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Henry Schein UK Finance Limited

Report and Financial Statements

Year ended

31 December 1999



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Annual report and financial statements for the year ended 31 December 1999

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Notes forming part of the financial statements

Directors

9

S Getraer S Paladino M Zack M Ridout

Secretary and registered office

P Dodd, 8 Baker Street, London, W1U 3LL.

Company number

3587006

Auditors

BDO Stoy Hayward, 8 Baker Street, London, W1U 3LL.

Report of the directors for the year ended 31 December 1999

The directors present their report together with the audited financial statements for the year ended 31 December 1999.

Results and dividends

The profit and loss account is set out on page 4 and shows the result for the year.

The directors recommended the payment of a final dividend of £2 million (1998 - £Nil).

Principal activities, trading review and future developments

The principal activity of the group is that of the sale and distribution of dental consumables and pharmaceuticals by mail order.

The group traded satisfactorily during the year and the directors are confident that sales will continue to grow and that trading conditions will improve profitability.

Employee involvement

Members of the management team regularly discuss matters of current interest and concern to the business with members of staff.

Employment of disabled persons

The company is committed to a policy of recruitment and promotion on the basis of aptitude and ability without discrimination of any kind. Management actively pursues both the employment of disabled persons whenever a suitable vacancy arises and the continued employment and retraining of employees who become disabled whilst employed by the company. Particular attention is given to the training, career development and promotion of disabled employees with a view to encouraging them to play an active role in the development of the company.

Directors

None of the directors has any interest in the ordinary share capital of the company nor in the shares of any of the subsidiaries.

The directors of the company during the year were:

Michael Zack Steven Paladino Steven Getraer Mark Ridout

Report of the directors for the year ended 31 December 1999 (Continued)

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and the group and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

BDO Stoy Hayward have expressed their willingness to continue in office and a resolution to re-appoint them will be proposed at the annual general meeting.

By order of the Board

P Dodd

Secretary

Date 81 January 2001

Report of the auditors

To the shareholders of Henry Schein UK Finance Limited

We have audited the financial statements on pages 4 to 23 which have been prepared under the accounting policies set out on pages 9 and 10.

Respective responsibilities of directors and auditors

As described on page 2 the company's directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Qualified audit opinion arising from disagreement about accounting treatment

No comparatives have been prepared for the consolidated cash flow statement as required by Financial Reporting Standard 1.

Except for the failure to produce cash flow comparative figures, in our opinion the financial statements give a true and fair view of the state of the company and the group's affairs as at 31 December 1999 and of its result for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

BDO STOY ḤAYWARD

Chartered Accountants and Registered Auditors

London

Date & Junay 2001

HENRY SCHEIN UK FINANCE LIMITED

Consolidated profit and loss account for the year ended 31 December 1999

	Note	Year ended 31.12.1999 £	Acquisition Year ended 31.12.1999 £	Total Year ended 1 31.12.1999 £	1 month ended 31.12.1998 £
Turnover	2	56,261,372	9,927,808	66,189,180	4,512,845
Cost of sales		37,446,198	7,150,725	44,596,923	3,063,639
Gross profit		18,815,174	2,777,083	21,592,257	1,449,206
Distribution costs Administrative expenses		1,891,027 15,707,614	28,155 2,233,016	1,919,182 17,940,630	135,278 1,137,493
		1,216,533	515,912	1,732,445	176,435
Other operating income	4	319,939	13,361	333,300	16,697
Operating profit		1,536,472	529,273	2,065,745	193,132
Interest receivable Interest payable	5			5,499 924,148	2,283 73,327
Profit on ordinary activities before taxation	6			1,147,096	122,088
Taxation on profit on ordinary activities	8			896,806	47,066
(Loss)/profit on ordinary activities after taxation				250,290	75,022
Minority interests - equity - dividend				183,721 121,031	19,469
Dividends				2,000,000	-
Retained (loss)/profit	18			(2,054,462)	55,553

All amounts relate to continuing activities.

