REGISTERED NUMBER: 03646114 (England and Wales)

Strategic Report, Report of the Directors and

Audited Financial Statements for the Year Ended 31 December 2020

for

Saffil Limited



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## Company Information for the Year Ended 31 December 2020

DIRECTORS:

J C Dandolph IV

S D Horrigan

REGISTERED OFFICE:

Mill Lane Rainford St. Helens Merseyside WA11 8LP

REGISTERED NUMBER:

03646114 (England and Wales)

AUDITORS:

BDO LLP 3 Hardman Street Spinningfields Manchester UNITED KINGDOM

M3 3AT

## Strategic Report for the Year Ended 31 December 2020

The directors present their strategic report for the year ended 31 December 2020.

### **REVIEW OF BUSINESS**

#### Principal activity

The principal activity of the company in the year under review is that of the manufacture and development of alumina fibre for use in the manufacture of substrate support mats which are used by exhaust manufacturers in catalytic convertors, diesel particulate filters (DPF) or selective catalytic reduction (SCR) systems. These mats are used in both passenger car, light and heavy duty commercial vehicles and in future they are likely to be used in off road and marine applications now that more demanding emission regulations are being applied to those industries.

## Statement of income

Turnover decreased by £9,233,893 in the year to £22,878,857 (2019: £32,112,750), primarily due to the reduction of inter-company sales, with a 60% year on year reduction in Q2 as the impact of Covid-19 restrictions were being introduced globally, with many automotive customers placing their production facilities into temporary shutdown. During Q3 these effects were gradually reversed, continuing into Q4 with strong demand.

During the year, the Company made an operating profit of £2,256,043 (2019: £5,543,983), primarily as a result of the lower sales volume, coupled with fixed costs exceeding the mitigating actions of Government furlough, and company wide salary reductions, whilst production was temporarily halted during Q2.

The result before taxation was a profit of £1,024,068 (2019: £13,512,770). The prior year was largely due to the settlement of an insurance claim relating to a fire which occurred in one of the company's factories in 2017, this totalled £9,416,075. The result before taxation excluding the prior year 'one off' insurance settlement was a profit of £1,024,068 (2019: £4,096,695).

The Company made a profit for the financial year, net of taxation of £451,752 (2019: £11,178,966). The decrease is mainly attributable to the above mentioned insurance claim which was a 'one off' receipt in the prior year.

The Directors continue to review certain strategic initiatives around procurement, process and engineering improvements and structural reorganisation activities.

## ANALYSIS OF FINANCIAL KEY PERFORMANCE INDICATORS

Saffil Limited measures its performance on a number of key performance indicators in line with all other companies in the Group, these are as follows;

	<u>2020</u>	<u>2019</u>
Gross margin*	£7,060,342	£12,011,675
Gross margin %*	30.9%	37.4%
EBITDA**	£5,393,244	£17,792,609
Manufacturing variances***	£1.852.696	£63.167

<sup>\*</sup>The decrease in gross margin and gross margin % compared to 2019 is primarily due to lower sales volume, coupled with the adverse impact of production costs, under absorbed from lower production volume.

Inventories decreased year on year by £3.4m, and the net amount owed by/to group companies decreased by £6.4m, as the business responded to prevailing conditions relating to the Covid-19 global pandemic, by intensely managing working capital.

The pension reserve experienced a £1.1m valuation swing year on year, relating to the Covid-19 pandemic valuation of securities.

Other non-financial KPI's that the company monitors and reviews throughout the year are safety, complaints and waste.

<sup>\*\*</sup>The decrease in EBITDA compared to 2019 is mainly attributable to the 'one off' insurance proceeds of £9,416,075 as discussed in the 'Statement of income' above, and the reduction in gross margin.

<sup>\*\*\*</sup>Manufacturing variances are the difference between the actual costs of manufacturing and the standard costs of manufacturing.

## Strategic Report for the Year Ended 31 December 2020

## **FUTURE DEVELOPMENTS**

The Directors have considered the effect of the UK's decision to leave the European Union and believe that in the current year's results there has been little to no adverse impact.

2021 has to date seen strong and constant recovery in sales and production demand, with the full year outlook expected to well exceed 2020.

Currently the Company does not expect any impairment to the carrying value of any assets (including investments and goodwill) or revaluation of liabilities, as a result of Covid-19.

## PRINCIPAL RISKS AND UNCERTAINTIES

#### Foreign exchange risk

The company is exposed to currency risk as a high proportion of its sales are invoiced in Euros, US dollars and Japanese yen. However, it has significant inter-company debt and purchases in the currencies with other European companies of the Unifrax group, which helps to naturally hedge this risk.

#### Credit risk

Risk of non-payment by any of our customers is assessed by the directors. The company aims to minimise this risk by management of credit limits and monthly review of debtor days.

#### Liquidity risk

The directors closely monitor the liquidity of the company. Due to the continued support of the group and the intercompany loan facilities available, the directors feel that liquidity risk is sufficiently mitigated.

## Defined benefit pension risk

The company operates a defined benefit pension scheme for some of its employees. Actuarial gains and deficits could be affected by changes in interest rates, the market values of the investments held in the pension scheme and the increasing longevity of the scheme's members. Actuarial deficits could lead to an increase in costs required to meet the pension scheme's liabilities. The performance of the pension scheme is regularly reviewed by the company and the trustees of the scheme, taking actuarial advice where applicable.

### Interest rate risk

Interest rates on the inter company loans are based on market conditions at the time the loan was taken out, or linked to specific rates for external loans taken out by the lender.

The directors feel interest rate risk is not a major issue, provided that financial support is available from the group.

## Brexit

The directors have considered the effect of the UK's decision to leave the European Union and believe that in the current year's results there has been a positive impact due to a number of sales being invoiced in Euros.

## COVID-19 risk

The Directors consider Covid-19 to be a risk to the Company. With a lot of the industries impacted by the global pandemic, including both customers and suppliers, the Directors are closely monitoring the situation and steering the Group through the global pandemic, ensuring that the Company is strategically placed once the worldwide economy returns to normal. The actions and measures that the Directors have imposed within the Group and individual companies have been in the best interests of the Group and have prepared them to emerge from the pandemic a stronger company. The Group have prepared detailed forecasts and have considered a host of future potential scenarios in order to ensure the going concern of all companies within the Unifrax group. The directors feel the measure and actions that have been introduced sufficiently mitigates this risk.

## ON BEHALF OF THE BOARD:

DocuSigned by:
Scott Horrigan
S D Horrigan - Director
9/17/2021 Date:

## Report of the Directors for the Year Ended 31 December 2020

The directors present their report with the financial statements of the company for the year ended 31 December 2020.

#### DIVIDENDS

No dividends will be distributed for the year ended 31 December 2020 (2019: £Nil).

#### DIRECTORS

The directors shown below have held office during the whole of the period from 1 January 2020 to the date of this report.

J C Dandolph IV S D Horrigan

## PROFIT FOR THE YEAR

The Company made a profit for the financial year, net of taxation of £451,752 (2019: £11,178,966).

