Registered number: 03455129

The Packshot Company Limited

Director's report and financial statements

For the year ended 30 September 2013

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Company Information

Director

Mr L Friend

Company secretary

Mr T Bahra

Registered number

03455129

Registered office

Unit 1 - 3 43 Carol Street Camden Town London NW1 0HT

Independent auditors

Reeves & Co LLP

Statutory Auditors & Chartered Accountants

37 St Margaret's Street

Canterbury Kent CT1 2TU

Bankers

National Westminster Bank PLC

PO Box 2 DG 208 Piccadilly London W1A 2DG

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Director's report For the year ended 30 September 2013

The director presents his report and the financial statements for the year ended 30 September 2013.

Director's responsibilities statement

The director is responsible for preparing the Strategic report and Director's report and the financial statements in accordance with applicable law and regulations.

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the director must not approve the financial statements unless he is satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the director is required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable him to ensure that the financial statements comply with the Companies Act 2006. He is also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Principal activities

The principal activity of the company for the period under review consisted of commercial photography, video and film production.

Results

The profit for the year, after taxation, amounted to £1,075,116 (2012 - £346,484).

Director

The director who served during the year was:

Mr L Friend

Disclosure of information to auditors

The director at the time when this Director's report is approved has confirmed that:

- so far as he is aware, there is no relevant audit information of which the company's auditors are unaware, and
- he has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Director's report For the year ended 30 September 2013

Auditors

The auditors, Reeves & Co LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 26 June 2014 and signed on its behalf.

Mr L Friend Director

Strategic report For the year ended 30 September 2013

The director presents their Strategic report of the company for the year ended 30 September 2013.

Business review

The financial year ended 30 September 2013 has seen a period of successful growth in which turnover increased significantly in comparison to the prior year. This growth was achieved as a result of winning new contracts following the creation of the German branch in addition to strong organic growth in the UK market.

The increase in turnover was not matched by a reflective increase in expenses. Senior management had ensured that staff had the capacity to service the new contracts by efficient planning during the tender process. This meant that once the contract was activated the employees were fully aware of the company's internal processes which led to increased efficiency.

This resulted in an increase in profit before tax to £1,349,139 a marked improvement over the prior year which was £466,484.

As expected this has meant an increase in trade debtors at the year end but this, along with stronger cash reserves, has seen the net assets of the company increase by 50%

The company has enjoyed successful revenue and profit growth in the past year and has successfully expanded its client base and geographical reach. It is well position to continue this growth in 2014.

Principal risks and uncertainties

The management of the business and the nature of the company's strategy are subject to risk.

Below are the principal risks facing the business:

Operating risk

The company's reputation and continued success depends on its ability to provide services which are valued by its customers. The company regularly reviews the quality of its services both internally and through client feedback. The company has made significant progress during the year in relation to broadening its client base and must now ensure that these clients are serviced to the level expected.

Market risk

The company operates in a specialised market and seeks to maintain a competitive advantage by offering an appropriate and relevant service range and providing high level of customer service from professional and dedicated staff.

Credit risk

The company's principal financial assets are bank deposits, cash and trade debtors.

The credit risk with the bank deposits and cash is limited as the counterparties have high credit ratings assigned by international credit-rating agencies. Therefore, the principle credit risk arises from the company's trade debtors.

In order to manage credit risk, the company sets credit limits for customers based on a combination of payment history and third party credit references. Credit limits are reviewed by management on a regular basis in conjunction with debt ageing and collection history.

Strategic report (continued)

Financial key performance indicators

The company's senior management use the following financial key performance indicators:

	2013	2012
Turnover	£8,519,848	£6,535,045
Gross profit percentage	67%	69%

This report was approved by the board on 26 June 2014 and signed on its behalf.

Director.

Independent auditors' report to the shareholders of The Packshot Company Limited

We have audited the financial statements of The Packshot Company Limited for the year ended 30 September 2013, set out on pages 7 to 18. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of director and auditors

As explained more fully in the Director's responsibilities statement, the director is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the director; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Strategic report and the Director's report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 September 2013 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic report and the Director's report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Independent auditors' report to the shareholders of The Packshot Company Limited

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of director's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

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Samantha Rouse FCCA (Senior statutory auditor)

for and on behalf of Reeves & Co LLP

Statutory Auditors
Chartered Accountants

Canterbury

Date: 26.6.2014.

