis of movements on loan loss provisions At 1 February 2011 Charge for year Amounts written off during year Unwind of discount | £000<br>16,276<br>5,750<br>(2,127)<br>(1,816) |
|---|---|
| At 31 January 2012 Charge for year Amounts written off during year Unwind of discount   | 18,083<br>5,291<br>(2,433)<br>(1,662)         |
| As at January 2013  | 19,279  |

There has been no material change in the average discount rate used during the years to 31 January 2013 and 31 January 2012

## NOTES TO THE ACCOUNTS Year ended 31 January 2013

#### 12. TRADE AND OTHER RECEIVABLES

|  | 2013<br>£000 | 2012<br>£000 |
|--|--------------|--------------|
| Other debtors Prepayments and accrued income | 13<br>123    | 8<br>8       |
|  | 136          | 105          |

All the above amounts fall due within one year. The carrying value of trade and other receivables is not materially different to their fair value.

#### 13. BANK OVERDRAFTS

|                                       | 2013<br>£000 | 2012<br>£000 |
|---------------------------------------|--------------|--------------|
| Bank overdrafts – due within one year | 964          | 88           |

The bank overdraft is secured by a cross-guarantee from the parent company S&U plc and all S&U plc group companies (see note 18)

#### 14. TRADE AND OTHER PAYABLES

|  | £000                 | £000                 |
|--|----------------------|----------------------|
| Trade creditors Amounts owed to other group undertakings Other creditors | 323<br>32,007<br>527 | 314<br>27,990<br>365 |
|  | 32,857               | 28,669               |

Within 2013 and 2012 accruals and deferred income is an estimation of potential future costs arising as a result of certain product sales. As permitted by IAS 37 paragraph 92, certain disclosures required by that standard have not been provided

#### 15. DEFERRED TAX

|                    | Accelerated tax depreciation | Share<br>Based<br>Payments | Total |
|--------------------|------------------------------|----------------------------|-------|
|                    | £000                         | £000                       | £000  |
| At 1 February 2011 | 15                           | •                          | 15    |
| Credit to income   |                              | 30                         | 30    |
| At 31 January 2012 | 15                           | 30                         | 45    |
| Credit to income   | (13)                         | 103                        | 90    |
| At 31 January 2013 | 2                            | 133                        | 135   |

#### NOTES TO THE ACCOUNTS

#### Year ended 31 January 2013

A deferred tax asset has been recognised on the basis that the Company has been historically profitable and the asset can be utilised in the future

#### 16. CALLED UP SHARE CAPITAL

|   | 2013<br>£000 | 2012<br>£000 |
|---|--------------|--------------|
| Authorised, called up, allotted and fully paid 1,000 Ordinary shares of £1 each | 1            | 1            |

## 17. RECONCILIATION OF PROFIT BEFORE TAX TO NET CASH FROM OPERATING ACTIVITIES

|  | £000     | £000    |
|--|----------|---------|
| Profit before tax                                  | 8,080    | 5,906   |
| Tax paid   | (1,741)  | (1,344) |
| Depreciation on plant, property and equipment      | 81       | 72      |
| Loss on disposal of plant, property and equipment  | 3        | •       |
| Increase in amounts receivable from customers      | (10,244) | (2,967) |
| (Increase)/decrease in trade and other receivables | (31)     | 30      |
| Increase/(decrease) in trade and other payables    | 4,188    | (14)    |
| Increase in accruals and deferred income           | 836      | 511     |
| Increase in cost of future share based payments    | 145      | 88      |
| Net cash inflow from operating activities          | 1,317    | 2,282   |

#### 18. CONTINGENT LIABILITIES

The Company has entered into cross-guarantee arrangements with respect to the bank overdrafts of certain of other group companies. The maximum exposure under this arrangement at 31 January 2013 was £19,609,000 (2012 £18,718,000)

#### 19. RELATED PARTY TRANSACTIONS

The Company paid dividends to its parent company S&U plc of £2,100,000 (2012 £1,600,000) During the current and preceding year the Company was recharged by other group undertakings for various administrative expenses incurred on behalf of Advantage Finance Limited At 31 January 2013 the Company owed £32,007,619 (2012 £27,990,405) to other group undertakings and was owed £nil by other group undertakings (2012 £nil)