Consolidated statement of total recognised gains and losses for the year ended 31 December 1999

	Note	1999 £	1998 £
(Loss)/profit for the financial year		(2,054,462)	55,553
Exchange translation differences on foreign currency net investments in subsidiary undertakings	18	5,312	-
Total recognised gains and losses for the year		(2,049,150)	55,553

Consolidated balance sheet at 31 December 1999

	Note	1	999	1998		
	- /	£	£	£	£	
Fixed assets	_					
Intangible assets - Other intangibles	9a		4,975,682		1,670,218	
- Negative goodwill Tangible assets	9a 9b		(1,350,405) 2,461,209		(1,421,479) 2,105,018	
Current assets						
Stocks	12	9,781,485		9,166,838		
Debtors	13	31,357,717		27,045,895		
Cash at bank and in hand		<u>8,993,255</u>		5,353,708		
		50,132,457		41,566,441		
Creditors: amounts falling due within one year	14	45,257,678		34,937,921		
3 1			4.054.850		C (20 520	
Net current assets			4,874,779		6,628,520	
Total assets less current liabilities			10,961,265		8,982,277	
Creditors: amounts falling due after						
more than one year	15		11,884,660		8,014,816	
Provision for liabilities and charges	16		-		13,456	
			(923,395)		954,005	
Capital and reserves						
Called up share capital	17		256,346		256,346	
Profit and loss account	18		(1,993,597)		55,553	
Shareholders' funds	19		(1,737,251)		311,899	
Minority interests	17		813,856		642,106	
						
			(923,395)		954,005	

All items under capital and reserves represent equity interests.

The financial statements were approved by the Board on & January 2001

M Ridout

Director (

Balance sheet at 31 December 1999

	Note	199		1998	
		£	£	£	£
Fixed assets					
Investments	10		256,344		256,344
Current assets					
Debtors	13	11,649,752		2	
Cash		20,250		-	
		11,670,002	-	2	
Creditors: amounts falling due					
within one year	14	3,154,421		-	
Net current assets			8,515,581		2
				_	
Total assets less current liabilities			8,771,925		256,346
Creditors: amounts falling due after more than one year	15		9,150,000	-	•
			(378,075)	_	256,346
Capital and reserves				_	
Called up share capital	17		256,346		256,346
Share premium account	18		-		
Profit and loss account	18		(634,421)		-
Shareholders' funds	19		(378,075)	-	256,346

All items under capital and reserves represent equity interests.

The financial statements were approved by the Board on 3 1 January 2001

M Ridout

Director

Consolidated cash flow statement for the year ended 31 December 1999

	Note	£	£
Net cash inflow from operating activities	21		12,171,022
Returns on investments and			
servicing of finance			
Interest received		5,499	
Interest paid		(905,046)	
Interest element of finance lease			
rentals payments		(19,102)	
			(918,649)
Taxation			(918,770)
Capital expenditure and financial			, , ,
investment			
Payments to acquire intangible fixed assets		(1,866,811)	
Purchase of tangible fixed assets		(364,771)	
Sale of tangible fixed assets		22,452	
		- nui	(2,209,130)
Acquisitions and disposals			
Purchase of subsidiary undertakings		(6,979,332)	
Cash acquired with subsidiary		216,521	
			(6,762,811)
Equity dividend paid			(2,000,000)
Cash outflow before use of liquid resources and financing			(638,338)
Financing			
Capital element of finance lease			
rental payments Repayment of loans less than one year		(95,461) (98,445)	
			(193,906)
Decrease in cash	22		(832,244)

Notes forming part of the financial statements for the year ended 31 December 1999

1 Accounting policies

There have been no changes in accounting policies during the year.

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards. The following principal accounting policies have been applied:

Basis of consolidation

The consolidated financial statements comprise the financial statements of the parent company and its subsidiary undertakings made up to 31 December 1999. The group uses the acquisition method of accounting to consolidate the results of subsidiary undertakings from the date of acquisition.

A separate profit and loss account dealing with the results of the parent undertaking only has not been presented as permitted under Section 230 of the Companies Act 1985.

Goodwill

Goodwill arising on the acquisition of a subsidiary is the difference between the fair value of the consideration paid and the fair value of the assets and liabilities acquired. It is amortised through the profit and loss account over the directors' estimate of its useful economic life. As permitted by FRS10, goodwill arising on previous acquisitions has not been reinstated to intangible fixed assets from reserves.

Development costs

Expenditure on internal research projects is charged to the profit and loss account in the year in which it is incurred. Costs of developing products for marketing are capitalised to the extent that such products will be profitably marketed. Costs are amortised evenly over their expected useful life once the products are marketed.