Profit and loss account For the year ended 30 September 2013

Note	2013 £	2012 £
1,2	8,519,848	6,535,045
	(2,746,629)	(1,977,473)
	5,773,219	4,557,572
	(4,395,296)	(4,057,862)
3	-	4,335
4	1,377,923	504,045
	-	290
7	(28,784)	(37,851)
	1,349,139	466,484
8	(274,023)	(120,000)
16	1,075,116	346,484
	1,2 3 4 7	Note £ 1,2 8,519,848

All amounts relate to continuing operations.

There were no recognised gains and losses for 2013 or 2012 other than those included in the Profit and loss account.

The notes on pages 10 to 18 form part of these financial statements.

The Packshot Company Limited Registered number: 03455129

Balance sheet

As at 30 September 2013

	Note	£	2013 £	£	2012 £
Fixed assets		-	_		
Tangible assets	10		449,477		622,380
Investments	11		4,500		2,000
			453,977		624,380
Current assets					
Debtors	12	2,312,220		1,856,703	
Cash at bank and in hand		566,848		244,740	
		2,879,068		2,101,443	
Creditors: amounts falling due within one year	13	(1,318,741)		(1,157,832)	
Net current assets			1,560,327		943,611
Total assets less current liabilities			2,014,304		1,567,991
Creditors: amounts falling due after more than one year	14		-		(231,303)
Net assets			2,014,304		1,336,688
Capital and reserves					
Called up share capital	15		1,000		1,000
Profit and loss account	16		2,013,304		1,335,688
Shareholders' funds	17		2,014,304		1,336,688

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 26 June 2014.

Mr L Friend Director

The notes on pages 10 to 18 form part of these financial statements.

Cash flow statement For the year ended 30 September 2013

	Note	2013 £	2012 £
Net cash flow from operating activities	19	1,253,017	561,344
Returns on investments and servicing of finance	20	(28,784)	(37,561)
Taxation		(98,998)	(160,290)
Capital expenditure and financial investment	20	33,324	(117,947)
Equity dividends paid		(397,500)	(220,000)
Cash inflow before financing		761,059	25,546
Financing	20	(266,301)	102,797
Increase in cash in the year		494,758	128,343
Reconciliation of net cash flow to movement in net fund For the year ended 30 September 2013	ds/debt		
		2013 £	2012 £
Increase in cash in the year		494,758	128,343
Cash outflow from decrease in debt and lease financing		266,301	(102,797)
Movement in net debt in the year		761,059	25,546
Net debt at 1 October 2012		(450,745)	(476,291)
Net funds/(debt) at 30 September 2013		310,314	(450,745)

The notes on pages 10 to 18 form part of these financial statements.

Notes to the financial statements For the year ended 30 September 2013

Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards.

1.2 Going concern

After making enquires, the directors have a reasonable expectation that the company will have adequate resources to continue in operational existence for the foreseeable future. On this basis, the director considers it appropriate to prepare the financial statements on a going concern basis.

1.3 Turnover

Turnover represents amounts receivable in respect of photo shoots completed during the year, exclusive of Value Added Tax and trade discounts.

1.4 Intangible fixed assets and amortisation

Goodwill is the difference between amounts paid on the acquisition of a business and the fair value of the identifiable assets and liabilities. It is amortised to the Profit and loss account over its estimated economic life.

1.5 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Plant & machinery

20% Straight line

Fixtures & fittings

20% Straight line

The carrying values of tangible fixed assets are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

1.6 Investments

Investments held as fixed assets are shown at cost less provision for impairment.

1.7 Hire purchase

Assets obtained under hire purchase contracts are capitalised as tangible fixed assets. Assets acquired by hire purchase are depreciated over their useful lives.

1.8 Operating leases

Rentals under operating leases are charged to the profit and loss account on a straight line basis over the lease term.

Notes to the financial statements For the year ended 30 September 2013

1. Accounting policies (continued)

1.9 Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation.

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse.

Deferred tax assets and liabilities are discounted.

1.10 Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates of exchange ruling at the balance sheet date.

Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction.

Exchange gains and losses are recognised in the Profit and loss account.

1.11 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

2. Turnover

The whole of the turnover is attributable to its principal activity.