#### GOING CONCERN

The Company's Balance Sheet has net assets of £24,921k (2019: £26,657k), and at the year end reported net current liabilities of £12,728k (2019: £15,948k). Although the Company has local cash resources, the Company's cash is managed as part of the Global treasury function and so shares cash resources and intercompany loan arrangements with the global Unifrax Group. The Company's forecasts and budgets identify that it is expected to meet its liabilities as they fall due for a period of at least 12 months from the date on which these financial statements are approved. However, a key assumption in the Company's forecasts is the continuing availability of funds that are available within the global Unifrax Group and the intercompany loans provided by the global Unifrax Group to the Company and other UK based fellow subsidiaries.

Saffil Limited has received a letter of financial support from the Companys indirect parent company, Unifrax I LLC, which confirms the global Unifrax Group, if required, will provide financial support to Saffil Limited and all other UK subsidiaries for the period of at least 12 months from the date of signing the financial statements, and will not recall any of the intercompany loans within this period.

The Directors of Saffil Limited have considered information regarding the global Unifrax Group's ability to provide support to the Company. This information included preparing and providing detailed cashflow forecasts and considering potential outcomes of the global pandemic. These stress tests on the Global cash flow forecasts confirmed that the global Unifrax Group has sufficient resources available in order to support the UK group of companies including Saffil Limited for at least 12 months from the date of signing the financial statements.

The Directors of Saffil Limited are also on the board of Directors of Unifrax I LLC, so are comfortable that the indirect parent company has the ability and resources to be able to support the group of UK companies including Saffil Limited.

Whilst there remains uncertainty regarding the impact of COVID-19, the Directors of the Company have concluded that the global Unifrax Group will be able to provide financial support to Saffil Limited. Accordingly, the Directors are satisfied that they have a reasonable basis upon which to conclude that the Company is able to meet its liabilities as they fall due for a period at least 12 months from the date of signing these financial statements and that it remains appropriate to prepare the financial statements on a going concern basis.

## STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

## **AUDITORS**

The auditors BDO LLP (Statutory Auditors), were appointed in 2020 and will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

	ocuSigned by:
50	off Horrigan A7894CBUB3F4F9 Irrigan - Director
S D H	A7894CB0B3F4F9 rrigan - Director
Date:	9/17/2021

## Statement of Directors' Responsibilities for the Year Ended 31 December 2020

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements:
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Report of the Independent Auditors to the Members of Saffil Limited

### Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2020 and of the loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Saffil Limited ("the Company") for the year ended 31 December 2020 which comprise the statement of comprehensive income, statement of financial position, statement of changes in equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements: and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## **Responsibilities of Directors**

As explained more fully in the Statement of Directors' Responsibilities, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

#### Report of the Independent Auditors to the Members of Saffil Limited

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Based on our understanding and accumulated knowledge of the Company and the sector in which it operates we considered the risks of acts by the Company which were contrary to applicable laws and regulations, including fraud, and whether such actions or non-compliance might have a material effect on the financial statements. These included but are not limited to those that relate to the form and content of the financial statements, such as Company accounting policies, UK GAAP, the Companies Act 2006, relevant taxation legislation, Health and Safety and the Bribery Act 2010.

We determined that the principal risks were related to posting inappropriate journal entries, management bias in accounting estimates and revenue cut off. Our audit procedures included, but were not limited to:

- Agreement of the financial statement disclosures to underlying supporting documentation;
- Challenging assumptions and judgements made by management in their significant accounting estimates, in particular in relation to the trade debtor provision, the stock provision and the potential impairment of investments and intercompany debtors;
- Identifying and testing journal entries, in particular any journal entries posted with unusual account combinations or including specific keywords;
- Testing a sample of revenue transactions through to goods despatch notes within a specified cut off window pre and post year end to determine if they have been recorded in the correct period;
- Discussions with management and those charged with governance, including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Review of minutes of Board meetings throughout the period; and
- Obtaining an understanding of the control environment in monitoring compliance with laws and regulations.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">https://www.frc.org.uk/auditorsresponsibilities</a> . This description forms part of our auditor's report.

## Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:
Steven Roberts
49BD0A55E7C14AD...

Steven Roberts (Senior Statutory Auditor) for and on behalf of BDO LLP 3 Hardman Street Spinningfields Manchester UNITED KINGDOM M3 3AT