Licences

Costs incurred in acquiring licences are capitalised and amortised over the length of the licence.

Turnover

Turnover represents sales to outside customers at invoiced amounts less value added tax.

Depreciation

Depreciation is provided to write off the cost, less estimated residual values, of all fixed assets over their expected useful lives. It is calculated at the following rates:

Freehold and leasehold properties - 4% per annum Computer equipment - 25% per annum

Fixtures, fittings, tools and equipment - 20% and 33% per annum

Motor vehicles - 25% and 33% per annum

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

1 Accounting policies (Continued)

Stocks

Stocks are valued at the lower of cost and net realisable value. Cost is based on the cost of purchase on a first in, first out basis. Net realisable value is based on estimated selling price less additional costs to disposal.

Deferred taxation

Provision is made for timing differences between the treatment of certain items for taxation and accounting purposes, except that no provision is made where it can be reasonably foreseen that such deferred taxation will not be payable in the future.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

Leased assets

Where assets are financed by leasing agreements that give rights approximating to ownership ('finance leases'), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable during the lease term. The corresponding leasing commitments are shown as obligations under finance leases and hire purchase contracts. Depreciation on the relevant assets is charged to the profit and loss account.

All other leases are treated as 'operating leases'. Their annual rentals are charged to the profit and loss account on a straight-line basis over the lease term.

Pension costs

Pension scheme contributions are charged to operating profits as they arise.

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

2 Turnover and profits

The turnover and profit before taxation is wholly attributable to the sale of dental consumables, computer equipment and pharmaceuticals.

	Analysis by market:	Turn	over
		Year ended 31 December 1999 £	1 month ended 31 December 1998 £
	UK Rest of Europe Rest of the World	64,658,014 645,997 885,169	4,390,628 49,765 72,452
		66,189,180	4,512,845
3	Employees Staff costs consist of:	Year ended 31 December 1999 £	1 month ended 31 December 1998 £
	Wages and salaries Social security costs Other pension costs	5,885,868 571,014 112,653	530,128 50,635 14,612
		6,569,535	595,375
	The average number of employees during the year was:	Number	Number
		305	309

4 Other operating income

The other operating income relates to income earned for the marketing and distribution of products.

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

5	Interest payable		
		Year ended 31 December 1999 £	1 month ended 31 December 1998 £
	Bank loans and overdrafts Hire purchase interest Other loans	13,799 19,102 891,247	31,254 2,303 39,770
		924,148	73,327
6	Profit on ordinary activities before taxation		
		Year ended 31 December 1999 £	1 month ended 31 December 1998 £
	This is arrived at after charging/(crediting):	&	2
	Auditors' remuneration - audit services Hire of plant and machinery - operating leases Hire of other assets - operating leases Depreciation of tangible fixed assets Amortisation of intangible assets Exchange differences Directors' emoluments (note 7) Loss/(profit) on disposal of tangible fixed assets	108,974 12,328 89,562 675,139 306,834 - 375,269 8,627	8,783 2,588 20,766 46,303 28,701 8,266 37,359 (4,951)

Depreciation includes £42,526 (1998 - £99,419) charged on assets held under finance leases and hire purchase contracts.

7 Directors' emoluments

	Year ended 31 December 1999 £	1 month ended 31 December 1998 £
Emoluments	367,103	33,212
Pensions to present and former directors	8,166	4,147
		
	375,269	37,359
Emoluments (excluding pension contributions) of:		
Highest paid director	94,259	11,682
		

The company's contribution towards the defined contribution scheme on behalf of the highest paid director was £8,166 for the year.