A geographical analysis of turnover is as follows:

2013 £	2012 £
5,154,669 3,365,179	4,753,855 1,781,190
8,519,848	6,535,045
2013 £	2012 £
<u> </u>	4,335
	£ 5,154,669 3,365,179 8,519,848

Notes to the financial statements For the year ended 30 September 2013

4. Operating profit

The operating profit is stated after charging/(crediting):

		2013	2012
		£	£
	Amortisation - intangible fixed assets Depreciation of tangible fixed assets:	•	500
	- owned by the company	145,712	53,135
	- held under finance leases	40,793	127,694
	Auditors' remuneration	9,750	9,750
	Operating lease rentals: - other operating leases	290,150	222,415
	Difference on foreign exchange	(1,045)	65,666
		(1,010)	
5.	Staff costs		
	Staff costs, including director's remuneration, were as follows:		
		2013	2012
		£	£
	Wages and salaries	2,569,445	2,228,033
	Social security costs Other pension costs	284,208 1,533	251,813 -
		2,855,186	2,479,846
	The average monthly number of employees, including the director, of		
		2013	2012
		No.	No.
		<u>125</u>	90
6.	Director's remuneration		
••		2042	2012
		2013 £	2012 £
		12.000	12.000
	Remuneration	12,000	=======================================
7.	Interest payable		
		2013 £	2012 £
	On bank loans and overdrafts	3,824	(84)
	On other loans	-,	3,067
	On finance leases and hire purchase contracts	24,129	31,571
	Other interest payable	831	3,297
		28,784	37,851

Notes to the financial statements For the year ended 30 September 2013

8. Taxation

	2013 £	2012 £
Analysis of tax charge in the year		
UK corporation tax charge on profit for the year Adjustments in respect of prior periods	295,000 (20,977)	120,000 -
Tax on profit on ordinary activities	274,023	120,000

Factors affecting tax charge for the year

The tax assessed for the year is lower than (2012 - higher than) the standard rate of corporation tax in the UK of 23.5% (2012 - 25%). The differences are explained below:

	2013 £	2012 £
Profit on ordinary activities before tax	1,349,139	466,484
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 23.5% (2012 - 25%)	317,048	116,621
Effects of:		
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment Capital allowances for year in excess of depreciation Adjustments to tax charge in respect of prior periods Marginal relief	2,499 (23,137) (20,977) (1,410)	5,030 9,322 - (10,973)
Current tax charge for the year (see note above)	274,023	120,000

Factors that may affect future tax charges

There were no factors that may affect future tax charges.

9. Intangible fixed assets

	Goodwill £
Cost	
At 1 October 2012 and 30 September 2013	5,000
Amortisation	
At 1 October 2012 and 30 September 2013	5,000
Net book value	
At 30 September 2013	-
At 20 September 2012	
At 30 September 2012	<u>-</u>

Notes to the financial statements For the year ended 30 September 2013

10. Tangible fixed assets

	Plant & machinery £	Fixtures & fittings £	Total £
Cost			
At 1 October 2012	348,909	639,792	988,701
Additions	-	292,729	292,729
Disposals	(348,909)	<u></u>	(348,909)
At 30 September 2013		932,521	932,521
Depreciation	-		
At 1 October 2012	69,782	296,539	366,321
Charge for the year	-	186,505	186,505
On disposals	(69,782)	-	(69,782)
At 30 September 2013	•	483,044	483,044
Net book value	-		
At 30 September 2013	•	449,477	449,477
At 30 September 2012	279,127	343,253	622,380
,			•

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

	2013 £	2012 £
Plant and machinery Furnitures & fittings	- 73,537	279,127 138,254
	73,537	417,381

11. Fixed asset investments

	Unlisted investments £
Cost or valuation	
At 1 October 2012 Additions	2,000 2,500
At 30 September 2013	4,500
Net book value	
At 30 September 2013	4,500
At 30 September 2012	2,000

Notes to the financial statements For the year ended 30 September 2013

Accruals and deferred income

12.	Debtors		•
		2013 £	2012 £
	Trade debtors Other debtors Prepayments and accrued income	2,230,570 56,910 24,740	1,740,968 55,663 60,072
		2,312,220	1,856,703
13.	Creditors: Amounts falling due within one year		
		2013 £	2012 £
	Bank loans and overdrafts Payments received on account Net obligations under finance leases and hire purchase contracts Trade creditors Corporation tax Other taxation and social security	186,520 - 70,014 525,290 295,000 222,049	359,170 33,333 105,012 308,112 119,975 217,164
	Other creditors	7,368	5,316

Bank facilities have been provided by Lloyds TSB Commercial Finance Limited to the company. This facility is secured by fixed and floating charges over all the assets of the company.