17 September 2021

## Statement of Comprehensive Income for the Year Ended 31 December 2020

Notes   E   E   E   E   E   E   E   E   E			2020	0	2019	
Cost of sales		Notes	£	£	£	£
CROSS PROFIT   7,060,342   12,011,675   12,011,675   12,011,675   12,011,675   13,1176   13,11763	REVENUE	4		22,878,857		32,112,750
Distribution costs	Cost of sales			15,818,515	_	20,101,075
Administrative expenses	GROSS PROFIT			7,060,342		12,011,675
1,911,763         5,823,394           Other operating income/ (expense)         344,280         (279,411)           OPERATING PROFIT         7         2,256,043         5,543,983           Exceptional item         9         -         9,416,075           Interest receivable and similar income         10         33,000         22,000           Interest payable and similar expenses         11         1,264,975         1,469,288           PROFIT BEFORE TAXATION         1,024,068         13,512,770           Tax on profit         12         572,316         2,333,804           PROFIT FOR THE FINANCIAL YEAR         451,752         11,178,966           OTHER COMPREHENSIVE LOSS         (2,701,000)         (600,000)           ACTUARIal loss on pension         (2,701,000)         (600,000)           Income tax relating to other comprehensive loss         513,190         114,000           OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF INCOME TAX         (2,187,810)         (486,000)						
Other operating income/ (expense)         344,280         (279,411)           OPERATING PROFIT         7         2,256,043         5,543,983           Exceptional item         9         -         9,416,075           Linterest receivable and similar income         10         33,000         22,000           Interest payable and similar expenses         11         1,264,975         1,469,288           PROFIT BEFORE TAXATION         1,024,068         13,512,770           Tax on profit         12         572,316         2,333,804           PROFIT FOR THE FINANCIAL YEAR         451,752         11,178,966           OTHER COMPREHENSIVE LOSS Actuarial loss on pension Income tax relating to other comprehensive loss         (2,701,000) 513,190         (600,000) 114,000           OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF INCOME TAX         (2,187,810)         (486,000)				5,148,579 —		6,188,281
(expense)         344,280         (279,411)           OPERATING PROFIT         7         2,256,043         5,543,983           Exceptional item         9         -         9,416,075           Interest receivable and similar income         10         33,000         22,000           Interest payable and similar expenses         11         1,264,975         1,469,288           PROFIT BEFORE TAXATION         1,024,068         13,512,770           Tax on profit         12         572,316         2,333,804           PROFIT FOR THE FINANCIAL YEAR         451,752         11,178,966           OTHER COMPREHENSIVE LOSS Actuarial loss on pension income tax relating to other comprehensive loss         (2,701,000) 513,190         (600,000) 114,000           OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF INCOME TAX         (2,187,810)         (486,000)				1,911,763		5,823,394
Exceptional item 9 - 9,416,075    1,4960,058   14,960,058   14,960,058   14,960,058   14,960,058   14,960,058   14,960,058   14,960,058   14,982,058				344,280	_	(279,411)
14,960,058     Interest receivable and similar income   10   33,000   22,000     2,289,043   14,982,058     Interest payable and similar expenses   11   1,264,975   1,469,288     PROFIT BEFORE TAXATION   1,024,068   13,512,770     Tax on profit   12   572,316   2,333,804     PROFIT FOR THE FINANCIAL YEAR   451,752   11,178,966     OTHER COMPREHENSIVE LOSS   Actuarial loss on pension   (2,701,000)   (600,000)     Income tax relating to other comprehensive loss   513,190   114,000     OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF     INCOME TAX   (2,187,810)   (486,000)	OPERATING PROFIT	7		2,256,043		5,543,983
Interest receivable and similar income 10 33,000 22,000  2,289,043 14,982,058  Interest payable and similar expenses 11 1,264,975 1,469,288  PROFIT BEFORE TAXATION 1,024,068 13,512,770  Tax on profit 12 572,316 2,333,804  PROFIT FOR THE FINANCIAL YEAR 451,752 11,178,966  OTHER COMPREHENSIVE LOSS Actuarial loss on pension (2,701,000) (600,000) Income tax relating to other comprehensive loss 513,190 114,000  OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF INCOME TAX (2,187,810) (486,000)	Exceptional item	9			_	9,416,075
14,982,058     14,992,288     12,024,068     13,512,770     11,178,966     12,701,000     11,178,966     12,701,000     12,701,000     12,701,000     12,701,000     14,000     14,000     14,000     14,000     14,000     14,982,058     14,982,05				2,256,043		14,960,058
Interest payable and similar expenses 11 1,264,975 1,469,288  PROFIT BEFORE TAXATION 1,024,068 13,512,770  Tax on profit 12 572,316 2,333,804  PROFIT FOR THE FINANCIAL YEAR 451,752 11,178,966  OTHER COMPREHENSIVE LOSS Actuarial loss on pension (2,701,000) (600,000) Income tax relating to other comprehensive loss 513,190 114,000  OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF INCOME TAX (2,187,810) (486,000)	Interest receivable and similar income	10		33,000	_	22,000
PROFIT BEFORE TAXATION  1,024,068  13,512,770  Tax on profit  12  572,316  2,333,804  PROFIT FOR THE FINANCIAL YEAR  451,752  11,178,966  OTHER COMPREHENSIVE LOSS Actuarial loss on pension (2,701,000) (600,000) Income tax relating to other comprehensive loss  OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF INCOME TAX  (2,187,810)  (486,000)				2,289,043		14,982,058
Tax on profit         12         572,316         2,333,804           PROFIT FOR THE FINANCIAL YEAR         451,752         11,178,966           OTHER COMPREHENSIVE LOSS	Interest payable and similar expenses	11		1,264,975	_	1,469,288
PROFIT FOR THE FINANCIAL YEAR  OTHER COMPREHENSIVE LOSS  Actuarial loss on pension (2,701,000) (600,000) Income tax relating to other comprehensive loss 513,190 114,000  OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF INCOME TAX (2,187,810) (486,000)	PROFIT BEFORE TAXATION			1,024,068		13,512,770
OTHER COMPREHENSIVE LOSS Actuarial loss on pension (2,701,000) (600,000) Income tax relating to other comprehensive loss 513,190 114,000  OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF INCOME TAX (2,187,810) (486,000)	Tax on profit	12		572,316	_	2,333,804
Actuarial loss on pension (2,701,000) (600,000) Income tax relating to other comprehensive loss 513,190 114,000  OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF INCOME TAX (2,187,810) (486,000)	PROFIT FOR THE FINANCIAL YEAR			451,752		11,178,966
INCOME TAX (2,187,810) (486,000)	Actuarial loss on pension					
TOTAL COMPREHENSIVE (LOSS)/INCOME FOR THE YEAR (1,736,058) 10,692,966				(2,187,810)	_	(486,000)
	TOTAL COMPREHENSIVE (LOSS)/INCOME FOR THE YEAR	R .		(1,736,058)	=	10,692,966

## Saffil Limited (Registered number: 03646114)

## Statement of Financial Position 31 December 2020

		2020	2019
	Notes	£	£
FIXED ASSETS			
Intangible assets	13	111,576	215,043
Property, plant and equipment	14	41,581,087	44,336,668
Investments	15	52,301	52,301
		41,744,964	44,604,012
CURRENT ASSETS			
Inventories	16	2,551,183	5,990,006
Debtors	17	14,429,808	12,797,307
Cash at bank		705,857	950,315
		17,686,848	19,737,628
CREDITORS Amounts falling due within one year	18	(30,415,258)	(35,685,733)
-			
NET CURRENT LIABILITIES		(12,728,410)	(15,948,105)
TOTAL ASSETS LESS CURRENT LIABILITIES		29,016,554	28,655,907
DEFERRED TAX LIABILITY	20	(3,685,800)	(2,731,095)
PENSION (LIABILITY)/ASSET	22	(410,000)	732,000
NET ASSETS		24,920,754	26,656,812
CAPITAL AND RESERVES			
Called up share capital	21	2	2
Retained earnings		24,920,752	26,656,810
SHAREHOLDERS' FUNDS		24,920,754	26,656,812

The financial statements were approved by the Board of Directors and authorised for issue on by:

9/17/2021
and were signed on its behalf the board of Directors and authorised for issue on by:

Scott Hornigan
SD Horrigan - Director

# Statement of Changes in Equity for the Year Ended 31 December 2020

	Called up share capital £	Retained earnings £	Total equity £
Balance at 1 January 2019	2	15,963,844	15,963,846
Changes in equity Profit for the year Other comprehensive income		11,178,966 (486,000)	11,178,966 (486,000)
Total comprehensive income		10,692,966	10,692,966
Balance at 31 December 2019	2	26,656,810	26,656,812
Changes in equity Profit for the year Other comprehensive income		451,752 (2,187,810)	451,752 (2,187,810)
Total comprehensive loss		(1,736,058)	(1,736,058)
Balance at 31 December 2020	2	24,920,752	24,920,754

#### Notes to the Financial Statements for the Year Ended 31 December 2020

#### 1. STATUTORY INFORMATION

Saffil Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

#### 2. STATEMENT OF COMPLIANCE

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006.

## 3. ACCOUNTING POLICIES

## Basis of preparing the financial statements

The financial statements are prepared under the historical cost convention and in accordance with the applicable UK accounting standards.

#### Going concern

The Company's Balance Sheet has net assets of £24,921k (2019: £26,657k), and at the year end reported net current liabilities of £12,728k (2019: £15,948k). Although the Company has local cash resources, the Company's cash is managed as part of the Global treasury function and so shares cash resources and intercompany loan arrangements with the global Unifrax Group. The Company's forecasts and budgets identify that it is expected to meet its liabilities as they fall due for a period of at least 12 months from the date on which these financial statements are approved. However, a key assumption in the Company's forecasts is the continuing availability of funds that are available within the Group and the intercompany loans provided by the Group to the Company and other UK based fellow subsidiaries.