At 31 December 1998

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

8	Taxation on profit on ordinar	y activities		Year ended 31 December 19		onth ended cember 1998 £
	UK corporation tax Transfer from deferred taxate	ion account		896,806 -		47,259 (193)
				896,806	=	47,066
9a	Intangible assets					
	Group	Negative goodwill £	Goodwill £	Development costs	Licences £	Total £
	Cost At 1 January 1999 Additions Revaluation	(1,421,479) - -	1,183,507 4,136,391 (705,478)	533,812 201,401	357,407 51,058	653,247 4,388,850 (705,478)
	At 31 December 1999	(1,421,479)	4,614,420	735,213	408,465	4,336,619
	Amortisation At 1 January 1999 Provision for year	(71,074)	156,018 156,018	197,432 170,832	51,058 51,058	404,508 306,834
	At 31 December 1999	(71,074)	312,036	368,264	102,116	711,342
	Net book value At 31 December 1999	(1,350,405)	4,302,384	366,949	306,349	3,625,277

(1,421,479)

306,349

248,739

336,380

1,027,489

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

9b	Tangible assets				Fixtures,		
	Group	Freehold buildings £	Short term lease £	Computer equipment £	fittings, tools and equipment £	Motor vehicles £	Total £
	Cost						
	At 1 January 1999 Additions	152,500	1,505,042 222,119	1,671,715 619,293	1,031,774 51,212	514,135 169,785	4,875,166 1,062,409
	Disposals	<u>-</u>	(11,388)	(3,052)		(78,790)	(93,230)
	At 31 December 1999	152,500	1,715,773	2,287,956	1,082,986	605,130	5,844,345
	Depreciation -				 ,		
	At 1 January 1999	23,383	471,906	1,189,106	853,020	232,733	2,770,148
	Provided for the year	6,100	178,507	319,903	66,192	104,437	675,139
	Disposals	-	-	(1,153)	-	(60,998)	(62,151)
	At 31 December 1999	29,483	650,413	1,507,856	919,212	276,172	3,383,136
	Net book value At 31 December 1999	123,017	1,065,360	780,100	163,774	328,958	2,461,209
	At 31 December 1998	129,117	1,033,136	482,609	178,754	281,402	2,105,018

The net book value of tangible fixed assets includes an amount of £162,946 (1998 - £249,188) in respect of assets held under finance leases and hire purchase contracts.

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

10 Fixed asset investments - Company

£

Shares in subsidiary undertakings at cost At 1 January 1999 and at 31 December 1999

256,344

The following were subsidiary undertakings at the end of the year and have been included in the consolidated accounts. All companies are registered in Great Britain except for Henry Schein (Ireland) Limited which is registered in Ireland. Investments are valued at cost as they do not have an easily discernable market value.

Name	Proportion of voting rights and ordinary share capital held	Nature of business
Henry Schein UK Holdings Limited	100%	Holding company
* BDG UK Holdings Limited	100%	Dormant
* Kent Dental Limited	100%	Dormant
* Henry Schein Rexodent Limited	100%	Supplier of dental consumables
* Ethicare Limited	100%	Dormant
* Budget Dental Supplies Limited	100%	Supplier of dental consumables
* Blackwell Supplies Limited	100%	Supplier of anaesthetics
* Dental Express (Supplies) Limited	100%	Dormant
* Inter-Dental Equipment Limited	100%	Dormant
* Zahn Dental Supplies Limited	66.67%	Supplier of dental consumables
* Quayle Dental Manufacturing Limited	100%	Supplier of dental consumables and equipment
* Henry Schein KM Limited	52.5%	Supplier of dental consumables and equipment
* Henry Schein (Ireland) Limited	52.5%	Supplier of dental consumables and equipment
* Henry Schein Technologies Limited	100%	Supplier of dental computer systems
* Clockwork Systems Limited	100%	Dormant
* BA International Limited	75%	Sale and repair of dental hand pieces and related products
* BA (Deutschland) Limited	75%	Sale and repair of dental hand pieces and related products
* BA (Belgie) Limited	75%	Dormant
* Henry Schein Technologies (Ireland) L	imited 55%	Suppliers of dental computer systems
* B A Dental Europa SA	38.25%	Sale and repair of dental hand pieces and related products
* Civilscene Limited	51%	Dormant
* Specorder Limited	51%	Dormant
* Dental Systems Design Limited	100%	Dormant
* Kent Express Limited	100%	Supplier of dental consumables
* Porter Nash Limited	51%	Supplier of clinical and medical equipment

^{*} indirectly held

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

11 Acquisitions

a) Acquisition of Procare business

On 6 March 1999 Rexodent Limited acquired the business of Procare Limited, a dental supplier, for £4,321,850.