#### 20. ULTIMATE PARENT COMPANY

The Company's ultimate parent company and controlling party is S&U plc, a company incorporated in England. This is the largest and smallest group of which the Company is a member and for which consolidated financial statements are drawn up. Copies of the group accounts of S&U plc may be obtained from its registered office at Royal House, Prince's Gate, Solihull, West Midlands, B91 3QQ

2013

2012

## NOTES TO THE ACCOUNTS Year ended 31 January 2013

#### 21. FINANCIAL COMMITMENTS

#### Capital commitments

At 31 January 2013 and 31 January 2012 the Company had no capital commitments contracted but not provided for

#### Operating lease commitments

At 31 January 2013 and 31 January 2012, the Company had had outstanding commitments under non-cancellable operating leases which fall due as follows

|   | 2013<br>£000 | 2012<br>£000    |
|---|--------------|-----------------|
| Within one year In the second to fifth years inclusive After five years | 80<br>119    | 53<br>144<br>18 |
|   | 199          | 215             |

#### 22. PENSION SCHEMES

The Company made contributions of £289,998 (2012 £125,607) to a defined contribution pension scheme and there are no outstanding contributions at 31 January 2013 or 31 January 2012

#### 23. FINANCIAL INSTRUMENTS

The Company's principal financial instruments are amounts receivable from customers, cash, bank overdrafts and bank loans

The Company's business objectives rely on maintaining a well spread customer base of carefully controlled quality by applying strong emphasis on good credit management, both through strict lending criteria at the time of underwriting a new credit facility and continuous monitoring of the collection process. The hire purchase debts are secured by the goods

The table below analyses the Company assets and liabilities into relevant maturity groupings based on the remaining period at the balance sheet date (to contractual maturity)

The average effective interest rate on financial assets of the Company was estimated to be 29% (2012 29%). The average effective interest rate on financial liabilities of the Company at 31 January 2013 was estimated to be 3% (2012 3%).

#### Currency and credit risk

The Company has no material exposure to foreign currency risk. Company trade and other receivables and cash are considered to have no material credit risk. The credit risk inherent in amounts receivable from customers is reviewed under impairment as per note 1.4

#### Interest rate risk

The Company is part of the S&U plc Group whose activities expose it to the financial risks of changes in interest rates and where appropriate the Group uses interest rate derivative contracts to hedge these exposures in bank borrowings in accordance with disclosures made in the S&U plc accounts. There is considered to be no material interest rate risk in cash, trade and other receivables and trade and other payables.

## NOTES TO THE ACCOUNTS Year ended 31 January 2013

#### 23. FINANCIAL INSTRUMENTS (CONTINUED)

#### Capital risk management

The Company is part of the S&U plc Group and the Board of Directors of S&U plc assess the capital needs of the Group on an ongoing basis and approve all capital transactions. The Group's objective in respect of capital risk management is to maintain a conservative group gearing level with respect to market conditions, whilst taking account of business growth opportunities in a capital efficient manner. At 31 January 2013 the group gearing level was 34% (2012–34%) which the directors consider to have met their objective. External capital requirements are imposed by the FSA on Advantage Finance itself. Throughout the year the Company has maintained a capital base greater than this requirement.

#### Fair values of financial assets and liabilities

The fair values of amounts receivable from customers, bank loans and overdrafts and other assets and liabilities are considered to be not materially different from their book values

#### Liquidity risk

The Company's liquidity risk is shown in the following tables which measure the cumulative liquidity gap