Saffil Limited has received a letter of financial support from the Group's indirect parent company, Unifrax I LLC, which confirms the Group, if required, will provide financial support to Saffil Limited and all other UK subsidiaries for the period of at least 12 months from the date of signing the financial statements, and will not recall any of the intercompany loans within this period.

The Directors of Saffil Limited have considered information regarding the Group's ability to provide support to the Company. This information included preparing and providing detailed cashflow forecasts and considering potential outcomes of the global pandemic. These stress tests on the Global cash flow forecasts confirmed that the Group has sufficient resources available in order to support the UK group of companies including Saffil Limited for at least 12 months from the date of signing the financial statements.

The Directors of Saffil Limited are also on the board of Directors of Unifrax I LLC, so are comfortable that the indirect parent company has the ability and resources to be able to support the group of UK companies including Saffil Limited.

Whilst there remains uncertainty regarding the impact of COVID-19, the Directors of the Company have concluded that the Group will be able to provide financial support to Saffil Limited. Accordingly, the Directors are satisfied that they have a reasonable basis upon which to conclude that the Company is able to meet its liabilities as they fall due for a period at least 12 months from the date of signing these financial statements and that it remains appropriate to prepare the financial statements on a going concern basis.

## Financial Reporting Standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirement of paragraph 3.17(d);
- the requirements of paragraphs 11.42, 11.44, 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of paragraphs 12.26, 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirements of paragraphs 26.18(b), 26.19 to 26.21 and 26.23;
- the requirement of paragraph 33.7.

The accounts have been prepared in accordance with FRS 102. There were no material departures from that standard.

The presentational and functional currency is sterling.

## Preparation of consolidated financial statements

The financial statements contain information about Saffil Limited as an individual company and do not contain consolidated financial information as the parent of a group. The company is exempt under Section 401 of the Companies Act 2006 from the requirements to prepare consolidated financial statements as it and its subsidiary undertaking are included by full consolidation in the consolidated financial statements of its parent, Unifrax Holding II Corporation, a company registered in the United States of America.

## Related party exemption

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

## Notes to the Financial Statements - continued for the Year Ended 31 December 2020

#### 3. ACCOUNTING POLICIES - continued

#### Turnove

Revenue is measured at the fair value of the consideration received or receivable, for the sales of goods, excluding discounts, rebates, value added tax and other sales taxes.

The Company's most common delivery method is Ex Works ("EXW") shipping point. Consequently, the Company generally considers control of all products to transfer at a single point in time when control is transferred to the customer, generally when the products are shipped in accordance with an agreement and/or purchase order. Control is defined as the ability to direct the use of and obtain substantially all of the remaining benefits of the product.

The Company satisfies its performance obligations under a contract with a customer by transferring goods and services in exchange for monetary consideration from the customer. The Company considers the customer's purchase order, and the Company's corresponding sales order acknowledgment as the contract with the customer. Payment terms for these types of contracts generally require payment within 30-60 days. For most customers, control is transferred at a point in time when the product is shipped to a customer.

Taxes the Company collects concurrent with revenue-producing activities are excluded from revenue.

#### Goodwill

Goodwill is the difference between the cost of an acquired entity and the aggregate of the fair value of that entity's identifiable assets and liabilities.

Acquired goodwill is capitalised on the balance sheet and amortised on a straight line basis over its estimated useful economic life up to a presumed maximum of 10 years. The carrying value is reviewed for impairment at the end of the first full year following acquisition and if events or changes in circumstances indicate the carrying value may not be recoverable.

### Intangible assets

Intangible fixed assets are stated at cost less accumulated amortisation and accumulated impairment losses.

Amortisation is provided on all intangible assets, at rates calculated to write off the cost or valuation, less estimated residual value based on prices prevailing at the date of acquisition or revaluation, of each asset evenly over its expected useful life as follows:

Computer software - over 2 to 5 years

## **Tangible fixed assets**

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses.

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost or valuation, less estimated residual value based on prices prevailing at the date of acquisition or revaluation, of each asset evenly over its expected useful life, as follows:

Buildings - over 10 to 50 years Plant, machinery and equipment - over 5 to 30 years Computer equipment - over 3 to 10 years

The carrying values of tangible fixed assets are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

Assets in the course of construction are stated at cost. These assets are not depreciated until they are available for use.

## Government grants

Grants of a revenue nature are recognised in 'other operating income' within profit or loss of the same period as the related expenditure. This includes the Government Coronavirus Job Retention Scheme (Furlough). The company has not directly benefited from any other forms of grant assistance.

## Inventories

Inventories are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

In the case of finished goods, cost comprises direct materials, direct labour and an appropriate proportion of manufacturing fixed overheads based on a normal level of activity.

## Research and development

Expenditure on research and development is written off in the year in which it is incurred.

## Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the statement of financial position date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

## Notes to the Financial Statements - continued for the Year Ended 31 December 2020

#### 3. ACCOUNTING POLICIES - continued

#### Operating leases

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

#### Pension costs and other post-retirement benefits

The company operates a defined benefit pension scheme, which requires contributions to be made to a trustee administered fund. The amounts charged to operating profit, as part of staff costs, are the current service costs and gains and losses on settlements and curtailments. Past service costs are recognised immediately in the profit and loss account if the benefits have vested. If the benefits have not vested, the costs are recognised over the period to which vesting occurs. The interest cost and the expected return on assets are shown net of other finance costs, or credits adjacent to interest. Actuarial gains and losses are recognised immediately in the statement of total recognised gains and

Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent currency and term to the scheme liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The resulting defined benefit asset or liability, net of the related deferred tax, is presented separately after other net assets on the face of the balance sheet. The value of a net pension benefit asset is limited to the amount that may be recovered either through reduced contributions or agreed refunds from the scheme.

Contributions to defined contribution schemes are recognised in the profit and loss account in the period in which they become payable.

#### Invactment

Investment in subsidiaries is stated at cost less provision for impairment. The carrying values of fixed asset investments are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

#### Interest

Interest income and expenses are recognised as interest accrues using the effective interest method.

#### Share based payments

The cost of equity-settled transactions with employees is measured by reference to the fair value at the date at which they are granted and is recognised as an expense over the vesting period, which ends on the date on which the relevant employees become fully entitled to the award. Fair value is determined using the Black Scholes pricing model. In valuing equity-settled transactions, no account is taken of any vesting conditions, other than conditions linked to the price of the shares of the company (market conditions).

No expense is recognised for awards that do not ultimately vest, except for awards where vesting is conditional upon a market condition, which are treated as vesting irrespective of whether or not the market condition is satisfied, provided that all other performance conditions are satisfied.

At each balance sheet date before vesting, the cumulative expense is calculated, representing the extent to which the vesting period has expired and management's best estimate of the achievement or otherwise of non-market conditions number of equity instruments that will ultimately vest or in the case of an instrument subject to a market condition, be treated as vesting as described above. The movement in cumulative expense since the previous balance sheet date is recognised in the income statement, with a corresponding entry in equity, in the share based payment reserve.