The goodwill arising on the acquisition is calculated as follows:

£

Cash consideration (including expenses of £101,695)

4,423,545

Fair value of net assets acquired

4,321,850

101,695

The assets acquired are stated below, with their fair value being the same as their book value

£ Fixed assets Tangible 534,764 Current assets Stocks 2,304,511 **Debtors** 2,401,374 Cash 8,743 Total assets 5,249,392 Creditors (927,542)Net assets 4,321,850

Procare made a consolidated loss of £(98,100) (turnover £2,543,200; operating loss £(99,400) in the period from 1 January 1999 to 6 March 1999. No taxation was payable in this period or in the period from acquisition to 31 December 1999. There were no recognised gains or losses other than those included in the profit and loss for these periods. Its loss after taxation for the year ended 31 December 1998 was (£446,300).

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

11 Acquisitions (Continued)

b) Acquisition of Porter Nash Limited

On 1 January 1999 the group purchased a 51% holding in Porter Nash Limited through the acquisition of 51% holdings in Specorder Limited and Civilscene Limited which are dormant holding companies. Porter Nash is a supplier of clinical and medical equipment, and the group paid £2,471,083 to acquire it.

The goodwill arising on the acquisition is calculated as follows:

Cash consideration (including expenses of £84,734) 2,555,787

Fair value of net assets acquired 135,443

2,420,344

The assets acquired are stated below, with their fair value being the same as their book value

_, ,	2
Fixed assets Tangible	162,874
Current assets	
Stocks	441,703
Debtors	663,822
Cash	207,778
	
Total assets	1,476,177
Creditors	(1,210,603)
	
Net assets	265,574

There were no recognised gains or losses other than those included in the profit and loss account. Its profit after taxation for the year ended 31 December 1998 was £265,341.

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

12	Stocks	199	99	1998	
		Group £	Company £	Group £	Company £
	Finished goods and goods for resale	9,781,485	-	9,166,838	-

The directors do not consider the replacement value of stocks to be materially different from the above.

13 Debtors

	1999		1998	
	Group £	Company £	Group £	Company £
Trade debtors	10,927,900	-	9,466,682	-
Amounts owed by group undertakings	18,003,532	11,150,002	16,665,307	2
Other debtors	1,555,952	499,750	649,726	-
Prepayments and accrued income	870,333	-	264,180	~
				
	31,357,717	11,649,752	27,045,895	2

All amounts shown under debtors fall due for payment within one year.

14 Creditors: amounts falling due within one year

	199	9	1998	
	Group £	Company £	Group £	Company £
Bank loans and overdraft (secured)	12,255,928		7,645,037	-
Trade creditors Amounts owed to parent and	6,923,158	-	6,539,046	-
subsidiary undertakings	19,761,650	3,154,421	16,572,707	-
Corporation tax Obligations under finance leases	700,262	-	592,287	-
and hire purchase contracts	113,902	_	133,697	-
Social security and other taxes	232,307	-	806,513	-
Proposed dividends	328,809	_	-	-
Accruals and deferred income	3,621,997	-	2,525,340	-
Other creditors	1,319,665		123,294	
	45,257,678	3,154,421	34,937,921	-
				

The bank overdraft is secured by a fixed and floating charge over the assets of the group.

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

15 Creditors: amounts falling due after more than one year

	199	99	1998	
	Group £	Company £	Group £	Company £
Bank loans (secured)	577,642	-	820,498	_
Amounts owed to parent undertaking Obligations under finance leases and	11,267,648	9,150,000	6,852,341	-
hire purchase contracts	39,370	-	115,036	_
Other creditors	-	-	226,941	-
	11,884,660	9,150,000	8,014,816	-
Bank loans are repayable as follows:				
Within 1-2 years	144,411	_	210,410	
Within 2-5 years	433,231	-	600,088	-
After 5 years	-	-	10,000	-
	577,642	-	820,498	-
	=======================================			

All amounts are repayable in instalments and are secured by a fixed and floating charge over the assets of the group.

Interest is payable at a rate between 1¾%-2% above the Royal Bank of Scotland base rate, subject to a minimum rate of 5.75%.

16 Deferred taxation

	1999		1'	1998	
	Unprovided £	Provided in accounts £	Unprovided £	Provided in accounts £	
Group					
Accelerated capital allowances	76,393	-	5,320	13,456	

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

17	Share capital	1999 £	1998 £
	Authorised, allotted, issued and fully paid		
	'A' Ordinary shares of £1 each 'B' Ordinary shares of £1 each	140,966 115,380	140,966 115,380
		256,346	256,346

The rights of the shares are pari passu except that each share confers the holders to appoint 'A' and 'B' directors respectively.