|   | Less than<br>1 year |  | More<br>than 2<br>years but<br>not more<br>than 5<br>years | More<br>than 5<br>years | Non<br>interest<br>bearing | Total    |
|---|---------------------|--|--|-------------------------|----------------------------|----------|
| At 31 January 2013                        | £'000               | £'000  | £'000  | £'000                   | £'000                      | £'000    |
| Financial assets                          | 18,188              | 14,499   | 19,812   | -                       | -                          | 52,499   |
| Other assets                              |                     | -  |  |                         | 538                        | 538      |
| Total assets                              | 18,188              | 14,499   | 19,812   |                         | 538                        | 53,037   |
| Shareholders' funds                       | -                   | -  | -  | -                       | (15,975)                   | (15,975) |
| Bank overdrafts and loans                 | (964)               | -  | -  | -                       | -                          | (964)    |
| Other liabilities                         | (4,098)             | •  | (32,000)   |                         | •                          | (36,098) |
| Total liabilities and shareholders' funds | (5,062)             | -  | (32,000)   |                         | (15,975)                   | (53,037) |
| Cumulative gap                            | 13,126              | 27,625   | 15,437   | 15,437                  | -                          | -        |
|   | Less than           | More than<br>1 year but<br>not more<br>than 2<br>years | 2 years<br>but not   | More than<br>5 years    | Non<br>interest<br>bearing | Total    |
| At 31 January 2012                        | £'000               | £'000  | £'000  | £'000                   | £'000                      | £'000    |
| Financial assets                          | 15,152              | 11,867   | 15,236   | -                       | -                          | 42,255   |
| Other assets                              | -                   | -  | -  | -                       | 408                        | 408      |
| Total assets                              | 15,152              | 11,867   | 15,236   | _                       | 408                        | 42,663   |
| Shareholders' funds                       |                     | -  | -  | _                       | (11,777)                   | (11,777) |
| Bank overdrafts and loans                 | (88)                | -  | -  | -                       | -                          | (88)     |
| Other liabilities                         | (2,798)             | -  | (28,000)   | -                       | -                          | (30,798) |

## NOTES TO THE ACCOUNTS

Year ended 31 January 2013

| Total liabilities and shareholders' funds | (2,886) | -      | (28,000) | _      | (11,777) | (42,663) |
|---|---------|--------|----------|--------|----------|----------|
| Cumulative gap                            | 12,266  | 24,133 | 11,369   | 11,369 | -        | -        |

#### 23. FINANCIAL INSTRUMENTS (CONTINUED)

The gross contractual cash flows payable under financial liabilities are analysed as follows,

|                              | Repayable<br>on<br>Demand | Less than<br>1 year | More<br>than 1<br>year but<br>not more<br>than 2<br>years | More<br>than 2<br>years but<br>not more<br>than 5<br>years | More<br>than 5<br>years | Total  |
|------------------------------|---------------------------|---------------------|---|--|-------------------------|--------|
| At 31 January 2013           | £'000                     | £'000               | £'000   | •  | £'000                   | £,000  |
| Bank overdrafts and loans    | 964                       | -                   | -   | -  | -                       | 964    |
| Trade and other payables     | -                         | 857                 | -   | -  | -                       | 857    |
| Tax liabilities              | -                         | 1,209               | -   | -  | -                       | 1,209  |
| Accruals and deferred income | -                         | 2,032               | -   | -  | -                       | 2,032  |
| Intercompany loans           | -                         | -                   | •   | 32,000   | -                       | 32,000 |
| At 31 January 2013           | 964                       | 4,098               |   | 32,000   | -                       | 37,062 |

| At 31 January 2012           | Repayable<br>on<br>Demand<br>£'000 | Less than<br>1 year<br>£'000 | More<br>than 1<br>year but<br>not more<br>than 2<br>years<br>£'000 | More<br>than 2<br>years but<br>not more<br>than 5<br>years<br>£'000 | More<br>than 5<br>years | Total  |
|------------------------------|------------------------------------|------------------------------|--|---|-------------------------|--------|
| D 1 1 4 11                   | 00                                 |                              |  |   |                         | 00     |
| Bank overdrafts and loans    | 88                                 | -                            | -  | -   | -                       | 88     |
| Trade and other payables     | -                                  | 669                          | -  | -   | -                       | 669    |
| Tax liabilities              | -                                  | 933                          | -  | -   | -                       | 933    |
| Accruals and deferred income | -                                  | 1,196                        | -  | -   | -                       | 1,196  |
| Intercompany loans           | -                                  | •                            | -  | 28,000  | -                       | 28,000 |
| At 31 January 2012           | 88                                 | 2,798                        |  | 28,000  | -                       | 30,886 |