Where the terms of an equity-settled award are modified or a new award is designated as replacing a cancelled or settled award, the cost based on the original award terms continues to be recognised over the original vesting period. In addition, an expense is recognised over the remainder of the new vesting period for the incremental fair value of any modification, based on the difference between the fair value of the original award and the fair value of the modified award, both as measured on the date of the modification. No reduction is recognised if this difference is negative.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any cost not yet recognised in the income statement for the award is expensed immediately. Any compensation paid up to the fair value of the award at the cancellation or settlement date is deducted from equity, with any excess over fair value being treated as an expense in the income statement.

Equity based transactions are settled with shares issued by the ultimate parent company. These are deemed to be a capital contribution to the company, recognising in a share based payment reserve with a corresponding charge to the income statement.

## **Equity settled transactions**

For awards granted before 7 November 2002, the group recognises only the intrinsic value or cost of these potential awards as an expense. This is accrued over the performance period of each plan based on the intrinsic value of the equity settled awards.

## Notes to the Financial Statements - continued for the Year Ended 31 December 2020

### 3. ACCOUNTING POLICIES - continued

#### Taxation

The Group establishes provisions based on reasonable estimates, for possible consequences of audits by the tax authorities of the respective countries in which it operate. The amounts of such provisions is based on various factors such as experience with tax audits and differing interpretations of tax regulations by the taxable entity and the responsible tax authority.

Management estimation is required to determine the amount of deferred tax assets that can be recognised, based upon likely timing and level of future taxable profits together with an assessment of the effect of future tax planning strategies.

### Significant judgements and estimates

The preparation of the company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenue, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount if the asset or liability affected in future periods. The company bases its key assumptions and estimates on parameters available when the financial statements are prepared.

The following estimates have had the most significant effect on amounts recognised in the financial statements: Pension scheme valuation, inventory, recoverability of intercompany debtors and depreciation.

#### Pension scheme valuation:

The cost of the defined benefit pension scheme is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and the long term nature of these plans, such estimates are subject to significant uncertainty. In determining the appropriate discount rate, management considers the interest rates of corporate bonds in the respective currency with at least AA rating, with extrapolated maturities corresponding to the expected duration of the defined benefit obligation. Reasonable checks are carried out to ensure bonds are only used where the prices supplied and yields are consistent.

Mortality rates are based on publicly available information. Future salary increases are based on 0.5% above CPI inflation. Pension increases are based on RPI subject to a maximum of 5%.

### Inventory:

Provisions for obsolescence and slow moving stock are made by the company based on the movement of stock items within the preceding twelve month period and information provided by technical sales staff regarding the market conditions for various product lines.

## Recoverability of intercompany debtors:

The company makes a judgement on the recoverability of intercompany loans based on overall Group statement of financial positions and available cash resources compared to the estimated requirements at the end of each accounting period.

## Depreciation:

Residual values and estimated useful lives of property, plant and equipment are based on the nature of the assets, period of use and the historical experience.

## Cash and cash equivalents

Cash and cash equivalents includes cash in hand, and deposits held at call with banks.

## **Financial instruments**

## (i) Financial assets

Basic financial assets, including trade debtors, cash at bank, and balances with fellow group companies are initially recognised at transaction price, then revalued at each month end using the applicable rate of foreign exchange, with the changes recognised in profit or loss.

## (ii) Financial liabilities

Basic financial liabilities, including trade creditors, and balances with fellow group companies are initially recognised at transaction price, then revalued at each month end using the applicable rate of foreign exchange, with the changes recognised in profit or loss.

## Notes to the Financial Statements - continued for the Year Ended 31 December 2020

### 4. REVENUE

Turnover, profit before tax and net assets are in respect of the company's principal area of continuing activity, that of the sale of alumina fibre.

		2020	2019
		£	£
	United Kingdom	7,591,715	9,141,936
	Europe	1,056,098	1,178,353
	Asia, Pacific and Africa	10,020,795	16,975,652
	United States of America	4,210,249	4,816,809
		22,878,857	32,112,750
5.	EMPLOYEES AND DIRECTORS		
		2020	2019
		£	£
	Wages and salaries	2,962,049	4,124,493
	Social security costs	312,795	488,240
	Other pension costs	601,711	501,400
		3,876,555	5,114,133
	The average number of employees during the year was as follows:		
		2020	2019
	Production	65	79
	Selling, distribution and administration	6	13
			92
		<del></del>	

This includes remuneration paid to directors of the company (note 6) of £nil (2019: £nil) including pension contributions.

At 31 December 2020 there were outstanding pension contributions of £nil (2019: £170).

Other pension costs include £494,000 (2019: £384,000) in respect of the defined benefit pension scheme. Further details of which can be found in Note: Employee Benefit Obligations.

## 6. DIRECTORS' EMOLUMENTS

	2020	2019
	£	£
Directors' remuneration	•	-

There was no Directors remuneration paid during the year. Also during the year no Directors participated in the company's pension schemes. The Directors of the company were also Directors of various fellow group companies during the year ended 31 December 2020. Their remuneration is paid by those fellow group companies. The directors do not believe that it is practicable to apportion this amount between their services as Directors of the company and their services as Directors of the fellow group undertakings.

## 7. OPERATING PROFIT

The operating profit is stated after charging/(crediting):

	2020	2019
	£	£
Operating leases	14,020	23,346
Depreciation - owned assets	3,037,992	2,832,641
Computer software amortisation	99,209	65,825
Foreign exchange loss	1,332	279,411
Research and development expenditure	91,693	817,406
Loss on disposal of fixed assets	208	5,640
Coronavirus job retention scheme grant	(345,612)	-

## Notes to the Financial Statements - continued for the Year Ended 31 December 2020

### 7. OPERATING PROFIT - continued

As disclosed in the Statement of Comprehensive Income on page 8, Other operating income £344,280 (2019: Other operating expense £279,411) relates to Foreign exchange loss £1,332 (2019: £279,411) and Coronavirus job retention scheme grant £345,612 (2019: £nil) as disclosed above.

Share based payment expense amounts to £1,198 (2019: £nil) and more information can be found in note 26.

0	ALIDITORS' REMLINERATION

		2020	2019
		£	£
	Fees payable to the company's auditors for other services:		
	The auditing of accounts of any associate of the company	43,000	50,650
	Taxation compliance services	•	9,108
	Other non- audit services	•	17,325
		<del></del>	<del></del>
9.	EXCEPTIONAL ITEMS		
		2020	2019
		£	£
	Exceptional item	-	9,416,075

In April 2017 a significant fire occurred on one of the company's production lines. This resulted in a significant amount of exceptional items being recognised in the year ending 31 December 2017, made up of insurance proceeds £13,453,379 and disposal of assets £10,559,759.

Due to recognition criteria the final insurance settlement was recognised in the year ending 31 December 2019, made up of insurance proceeds £9,416,075. The insurance proceeds are made up of a property gain (profit on rebuild) £6,086,587 and business interruption £3,329,488.