18 Reserves

ecsel ves	Profit and loss account £
Group	
At 1 January 1999 Loss for the year Exchange gain	55,553 (2,054,462) 5,312
At 31 December 1999	(1,993,597)
	
Company	
At 1 January 1999 Loss for the year	(634,421)
At 31 December 1999	(634,421)

The cumulative goodwill which has been eliminated against reserves is £2,987,926 (1998 - £3,272,037).

As permitted by Section 230 of the Companies Act 1985, the profit and loss account of the parent company is not included in these financial statements. The amount of the distributable loss for the year dealt with in the financial statements of the parent company is $\pounds(634,421)$ (1998 - £Nil).

19

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

Reconciliation of movements in shareholders'	funds			
	19	99	1998	
	Group £	Company £	Group £	Company £
(Loss)/profit for the year Translation difference on foreign currency	(2,054,462)	(634,421)	55,553	-
net investments in subsidiary undertakings	5,312	_	_	-
Share capital issued in year	-	-	256,346	256,346
Net (reduction)/addition to shareholders' funds	(2,049,150)	(634,421)	311,899	
Opening shareholders' funds	311,899	256,346	-	256,346
Closing shareholders' funds	(1,737,251)	(378,075)	311,899	256,346
				

20 Commitments under operating leases

As at 31 December 1999, the company had annual commitments under non-cancellable operating leases as set out below:

	1999		1998	
	Land and buildings £	Other £	Land and buildings	Other £
Operating leases which expire:				
Within one year	19,800	_	313,472	251,903
Two to five years	38,150	11,222	1,366,980	155,862
Over five years	490,150	-	1,294,845	-
			74.4	
	548,100	11,222	2,975,297	407,765
				

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

21	Reconciliation of operating profit to net cash inflow from operating activities	S	£
	Operating profit		2,065,745
	Depreciation and amortisation		981,973
	Loss/(profit) on disposal of tangible fixed assets		8,627
	Decrease/(increase) in stocks		2,131,568
	(Increase) in debtors		(859,714)
	Increase in creditors		7,137,345
	Impairment of goodwill		705,478
	Net cash inflow from operating activities		12,171,022
22	Reconciliation of net cash outflow to movement in net debt	£	£
	Decrease in cash in the year	(832,244)	
	Cash outflow from decrease	(,,	
	in debt and lease financing	193,906	
	Change in net debt resulting from cash flows		(638,338)
	Finance leases acquired during the year		-
	Exchange gains		5,312
	Movement in debt in the year		(633,026)
	Opening net debt		(3,360,560)
	Closing net debt		(3,993,586)

Notes forming part of the financial statements for the year ended 31 December 1999 (Continued)

23 Analysis of net debt shown in the balance sheet

	At 1 January 1999 £	Cash flow £	Other non-cash changes £	At 31 December 1999 £
Cash in hand and at bank Overdrafts	5,353,708 (7,645,037)	3,634,236 (4,466,480)	5,312	8,993,256 (12,111,517)
	(2,291,329)	(832,244)	5,312	(3,118,261)
Debt due within 1 year Debt due after 1 year Finance leases	(820,498) (248,733)	98,445 95,461	(242,856) 242,856	(144,411) (577,642) (153,272)
	(1,069,231)	193,906	-	(875,325)
Total	(3,360,560)	(638,338)	5,312	(3,993,586)

24 Pensions

The group maintains two pension schemes. One scheme, which operates on a defined contribution money purchase basis, provides for the payment of the full contribution by the group. The assets of the scheme are held separately from those of the group in an independently administered fund.

The group also makes contributions to personal pension schemes for employees.

25 Related party transactions

During the year, the company made a loan of £9,150,000 to Henry Schein UK Holdings, its 100% subsidiary company, all of which was still due at 31 December 1999.

26 Ultimate parent undertaking

Henry Schein Incorporated, incorporated and registered in the USA, is regarded by the directors as being the company's ultimate parent undertaking.

Henry Schein Incorporated is the largest group of which Henry Schein UK Finance Limited is a member and for which group accounts are drawn up.