12,500

1,318,741

9,750

1,157,832

14. Creditors:

Amounts falling due after more than one year

		2013 £	2012 £
	Net obligations under finance leases and hire purchase contracts	•	231,303
	Obligations under finance leases and hire purchase contracts, inclu-	ded above, are payab	le as follows:
		2013	2012
		£	£
	Between one and five years	-	231,303
15.	Share capital		
		2013	2012
		£	£
	Allotted, called up and fully paid		
	1,000 Ordinary shares of £1 each	1,000	1,000

Notes to the financial statements For the year ended 30 September 2013

16. Reserves

		Profit and loss account
At 1 October 2012 Profit for the financial year Dividends: Equity capital		1,335,688 1,075,116 (397,500)
At 30 September 2013		2,013,304
17. Reconciliation of movement in shareholders' funds		
	2013 £	2012 £
Opening shareholders' funds Profit for the financial year Dividends (Note 18)	1,336,688 1,075,116 (397,500)	1,210,204 346,484 (220,000)
Closing shareholders' funds	2,014,304	1,336,688
18. Dividends		
	2013 £	2012 £
Dividends paid on equity capital	397,500	220,000
19. Net cash flow from operating activities		
	2013 £	2012 £
Operating profit Amortisation of intangible fixed assets	1,377,923 -	504,045 500
Depreciation of tangible fixed assets	186,505	180,829
(Profit)/loss on disposal of tangible fixed assets (Increase)/decrease in debtors	(49,427) (455,514)	20,354 170,261
Increase/(decrease) in creditors	193,530	(314,645)
Net cash inflow from operating activities	1,253,017	561,344

21.

Notes to the financial statements For the year ended 30 September 2013

20. Analysis of cash flows for headings netted in cash flow statement

- ·	_			
			2013 £	2012 £
Returns on investments and servi	cing of finance			~
Interest received			_	290
Interest paid			(4,655)	(6,280)
Hire purchase interest			(24,129)	(31,571)
Net cash outflow from returns on of finance	investments and	servicing	(28,784)	(37,561)
			2013 £	2012 £
Capital expenditure and financial	investment			
Purchase of tangible fixed assets			(292,729)	(116,130)
Sale of tangible fixed assets			328,553	183
Purchase of unlisted and other inves	stments	•	(2,500)	(2,000)
Net cash inflow/(outflow) from cap	pital expenditure	· ·	33,324	(117,947)
			2013	2012
			. £	£
Financing (Repayment of)/new finance leases			(266,301)	102,797
(repe), remarked makes reacce		;		
Analysis of changes in net debt				
			Other	
	1 October	Cash flow	non-cash changes	30 September
	2012	Cash now	Changes	2013
	£	£	£	£
Cash at bank and in hand	244,740	322,108	-	566,848
Bank overdraft	(359,170)	172,650	-	(186,520)
	(114,430)	494,758	•	380,328
Debt:				
Debts due within one year Debts falling due after more than	(105,012)	266,301	(231,303)	(70,014)
one year	(231,303)	<u> </u>	231,303	
Net debt	(450,745)	761,059	•	310,314

Notes to the financial statements For the year ended 30 September 2013

22. Pension commitments

The company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £1,533 (2012 - £NIL). Contributions totalling £NIL (2012 - £NIL) were payable to the fund at the balance sheet date and are included in creditors.

23. Operating lease commitments

At 30 September 2013 the company had annual commitments under non-cancellable operating leases as follows:

	Land and buildings	
	2013	2012
	£	£
Expiry date:		
Within 1 year	97,473	113,614
Between 2 and 5 years	142,133	130,732

24. Director's benefits: advances, credit and guarantees

During the year advances were made to Mr L Friend, the director of the company in the sums of £28,666, £150,000, £52,000 and £15,000.

In addition to the above, other amounts totalling £156,052 were advanced to him during the year comprising some 42 transactions, each of which were less than £10,000 each.

Repayments made during the year amount to £403,770. No interest has been charged on the advances made.

25. Related party transactions

During the year, the following transactions have taken place with Mr L Friend, the sole director and shareholder of the company:

I) Dividends in the sum of £397,500 (2012: £220,000).

At 30 September 2013, the amount owed to Mr L Friend is in the sum of £7,368 (2012: £5,316).

During the year, the following transaction have taken place with Tej & Co UK Limited, a company which Mr T Bahra, company secretary and key management of this company has an interest:

I) Payments in the sum of £54,240 (2012: £54,240) to Tej & Co UK Limited for accountancy services provided to The Packshot Company Limited.

At 30 September 2013, the amount owed to Tej & Co UK Limited is £NIL (2012: £NIL).

26. Controlling party

Mr L Friend, a director, is considered to be the ultimate controlling party of the company, by vitue of a controlling interest of 100% of the issued ordinary share capital.