## 10. INTEREST RECEIVABLE AND SIMILAR INCOME

	2020 £	2019 £
Retirement benefits net finance income	33,000	22,000
11. INTEREST PAYABLE AND SIMILAR EXPENSES		
	2020	2019
	£	£
Other interest	454	-
Interest payable on amounts owed to parent	1,264,521	1,469,288
<u>-</u>	1,264,975	1,469,288

# Notes to the Financial Statements - continued for the Year Ended 31 December 2020

## 12. TAXATION

TAXATION			
Analysis of the tax charge			
The tax charge on the profit for the year was as follows:			
		2020	2019
		£	£
Current tax:			
UK corporation tax		•	1,500,099
Prior year adjustment		(895,580)	(32,068)
Total current tax		(895,580)	1,468,031
Deferred tax:			
Origination and reversal of timing differences		364,913	682,218
Adjustments in respect of		·	·
prior periods		781,677	271,999
Impact of changes in tax rate		321,306	(88,444)
		4.457.005	065 772
Total deferred tax		1,467,896	865,773
Tay on profit		572,316	2,333,804
Tax on profit		<del></del>	=====
UK corporation tax has been charged at 19% (2019 - 19%).			
Reconciliation of total tax charge included in profit and loss  The tax assessed for the year is higher than the standard rate of corporation tax in	the UK. The difference i	s explained below:	
		2020	2019
		£	£
Profit before tax	=		
Profit before tax  Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 2)	=	£	£
	= 19%)	£ 1,024,068	£ 13,512,770 2,567,426
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 3	<del>=</del> 19%)	£ 1,024,068	£ 13,512,770
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - : Effects of:	<b>=</b>	£ 1,024,068 ————————————————————————————————————	£ 13,512,770 2,567,426 14,001 (437
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 3)  Effects of: Expenses not deductible for tax purposes	<b>=</b>	194,573 75,089 (3,987) (113,903)	£ 13,512,770 2,567,426 14,001 (437 239,931
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 3)  Effects of:  Expenses not deductible for tax purposes  R&D expenditure credit adjustment	=	194,573 75,089 (3,987) (113,903) 321,306	£ 13,512,770 2,567,426 14,001 (437 239,931 (88,444
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 3)  Effects of:  Expenses not deductible for tax purposes  R&D expenditure credit adjustment  Adjustments in respect of prior periods	<b>=</b>	194,573 75,089 (3,987) (113,903)	£ 13,512,770 2,567,426 14,001 (437 239,931 (88,444
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 3)  Effects of:  Expenses not deductible for tax purposes  R&D expenditure credit adjustment  Adjustments in respect of prior periods  Effect of change in tax rate	<b>=</b>	194,573 75,089 (3,987) (113,903) 321,306	£ 13,512,770 2,567,426 14,001 (437 239,931 (88,444
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 1)  Effects of: Expenses not deductible for tax purposes R&D expenditure credit adjustment Adjustments in respect of prior periods Effect of change in tax rate Group relief	=	£ 1,024,068  194,573  75,089 (3,987) (113,903) 321,306 99,238	£ 13,512,770 2,567,426 14,001 (437) 239,931 (88,444) (398,673
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 1)  Effects of: Expenses not deductible for tax purposes R&D expenditure credit adjustment Adjustments in respect of prior periods Effect of change in tax rate Group relief	<b>=</b>	£ 1,024,068  194,573  75,089 (3,987) (113,903) 321,306 99,238	£ 13,512,770 2,567,426 14,001 (437 239,931 (88,444 (398,673
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 1)  Effects of:  Expenses not deductible for tax purposes  R&D expenditure credit adjustment  Adjustments in respect of prior periods  Effect of change in tax rate  Group relief  Total tax charge		£ 1,024,068  194,573  75,089 (3,987) (113,903) 321,306 99,238  572,316	£ 13,512,770 2,567,426 14,001 (437 239,931 (88,444 (398,673 2,333,804
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 1)  Effects of:  Expenses not deductible for tax purposes  R&D expenditure credit adjustment  Adjustments in respect of prior periods  Effect of change in tax rate  Group relief  Total tax charge	Gross	£ 1,024,068  194,573  75,089 (3,987) (113,903) 321,306 99,238  572,316	£ 13,512,770 2,567,426 14,001 (437 239,931 (88,444 (398,673) 2,333,804
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 1)  Effects of: Expenses not deductible for tax purposes R&D expenditure credit adjustment Adjustments in respect of prior periods Effect of change in tax rate Group relief  Total tax charge  Tax effects relating to effects of other comprehensive income	Gross £	£ 1,024,068  194,573  75,089 (3,987) (113,903) 321,306 99,238  572,316	£ 13,512,770 2,567,426 14,001 (437) 239,931 (88,444) (398,673) 2,333,804  Net £
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 1)  Effects of:  Expenses not deductible for tax purposes  R&D expenditure credit adjustment  Adjustments in respect of prior periods  Effect of change in tax rate  Group relief  Total tax charge	Gross	£ 1,024,068  194,573  75,089 (3,987) (113,903) 321,306 99,238  572,316	£ 13,512,770 2,567,426 14,001 (437) 239,931 (88,444) (398,673) 2,333,804  Net £
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 1)  Effects of: Expenses not deductible for tax purposes R&D expenditure credit adjustment Adjustments in respect of prior periods Effect of change in tax rate Group relief  Total tax charge  Tax effects relating to effects of other comprehensive income	Gross £	£ 1,024,068  194,573  75,089 (3,987) (113,903) 321,306 99,238  572,316  2020  Tax £ 513,190	£ 13,512,770 2,567,426 14,001 (437 239,931 (88,444 (398,673 2,333,804
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 1)  Effects of: Expenses not deductible for tax purposes R&D expenditure credit adjustment Adjustments in respect of prior periods Effect of change in tax rate Group relief  Total tax charge  Tax effects relating to effects of other comprehensive income	Gross £ (2,701,000)	£ 1,024,068  194,573  75,089 (3,987) (113,903) 321,306 99,238  572,316  2020  Tax £ 513,190	£ 13,512,770 2,567,426 14,001 (437) 239,931 (88,444) (398,673) 2,333,804  Net £ (2,187,810)
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 1)  Effects of: Expenses not deductible for tax purposes R&D expenditure credit adjustment Adjustments in respect of prior periods Effect of change in tax rate Group relief  Total tax charge  Tax effects relating to effects of other comprehensive income	Gross £ (2,701,000) ——————————————————————————————————	£ 1,024,068  194,573  75,089 (3,987) (113,903) 321,306 99,238  572,316  2020 Tax £ 513,190  2019 Tax	£ 13,512,770 2,567,426 14,001 (437) 239,931 (88,444) (398,673) 2,333,804  Net £ {2,187,810}
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 2)  Effects of: Expenses not deductible for tax purposes  R&D expenditure credit adjustment  Adjustments in respect of prior periods  Effect of change in tax rate  Group relief  Total tax charge	=	£ 1,024,068  194,573  75,089 (3,987) (113,903) 321,306 99,238	2,56 1 2,56 1 23 (8 (39)
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 1 Effects of: Expenses not deductible for tax purposes R&D expenditure credit adjustment Adjustments in respect of prior periods Effect of change in tax rate Group relief Total tax charge  Tax effects relating to effects of other comprehensive income	Gross £ (2,701,000)	£ 1,024,068  194,573  75,089 (3,987) (113,903) 321,306 99,238  572,316  2020  Tax £ 513,190	£ 13,512,77 2,567,42 14,00 (4: 239,93 (88,44 (398,6) 2,3333,80  Net £ (2,187,83
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 1)  Effects of: Expenses not deductible for tax purposes R&D expenditure credit adjustment Adjustments in respect of prior periods Effect of change in tax rate Group relief  Total tax charge  Tax effects relating to effects of other comprehensive income	Gross £ (2,701,000)	£ 1,024,068  194,573  75,089 (3,987) (113,903) 321,306 99,238  572,316  2020  Tax £ 513,190	£ 13,512,770 2,567,426 14,001 (437 239,931 (88,444 (398,673 2,333,804

## Notes to the Financial Statements - continued for the Year Ended 31 December 2020

#### **TAXATION - continued** 12.

## Factors affecting future charge

The Finance Act 2016 enacted on 15 September 2016 reduces the main rate of corporation tax to 17% from 1 April 2020. However the reversal of the intended reduction was formally announced in the UK Budget on 11 March 2020 and substantively enacted for UK GAAP purposes on the passing of the Budget resolution on 17 March 2020. Therefore the main rate of corporation tax remains at 19% from 1 April 2020.

In the UK Budget of 3 March 2021 it was announced that the main rate of corporation tax will increase to 25% from 1 April 2023.

Deferred tax in these financial statements has been provided for at 19% (2019: 17%).

#### INTANGIBLE FIXED ASSETS 13.

	Goodwill £	Computer software £	Totals £
COST			
At 1 January 2020 Additions	1,405,339	439,576 (4,258)	1,844,915 (4,258)
At 31 December 2020	1,405,339	435,318	1,840,657
AMORTISATION			
At 1 January 2020	1,405,339	224,533	1,629,872
Amortisation for year		99,209	99,209
At 31 December 2020	1,405,339	323,742	1,729,081
NET BOOK VALUE			
At 31 December 2020	-	111,576	111,576
	<del></del>		=
At 31 December 2019	<u> </u>	215,043	215,043
PROPERTY, PLANT AND EQUIPMENT			
	Construction		

## 14.

		Construction			
	Freehold	in	Plant and	Computer	
	property	progress	machinery	equipment	Totals
	£	£	£	£	£
COST					
At 1 January 2020	5,375,355	965,628	66,303,187	130,624	72,774,794
Additions	-	115,153	178,091	•	293,244
Disposals	_	,	(85,916)		(85,916)
Transfers	19,078	(851,017)	831,939	-	
At 31 December 2020	5,394,433	229,764	67,227,301	130,624	72,982,122
DEPRECIATION		_			
At 1 January 2020	628,098	-	27,733,621	76,407	28,438,126
Charge for year	151,485	-	2,867,579	18,928	3,037,992
Eliminated on disposal	-	-	(75,083)	•	(75,083)
At 31 December 2020	779,583	-	30,526,117	95,335	31,401,035
NET BOOK VALUE					
At 31 December 2020	4,614,850	229,764	36,701,184	35,289	41,581,087
At 31 December 2019	4,747,257	965,628	38,569,566	54,217	44,336,668
					<del></del>

## Notes to the Financial Statements - continued for the Year Ended 31 December 2020

15.	ASSET INVESTMENTS	

	Shares in
	group
	undertakings
	£
COST	
. At 1 January 2020	
and 31 December 2020	52,301
NET BOOK VALUE	
At 31 December 2020	52,301
	<del></del>
At 31 December 2019	52,301
	<del></del>

The company's investments at the Statement of Financial Position date in the share capital of companies include the following:

## Unifrax Japan Limited (formerly Saffil Japan Limited)

Registered office: WBG Marive East 14F, 2-6-1 Nakase, Mihama, Chiba, 261-7114 Japan

Nature of business: Sale of alumina fibre

Class of shares: holding Ordinary 100.00

## 16. INVENTORIES

	2020 £	2019 £
Raw materials	442,932	583,586
Finished goods	1,314,380	4,699,493
Engineering stock	793,871	706,927
	2,551,183	5,990,006

Inventory recognised as an expense in the year was £4,281,096 (2019: £7,141,216).

Inventory impaired and written off in the year was £57,087 (2019: £92,300).

## 17. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

2020	2019
£	£
Trade debtors 361,775	419,858
Amounts owed by parent 2,050,094	429,675
Amounts owed by subsidiary 1,078,041 2,	,253,303
Amounts owed by other group companies 10,310,350 8,	,944,091
VAT 285,423	222,085
Prepayments 344,125	528,295
·	
	,797,307

Amounts owed by parent, subsidiary and other group companies are unsecured, interest free, have no fixed date of repayment, and are repayable on demand.

## Notes to the Financial Statements - continued for the Year Ended 31 December 2020

## 18. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020	2019
	£	£
Trade creditors	2,711,669	2,471,013
Amounts owed to parents	25,828,246	28,552,705
Amounts owed to other group companies	64,493	1,914,441
Corporation tax	-	960,699
Social security and other taxes	129,679	189,196
Other creditors	28,058	29,362
Accruals and deferred income	1,653,113	1,568,317
	30,415,258	35,685,733

Amounts owed to parents includes a loan owing to Saffil 2011 Limited of £25.8m (2019: £28.5m) which is unsecured, attracts interest of 4.5% per annum, has no fixed date of repayment, and is repayable on demand. All other amounts owed to parents and other group companies are unsecured, interest free, have no fixed date of repayment, and are repayable on demand.

## 19. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due	as follows:
--	-------------

	Within one year Between one and five years	2020 £ 4,029 6,882 10,911	2019 £ 8,560 10,911 19,471
20.	DEFERRED TAX LIABILITY		2012
		2020 £	2019 £
	Deferred tax	3,685,800	2,731,095
			Deferred tax £
	Balance at 1 January 2020		2,731,095
	Accelerated capital allowances		1,157,103
	Defined benefit pension scheme Other timing differences		(202,427) 29
	Balance at 31 December 2020		3,685,800
	The deferred taxation provision comprises:		
		2020 £	2019 £
	Accelerated capital allowances	(3,763,700)	(2,606,597)
	Provision on defined benefit pension Other timing differences	77,900 -	(124,527) 29
		(3,685,800)	(2,731,095)

No provisions are expected to reverse within a year.

The deferred tax liability has been calculated at 19% (2019: 17%).

The reduction of the main rate of corporation tax from 19% to 17% from 1 April 2020 was announced in the Summer Finance Bill 2016, which was substantively enacted on 15 September 2016. However the reversal of the intended reduction of the main rate of corporation tax was formally announced in the UK Budget on 11 March 2020 and substantively enacted for UK GAAP purposes on the passing of the Budget resolution on 17 March 2020. Therefore the main rate of corporation tax remains at 19% from 1 April 2020.

In the UK Budget of 3 March 2021 it was announced that the main rate of corporation tax will increase to 25% from 1 April 2023.

## Notes to the Financial Statements - continued for the Year Ended 31 December 2020

### 21. CALLED UP SHARE CAPITAL

Allotted, issued	and fully paid:			
Number:	Class:	Nominal	2020	2019
		value:	£	£
2	Ordinary	£1	2	. 2

### 22. EMPLOYEE BENEFIT OBLIGATIONS

The Company operates a defined benefit pension scheme, the Saffil Pension Scheme ('the Scheme') which commenced on 12 September 2000. Prior to that date, employees participated in the ICI Pension Fund ('the Fund'). The Scheme is closed to new employees and the assets are held in a separate trustee-administered Scheme. Pension costs of the Scheme are charged to the statement of comprehensive income, so as to spread the cost of pensions over employees' working lives with their employers. The pension cost is assessed in accordance with the advice of a qualified actuary, using the projected unit method. Contributions as a percentage of Pensionable Earnings are expected to increase in future years.

The most recent actuarial valuation has been updated to 31 December 2020 by an independent qualified actuary in accordance with FRS 102.

The estimated amount of total employer contributions expected to be paid to the plan during 2021 is approximately £2m (2020 - actual £2m).

#### Guaranteed Minimum Pension (GMP) inequalities:

On 26 October 2018, the "Lloyds judgement" confirmed that schemes would need to undergo correction for GMP inequalities. On 20 November 2020 the High Court handed down a further judgement, stating that pension schemes should pay uplifts to members who had transferred benefits out in the past, where those benefits were not equalised in line with the 2018 judgement. The estimated liability impact of equalising Guaranteed Minimum Pensions is £20,000 (2019: £nil), which has been calculated by the company's actuary company using the C2 methodology as set out in the Lloyds Bank High Court Case judgement. This estimated increase in the liability has been charged in the Income Statement as a past service cost - GMP equalisation.

The following table sets out additional FRS102 assumptions used for the plan regarding life expectancy.

Assumptions	2020 (p.a)	2019 (p.a)	2018 (p.a)
Life expectancy of male/female aged 65 at 2020	21.5/23.9	20.6/22.7	21.1/23.1
Life expectancy of male/female aged 65 20 years after 2020	22.8/25.3	21.9/24.2	22.5/24.6

The amounts recognised in profit or loss are as follows:

	Defined benefit	
	pension plans	
	2020	2019
	£	£
Current service cost	474,000	384,000
Net interest from net defined benefit liability/asset	(33,000)	(22,000)
Past service cost	20,000	
	461,000	362,000
Actual return on plan assets	3,352,000 —————	2,317,000 =======

# Notes to the Financial Statements - continued for the Year Ended 31 December 2020

## 22. EMPLOYEE BENEFIT OBLIGATIONS - continued

Changes in the present value of the defined benefit obligation are as follows:

	Defined benefit pension plans		
	•	•	
	2020	2019	
One de Condition Charles	£	£	
Opening defined benefit obligation	25,932,000	25,551,000	
Current service cost	474,000	384,000	
Past service cost	20,000		
Contributions by scheme participants	19,000	31,000	
Interest cost	548,000	688,000	
Experience (gain) / loss	(261,000)	56,000	
Actuarial loss	5,733,000	2,151,000	
Benefits paid .	(1,845,000)	(2,929,000)	
	30,620,000	25,932,000	
Changes in the fair value of scheme assets are as follows:			
	Defined	benefit	
	pension	n plans	
	2020	2019	
	£	£	
Opening fair value of scheme assets	26,664,000	25,196,000	
Contributions by employer	2,020,000	2,049,000	
Contributions by scheme participants	19,000	31,000	
Interest on assets	581,000	710,000	
Actual return on plan assets			
less interest	2,771,000	1,607,000	
Benefits paid	(1,845,000)	(2,929,000)	
	30,210,000	26,664,000	
The amounts recognised in other comprehensive income are as follows:			
	Defined benefit		
	pensio	n plans	
	2020	2019	
	£	£	
Actuarial loss	2,701,000	600,000	
Deferred tax (credit) on actuarial loss	(513,190)	(114,000)	
	2,187,810	486,000	
The major categories of scheme assets as a percentage of total scheme assets are as follows:			
	Defined benefit		
		pension plans	
	2020	2019	
Equities	21.40%	20.20%	
Debt securities	41.80%	42.20%	
Bonds	12.90%	14.20%	
Liquidity fund	23.90%	23.40%	
	100.00%	100.00%	

## Notes to the Financial Statements - continued for the Year Ended 31 December 2020

## 22. EMPLOYEE BENEFIT OBLIGATIONS - continued

Principal actuarial assumptions at the balance sheet date (expressed as weighted averages):

	2020	2019
Discount rate	1.30%	2.20%
Future pension increases	2.90%	2.90%
Price inflation	2.90%	3.00%

Future salary increases are expected to be 0.5% pa above CPI (2019: 0.5% pa above CPI).

#### 23. ULTIMATE PARENT COMPANY

The immediate parent undertaking of the company is Saffil 2011 Limited , a company registered in England and Wales.

In the opinion of the directors Ulysses Investment Holdco, Inc. is the ultimate parent undertaking and controlling party of Saffil Limited. The parent undertaking of the largest group of undertakings for which group financial statements are prepared and of which the company is a member, is ASP Unifrax Holdings, Inc, a company incorporated in the United States of America.

The financial statements of ASP Unifrax Holdings, Inc are available from 600 Riverwalk Parkway, Suite 120, Tonawanda, NY 14150, USA.

#### 24. CONTINGENT LIABILITIES

The company, together with two fellow Group companies, has given a composite guarantee and debenture granting a legal mortgage and equitable charge over certain property and tangible fixed assets and a fixed charge over bank deposits to the Trustees of the Saffil Pension Scheme in respect of amounts due to the Scheme up to an aggregate amount of £2,500,000.

A contingent liability exists in relation to a bank guarantee given to HMRC for deferred duty. This amounts to £60,000 as at 31 December 2020 (31 December 2019 £60,000).

## 25. CAPITAL COMMITMENTS

	2020	2019
	£	£
Contracted but not provided for in the		
financial statements	885	114,410
		====

## 26. SHARE-BASED PAYMENTS

On December 14, 2018, the Board of Directors of Ulysses Investment Holdco, Inc. (the parent company under which the Company is a wholly owned subsidiary) adopted the Ulysses Investment Holdco, Inc. Stock Option Plan (the 2018 Plan). The 2018 Plan provides for the issuance of non-qualified stock options to key employees and key non-employees of Ulysses Investment Holdco, Inc. or its subsidiaries or affiliates. Stock options are granted at exercise prices equal to the fair market value of Ulysses Investment Holdco, Inc.'s common stock at the date of the grant. Ulysses Investment Holdco, Inc. has authorised stock of 8.0% cumulative Class A preferred shares, Class A common stock, Class B common stock, and Class C common stock. Periodically, the Board of Directors of Ulysses Investment Holdco, Inc. authorizes the granting of Class A, B and C common stock options under the 2018 Plan. Class A, B and C common stock options have an exercise price of not less than 100% of their fair market values of the common stock on the date of grant and expire ten years from their dates of grant.

The expense recognised for share-based payments in respect of employee services received during the year ended 31 December 2020 is £1,198

No new options were granted during the year ended 31 December 2020.